

**TOWN OF MOUNTAIN VILLAGE, COLORADO  
ORDINANCE NO. 2018 -08**

**AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2018, TO HELP  
DEFRAY THE COSTS OF GOVERNMENT FOR THE TOWN OF MOUNTAIN VILLAGE,  
COLORADO, FOR THE 2019 BUDGET YEAR.**

**RECITALS**

- A. The Town Council for the Town of Mountain Village ("The Town"), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The citizens of the Town have previously approved a general operating mill levy of 13.110 mills to generate property tax revenues to defray the general operating expenses of the Town and authorized the Town without increasing its mill levy to collect and expend whatever amounts are raised annually from its authorized mill levy; and in 2004, the citizens of the Town approved a mill levy of .333 mills dedicated to fund the Telluride Historical Museum.
- C. Pursuant to Colorado State Statute 29-1-301, the Town may adjust the amount of its tax levy authorized by an additional amount to cover abatements and refunds.
- D. The amount of funds necessary to budget for general operating purposes from general property tax revenues is \$3,813,194 and 13.110 mills will generate this amount of funds.
- E. The amount of funds necessary to meet the Telluride Historical Museum annual funding obligation is \$96,857 and .333 mills will generate this amount of funds.
- F. The amount of funds necessary to cover amounts abated and refunded in the current fiscal year is \$63,088 and .2169 mills will generate this amount of funds.
- G. The 2017 valuation for assessment for the Town of Mountain Village as certified by the County Assessor is \$290,861,460.

**NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF  
MOUNTAIN VILLAGE, COLORADO:**

**Section 1.** That for the purpose of meeting all general operating expenses of the Town of Mountain Village during the 2019 budget year, there is hereby levied a tax of 13.110 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

**Section 2.** That for the purpose of meeting all Telluride Historical Museum funding obligations of the Town of Mountain Village during the 2019 budget year, there is hereby levied a tax of .333 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

**Section 3.** That for the purpose of meeting abatement and refunds realized in the current fiscal year, there is hereby levied a tax of .2165 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

**Section 4.** The Town Treasurer of the Town of Mountain Village is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Town of Mountain Village as herein above determined and set.

**Section 5.** This Ordinance shall become effective on January 1, 2018.

**Section 6.** Public hearing on this Ordinance was held on the 13<sup>th</sup> day of December 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.


**INTRODUCED, READ AND REFERRED** to public hearing before the Town Council of the Town of Mountain Village, Colorado on the 15<sup>th</sup> day of November 2018.

**TOWN OF MOUNTAIN VILLAGE**

**TOWN OF MOUNTAIN VILLAGE, COLORADO,  
A HOME-RULE MUNICIPALITY**

By:   
Laila Benitez, Mayor

ATTEST:

  
Jackie Kennefick, Town Clerk


**HEARD AND FINALLY ADOPTED** by the Town Council of the Town of Mountain Village, Colorado this 13<sup>th</sup> day of December 2018.

**TOWN OF MOUNTAIN VILLAGE**

**TOWN OF MOUNTAIN VILLAGE, COLORADO,  
A HOME-RULE MUNICIPALITY**

By:   
Laila Benitez, Mayor

ATTEST:

  
Jackie Kennefick, Town Clerk

Approved As To Form:

  
Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. 2018- 08 ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town

Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on November 15th, 2018, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem	X			
Dan Jansen			X	
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Bruce MacIntire	X			

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on November 21, 2018 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on December 13, 2018. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

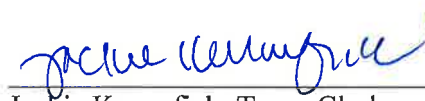
Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem			X	
Dan Jansen			X	
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Bruce MacIntire	X			

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the seal of the Town this 13<sup>th</sup> day of December 2018.



(SEAL)

  
Jackie Kennefick, Town Clerk

**ORDINANCE NO. 2018 -09**

**AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2019, AND ENDING ON THE LAST DAY OF DECEMBER, 2019, AND TO REVISE THE 2018 BUDGET APPROPRIATING ADDITIONAL SUMS OF MONEY TO DEFRAY EXPENSES IN EXCESS OF AMOUNTS BUDGETED FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO.**

**RECITALS:**

- A. In accordance with Section 8.1 b.) 2.) Of the Town Charter, the Mayor submitted the Town budget on September 20, 2018, for its consideration by Town Council.
- B. Upon due and proper notice, published or posted in accordance with the Town Charter, said proposed budget is open for inspection by the public in the office of the Town Clerk of the Town of Mountain Village. A public hearing will be held on December 13, 2018, and interested taxpayers are given the opportunity to file or register any objections to said proposed budget.
- C. Whatever increases may have been made in the 2018 budget expenditures, like increases were added to the revenues from existing fund balances so that the budget remains in balance, as required by law.
- D. The Town of Mountain Village, during the 2018 budget year, incurred certain extraordinary expenses not reasonably foreseeable at the time of the adoption of the 2018 budget.
- E. The Town of Mountain Village, desires to supplement the 2018 budget and appropriate sufficient funds to meet the resulting deficit.

**NOW, THEREFORE, BE IT ORDAINED BY THE** Town Council of the Town of Mountain Village, Colorado;

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2019.

General Fund		Gondola Fund		Affordable Housing Dev't Fund	
Revenues	10,615,582	Revenues	5,798,746	Revenues	297,778
Current Operating Expenses	9,818,831	Current Operating Expenses	4,173,368	Current Operating Expenses	118,375
Capital Outlay	622,000	Capital Outlay	1,580,378	Capital Outlay	285,000
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	10,440,831	Total Fund Expenditures	5,753,746	Total Fund Expenditures	403,375
Other Sources (Uses)	(2,041,954)	Other Sources (Uses)	(45,000)	Other Sources (Uses)	(1,047,640)
Surplus / (Deficit)	(1,867,203)	Surplus / (Deficit)	-	Surplus / (Deficit)	(1,153,237)
Capital Projects Fund		Vehicle & Equipment Acquisition Fund		Mortgage Assistance Pool Fund	
Revenues	-	Revenues	-	Revenues	-
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	60,000
Capital Outlay	75,000	Capital Outlay	191,716	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	75,000	Total Fund Expenditures	191,716	Total Fund Expenditures	60,000
Other Sources (Uses)	75,000	Other Sources (Uses)	249,231	Other Sources (Uses)	60,000
Surplus / (Deficit)	-	Surplus / (Deficit)	57,515	Surplus / (Deficit)	-
Historical Museum Fund		Child Development Fund		Water & Sewer Fund	
Revenues	96,857	Revenues	530,268	Revenues	2,922,364
Current Operating Expenses	96,857	Current Operating Expenses	722,117	Current Operating Expenses	1,723,493
Capital Outlay	-	Capital Outlay	-	Capital Outlay	1,296,950
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	96,857	Total Fund Expenditures	722,117	Total Fund Expenditures	3,020,443
Other Sources (Uses)	-	Other Sources (Uses)	191,849	Other Sources (Uses)	(63,976)
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	(162,055)
Tourism Fund		Broadband Fund		TCC Fund	
Revenues	2,605,386	Revenues	2,075,871	Revenues	-
Current Operating Expenses	2,571,704	Current Operating Expenses	1,721,078	Current Operating Expenses	262,033
Capital Outlay	-	Capital Outlay	1,561,645	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	2,571,704	Total Fund Expenditures	3,282,723	Total Fund Expenditures	262,033
Other Sources (Uses)	(33,682)	Other Sources (Uses)	1,206,852	Other Sources (Uses)	262,033
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	-
TMV Housing Authority Fund (VCA)		Parking Services Fund			
Revenues	2,367,031	Revenues	443,473		
Current Operating Expenses	1,642,679	Current Operating Expenses	416,690		
Capital Outlay	9,400,000	Capital Outlay	129,800		
Debt Service	1,438,217	Debt Service	-		
Total Fund Expenditures	12,480,896	Total Fund Expenditures	546,490		
Other Sources (Uses)	9,809,134	Other Sources (Uses)	17,153		
Surplus / (Deficit)	(304,731)	Surplus / (Deficit)	(85,864)		

Section 2. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2018.

General Fund		Gondola Fund		Affordable Housing Dev't Fund	
Revenues	10,404,699	Revenues	5,886,814	Revenues	290,636
Current Operating Expenses	9,572,927	Current Operating Expenses	3,945,980	Current Operating Expenses	146,008
Capital Outlay	530,000	Capital Outlay	1,895,834	Capital Outlay	279,682
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	10,102,927	Total Fund Expenditures	5,841,814	Total Fund Expenditures	425,690
Other Sources (Uses)	(972,374)	Other Sources (Uses)	(45,000)	Other Sources (Uses)	446,209
Surplus / (Deficit)	(670,602)	Surplus / (Deficit)	-	Surplus / (Deficit)	311,155
Capital Projects Fund		Vehicle & Equipment Acquisition Fund		Mortgage Assistance Pool Fund	
Revenues	9,487	Revenues	-	Revenues	-
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	30,000
Capital Outlay	309,487	Capital Outlay	318,104	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	309,487	Total Fund Expenditures	318,104	Total Fund Expenditures	30,000
Other Sources (Uses)	267,970	Other Sources (Uses)	413,535	Other Sources (Uses)	30,000
Surplus / (Deficit)	(32,030)	Surplus / (Deficit)	95,431	Surplus / (Deficit)	-
Historical Museum Fund		Child Development Fund		Water & Sewer Fund	
Revenues	96,553	Revenues	530,268	Revenues	2,807,402
Current Operating Expenses	96,553	Current Operating Expenses	663,066	Current Operating Expenses	1,610,110
Capital Outlay	-	Capital Outlay	-	Capital Outlay	923,300
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	96,553	Total Fund Expenditures	663,066	Total Fund Expenditures	2,533,410
Other Sources (Uses)	-	Other Sources (Uses)	132,798	Other Sources (Uses)	(42,630)
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	231,362
Tourism Fund		Broadband Fund		TCC Fund	
Revenues	2,545,296	Revenues	2,008,677	Revenues	-
Current Operating Expenses	2,506,671	Current Operating Expenses	1,758,454	Current Operating Expenses	209,352
Capital Outlay	-	Capital Outlay	294,000	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	2,506,671	Total Fund Expenditures	2,052,454	Total Fund Expenditures	209,352
Other Sources (Uses)	(38,625)	Other Sources (Uses)	(88,494)	Other Sources (Uses)	209,352
Surplus / (Deficit)	-	Surplus / (Deficit)	(132,271)	Surplus / (Deficit)	-
TMV Housing Authority Fund (VCA)		Parking Services Fund			
Revenues	2,346,031	Revenues	371,473		
Current Operating Expenses	1,508,302	Current Operating Expenses	361,247		
Capital Outlay	375,000	Capital Outlay	34,800		
Debt Service	788,219	Debt Service	-		
Total Fund Expenditures	2,671,521	Total Fund Expenditures	396,047		
Other Sources (Uses)	(140,169)	Other Sources (Uses)	(33,571)		
Surplus / (Deficit)	(465,659)	Surplus / (Deficit)	(58,145)		

Section 3. That the budgets hereby approved and adopted shall be signed by the Mayor and made a part of the public

records of the Town of Mountain Village.

**Section 4.** This Ordinance shall become effective on January 1, 2018.

**INTRODUCED, READ AND REFERRED TO PUBLIC HEARING BEFORE THE Town Council of the Town of Mountain Village, Colorado on the 15<sup>th</sup> day of November 2018.**


INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 15, 2018.

**TOWN OF MOUNTAIN VILLAGE**

**TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY**

By:   
Laila Benitez, Mayor

ATTEST:

  
Jackie Kennefick, Town Clerk

**HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 13<sup>th</sup> day of December 2018**

**TOWN OF MOUNTAIN VILLAGE**

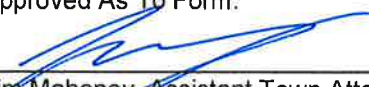
**TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY**

By:   
Laila Benitez, Mayor

ATTEST:

  
Jackie Kennefick, Town Clerk

Approved As To Form:

  
Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. 2018-09 ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on November 15<sup>th</sup>, 2018, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem	X			
Dan Jansen			X	
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Bruce MacIntire	X			

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on November 21, 2018 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

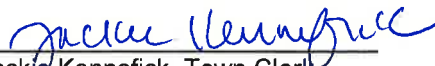
4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on December 13, 2018. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem			X	
Dan Jansen			X	
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Bruce MacIntire	X			

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the seal of the Town this 13th day of December 2018



  
 Jackie Kennefick, Town Clerk



**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**General Fund Summary**

	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<b><u>Revenues</u></b>											
Taxes	8,485,683	9,460,884	9,016,979	9,155,755	138,776	9,232,575	76,820	9,260,414	9,391,302	9,485,914	9,620,931
Licenses & Permits	302,975	566,818	292,708	340,708	48,000	337,708	(3,000)	337,708	337,708	337,708	337,708
Intergovernmental Proceeds	377,290	374,212	494,898	499,881	4,983	552,131	52,250	556,225	560,524	565,037	569,776
Charges for Services	268,083	489,267	306,432	252,222	(54,210)	319,535	67,313	252,222	252,222	252,222	252,222
Fines and Forfeits	11,157	8,282	6,077	6,077	-	6,077	-	6,077	6,077	6,077	6,077
Interest on Investments	47,908	32,522	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
Miscellaneous Revenues	86,312	245,763	79,118	79,118	-	79,118	-	79,118	79,118	79,118	79,118
Contributions	45,209	74,551	68,438	25,938	(42,500)	43,438	17,500	43,438	43,438	43,438	43,438
<b>Total Revenues</b>	<b>9,624,618</b>	<b>11,252,298</b>	<b>10,309,650</b>	<b>10,404,699</b>	<b>95,049</b>	<b>10,615,582</b>	<b>210,883</b>	<b>10,580,202</b>	<b>10,715,389</b>	<b>10,814,514</b>	<b>10,954,270</b>
<b><u>Operating Expenditures</u></b>											
Legislation & Council	59,066	96,623	83,109	83,510	401	88,253	4,743	88,261	88,269	88,277	88,286
Town Attorney	538,421	450,145	527,994	527,994	-	460,000	(67,994)	478,750	498,438	519,109	540,815
Town Manager	227,719	250,003	307,902	274,841	(33,061)	329,148	54,307	317,089	317,814	318,576	319,377
Administrative Services	346,690	367,609	376,927	376,188	(739)	393,681	17,493	389,572	397,556	393,640	401,828
Finance	793,106	811,431	844,120	845,533	1,413	854,225	8,692	860,011	866,854	873,028	880,288
Information Technology	163,641	193,434	291,615	365,223	73,608	391,173	25,950	391,896	395,947	400,131	404,456
Human Resources	291,849	296,357	330,074	335,684	5,610	341,292	5,608	344,554	345,879	347,271	348,732
Communications and Business Development	315,756	241,594	440,173	395,173	(45,000)	507,388	112,215	506,772	505,251	507,328	509,509
Municipal Court	28,827	30,713	31,839	31,982	143	32,541	559	32,705	32,877	33,058	33,248
Police Department	781,208	779,607	985,164	952,125	(33,039)	978,922	26,797	979,420	987,773	996,498	1,005,613
Community Services	47,130	50,184	54,433	53,194	(1,239)	54,528	1,334	55,010	55,516	56,048	56,606
Community Grants and Contributions	77,500	106,000	126,850	126,850	-	120,350	(6,500)	126,850	126,850	126,850	126,850
Roads and Bridges	1,061,715	1,067,792	1,122,357	1,116,373	(5,984)	1,135,068	18,695	1,117,734	1,144,212	1,131,517	1,139,165
Vehicle Maintenance	461,527	579,205	453,126	451,907	(1,219)	444,493	(7,414)	448,606	452,923	457,453	462,208
Municipal Bus	186,049	195,188	189,635	218,003	28,368	266,180	48,177	270,569	275,176	280,014	285,094
Employee Shuttle	44,219	44,498	86,043	85,394	(649)	88,032	2,638	90,664	93,429	96,331	99,379
Parks & Recreation	443,790	513,115	611,003	593,805	(17,198)	562,537	(31,268)	551,931	545,232	541,199	561,944
Plaza Services	1,240,457	1,094,830	1,397,252	1,330,539	(66,713)	1,335,738	5,199	1,354,151	1,373,357	1,393,389	1,414,288
Public Refuse Removal	47,230	50,937	65,028	65,028	-	65,083	55	65,675	66,286	66,916	67,566
Building/Facility Maintenance	187,004	193,090	244,464	244,904	440	251,168	6,264	252,420	253,734	255,115	256,564
Building Division	364,795	296,639	548,963	390,225	(158,738)	525,767	135,542	460,221	457,080	459,032	461,081
Housing Division Office	21,431	18,998	19,808	19,939	131	20,706	767	20,811	20,921	21,037	21,158
Planning and Development Services	480,426	390,394	645,191	603,731	(41,460)	475,343	(128,389)	439,471	431,069	431,173	433,537
Contingency	33,501	-	97,831	84,781	(13,050)	97,216	12,435	96,431	97,324	97,930	99,176
<b>Total Operating Expenditures</b>	<b>8,243,057</b>	<b>8,118,386</b>	<b>9,880,901</b>	<b>9,572,927</b>	<b>(307,974)</b>	<b>9,818,831</b>	<b>245,905</b>	<b>9,739,574</b>	<b>9,829,767</b>	<b>9,890,923</b>	<b>10,016,769</b>
<b><u>Capital Outlay</u></b>											
Capital Outlay Expense	101,004	940,709	905,000	530,000	(375,000)	622,000	92,000	435,000	60,000	60,000	60,000
<b>Total Capital Outlay</b>	<b>101,004</b>	<b>940,709</b>	<b>905,000</b>	<b>530,000</b>	<b>(375,000)</b>	<b>622,000</b>	<b>92,000</b>	<b>435,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b><u>Other Source/Uses</u></b>											
Gain/Loss On Sale Of Assets	4,822	-	-	-	-	-	-	-	-	-	-
Transfer From Overhead Allocations	431,654	482,133	494,370	531,787	37,417	591,008	59,221	622,449	610,579	612,408	620,645
Transfer (To)/From Tourism Fund	25,755	37,942	24,864	38,625	13,761	33,682	(4,943)	34,769	35,889	37,043	38,233
Transfer (To)/From Parking Services	-	-	(65,835)	-	65,835	(58,490)	(58,490)	(46,667)	(70,693)	-	-

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**General Fund Summary**

	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Transfer (To)/From Debt Service Fund	-	207,439	-	-	-	-	-	-	-	-	-
Transfer (To)/From DSF - Specific Ownership Taxes	136,536	149,712	85,587	32,000	(53,587)	32,000	-	32,000	32,000	32,000	32,000
Transfer (To)/From Capital Projects Fund	(355,658)	(266,071)	(300,000)	(267,970)	32,030	(75,000)	192,970	(2,312,000)	(300,000)	(300,000)	(300,000)
Transfer (To)/From CDF	(67,460)	(120,404)	(192,041)	(132,798)	59,243	(191,849)	(59,051)	(169,875)	(175,132)	(180,632)	(186,386)
Transfer (To)/From Broadband Fund	-	-	10,000	(74,922)	(84,922)	(1,377,588)	(1,302,666)	(1,403,902)	-	-	-
Transfer (To)/From Conference Center Fund	(196,206)	(199,089)	(259,352)	(209,352)	50,000	(262,033)	(52,681)	(214,794)	(217,637)	(220,566)	(223,583)
Transfer (To)/From AHDF (Sales Tax)	(445,361)	(474,477)	(480,777)	(496,148)	(15,371)	(505,159)	(9,011)	(515,262)	(525,567)	(536,078)	(546,800)
Transfer (To)/From AHDF (Housing Office)	-	18,998	19,808	19,939	131	20,706	767	20,811	20,921	21,037	21,158
Transfer (To)/From Vehicle Acquisition	(353,671)	(561,775)	(434,725)	(413,535)	21,190	(249,231)	164,304	(551,899)	(121,379)	(119,873)	(122,929)
<b>Total Other Sources/Uses</b>	<b>(819,590)</b>	<b>(725,592)</b>	<b>(1,098,101)</b>	<b>(972,374)</b>	<b>125,727</b>	<b>(2,041,954)</b>	<b>(1,069,579)</b>	<b>(4,504,370)</b>	<b>(711,019)</b>	<b>(654,661)</b>	<b>(667,663)</b>
 <b>Surplus (Deficit)</b>	 <b>460,967</b>	 <b>1,467,610</b>	 <b>(1,574,352)</b>	 <b>(670,602)</b>	 <b>903,750</b>	 <b>(1,867,203)</b>	 <b>(1,196,601)</b>	 <b>(4,098,742)</b>	 <b>114,602</b>	 <b>208,930</b>	 <b>209,839</b>
 <b>Beginning Fund Balance</b>	 <b>8,985,346</b>	 <b>9,446,313</b>	 <b>10,913,923</b>	 <b>10,913,923</b>		 <b>10,243,322</b>		 <b>8,376,118</b>	 <b>4,277,376</b>	 <b>4,391,979</b>	 <b>4,600,909</b>
 <b>Ending Fund Balance</b>	 <b>9,446,313</b>	 <b>10,913,923</b>	 <b>9,339,571</b>	 <b>10,243,322</b>		 <b>8,376,118</b>		 <b>4,277,376</b>	 <b>4,391,979</b>	 <b>4,600,909</b>	 <b>4,810,747</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**General Fund Revenues**

<b>Worksheet</b>	<b>Account Name</b>	<b>Actuals 2016</b>	<b>Actuals 2017</b>	<b>2018 Original</b>	<b>2018 Revised</b>	<b>2018 Adjustments</b>	<b>2019 Adopted</b>	<b>2019 Adjustments</b>	<b>2020 Long Term Projection</b>	<b>2021 Long Term Projection</b>	<b>2022 Long Term Projection</b>	<b>2023 Long Term Projection</b>
General Fund Revenues	Tax - Property	3,816,550	3,899,219	3,801,204	3,801,204	-	3,813,194	11,990	3,813,194	3,851,326	3,851,326	3,889,839
General Fund Revenues	Tax-Property Delinquent	(545)	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Tax - Property - Abatements	-	(74,271)	79,375	79,375	-	63,098	(16,277)	-	-	-	-
General Fund Revenues	Tax - Specific Ownership	155,158	175,437	155,000	155,000	-	155,000	-	155,000	155,000	155,000	155,000
General Fund Revenues	Tax - Construction Use 1.5%	156,587	391,491	210,000	210,000	-	210,000	-	210,000	210,000	210,000	210,000
General Fund Revenues	Tax - Construction Use 3%	313,220	783,100	420,000	420,000	-	420,000	-	420,000	420,000	420,000	420,000
General Fund Revenues	Tax-Cigarette	9,341	9,671	9,400	9,400	-	9,400	-	9,400	9,400	9,400	9,400
General Fund Revenues	Tax - Property - Interest/Penalty	17,320	(465)	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Sales Taxes	4,050,811	4,262,780	4,327,000	4,457,728	130,728	4,546,883	89,155	4,637,820	4,730,577	4,825,188	4,921,692
General Fund Revenues	Sales Taxes - Interest	291	761	-	-	-	-	-	-	-	-	-
General Fund Revenues	Sales Taxes - Penalties	9,113	5,218	-	-	-	-	-	-	-	-	-
General Fund Revenues	Sales Taxes - Prior Period Remittances	(42,161)	7,942	-	8,048	8,048	-	(8,048)	-	-	-	-
<b>Total Taxes</b>		<b>8,485,683</b>	<b>9,460,884</b>	<b>9,016,979</b>	<b>9,155,755</b>	<b>138,776</b>	<b>9,232,575</b>	<b>76,820</b>	<b>9,260,414</b>	<b>9,391,302</b>	<b>9,485,914</b>	<b>9,620,931</b>
General Fund Revenues	License-Liquor	2,623	2,993	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
General Fund Revenues	License-Pet	240	195	128	128	-	128	-	128	128	128	128
General Fund Revenues	Permit-Construction	160,306	394,581	187,880	187,880	-	187,880	-	187,880	187,880	187,880	187,880
General Fund Revenues	External Energy Discount	-	(1,251)	-	-	-	-	-	-	-	-	-
General Fund Revenues	Renewable Energy Discount	-	(1,668)	-	-	-	-	-	-	-	-	-
General Fund Revenues	HERS Energy Discount	-	(1,334)	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit-Electrical-Mountain Village	8,114	8,167	15,000	8,000	(7,000)	15,000	7,000	15,000	15,000	15,000	15,000
General Fund Revenues	Permit-Electrical-Town of Telluride	59,072	72,590	25,000	50,000	25,000	50,000	-	50,000	50,000	50,000	50,000
General Fund Revenues	Construction Parking Fees	27,755	30,095	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
General Fund Revenues	Permit-Plumbing-Mountain Village	5,072	7,908	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
General Fund Revenues	Permit-Plumbing-Town of Telluride	37,830	50,886	20,000	50,000	30,000	40,000	(10,000)	40,000	40,000	40,000	40,000
General Fund Revenues	Construction Parking Late Pay Fees	70	50	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit-Mechanical	278	2,132	200	200	-	200	-	200	200	200	200
General Fund Revenues	Permit & Other Licenses	1,375	1,275	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permits-Excavation	240	200	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
<b>Total Permits &amp; License</b>		<b>302,975</b>	<b>566,818</b>	<b>292,708</b>	<b>340,708</b>	<b>48,000</b>	<b>337,708</b>	<b>(3,000)</b>	<b>337,708</b>	<b>337,708</b>	<b>337,708</b>	<b>337,708</b>
General Fund Revenues	Conservation Trust Funds	15,364	13,666	13,402	13,402	-	13,402	-	13,402	13,402	13,402	13,402
General Fund Revenues	Mineral Lease Revenue	5,904	3,098	5,747	1,170	(4,577)	1,170	-	1,170	1,170	1,170	1,170
General Fund Revenues	Severance Tax Revenues	11,801	8,165	4,936	12,724	7,788	12,724	-	12,724	12,724	12,724	12,724
General Fund Revenues	County Road & Bridge Taxes	277,360	279,353	275,450	275,450	-	275,450	-	275,450	275,450	275,450	275,450
General Fund Revenues	Motor Vehicle Registration	5,643	5,510	4,900	4,900	-	4,900	-	4,900	4,900	4,900	4,900
General Fund Revenues	Highway User Tax Funds	61,218	64,421	66,234	62,218	(4,016)	62,415	197	62,415	62,415	62,415	62,415
General Fund Revenues	Smart Contribution	-	-	124,229	130,017	5,788	182,070	52,053	186,164	190,463	194,976	199,715
<b>Total Intergovernmental Revenues</b>		<b>377,290</b>	<b>374,212</b>	<b>494,898</b>	<b>499,881</b>	<b>4,983</b>	<b>552,131</b>	<b>52,250</b>	<b>556,225</b>	<b>560,524</b>	<b>565,037</b>	<b>569,776</b>
General Fund Revenues	Fee-2% Collection - Material Tax	2,385	5,699	2,708	2,708	-	2,708	-	2,708	2,708	2,708	2,708
General Fund Revenues	Fee-Criminal Fines	1,719	2,077	1,764	1,764	-	1,764	-	1,764	1,764	1,764	1,764
General Fund Revenues	Fee-Plan Review	101,225	256,027	122,122	122,122	-	122,122	-	122,122	122,122	122,122	122,122
General Fund Revenues	Fee-Planning Dev Review	77,370	60,625	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
General Fund Revenues	Fee-Recording	-	33	350	350	-	350	-	350	350	350	350
General Fund Revenues	Fee-Plan/Zone/Plat	-	1,000	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Fees-Miscellaneous P&Z	250	41	-	-	-	-	-	-	-	-	-
General Fund Revenues	Fee-MVHA Qualification Fee	5,940	6,570	4,600	4,600	-	4,600	-	4,600	4,600	4,600	4,600
General Fund Revenues	Fee - Energy Mitigation	-	-	54,210	-	(54,210)	67,313	67,313	-	-	-	-
General Fund Revenues	Black Hills Gas Franchise Fee	35,103	24,698	39,678	39,678	-	39,678	-	39,678	39,678	39,678	39,678
General Fund Revenues	Road Impact Fees	43,440	130,819	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
General Fund Revenues	Equipment Rental	651	1,678	-	-	-	-	-	-	-	-	-
<b>Total Charges for Services</b>		<b>268,083</b>	<b>489,267</b>	<b>306,432</b>	<b>252,222</b>	<b>(54,210)</b>	<b>319,535</b>	<b>67,313</b>	<b>252,222</b>	<b>252,222</b>	<b>252,222</b>	<b>252,222</b>
General Fund Revenues	Fines-Traffic	2,765	7,948	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Fines-False Alarms	-	-	276	276	-	276	-	276	276	276	276
General Fund Revenues	Fines-Miscellaneous/PD	-	600	4,250	4,250	-	4,250	-	4,250	4,250	4,250	4,250
General Fund Revenues	Fines-Miscellaneous Building	8,392	(266)	551	551	-	551	-	551	551	551	551

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**General Fund Revenues**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<b>Total Fines &amp; Forfeits</b>		<b>11,157</b>	<b>8,282</b>	<b>6,077</b>	<b>6,077</b>	-	<b>6,077</b>	-	<b>6,077</b>	<b>6,077</b>	<b>6,077</b>	<b>6,077</b>
General Fund Revenues	Interest On Investments	51,399	52,134	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
General Fund Revenues	Gain/Loss On Investments	(3,491)	(19,612)	-	-	-	-	-	-	-	-	-
<b>Total Interest on Investments</b>		<b>47,908</b>	<b>32,522</b>	<b>45,000</b>	<b>45,000</b>	-	<b>45,000</b>	-	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
General Fund Revenues	Grant Revenue Police	-	2,840	-	-	-	-	-	-	-	-	-
General Fund Revenues	Grant Revenue-Miscellaneous	14,948	8,152	-	-	-	-	-	-	-	-	-
General Fund Revenues	HR Housing - Revenue	-	-	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
General Fund Revenues	Miscellaneous Revenue - Plaza Services	-	600	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Shop	-	-	500	500	-	500	-	500	500	500	500
General Fund Revenues	Miscellaneous Revenue - Marketing	-	225	475	475	-	475	-	475	475	475	475
General Fund Revenues	Miscellaneous Revenue - Police	1,934	1,840	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Municipal Bus	-	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Building	2,886	8,487	750	750	-	750	-	750	750	750	750
General Fund Revenues	Miscellaneous Revenue - Finance	5,552	1,853	14,500	14,500	-	14,500	-	14,500	14,500	14,500	14,500
General Fund Revenues	Miscellaneous Revenue - Finance Admin Fees	377	64	-	-	-	-	-	-	-	-	-
General Fund Revenues	Munirevs Credit Card Fees	2,069	1,895	500	500	-	500	-	500	500	500	500
General Fund Revenues	Permitting Credit Card Fees	495	749	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Miscellaneous Revenue -Clerk	2,754	2,776	200	200	-	200	-	200	200	200	200
General Fund Revenues	Miscellaneous Revenue - General	7,432	9,819	1,100	1,100	-	1,100	-	1,100	1,100	1,100	1,100
General Fund Revenues	Maintenance Shop Lease	12	13	12	12	-	12	-	12	12	12	12
General Fund Revenues	Van Rider Revenue	29,948	27,879	29,654	29,654	-	29,654	-	29,654	29,654	29,654	29,654
General Fund Revenues	Insurance Claim Proceeds	-	149,778	-	-	-	-	-	-	-	-	-
General Fund Revenues	Transfer Station Lease	1,200	1,300	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
General Fund Revenues	David Reed Lease	(1,398)	(1,398)	(1,398)	(1,398)	-	(1,398)	-	(1,398)	(1,398)	(1,398)	(1,398)
General Fund Revenues	Ice Rink Revenues	582	1,710	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
General Fund Revenues	Vending Cart/Plaza Use Rents	12,261	23,255	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
General Fund Revenues	Vending/Plaza Application Fees	5,260	3,927	5,775	5,775	-	5,775	-	5,775	5,775	5,775	5,775
<b>Total Miscellaneous Revenues</b>		<b>86,312</b>	<b>245,763</b>	<b>79,118</b>	<b>79,118</b>	-	<b>79,118</b>	-	<b>79,118</b>	<b>79,118</b>	<b>79,118</b>	<b>79,118</b>
General Fund Revenues	Contributions - TMVOA Roof Rebates	-	-	50,000	7,500	(42,500)	25,000	17,500	25,000	25,000	25,000	25,000
General Fund Revenues	Contribution-See Forever	-	60,000	-	-	-	-	-	-	-	-	-
General Fund Revenues	Contributions-TMVOA Employee Shuttle	10,398	2,858	13,438	13,438	-	13,438	-	13,438	13,438	13,438	13,438
General Fund Revenues	Green Gondola Receipts	39	740	-	-	-	-	-	-	-	-	-
General Fund Revenues	Energy Rebates	14,562	10,952	-	-	-	-	-	-	-	-	-
General Fund Revenues	Environmental Services Contribution	20,210	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
<b>Total Contributions</b>		<b>45,209</b>	<b>74,551</b>	<b>68,438</b>	<b>25,938</b>	<b>(42,500)</b>	<b>43,438</b>	<b>17,500</b>	<b>43,438</b>	<b>43,438</b>	<b>43,438</b>	<b>43,438</b>
<b>Total General Fund Revenues</b>		<b>9,624,618</b>	<b>11,252,298</b>	<b>10,309,650</b>	<b>10,404,699</b>	<b>95,049</b>	<b>10,615,582</b>	<b>210,883</b>	<b>10,580,202</b>	<b>10,715,389</b>	<b>10,814,514</b>	<b>10,954,270</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Town Council**

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Town Council	Board Compensation (1)	34,364	43,116	51,084	51,084	-	53,859	2,775	53,859	53,859	53,859	53,859
Town Council	PERA & Payroll Taxes	5,250	6,639	6,406	7,857	1,451	8,283	426	8,283	8,283	8,283	8,283
Town Council	Workers Compensation	28	119	146	146	-	153	7	161	169	177	186
Town Council	Other Benefits	6,125	6,265	6,265	6,265	-	6,300	35	6,300	6,300	6,300	6,300
Town Council	Consultant Services	1,635	27,000	-	-	-	-	-	-	-	-	-
Town Council	Communications	475	870	500	500	-	500	-	500	500	500	500
Town Council	Travel, Education & Training	165	1,823	7,500	6,000	(1,500)	7,500	1,500	7,500	7,500	7,500	7,500
Town Council	General Supplies & Materials	552	1,946	500	600	100	600	-	600	600	600	600
Town Council	Business Meals-Town Council	9,871	8,300	9,500	9,850	350	9,850	-	9,850	9,850	9,850	9,850
Town Council	Special Occasion	600	546	1,208	1,208	-	1,208	-	1,208	1,208	1,208	1,208
Total		59,066	96,623	83,109	83,510	401	88,253	4,743	88,261	88,269	88,277	88,286

(1) A portion of board compensation is for utility reimbursements which are increasing.

**Legal**

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Legal	Outside Counsel - General	30,510	497	15,000	15,000	-	30,000	15,000	30,000	30,000	30,000	30,000
Legal	Outside Counsel - Litigation	-	51,333	-	-	-	-	-	-	-	-	-
Legal	Legal - Extraordinary	145,634	54,022	100,000	100,000	-	25,000	(75,000)	25,000	25,000	25,000	25,000
Legal	Legal - Litigation	48,810	93,548	54,636	54,636	-	30,000	(24,636)	30,000	30,000	30,000	30,000
Legal	Legal - General (1)	312,188	250,746	358,358	358,358	-	375,000	16,642	393,750	413,438	434,109	455,815
Legal	Out Of Pocket Expense	1,280	-	-	-	-	-	-	-	-	-	-
Total		538,421	450,145	527,994	527,994	-	460,000	(67,994)	478,750	498,438	519,109	540,815

(1) Contracted general legal with 5% escalator per year

(2) • Legal for 2019 was reduced by \$68,000 from the 2018 forecasted as a result of discussions on the outsourced contract with our legal team at J.D. Reed and Associates.

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Town Manager**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018					2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
				2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments				
Town Manager	Salaries & Wages	148,385	155,159	159,100	160,259	1,159	165,387	5,128	165,387	165,387	165,387	165,387
Town Manager	Group Insurance	13,013	13,113	12,513	12,513	-	12,500	(13)	13,125	13,781	14,470	15,194
Town Manager	PERA & Payroll Taxes	22,975	23,973	24,470	24,648	178	25,437	789	25,437	25,437	25,437	25,437
Town Manager	PERA 401K	13,339	13,946	14,319	14,424	105	14,886	462	14,886	14,886	14,886	14,886
Town Manager	Workers Compensation	1,179	1,917	1,323	1,323	-	1,323	-	1,389	1,459	1,532	1,608
Town Manager	Other Employee Benefits	810	875	895	895	-	900	5	900	900	900	900
Town Manager	Grant Lobbying Fees	18,000	18,000	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Town Manager	Professional Services (1)	-	11,895	12,000	12,000	-	17,750	5,750	5,000	5,000	5,000	5,000
Town Manager	Consulting Service	-	-	2,000	500	(1,500)	500	-	500	500	500	500
Town Manager (itemization)	Green Team Expense (2)	-	-	-	5,000	5,000	25,000	20,000	25,000	25,000	25,000	25,000
Town Manager (itemization)	Green Team Expense (3)	-	-	-	12,000	12,000	17,135	5,135	17,135	17,135	17,135	17,135
Town Manager (itemization)	Green Team Expense (4)	-	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000
Town Manager (itemization)	Green Team Expense (5)	-	-	-	1,314	1,314	1,400	86	1,400	1,400	1,400	1,400
Town Manager (itemization)	Green Team Expense (6)	-	-	-	26	26	30	4	30	30	30	30
Town Manager (itemization)	Green Team Expense (7)	-	-	-	1,200	1,200	5,000	3,800	5,000	5,000	5,000	5,000
Town Manager (itemization)	Green Team Expense (8)	-	-	-	-	-	2,000	2,000	2,000	2,000	2,000	2,000
Town Manager	<b>Green Team Expense (Subtotal)</b>	-	-	<b>50,000</b>	<b>19,540</b>	<b>(30,460)</b>	<b>60,565</b>	<b>41,025</b>	<b>60,565</b>	<b>60,565</b>	<b>60,565</b>	<b>60,565</b>
Town Manager	Communications	1,131	1,045	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Town Manager	Dues & Fees	8,557	8,818	9,382	7,839	(1,543)	8,000	161	8,000	8,000	8,000	8,000
Town Manager	Travel, Education & Training	-	475	1,500	500	(1,000)	1,500	1,000	1,500	1,500	1,500	1,500
Town Manager	Postage & Freight	22	-	-	-	-	-	-	-	-	-	-
Town Manager	General Supplies & Materials	152	349	500	500	-	500	-	500	500	500	500
Town Manager	Business Meals	106	387	500	500	-	500	-	500	500	500	500
Town Manager	Employee Appreciation	50	50	100	100	-	100	-	100	100	100	100
<b>Total</b>		<b>227,719</b>	<b>250,003</b>	<b>307,902</b>	<b>274,841</b>	<b>(33,061)</b>	<b>329,148</b>	<b>95,332</b>	<b>317,089</b>	<b>317,814</b>	<b>318,576</b>	<b>319,377</b>

(1) Gondola Economic Impact Study 2017, 2018, 2019

(2) Compost Rebate Program

(3) Eco Action Green House Gas Emissions Report

(4) Communications/Education

(5) Mountain Village Cleanup

(6) Bike to Work Participation

(7) Green Lights Program

(8) CC4CA Membership

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Administrative Services (Town Clerk)**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Admin Services	Salaries & Wages	175,721	191,622	189,836	190,169	333	196,254	6,085	196,254	196,254	196,254	196,254
Admin Services	Group Insurance	39,038	39,340	37,540	37,540	-	37,500	(40)	39,375	41,344	43,411	45,581
Admin Services	Dependent Health Reimbursement	(4,435)	(3,818)	(3,378)	(3,378)	-	(3,378)	-	(3,378)	(3,378)	(3,378)	(3,378)
Admin Services	PERA & Payroll Taxes	26,547	28,922	29,197	29,248	51	30,184	936	30,184	30,184	30,184	30,184
Admin Services	PERA 401K	4,748	4,920	7,028	5,705	(1,323)	5,888	183	5,888	5,888	5,888	5,888
Admin Services	Workers Compensation	168	191	289	289	-	303	14	319	335	351	369
Admin Services	Other Employee Benefits	2,430	2,685	2,685	2,685	-	2,700	15	2,700	2,700	2,700	2,700
Admin Services	Consultant Services	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Admin Services	Janitorial/Trash Removal	17,958	18,716	17,500	17,500	-	20,200	2,700	20,200	20,200	20,200	20,200
Admin Services	Security Monitoring - Town Hall	372	465	395	395	-	395	-	395	395	395	395
Admin Services	Phone Maintenance	285	929	800	1,000	200	1,500	500	1,500	1,500	1,500	1,500
Admin Services	Repairs & Maintenance-Equipment	3,028	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Admin Services	Rental- Equipment	8,291	8,218	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Admin Services	Communications	16,811	16,823	16,100	16,100	-	16,100	-	16,100	16,100	16,100	16,100
Admin Services	Election Expenses	7,993	4,841	-	-	-	6,000	6,000	-	6,000	-	6,000
Admin Services	Public Noticing	211	117	750	750	-	750	-	750	750	750	750
Admin Services	Recording Fees	-	-	100	100	-	100	-	100	100	100	100
Admin Services	Dues & Fees	415	472	600	600	-	600	-	600	600	600	600
Admin Services	Travel, Education & Training	4,055	2,719	4,500	4,500	-	5,500	1,000	5,500	5,500	5,500	5,500
Admin Services	Postage & Freight	1,984	1,802	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Admin Services	General Supplies & Material	4,005	3,561	6,500	6,500	-	6,500	-	6,500	6,500	6,500	6,500
Admin Services	Business Meals	336	124	750	750	-	850	100	850	850	850	850
Admin Services	Employee Appreciation	242	331	300	300	-	300	-	300	300	300	300
Admin Services	Utilities - Natural Gas	5,032	6,216	6,615	6,615	-	6,615	-	6,615	6,615	6,615	6,615
Admin Services	Utilities - Electricity	7,875	14,251	17,174	17,174	-	17,174	-	17,174	17,174	17,174	17,174
Admin Services	Utilities - Water/Sewer	6,484	7,068	7,551	7,551	-	7,551	-	7,551	7,551	7,551	7,551
Admin Services	Internet Service	17,095	17,095	17,095	17,095	-	17,095	-	17,095	17,095	17,095	17,095
<b>Total</b>		<b>346,690</b>	<b>367,609</b>	<b>376,927</b>	<b>376,188</b>	<b>(739)</b>	<b>393,681</b>	<b>17,493</b>	<b>389,572</b>	<b>397,556</b>	<b>393,640</b>	<b>401,828</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Finance**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018	2019	2019	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
						Adjustments	Adopted	Adjustments				
Finance	Salaries & Wages	391,295	404,078	416,277	406,277	(10,000)	422,493	16,216	422,493	422,493	422,493	422,493
Finance	Group Insurance	79,420	78,681	74,585	74,585	-	75,000	415	78,750	82,688	86,822	91,163
Finance	Dependent Health Reimbursement	(2,821)	(1,444)	(3,600)	(3,600)	-	(3,600)	-	(3,600)	(3,600)	(3,600)	(3,600)
Finance	PERA & Payroll Taxes	60,292	62,475	64,023	62,473	(1,550)	64,979	2,506	64,979	64,979	64,979	64,979
Finance	PERA 401K	25,567	27,454	29,281	26,781	(2,500)	28,307	1,526	28,307	28,307	28,307	28,307
Finance	Workers Compensation	309	328	694	694	-	729	35	765	803	844	886
Finance	Other Employee Benefits	4,860	5,250	5,370	5,370	-	5,400	30	5,400	5,400	5,400	5,400
Finance	Bad Debt Expense	-	-	-	13,463	13,463	-	(13,463)	-	-	-	-
Finance	Professional Consulting	10,100	14,486	13,000	13,000	-	13,000	-	13,000	13,000	13,000	13,000
Finance	County Treasurer Collect Fee 2%	82,075	82,334	86,278	86,278	-	86,705	427	86,705	87,572	87,572	88,448
Finance	Auditing Fees (1)	25,000	25,435	28,000	29,600	1,600	31,000	1,400	33,000	35,000	37,000	39,000
Finance	Insurance	96,986	99,918	110,000	110,000	-	110,000	-	110,000	110,000	110,000	110,000
Finance	Public Noticing	-	-	500	500	-	500	-	500	500	500	500
Finance	Dues & Fees	181	165	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Finance	Travel, Education & Training	25	1,652	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Finance	Postage & Freight	4,404	3,000	4,200	4,200	-	4,200	-	4,200	4,200	4,200	4,200
Finance	Bank Fees	8,512	135	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Finance	Bank Fees - Credit Card Fees	828	417	612	612	-	612	-	612	612	612	612
Finance	Munirevs Online Payment Fees	3,353	4,098	4,100	4,100	-	4,100	-	4,100	4,100	4,100	4,100
Finance	Permitting Payment Fees	57	-	-	-	-	-	-	-	-	-	-
Finance	General Supplies & Material	2,576	2,765	2,600	3,000	400	2,600	(400)	2,600	2,600	2,600	2,600
Finance	Employee Appreciation	88	205	600	600	-	600	-	600	600	600	600
Finance	Books & Periodicals	-	-	100	100	-	100	-	100	100	100	100
<b>Total</b>		<b>793,106</b>	<b>811,431</b>	<b>844,120</b>	<b>845,533</b>	<b>1,413</b>	<b>854,225</b>	<b>8,692</b>	<b>860,011</b>	<b>866,854</b>	<b>873,028</b>	<b>880,288</b>

(1) Budget increase is due to fee for attesting to the Town disclosure of its liability for its membership in Colorado PERA.



**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Information Technology**

Worksheet	Account Name	2018						2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
General Fund - Technical	Salaries & Wages	-	-	-	-	-	120,000	120,000	120,000	120,000	120,000	120,000
General Fund - Technical	Group Insurance	-	-	-	-	-	12,500	12,500	13,125	13,781	14,470	15,194
General Fund - Technical	Dependent Health Reimbursement	-	-	-	-	-	-	-	-	-	-	-
General Fund - Technical	PERA & Payroll Taxes	-	-	-	-	-	18,456	18,456	18,456	18,456	18,456	18,456
General Fund - Technical	PERA 401K	-	-	-	-	-	1,200	1,200	2,400	3,600	4,800	6,000
General Fund - Technical	Workers Compensation	-	-	-	-	-	1,000	1,000	1,050	1,103	1,158	1,216
General Fund - Technical	Other Employee Benefits	-	-	-	-	-	900	900	900	900	900	900
General Fund - Technical	Vehicle Repair & Maintenance	-	-	-	-	-	-	-	1,000	1,000	1,000	1,000
General Fund - Technical	Travel, Education & Training	-	-	-	-	-	3,500	3,500	3,500	3,500	3,500	3,500
General Fund - Technical	Software Support- Contract	40,837	47,336	55,000	70,000	15,000	50,000	(20,000)	50,000	50,000	50,000	50,000
General Fund - Technical	Software Support - Other	499	7,121	2,500	2,500	-	3,000	500	3,000	3,000	3,000	3,000
General Fund - Technical	General Hardware Replacement	21,527	10,302	20,000	48,000	28,000	20,000	(28,000)	17,000	17,000	17,000	17,000
General Fund - Technical	Symantic Antivirus Licenses	7,440	-	-	-	-	-	-	-	-	-	-
General Fund - Technical	Microsoft Office Licenses	-	15,848	17,995	17,995	-	23,000	5,005	23,000	23,000	23,000	23,000
General Fund - Technical	Microsoft Hosted E-Mail Exchange	-	529	1,050	1,050	-	1,050	-	1,050	1,050	1,050	1,050
General Fund - Technical	Incode Annual Support Maintenance	30,379	31,017	33,493	33,493	-	35,168	1,675	36,926	38,772	40,711	42,746
General Fund - Technical	All Data - Vehicle Maintenance	-	1,500	1,500	1,500	-	1,515	15	1,530	1,545	1,561	1,577
General Fund - Technical	Live Streaming Software	-	-	-	-	-	6,000	6,000	6,000	6,000	6,000	6,000
General Fund - Technical	Adobe Upgrades/Licenses	1,072	1,079	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
General Fund - Technical	Sonic Wall - Firewall	342	6,797	2,700	2,700	-	2,700	-	2,700	2,700	2,700	2,700
General Fund - Technical	CAD Auto Desk Support	1,430	1,420	1,400	1,400	-	1,428	28	1,457	1,486	1,515	1,546
General Fund - Technical	Trimble Pathfinder Software	-	1,995	-	-	-	-	-	-	-	-	-
General Fund - Technical	Web Site Blocker	2,876	2,847	2,800	2,800	-	2,800	-	2,800	2,800	2,800	2,800
General Fund - Technical	Dell Server Support	-	2,140	3,500	3,500	-	-	(3,500)	-	-	-	-
General Fund - Technical	Barracuda Spam Filter	1,350	1,620	2,430	2,430	-	2,430	-	2,430	2,430	2,430	2,430
General Fund - Technical	Manager Plus Software	2,450	499	2,600	3,100	500	3,100	-	3,100	3,100	3,100	3,100
General Fund - Technical	Spilman Software Support - Police (1)	10,582	11,005	11,445	11,445	-	12,315	870	12,562	12,813	13,069	13,330
General Fund - Technical	GLD - Getting Legal Done	1,747	1,884	2,184	2,184	-	2,184	-	2,184	2,184	2,184	2,184
General Fund - Technical	Cyber Security - Fees	-	-	35,000	35,000	-	-	(35,000)	-	-	-	-
General Fund - Technical	Cyber Security - Study	-	-	15,000	5,000	(10,000)	-	(5,000)	-	-	-	-
General Fund - Technical	AV Upgrade	-	10,000	32,456	32,456	-	-	(32,456)	-	-	-	-
General Fund - Technical	Montrose Interconnect - Police (2)	4,399	4,111	4,112	4,112	-	4,112	-	4,112	4,112	4,112	4,112
General Fund - Technical	VPI Software Support - Police (3)	-	333	1,270	1,895	625	1,895	-	1,895	1,895	1,895	1,895
General Fund - Technical	Meritage Support Fees	7,650	7,650	7,650	7,650	-	7,650	-	7,650	7,650	7,650	7,650
General Fund - Technical	Printer Maintenance	1,072	865	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
General Fund - Technical	Document Management	-	-	-	10,900	10,900	500	(10,400)	500	500	500	500
General Fund - Technical	Insight Video Net Software - Police	-	-	1,500	-	(1,500)	-	-	-	-	-	-
General Fund - Technical	Muni Matrix License	1,495	1,495	1,495	1,495	-	1,495	-	1,495	1,495	1,495	1,495
General Fund - Technical	Veritas Back-Up Support Fees	2,396	-	-	-	-	-	-	-	-	-	-
General Fund - Technical	Mozy Online Back Up Support Fee	6,083	6,083	6,260	6,260	-	6,500	240	6,500	6,500	6,500	6,500
General Fund - Technical	Opengov	-	-	-	29,083	29,083	17,000	(12,083)	17,000	17,000	17,000	17,000
General Fund - Technical	Munirevs Support Fees	17,725	17,676	19,175	19,175	-	19,175	-	19,175	19,175	19,175	19,175
General Fund - Technical	Technical Miscellaneous	292	281	1,000	2,000	1,000	1,200	(800)	-	-	-	-
General Fund - Technical	Communications	-	-	-	-	-	1,300	1,300	1,300	1,300	1,300	1,300
Total		163,641	193,434	291,615	365,223	73,608	391,173	25,950	391,896	395,947	400,131	404,456

(1) Record Management software (RMS) for MVPD

(2) Support from Montrose PD shared server for RMS

(3) Telephone recording system support for MVPD

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Human Resources**

<b>Worksheet</b>	<b>Account Name</b>	<b>Actuals 2016</b>	<b>Actuals 2017</b>	<b>2018 Original</b>	<b>2018 Revised</b>	<b>2018 Adjustments</b>	<b>2019 Adopted</b>	<b>2019 Adjustments</b>	<b>2020 Long Term Projection</b>	<b>2021 Long Term Projection</b>	<b>2022 Long Term Projection</b>	<b>2023 Long Term Projection</b>
Human Resources	Salaries & Wages	129,928	134,658	143,080	143,346	266	147,933	4,587	147,933	147,933	147,933	147,933
Human Resources	Group Insurance	26,025	26,227	24,603	25,000	397	25,000	-	26,250	27,563	28,941	30,388
Human Resources	Dependent Health Reimbursement	(2,170)	(2,166)	(2,160)	(2,160)	-	(2,160)	-	(2,160)	(2,160)	(2,160)	(2,160)
Human Resources	PERA & Payroll Taxes	19,653	20,453	22,006	22,047	41	22,753	706	22,753	22,753	22,753	22,753
Human Resources	PERA 401K	9,032	8,645	9,946	9,175	(771)	9,469	294	9,469	9,469	9,469	9,469
Human Resources	Workers Compensation	103	109	233	233	-	245	12	257	270	283	297
Human Resources	Other Employee Benefits	3,720	(1,130)	1,790	1,790	-	1,800	10	1,800	1,800	1,800	1,800
Human Resources	Agency Compliance	3,073	4,547	4,300	4,300	-	4,300	-	4,300	4,300	4,300	4,300
Human Resources	Employee Assistance Program	2,573	2,604	3,485	3,485	-	3,485	-	3,485	3,485	3,485	3,485
Human Resources	Life Insurance	22,989	26,462	27,203	27,203	-	27,203	-	27,203	27,203	27,203	27,203
Human Resources	Safety Programs	5,016	4,041	5,252	5,252	-	5,252	-	5,252	5,252	5,252	5,252
Human Resources	Employee Functions	7,702	9,649	15,400	15,400	-	15,400	-	17,400	17,400	17,400	17,400
Human Resources	HR Payroll Software	36,370	37,944	35,000	40,000	5,000	40,000	-	40,000	40,000	40,000	40,000
Human Resources	Consultant Services	-	107	-	-	-	-	-	-	-	-	-
Human Resources	HR Housing - Expense	5,622	1,932	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
Human Resources	Communications	655	1,180	658	1,335	677	1,335	-	1,335	1,335	1,335	1,335
Human Resources	Recruiting	10,550	10,105	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Human Resources	Dues & Fees	5,200	5,634	6,300	6,300	-	6,300	-	6,300	6,300	6,300	6,300
Human Resources	Travel, Education & Training	3,710	3,423	11,000	11,000	-	11,000	-	11,000	11,000	11,000	11,000
Human Resources	Postage & Freight	42	245	204	204	-	204	-	204	204	204	204
Human Resources	General Supplies & Materials	1,671	1,196	1,224	1,224	-	1,224	-	1,224	1,224	1,224	1,224
Human Resources	Employee Appreciation	100	100	200	200	-	200	-	200	200	200	200
Human Resources	Special Occasion Expense	257	391	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Human Resources	Books & Periodicals	27	-	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>291,849</b>	<b>296,357</b>	<b>330,074</b>	<b>335,684</b>	<b>5,610</b>	<b>341,292</b>	<b>5,608</b>	<b>344,554</b>	<b>345,879</b>	<b>347,271</b>	<b>348,732</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Communications & Business Development**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Communications & Business Development	Salaries & Wages	88,009	78,391	127,205	127,205	-	196,915	69,710	196,915	196,915	196,915	196,915
Communications & Business Development	Group Insurance	13,013	10,946	25,027	25,027	-	37,500	12,473	39,375	41,344	43,411	45,581
Communications & Business Development	Dependent Health Reimbursement	(712)	-	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
Communications & Business Development	PERA & Payroll Taxes	13,416	12,150	19,564	19,564	-	30,286	10,722	30,286	30,286	30,286	30,286
Communications & Business Development	PERA 401K	3,515	1,555	6,989	6,989	-	7,877	888	7,877	7,877	7,877	7,877
Communications & Business Development	Workers Compensation	38	118	173	173	-	185	12	194	204	214	225
Communications & Business Development	Other Employee Benefits	1,620	1,750	1,790	1,790	-	2,700	910	2,700	2,700	2,700	2,700
Communications & Business Development	Consultant Services	2,048	13,775	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Communications & Business Development	Facility Rent (1)	300	-	-	-	-	3,600	3,600	3,600	3,600	3,600	3,600
Communications & Business Development	Dues & Fees	-	2,700	2,195	2,195	-	2,195	-	2,195	2,195	2,195	2,195
Communications & Business Development	Travel, Education & Training (2)	3,130	2,094	3,500	3,500	-	8,000	4,500	8,000	8,000	8,000	8,000
Communications & Business Development	Live Video Streaming	15,972	14,310	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Communications & Business Development	Marketing (3)	42,341	28,514	80,000	65,000	(15,000)	65,000	-	65,000	65,000	65,000	65,000
Communications & Business Development	Marketing-Software (4)	-	-	-	1,500	1,500	2,500	1,000	2,500	2,500	2,500	2,500
Communications & Business Development	Marketing-Design (5)	-	-	-	10,000	10,000	10,000	-	10,000	10,000	10,000	10,000
Communications & Business Development	Marketing-Video (7)	-	-	-	2,500	2,500	6,500	4,000	6,500	3,000	3,000	3,000
Communications & Business Development	Postage & Freight	12	-	500	500	-	500	-	500	500	500	500
Communications & Business Development	Surveys	945	-	2,000	2,000	-	1,500	(500)	1,500	1,500	1,500	1,500
Communications & Business Development	Photos	1,424	2,554	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Communications & Business Development	General Supplies & Materials (8)	247	2,912	1,000	4,500	3,500	4,500	-	2,000	2,000	2,000	2,000
Communications & Business Development	Business Meals (9)	764	481	800	800	-	1,600	800	1,600	1,600	1,600	1,600
Communications & Business Development	Employee Appreciation (10)	107	120	200	200	-	600	400	600	600	600	600
Communications & Business Development	Books & Periodicals	104	-	200	200	-	200	-	200	200	200	200
Communications & Business Development	Communications - Phone (11)	899	936	1,200	1,200	-	3,600	2,400	3,600	3,600	3,600	3,600
Communications & Business Development	Website Hosting	3,994	8,960	6,300	6,300	-	6,300	-	6,300	6,300	6,300	6,300
Communications & Business Development	Website Development	19,580	8,913	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Communications & Business Development	E-Mail Communication	16,417	14,799	19,000	19,000	-	19,000	-	19,000	19,000	19,000	19,000
Communications & Business Development	Sponsorship (12)	63,896	12,500	50,000	-	(50,000)	-	-	-	-	-	-
Communications & Business Development	Print Advertising-Newspaper	16,737	17,824	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Communications & Business Development	Promo Items/Info (13)	981	-	650	650	-	1,950	1,300	1,950	1,950	1,950	1,950
Communications & Business Development	Green Gondola Marketing	-	128	-	-	-	-	-	-	-	-	-
Communications & Business Development	Broadcast Programming	1,275	1,188	5,600	5,600	-	5,600	-	5,600	5,600	5,600	5,600
Communications & Business Development	Online Advertising	3,025	303	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Communications & Business Development	Social Media (14)	2,660	3,671	7,000	9,500	2,500	9,500	-	9,500	9,500	9,500	9,500
<b>Total</b>		<b>315,756</b>	<b>241,594</b>	<b>440,173</b>	<b>395,173</b>	<b>(45,000)</b>	<b>507,388</b>	<b>112,215</b>	<b>506,772</b>	<b>505,251</b>	<b>507,328</b>	<b>509,509</b>

(1) Proposed Business Development Expense for Co-working monthly usage fee at Telluride Works; This past expense was coded as "Office Rent/Shared Office Space"

(2) Travel has increased for my position, with the addition of two new employees who will have travel, education and training expenses

(3) Decrease adjustment due to new expense categories.

(4) Creating a sub-category to track software costs under my general marketing fund; funds removed from Marketing (5.1500.5241)

(5) Creating a sub-category to track design costs under my general marketing fund; funds removed from Marketing (5.1500.5241)

(7) Video content for mapping, website, promotion, brand identity, recreation, and recruiting.

(8) Two new employee accrued costs for supplies and materials; New Office, Desk, Filing Cabinet, Chair, Computer, and Office Supplies

(9) Two new employee accrued costs for business development meetings.

(10) Two new employee accrued costs to match allotted \$200 per year.

(11) Two new employee accrued costs for cell phones

(12) The portion of this fund was distributed across other accounts to create interdepartmental marketing spends.

(13) Promotional information triple in 2018 for the following: CodeRED messaging, Fire Restrictions/Safety, Evacuation messaging, Market on the Plaza collateral, and town swag item needed for media conferences.

(14) I am tasked with communicating interdepartmental messaging through social media on a weekly basis. Each department has no social media or marketing budget. This increase is to cover those costs.

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Municipal Court**

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Municipal Court	Salaries & Wages	17,736	18,071	18,125	18,243	118	18,635	392	18,635	18,635	18,635	18,635
Municipal Court	Group Insurance	3,253	3,278	3,126	3,126	-	3,126	-	3,282	3,446	3,619	3,800
Municipal Court	Dependent Health Reimbursement	(359)	(361)	(348)	(348)	-	(348)	-	(348)	(348)	(348)	(348)
Municipal Court	PERA & Payroll Taxes	2,683	2,752	2,788	2,806	18	2,866	60	2,866	2,866	2,866	2,866
Municipal Court	PERA 401K	1,008	1,043	1,030	1,037	7	1,137	100	1,137	1,137	1,137	1,137
Municipal Court	Workers Compensation	64	68	145	145	-	152	7	160	168	176	185
Municipal Court	Other Employee Benefits	1,626	1,663	2,009	2,009	-	2,009	-	2,009	2,009	2,009	2,009
Municipal Court	Equipment Rental	1,095	1,085	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Municipal Court	Communications	383	412	384	384	-	384	-	384	384	384	384
Municipal Court	Dues & Fees	60	40	80	80	-	80	-	80	80	80	80
Municipal Court	Travel, Education & Training	766	1,303	2,100	2,100	-	2,100	-	2,100	2,100	2,100	2,100
Municipal Court	Postage & Freight	157	7	100	100	-	100	-	100	100	100	100
Municipal Court	General Supplies & Material	320	1,351	800	800	-	800	-	800	800	800	800
Municipal Court	Employee Appreciation	33	-	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>28,827</b>	<b>30,713</b>	<b>31,839</b>	<b>31,982</b>	<b>143</b>	<b>32,541</b>	<b>559</b>	<b>32,705</b>	<b>32,877</b>	<b>33,058</b>	<b>33,248</b>

**Community Services**

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Community Services	Salaries & Wages	27,358	29,167	29,313	29,562	249	30,508	946	30,508	30,508	30,508	30,508
Community Services	Group Insurance	9,109	9,179	8,759	8,750	(9)	8,750	-	9,188	9,647	10,129	10,636
Community Services	Dependent Health Reimbursement	(184)	(505)	-	-	-	-	-	-	-	-	-
Community Services	PERA & Payroll Taxes	4,251	4,536	4,508	4,547	39	4,693	146	4,693	4,693	4,693	4,693
Community Services	PERA 401K	273	296	395	399	4	399	-	399	399	399	399
Community Services	Workers Compensation	594	690	2,372	850	(1,522)	893	43	937	984	1,033	1,085
Community Services	Other Employee Benefits	567	613	620	620	-	620	-	620	620	620	620
Community Services	Uniforms	610	192	800	800	-	1,000	200	1,000	1,000	1,000	1,000
Community Services	Vehicle Repairs & Maintenance	300	118	800	800	-	800	-	800	800	800	800
Community Services	Communications-Cell Phone	799	660	622	622	-	622	-	622	622	622	622
Community Services	Travel, Education & Training	-	1,835	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Community Services	General Supplies	615	1,062	700	700	-	700	-	700	700	700	700
Community Services	Animal Control	540	82	200	200	-	200	-	200	200	200	200
Community Services	Employee Appreciation	100	-	200	200	-	200	-	200	200	200	200
Community Services	Utilities - Gasoline	2,199	2,259	3,144	3,144	-	3,144	-	3,144	3,144	3,144	3,144
<b>Total</b>		<b>47,130</b>	<b>50,184</b>	<b>54,433</b>	<b>53,194</b>	<b>(1,239)</b>	<b>54,528</b>	<b>1,334</b>	<b>55,010</b>	<b>55,516</b>	<b>56,048</b>	<b>56,606</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Police Department**

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Police Department	Salaries & Wages	408,939	399,118	500,004	483,672	(16,332)	499,413	15,741	499,413	499,413	499,413	499,413
Police Department	Offset Labor	-	-	-	-	-	-	-	-	-	-	-
Police Department	Housing Allowance	61,409	61,035	75,975	75,975	-	75,975	-	75,975	75,975	75,975	75,975
Police Department	Group Insurance	77,666	74,313	96,979	96,979	-	96,979	-	101,828	106,919	112,265	117,879
Police Department	Dependent Health Reimbursement	(5,379)	(3,209)	(9,272)	(9,272)	-	(9,272)	-	(9,272)	(9,272)	(9,272)	(9,272)
Police Department	FPPA/PERA Pensions & Medicare	61,800	60,406	78,909	76,672	(2,237)	76,810	138	76,810	76,810	76,810	76,810
Police Department	Death & Disability Insurance	6,972	7,180	10,944	10,633	(311)	10,644	11	10,644	10,644	10,644	10,644
Police Department	PERA 401K & FPPA 457	18,988	18,746	23,252	22,593	(659)	25,724	3,131	25,724	25,724	25,724	25,724
Police Department	Workers Compensation	13,132	10,964	17,691	17,691	-	18,576	885	19,504	20,480	21,504	22,579
Police Department	Other Employee Benefits	8,049	5,906	6,936	6,936	-	6,936	-	6,936	6,936	6,936	6,936
Police Department	Janitorial/Trash Removal (1)	4,800	4,800	6,636	6,636	-	7,000	364	7,000	7,000	7,000	7,000
Police Department	Vehicle Repair & Maintenance	856	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	1,459	2,061	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Police Department	Vehicle Repair & Maintenance	181	101	500	500	-	500	-	500	500	500	500
Police Department	Repairs & Maintenance-Equipment (2)	3,723	4,196	3,000	13,000	10,000	13,000	-	13,000	13,000	13,000	13,000
Police Department	Vehicle Repair & Maintenance	102	174	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	(90)	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	1,246	1,448	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	827	226	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	102	2,991	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	11	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	753	709	-	-	-	-	-	-	-	-	-
Police Department	Rental-Equipment	1,095	1,085	1,622	1,622	-	1,622	-	1,622	1,622	1,622	1,622
Police Department	Facility Expenses	4,152	4,159	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Police Department	Communications	2,322	1,979	5,100	5,100	-	5,100	-	5,100	5,100	5,100	5,100
Police Department	Communications-Cell Phone	5,894	6,059	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Police Department	Phone Equipment	951	-	100	100	-	100	-	100	100	100	100
Police Department	Dispatch (3)	50,443	61,993	69,272	69,272	-	74,000	4,728	76,220	78,507	80,862	83,288
Police Department	Dues & Fees	690	830	900	900	-	900	-	900	900	900	900
Police Department	Travel, Education & Training	11,439	14,032	8,500	8,500	-	8,500	-	8,500	8,500	8,500	8,500
Police Department	Emergency Medical Services	199	503	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Police Department	Contract Labor	-	200	-	-	-	-	-	-	-	-	-
Police Department	Investigation (4)	225	97	-	4,800	4,800	-	(4,800)	-	-	-	-
Police Department	Evidence Processing	1,155	707	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Police Department	Medical Clearance	1,100	800	1,250	1,250	-	1,250	-	1,250	1,250	1,250	1,250
Police Department	Postage & Freight	393	281	200	400	200	400	-	400	400	400	400
Police Department	Bank Fees - Credit Card Fees	642	534	700	700	-	700	-	700	700	700	700
Police Department	General Supplies & Material	3,741	6,534	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Police Department	Uniforms (5)	4,731	1,317	1,700	3,200	1,500	2,000	(1,200)	2,000	2,000	2,000	2,000
Police Department	Uniforms-Officer Equip	819	1,081	1,700	1,700	-	2,000	300	2,000	2,000	2,000	2,000
Police Department	Vehicle Equipment (6)	441	3,026	-	-	-	7,500	7,500	-	-	-	-
Police Department	Evidence Supplies	294	252	350	350	-	350	-	350	350	350	350
Police Department	Firearms-Ammo, Repair & Maintenance (7)	2,448	2,835	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Materials/Working Supplies	-	33	225	225	-	225	-	225	225	225	225
Police Department	Intoxilizer-Supplies	1,062	771	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Police Department	Detoxification	2,100	2,150	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Contributions (8)	-	-	30,000	-	(30,000)	-	-	-	-	-	-
Police Department	Supplies-Mounted Patrol	(21)	-	-	-	-	-	-	-	-	-	-
Police Department	Parking Expenses	-	-	250	250	-	250	-	250	250	250	250
Police Department	Business Meals	1,058	(499)	500	500	-	500	-	500	500	500	500
Police Department	Employee Appreciation	300	184	800	800	-	800	-	800	800	800	800
Police Department	Books & Periodicals (9)	6,275	6,271	7,250	7,250	-	7,250	-	7,250	7,250	7,250	7,250
Police Department	Utilities - Natural Gas	1,351	2,460	1,561	1,561	-	1,561	-	1,561	1,561	1,561	1,561

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Police Department**

Worksheet	Account Name			2018		2018		2019		2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	Forecasted	Adjustments	Proposed	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection			
Police Department	Utilities - Electricity	4,173	3,133	4,550	4,550	-	4,550	-	4,550	4,550	4,550	4,550	4,550	4,550	4,550
Police Department	Utilities - Gasoline	6,190	5,633	9,380	9,380	-	9,380	-	9,380	9,380	9,380	9,380	9,380	9,380	9,380
Total		781,208	779,607	985,164	952,125	(33,039)	978,922	26,797	979,420	987,773	996,498	1,005,613			

- (1) Increase in cleaning service fees plus two carpet cleanings per year
- (2) Upgrade gondola station 1,4,5 and 6 cameras to IP system
- (3) MVPD % of calls (three year average) through West CO 5.5%
- (4) Investigation 113 Highland Way
- (5) 2018- plan to hire three officers before the end of the year to be full staffed and need to supply uniforms
- (6) 2019 add transport cages to existing vehicles for officer and prisoner safety 2019
- (7) 2018 - POST grant \$1346
- (8) County Detox Facility funding is now for a detox transport vehicle.
- (9) Includes Lexipol subscription (policy & procedure manual) including updates and daily training bulletins

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Grants & Contributions**

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Grants and Contributions	Telluride Foundation Fee	-	-	8,850	8,850	-	8,850	-	8,850	8,850	8,850	8,850
Grants and Contributions	Regional Mental Health	-	30,000	-	-	-	-	-	-	-	-	-
Grants and Contributions	San Miguel Education Fund	-	-	-	-	-	4,000	4,000	-	-	-	-
Grants and Contributions	Telluride Mountain Club	-	-	-	-	-	10,000	10,000	-	-	-	-
Grants and Contributions	SMC Juvenile Diversion	10,000	10,000	10,000	10,000	-	10,000	-	-	-	-	-
Grants and Contributions	San Miguel Resource Center	16,000	16,000	20,000	20,000	-	20,000	-	-	-	-	-
Grants and Contributions	Ah Haa School for the Arts	-	-	-	-	-	5,000	5,000	-	-	-	-
Grants and Contributions	One To One	-	-	5,000	5,000	-	8,000	3,000	-	-	-	-
Grants and Contributions	Watershed Education Program	-	-	3,000	3,000	-	3,000	-	-	-	-	-
Grants and Contributions	T-Ride Ski & Snowboard Club	-	-	5,000	5,000	-	5,000	-	-	-	-	-
Grants and Contributions	KOTO	-	-	4,000	4,000	-	-	(4,000)	-	-	-	-
Grants and Contributions	True North	-	-	7,500	7,500	-	10,000	2,500	-	-	-	-
Grants and Contributions	Telluride TV	-	-	10,000	10,000	-	10,000	-	-	-	-	-
Grants and Contributions	Center for Mental Health	-	-	-	-	-	7,500	7,500	-	-	-	-
Grants and Contributions	Tri County Health Network	-	-	30,000	30,000	-	-	(30,000)	-	-	-	-
Grants and Contributions	Miscellaneous Contributions	-	-	-	-	-	-	-	118,000	118,000	118,000	118,000
Grants and Contributions	SM Sustainable Resources Coordinator	36,500	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	Telluride Adaptive Sports Program	-	-	8,500	8,500	-	9,000	500	-	-	-	-
Grants and Contributions	Water Quality Program	10,000	10,000	10,000	10,000	-	10,000	-	-	-	-	-
Grants and Contributions	EcoAction Partners	-	40,000	5,000	5,000	-	-	(5,000)	-	-	-	-
Grants and Contributions	Telluride Ideas Festival	5,000	-	-	-	-	-	-	-	-	-	-
Total		77,500	106,000	126,850	126,850	-	120,350	(6,500)	126,850	126,850	126,850	126,850

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Road & Bridge**

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Road & Bridge	Salaries & Wages	346,213	351,678	349,914	348,922	(992)	359,896	10,974	359,896	359,896	359,896	359,896
Road & Bridge	Offset Labor	(91)	(1,360)		-		-	-	-	-	-	-
Road & Bridge	Group Insurance	105,171	106,002	100,077	97,930	(2,147)	97,930	-	102,827	107,968	113,366	119,035
Road & Bridge	Dependent Health Reimbursement	(7,977)	(6,429)	(3,280)	(3,280)	-	(3,280)	-	(3,280)	(3,280)	(3,280)	(3,280)
Road & Bridge	PERA & Payroll Taxes	52,642	53,707	53,817	53,561	(256)	55,352	1,791	55,352	55,352	55,352	55,352
Road & Bridge	PERA 401K	8,879	10,358	10,723	10,672	(51)	10,797	125	10,797	10,797	10,797	10,797
Road & Bridge	Workers Compensation	11,196	13,890	14,838	13,500	(1,338)	14,175	675	14,884	15,628	16,409	17,230
Road & Bridge	Other Employee Benefits	6,075	6,913	6,709	6,709	-	6,709	-	6,709	6,709	6,709	6,709
Road & Bridge	Uniforms	1,113	1,116	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Road & Bridge	Engineering	3,170	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Consultant Services (1)	-	-	20,000	20,000	-	-	(20,000)	-	-	-	-
Road & Bridge	Janitorial/Trash Removal	1,560	1,560	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Road & Bridge	Vehicle Repair & Maintenance	37,641	39,072	45,968	45,968	-	45,968	-	45,968	45,968	45,968	45,968
Road & Bridge	Rental - Equipment	-	109	-	-	-	-	-	-	-	-	-
Road & Bridge	Facility Expenses	1,252	1,119	731	731	-	731	-	731	731	731	731
Road & Bridge	Communications	2,322	2,527	4,829	4,829	-	4,829	-	4,829	4,829	4,829	4,829
Road & Bridge	Public Noticing	408	465	400	400	-	500	100	500	500	500	500
Road & Bridge	Dues, Fees & Licenses	236	234	250	250	-	250	-	250	250	250	250
Road & Bridge	Travel, Education, Training	1,412	1,275	2,260	2,260	-	2,260	-	2,260	2,260	2,260	2,260
Road & Bridge	Contract Labor (2)	-	-	2,500	2,500	-	5,000	2,500	2,500	2,500	2,500	2,500
Road & Bridge	Paving Repair (3)	391,912	388,843	400,000	400,000	-	400,000	-	400,000	400,000	400,000	400,000
Road & Bridge	Striping	10,033	14,042	12,480	12,480	-	12,480	-	12,480	12,480	12,480	12,480
Road & Bridge	Guardrail Repair	19,060	15,610	500	500	-	22,000	21,500	500	20,000	-	-
Road & Bridge	Bridge Repair & Maintenance	8,867	7,065	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Road & Bridge	Postage & Freight	69	46	100	100	-	100	-	100	100	100	100
Road & Bridge	General Supplies & Materials	12,164	8,711	7,972	7,972	-	7,972	-	7,972	7,972	7,972	7,972
Road & Bridge	Supplies - Office	1,442	1,394	1,406	1,406	-	1,406	-	1,406	1,406	1,406	1,406
Road & Bridge	Supplies - Sand / Deicer	24,065	21,759	28,000	25,000	(3,000)	25,000	-	25,000	25,000	25,000	25,000
Road & Bridge	Supplies - Signs & Safety	6,196	6,404	6,200	8,000	1,800	8,000	-	8,000	8,000	8,000	8,000
Road & Bridge	Gen Supplies - CAD	104	55	-	-	-	-	-	-	-	-	-
Road & Bridge	Business Meals	341	559	200	200	-	200	-	200	200	200	200
Road & Bridge	Employee Appreciation	128	176	733	733	-	733	-	733	733	733	733
Road & Bridge	Utilities - Electricity	1,275	909	1,528	1,528	-	1,574	46	1,621	1,670	1,720	1,771
Road & Bridge	Utilities - Gasoline	14,838	19,984	32,802	32,802	-	33,786	984	34,800	35,844	36,919	38,027
Total		1,061,715	1,067,792	1,122,357	1,116,373	(5,984)	1,135,068	18,695	1,117,734	1,144,212	1,131,517	1,139,165

(1) Emergency Evacuation Route

(2) 2019 Subbase Analysis Rocky Road

(3) Road maintenance repairs are included as outlined in the Public Works 2019 Long Term Paving Plan



**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Vehicle Maintenance**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018				2019				2020 Long	2021 Long	2022 Long	2023 Long
				2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments				Term	Term	Term	Term
												Projection	Projection	Projection	Projection
Vehicle Maintenance	Salaries & Wages	273,794	245,961	256,519	256,519	-	251,200	(5,319)				251,200	251,200	251,200	251,200
Vehicle Maintenance	Offset Labor	(489)	(228)	-	-	-	-	-				-	-	-	-
Vehicle Maintenance	Group Insurance	53,385	54,654	49,423	50,000	577	50,000	-				52,500	55,125	57,881	60,775
Vehicle Maintenance	Dependent Health Reimbursement	(5,301)	(5,190)	(4,839)	(4,839)	-	(4,839)	-				(4,839)	(4,839)	(4,839)	(4,839)
Vehicle Maintenance	PERA & Payroll Taxes	41,580	37,213	39,453	39,453	-	38,635	(818)				38,635	38,635	38,635	38,635
Vehicle Maintenance	PERA 401K	22,572	20,097	21,148	21,148	-	20,347	(801)				20,347	20,347	20,347	20,347
Vehicle Maintenance	Workers Compensation	6,084	4,457	6,796	5,000	(1,796)	5,250	250				5,513	5,788	6,078	6,381
Vehicle Maintenance	Other Employee Benefits	3,240	3,500	4,475	4,475	-	4,475	-				4,475	4,475	4,475	4,475
Vehicle Maintenance	Uniforms	390	423	600	600	-	600	-				600	600	600	600
Vehicle Maintenance	Janitorial/Trash Removal	7,035	7,039	7,000	7,000	-	7,000	-				7,000	7,000	7,000	7,000
Vehicle Maintenance	Vehicle Repair & Maintenance	1,612	899	2,250	2,250	-	2,250	-				2,250	2,250	2,250	2,250
Vehicle Maintenance	Vehicle Repair & Maintenance	331	1,030	-	-	-	-	-				-	-	-	-
Vehicle Maintenance	Vehicle Repair & Maintenance	182	572	-	-	-	-	-				-	-	-	-
Vehicle Maintenance	Vehicle Repair & Maintenance	2,957	-	-	-	-	-	-				-	-	-	-
Vehicle Maintenance	Facility Expense	-	155,030	-	-	-	-	-				-	-	-	-
Vehicle Maintenance	Communications	1,364	1,481	1,366	1,366	-	1,366	-				1,366	1,366	1,366	1,366
Vehicle Maintenance	Dues, Fees, Licenses	-	161	770	770	-	870	100				870	870	870	870
Vehicle Maintenance	Dues & Fees, Fuel Depot	106	672	-	-	-	-	-				-	-	-	-
Vehicle Maintenance	Travel, Education, Training	2,154	1,953	2,000	2,000	-	2,000	-				2,000	2,000	2,000	2,000
Vehicle Maintenance	Postage & Freight	59	15	100	100	-	100	-				100	100	100	100
Vehicle Maintenance	Trash / Waste Removal	4,191	4,437	5,000	5,000	-	5,000	-				5,000	5,000	5,000	5,000
Vehicle Maintenance	General Supplies & Materials	23,616	20,398	28,000	28,000	-	26,000	(2,000)				26,000	26,000	26,000	26,000
Vehicle Maintenance	Supplies - Office	280	255	300	300	-	300	-				300	300	300	300
Vehicle Maintenance	Supplies - Building Maintenance	627	1,754	1,854	1,854	-	1,854	-				1,854	1,854	1,854	1,854
Vehicle Maintenance	Safety Supplies	518	663	914	914	-	800	(114)				800	800	800	800
Vehicle Maintenance	Supplies - Fuel Depot	1,327	3,134	2,500	2,500	-	2,500	-				2,500	2,500	2,500	2,500
Vehicle Maintenance	Employee Appreciation	300	138	450	450	-	450	-				450	450	450	450
Vehicle Maintenance	Utilities - Natural Gas	2,742	2,615	4,104	4,104	-	4,309	205				4,525	4,751	4,988	5,238
Vehicle Maintenance	Utilities - Electricity	6,903	6,551	8,020	8,020	-	8,421	401				8,842	9,284	9,748	10,236
Vehicle Maintenance	Utilities - Gasoline	2,275	3,413	3,213	3,213	-	3,309	96				3,409	3,511	3,616	3,725
Vehicle Maintenance	Utilities - Oil Depot	7,695	6,108	11,710	11,710	-	12,296	586				12,910	13,556	14,234	14,945
<b>Total</b>		<b>461,527</b>	<b>579,205</b>	<b>453,126</b>	<b>451,907</b>	<b>(1,219)</b>	<b>444,493</b>	<b>(7,414)</b>				<b>448,606</b>	<b>452,923</b>	<b>457,453</b>	<b>462,208</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Municipal Bus**

Worksheet	Account Name			2018			2019		2020 Long		2021 Long		2022 Long		2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection		Term Projection		Term Projection		Term Projection	
Municipal Bus	Salaries & Wages	210,659	217,161	228,859	231,764	2,905	267,834	36,070	267,834		267,834		267,834		267,834	
Municipal Bus	Offset Labor	(127,728)	(177,722)	(176,930)	(176,930)	-	(176,930)	-	(176,930)		(176,930)		(176,930)		(176,930)	
Municipal Bus	Group Insurance	23,637	48,805	40,526	60,000	19,474	60,000		63,000		66,150		69,458		72,930	
Municipal Bus	Dependent Health Reimbursement	(1,684)	(2,494)	(2,628)	(2,628)	-	(2,628)	-	(2,628)		(2,628)		(2,628)		(2,628)	
Municipal Bus	PERA & Payroll Taxes	30,460	33,747	35,199	35,645	446	41,193	5,548	41,193		41,193		41,193		41,193	
Municipal Bus	PERA 401K	10,835	11,378	12,068	12,221	153	14,731	2,510	14,731		14,731		14,731		14,731	
Municipal Bus	Workers Compensation	1,513	1,159	3,647	3,647	-	3,829	182	4,021		4,222		4,433		4,655	
Municipal Bus	Other Employee Benefits	1,887	2,684	3,580	3,580	-	3,580		3,580		3,580		3,580		3,580	
Municipal Bus	Janitorial/Trash Removal	84	1,560	1,050	1,560	510	1,560	-	1,560		1,560		1,560		1,560	
Municipal Bus	Vehicle Repair & Maintenance	8,755	4,923	7,235	12,115	4,880	10,000	(2,115)	10,000		10,000		10,000		10,000	
Municipal Bus	Facility Expenses	3,274	1,113	2,500	2,500	-	2,500	-	2,500		2,500		2,500		2,500	
Municipal Bus	Communications	3,295	1,908	3,500	3,500	-	3,500	-	3,500		3,500		3,500		3,500	
Municipal Bus	Dues, Fees, Licenses	11	31	325	325	-	325	-	325		325		325		325	
Municipal Bus	Travel, Education, Training	374	-	750	750	-	750	-	750		750		750		750	
Municipal Bus	General Supplies & Materials	451	537	2,000	2,000	-	2,000	-	2,000		2,000		2,000		2,000	
Municipal Bus	Supplies-Uniforms	175	56	2,000	2,000	-	2,000	-	2,000		2,000		2,000		2,000	
Municipal Bus	Operating Incidents	-	4,830	2,000	2,000	-	2,000	-	2,000		2,000		2,000		2,000	
Municipal Bus	Business Meals	23	45	700	700	-	700	-	700		700		700		700	
Municipal Bus	Employee Appreciation	-	-	450	450	-	450	-	450		450		450		450	
Municipal Bus	Utilities - Natural Gas	229	416	519	519	-	600	81	600		600		600		600	
Municipal Bus	Utilities - Electricity	744	530	2,000	2,000	-	2,000	-	2,000		2,000		2,000		2,000	
Municipal Bus	Utilities - Gasoline	16,918	17,384	18,035	18,035	-	23,937	5,902	25,134		26,390		27,710		29,095	
Municipal Bus	SMART Contribution	-	25,000	-	-	-	-	-	-		-		-		-	
Municipal Bus	Internet Services	2,137	2,137	2,250	2,250	-	2,250	-	2,250		2,250		2,250		2,250	
<b>Total</b>		<b>186,049</b>	<b>195,188</b>	<b>189,635</b>	<b>218,003</b>	<b>28,368</b>	<b>266,180</b>	<b>48,177</b>	<b>270,569</b>		<b>275,176</b>		<b>280,014</b>		<b>285,094</b>	

**Employee Shuttle**

Worksheet	Account Name			2018			2019		2020 Long		2021 Long		2022 Long		2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection		Term Projection		Term Projection		Term Projection	
Employee Shuttle	Salaries And Wages - Admin	5,666	11,010	12,600	11,882	(718)	12,263	381	12,263		12,263		12,263		12,263	
Employee Shuttle	Group Insurance	1,952	1,967	2,363	2,363	-	2,363	-	2,481		2,605		2,735		2,872	
Employee Shuttle	PERA & Payroll Taxes	2,075	1,743	1,938	1,827	(111)	1,886	59	1,886		1,886		1,886		1,886	
Employee Shuttle	Workers Compensation	46	119	154	154	-	162	8	170		178		187		197	
Employee Shuttle	Other Employee Benefits	162	193	197	377	180	180	(197)	180		180		180		180	
Employee Shuttle	Agency Compliance	723	394	550	550	-	550	-	550		550		550		550	
Employee Shuttle	Vehicle Repair & Maintenance	13,664	6,619	20,000	20,000	-	20,000	-	20,000		20,000		20,000		20,000	
Employee Shuttle	General Supplies & Materials	70	807	500	500	-	500	-	500		500		500		500	
Employee Shuttle	Utilities - Gasoline	19,862	21,647	47,741	47,741	-	50,128	2,387	52,634		55,266		58,029		60,931	
<b>Total</b>		<b>44,219</b>	<b>44,498</b>	<b>86,043</b>	<b>85,394</b>	<b>(649)</b>	<b>88,032</b>	<b>2,638</b>	<b>90,664</b>		<b>93,429</b>		<b>96,331</b>		<b>99,379</b>	

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Parks & Recreation**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Parks & Recreation	Salaries & Wages	222,890	240,515	260,158	248,000	(12,158)	226,994	(21,006)	226,994	226,994	226,994	226,994
Parks & Recreation	Offset Labor	(8,829)	(11,223)	(8,000)	-	8,000	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Parks & Recreation	Seasonal Bonus	3,471	3,416	-	-	-	-	-	-	-	-	-
Parks & Recreation	Group Insurance	55,954	56,388	53,793	53,750	(43)	53,750	-	56,438	59,259	62,222	65,333
Parks & Recreation	Dependent Health Reimbursement	(1,696)	(2,137)	(724)	(724)	-	(5,200)	(4,476)	(5,200)	(5,200)	(5,200)	(5,200)
Parks & Recreation	PERA & Payroll Taxes	34,037	38,098	40,012	38,000	(2,012)	34,912	(3,088)	34,912	34,912	34,912	34,912
Parks & Recreation	PERA 401K	6,353	6,329	9,903	7,403	(2,500)	2,270	(5,133)	2,270	2,270	2,270	2,270
Parks & Recreation	Workers Compensation	6,227	3,976	8,697	8,697	-	9,132	435	9,588	10,068	10,571	11,206
Parks & Recreation	Other Employee Benefits	3,483	4,541	5,862	5,862	-	5,862	-	5,862	5,862	5,862	5,862
Parks & Recreation	Uniforms	3,293	1,775	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Consultant Services	-	-	20,000	20,000	-	-	(20,000)	-	-	-	-
Parks & Recreation	Weed Control	3,000	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Parks & Recreation	Vehicle Repair & Maintenance	-	54	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	696	1,303	10,000	10,000	-	15,000	5,000	10,000	15,000	10,000	15,000
Parks & Recreation	Vehicle Repair & Maintenance	169	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,494	191	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,165	136	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	16	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,301	728	-	-	-	-	-	-	-	-	-
Parks & Recreation	Equipment Rental	-	12,789	-	-	-	-	-	-	-	-	-
Parks & Recreation	Facility Expense	95	619	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Parks & Recreation	Communications	1,892	1,743	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Dues & Fees	93	90	260	260	-	260	-	260	260	260	260
Parks & Recreation	Hotel Madeline HOA Dues	5,022	4,367	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Parks & Recreation	Hotel Madeline Shared Facility Expense	29,098	37,211	30,000	44,000	14,000	44,000	-	44,000	44,000	44,000	44,000
Parks & Recreation	Travel, Education & Conference	2,664	-	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Parks & Recreation	Contract Labor	1,545	1,560	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Striping	880	880	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Postage And Freight	37	27	200	200	-	200	-	200	200	200	200
Parks & Recreation	General Supplies & Materials	4,996	2,090	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Trail Maintenance Materials	7,481	2,022	15,600	15,600	-	15,600	-	15,600	15,600	15,600	15,600
Parks & Recreation	Trail Materials - Dog Stations	798	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Business Meals	250	91	655	655	-	655	-	655	655	655	655
Parks & Recreation	Employee Appreciation	182	213	300	300	-	300	-	300	300	300	300
Parks & Recreation	Utilities - Natural Gas	2,084	2,453	2,928	2,928	-	2,928	-	2,928	2,928	2,928	2,928
Parks & Recreation	Utilities - Electricity	1,127	837	1,654	1,654	-	1,654	-	1,654	1,654	1,654	1,654
Parks & Recreation	Utilities - Gasoline	4,256	5,693	9,270	7,500	(1,770)	7,500	-	7,500	7,500	7,500	7,500
Parks & Recreation	Open Space - Playgrounds	754	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Boulder Activity	-	-	500	500	-	500	-	500	500	500	500
Parks & Recreation	Frisbee Golf Activity	608	1,130	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Platform Tennis Courts	2,074	10,266	2,000	2,000	-	2,000	-	12,000	2,000	2,000	14,000
Parks & Recreation	Tennis Courts Expenses	-	-	6,000	-	(6,000)	-	-	-	-	-	-
Parks & Recreation	Nordic Trails & Grooming	734	3,870	4,000	5,500	1,500	4,000	(1,500)	4,000	4,000	4,000	4,000
Parks & Recreation	Ice Rink Expenses Lot 50/51	16,582	14,849	37,485	17,500	(19,985)	17,500	-	17,500	17,500	17,500	17,500
Parks & Recreation	Ice Rink - Lot 50/51 Electric	21,716	23,890	5,000	26,270	21,270	26,270	-	26,270	26,270	26,270	26,270
Parks & Recreation	Zamboni Room - Natural Gas	3,109	12,307	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Parks & Recreation	Bike Park Expenses	2,691	3,671	3,750	3,750	-	3,750	-	-	-	-	-
Parks & Recreation	Wayfinding	-	1,357	20,000	2,500	(17,500)	25,000	22,500	10,000	5,000	2,500	2,500
Parks & Recreation	Contribution USFS Ranger	-	25,000	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
<b>Total</b>		<b>443,790</b>	<b>513,115</b>	<b>611,003</b>	<b>593,805</b>	<b>(17,198)</b>	<b>562,537</b>	<b>(31,268)</b>	<b>551,931</b>	<b>545,232</b>	<b>541,199</b>	<b>561,944</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Plaza & Trash Services**

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Plaza Services	Salaries & Wages	448,088	473,614	496,663	495,879	(784)	500,588	4,709	500,588	500,588	500,588	500,588
Plaza Services	Offset Labor	(410)	(210)	(4,000)	-	4,000	-	-	-	-	-	-
Plaza Services	Group Insurance	112,902	126,330	136,426	126,426	(10,000)	126,426	-	132,747	139,385	146,354	153,672
Plaza Services	Dependent Health Reimbursement	(5,057)	(4,025)	(3,426)	(3,426)	-	(3,426)	-	(3,426)	(3,426)	(3,426)	(3,426)
Plaza Services	PERA & Payroll Taxes	68,293	72,300	76,387	76,387	-	76,990	603	76,990	76,990	76,990	76,990
Plaza Services	PERA 401K	19,858	19,616	22,011	22,011	-	23,462	1,451	23,462	23,462	23,462	23,462
Plaza Services	Workers Compensation	13,582	21,079	20,428	24,428	4,000	25,649	1,221	26,932	28,278	29,692	31,177
Plaza Services	Other Employee Benefits	8,549	9,062	10,740	10,740	-	10,740	-	10,740	10,740	10,740	10,740
Plaza Services	Uniforms	2,255	1,866	2,000	2,000	-	2,200	200	2,200	2,200	2,200	2,200
Plaza Services	Consultant Services	-	5,373	10,000	10,000	-	6,000	(4,000)	6,000	6,000	6,000	6,000
Plaza Services	Janitorial/Trash Removal	27,387	26,977	20,267	20,267	-	24,267	4,000	24,267	24,267	24,267	24,267
Plaza Services	Vehicle Repair & Maintenance	5,778	-	9,262	9,262	-	9,262	-	9,262	9,262	9,262	9,262
Plaza Services	Repairs & Maintenance-Equipment	1,402	1,979	3,937	3,937	-	3,937	-	3,937	3,937	3,937	3,937
Plaza Services	R&M-Landscape, Plaza, Irrigation	24,856	28,819	28,996	28,996	-	28,996	-	28,996	28,996	28,996	28,996
Plaza Services	Facility Expenses	1,878	1,648	5,054	5,054	-	5,054	-	5,054	5,054	5,054	5,054
Plaza Services	Communications	3,698	3,821	6,793	6,793	-	6,793	-	6,793	6,793	6,793	6,793
Plaza Services	Public Notice	-	-	302	302	-	302	-	302	302	302	302
Plaza Services	Dues & Fees	1,365	1,000	2,700	2,700	-	1,000	(1,700)	1,000	1,000	1,000	1,000
Plaza Services	Travel, Education & Training	907	1,032	2,100	2,100	-	2,500	400	2,500	2,500	2,500	2,500
Plaza Services	Contract Labor	6,301	175	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Weed Control	15,440	12,527	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Plaza Services	Postage & Freight	63	9	210	210	-	210	-	210	210	210	210
Plaza Services	General Supplies & Materials	21,189	24,887	25,036	25,036	-	25,036	-	25,036	25,036	25,036	25,036
Plaza Services	Office Supplies	717	663	831	831	-	831	-	831	831	831	831
Plaza Services	Business Meals	743	245	1,000	200	(800)	200	-	200	200	200	200
Plaza Services	Employee Appreciation	889	1,005	1,063	1,063	-	1,063	-	1,063	1,063	1,063	1,063
Plaza Services	Pots & Hanging Baskets	9,638	9,491	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Paver-Planter Repair	85,414	52,095	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Plaza Services	Plaza Beautification Non Capital	8,025	5,591	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Christmas Decorations	36,888	17,592	30,000	30,000	-	25,000	(5,000)	25,000	25,000	25,000	25,000
Plaza Services	Utilities - Water/Sewer	30,955	43,876	26,301	26,301	-	29,301	3,000	29,887	30,485	31,094	31,716
Plaza Services	Utilities - Natural Gas	239,119	85,567	243,129	180,000	(63,129)	177,200	(2,800)	184,188	191,451	198,998	206,843
Plaza Services	Utilities - Electricity	42,600	41,490	69,788	69,788	-	72,580	2,792	75,483	78,502	81,642	84,908
Plaza Services	Utilities - Gasoline	7,144	9,334	10,754	10,754	-	11,077	323	11,409	11,751	12,104	12,467
Total		1,240,457	1,094,830	1,397,252	1,330,539	(66,713)	1,335,738	5,199	1,354,151	1,373,357	1,393,389	1,414,288
Trash Services	Salaries & Wages	21,962	19,534	20,752	20,752	-	20,800	48	20,800	20,800	20,800	20,800
Trash Services	Group Insurance	3,253	3,278	6,284	6,284	-	6,284	-	6,598	6,928	7,275	7,638
Trash Services	PERA & Payroll Taxes	3,258	2,895	3,192	3,192	-	3,199	7	3,199	3,199	3,199	3,199
Trash Services	Commercial Trash Removal	15,687	19,595	27,800	27,800	-	27,800	-	28,078	28,359	28,642	28,929
Trash Services	Annual Spring Clean Up	2,944	3,466	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Trash Services	General Supplies & Materials	125	2,168	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Total		47,230	50,937	65,028	65,028	-	65,083	55	65,675	66,286	66,916	67,566

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Building & Facility Maintenance**

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Building & Facility Maintenance	Salaries & Wages	83,203	85,683	89,258	89,500	242	92,364	2,864	92,364	92,364	92,364	92,364
Building & Facility Maintenance	Offset Labor	(2,823)	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Group Insurance	23,840	24,026	25,026	25,026	-	25,026	-	26,277	27,591	28,971	30,422
Building & Facility Maintenance	Dependent Health Reimbursement	(1,377)	(1,444)	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
Building & Facility Maintenance	PERA & Payroll Taxes	12,688	13,152	13,728	13,765	37	14,205	440	14,205	14,205	14,207	14,205
Building & Facility Maintenance	PERA 401K	3,670	5,407	3,937	4,500	563	5,000	500	5,000	5,000	5,000	5,000
Building & Facility Maintenance	Workers Compensation	5,181	5,217	5,460	5,460	-	5,460	-	5,460	5,460	5,460	5,460
Building & Facility Maintenance	Other Employee Benefits	1,620	1,750	1,790	1,790	-	1,790	-	1,790	1,790	1,790	1,790
Building & Facility Maintenance	Uniforms	412	115	350	500	150	500	-	500	500	500	500
Building & Facility Maintenance	R&M-Boilers / Snowmelt	23,464	18,321	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
Building & Facility Maintenance	Vehicle Repair & Maintenance	157	480	500	500	-	500	-	500	500	500	500
Building & Facility Maintenance	Vehicle Repair & Maintenance	638	394	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Street Light Repair & Replace	7,011	6,504	9,000	9,000	-	9,000	-	9,000	9,000	9,000	9,000
Building & Facility Maintenance	Facility Expenses - Town Hall	16,366	21,790	27,040	27,040	-	28,000	960	28,000	28,000	28,000	28,000
Building & Facility Maintenance	HVAC Maintenance - Town Hall	-	291	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Building & Facility Maintenance	Elevator Maintenance - Town Hall	2,705	2,675	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Building & Facility Maintenance	Facility Maintenance	5,932	4,436	9,500	8,500	(1,000)	8,500	-	8,500	8,500	8,500	8,500
Building & Facility Maintenance	Other Public Amenities	-	25	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Communications	1,203	1,350	1,212	1,560	348	1,560	-	1,560	1,560	1,560	1,560
Building & Facility Maintenance	Dues & Fees, Licenses	-	11	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Travel, Education & Training	-	160	-	-	-	1,500	1,500	1,500	1,500	1,500	1,500
Building & Facility Maintenance	Postage & Freight	56	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	General Supplies And Materials	1,282	956	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building & Facility Maintenance	Employee Appreciation	-	-	200	300	100	300	-	300	300	300	300
Building & Facility Maintenance	Utilities - Gasoline	1,776	1,792	3,183	3,183	-	3,183	-	3,183	3,183	3,183	3,183
Total		187,004	193,090	244,464	244,904	440	251,168	6,264	252,420	253,734	255,115	256,564

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Housing Office**

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Housing Office	Salaries & Wages	16,568	14,581	15,450	15,563	113	16,061	498	16,061	16,061	16,061	16,061
Housing Office	Group Insurance	1,952	1,472	1,890	1,890	-	1,890	-	1,985	2,084	2,188	2,297
Housing Office	Dependent Health Reimbursement	(73)	(211)	(542)	(542)	-	(542)	-	(542)	(542)	(542)	(542)
Housing Office	PERA & Payroll Taxes	2,482	2,190	2,376	2,394	18	2,471	77	2,471	2,471	2,471	2,471
Housing Office	PERA 401K	326	274	300	300	-	482	182	482	482	482	482
Housing Office	Workers Compensation	177	291	200	200	-	210	10	221	232	243	255
Housing Office	Other Employee Benefits	-	401	134	134	-	134	-	134	134	134	134
Total		21,431	18,998	19,808	19,939	131	20,706	767	20,811	20,921	21,037	21,158

**Planning Services**

Planning & Zoning	Salaries & Wages	202,536	220,573	230,013	228,817	(1,196)	236,139	7,322	216,139	216,139	216,139	216,139
Planning & Zoning	Housing Allowance	-	1,408	-	-	-	-	-	-	-	-	-
Planning & Zoning	Group Insurance	32,738	38,671	42,943	42,943	-	42,943	-	45,090	45,090	45,090	47,345
Planning & Zoning	Dependent Health Reimbursement	(2,682)	(1,926)	(637)	(669)	(32)	(702)	(33)	(737)	(737)	(737)	(737)
Planning & Zoning	PERA & Payroll Taxes	30,814	33,801	35,376	35,192	(184)	36,318	1,126	33,240	33,242	33,242	33,242
Planning & Zoning	PERA 401K	8,115	8,612	9,216	9,168	(48)	11,775	2,607	11,775	11,775	11,775	11,775
Planning & Zoning	Workers Compensation	1,795	1,938	1,793	1,793	-	1,883	90	1,977	2,076	2,179	2,288
Planning & Zoning	Other Employee Benefits	2,835	3,793	3,133	3,133	-	3,133	-	3,133	3,130	3,131	3,131
Planning & Zoning	Consultation Fees- Planning (1)	84,044	3,093	1,500	1,500	-	25,000	23,500	10,000	1,500	1,500	1,500
Planning & Zoning	Consulting-Master Planning (2)	45,890	35,875	233,000	233,000	-	30,000	(203,000)	30,000	30,000	30,000	30,000
Planning & Zoning	Forestry Management	51,095	14,623	50,000	10,000	(40,000)	50,000	40,000	50,000	50,000	50,000	50,000
Planning & Zoning	Public Noticing	140	1,846	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Facility Expenses	689	7	-	-	-	-	-	-	-	-	-
Planning & Zoning	Communications	4,598	4,074	4,029	4,029	-	4,029	-	4,029	4,029	4,029	4,029
Planning & Zoning	Contract Labor	-	500	-	-	-	-	-	-	-	-	-
Planning & Zoning	Postage & Freight	26	88	120	120	-	120	-	120	120	120	120
Planning & Zoning	General Supplies & Material	1,988	3,920	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Planning & Zoning	Printing & Binding	1,238	3,344	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Recording Fees	370	354	600	600	-	600	-	600	600	600	600
Planning & Zoning	Dues & Fees	1,076	1,140	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Planning & Zoning	Travel, Education & Training	2,760	2,994	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Planning & Zoning	Business Meals	2,836	3,257	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Employee Appreciation	902	287	300	300	-	300	-	300	300	300	300
Planning & Zoning	Other Benefits - DRB	6,622	6,722	7,155	7,155	-	7,155	-	7,155	7,155	7,155	7,155
Planning & Zoning	Live Streaming	-	1,200	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Planning & Zoning	Books & Periodicals	-	200	250	250	-	250	-	250	250	250	250
<b>Total</b>		<b>480,426</b>	<b>390,394</b>	<b>645,191</b>	<b>603,731</b>	<b>(41,460)</b>	<b>475,343</b>	<b>(128,389)</b>	<b>439,471</b>	<b>431,069</b>	<b>431,173</b>	<b>433,537</b>

(1) Intend to hire architect/firm to amend CDC with lighting/design in the Village Center

(2) 2018 \$100,000 VC, \$70,000 TH, \$20,000 VC replat/rezone, \$43,000 village court expansion RFQ design engineering and cost estimating. 2019: \$100K VC, \$70K TH, \$50K Village Court Expansion, \$13K design CDC amend consulting lighting, design, architectural features

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Building Division**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Building Division	Salaries & Wages	189,981	191,553	197,430	197,827	397	204,157	6,330	204,157	204,157	204,157	204,157
Building Division	Group Insurance	35,784	35,237	34,404	34,404	-	34,404	-	36,124	37,930	39,827	41,818
Building Division	Dependent Health Reimbursement	(993)	(1,434)	(2,292)	(2,292)	-	(2,292)	-	(2,292)	(2,292)	(2,292)	(2,292)
Building Division	PERA & Payroll Taxes	29,454	29,409	30,365	30,426	61	31,400	974	31,400	31,400	31,400	31,400
Building Division	PERA 401K	6,808	7,577	7,075	7,089	14	8,166	1,077	8,166	8,166	8,166	8,166
Building Division	Workers Compensation	2,912	2,032	955	955	-	1,003	48	1,053	1,106	1,161	1,219
Building Division	Other Employee Benefits	2,025	2,857	2,461	2,461	-	2,461	-	2,461	2,461	2,461	2,461
Building Division	Uniforms	32	788	500	500	-	500	-	500	500	500	500
Building Division	Consultation Fees	-	9,988	5,000	5,000	-	7,500	2,500	7,500	7,500	7,500	7,500
Building Division	Vehicle Repair & Maintenance	224	1,566	650	650	-	650	-	650	650	650	650
Building Division	UBC/IRC/IBC Book Supplies	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Dues, Fees, Licenses	529	530	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Travel, Education & Training	4,152	1,147	3,500	3,500	-	5,000	1,500	5,000	5,000	5,000	5,000
Building Division	Contract Labor	-	-	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Building Division	Bank Fees - Credit Card Fees	1,293	2,032	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Supplies	244	-	-	-	-	-	-	-	-	-	-
Building Division	Business Meals	-	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Employee Appreciation	110	278	300	300	-	300	-	300	300	300	300
Building Division	Books & Periodicals	40	993	200	200	-	500	300	497	497	497	497
Building Division	Utilities - Gasoline	887	941	2,205	2,205	-	2,205	-	2,205	2,205	2,205	2,205
Building Division	Non-Capital Equipment	-	539	1,000	1,000	-	1,500	500	1,500	1,500	1,500	1,500
Building Division	Wetlands Study	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Building Division	Green Gondola Donation Costs	-	-	5,000	-	(5,000)	-	-	-	-	-	-
Building Division	Environmental Projects	652	675	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Building Division	Solar Panel Rebates	-	(10,311)	-	-	-	-	-	-	-	-	-
Building Division	Solar Energy Rebates (1)	-	(11,165)	30,000	5,000	(25,000)	5,000	-	5,000	-	-	-
Building Division	LED Lighting Rebates (4)	-	(4,674)	-	-	-	-	-	-	-	-	-
Building Division	Roof Rebates (2)	-	10,894	100,000	15,000	(85,000)	50,000	35,000	50,000	50,000	50,000	50,000
Building Division	Community Environmental Incentives (3)	90,210	25,187	60,000	50,000	(10,000)	60,000	10,000	60,000	60,000	60,000	60,000
Building Division	Energy Mitigation Expenditures	-	-	54,210	-	(54,210)	67,313	67,313	-	-	-	-
Building Division	Farm to Community Initiative	-	-	-	20,000	20,000	30,000	10,000	30,000	30,000	30,000	30,000
Building Division	Misc & Other	450	-	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>364,795</b>	<b>296,639</b>	<b>548,963</b>	<b>390,225</b>	<b>(158,738)</b>	<b>525,767</b>	<b>135,542</b>	<b>460,221</b>	<b>457,080</b>	<b>459,032</b>	<b>461,081</b>

(1) Will use REMP revenue to fund this in 2019

(2) TMVOA is funding 50%, reflected in revenues

(3) 50K Defensible Space, 5K heat trace 5K irrigation controls, TMVOA is funding 50% of Defensible Space

(4) Now funded by Green Team

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**General Fund Capital**

<b>Worksheet</b>	<b>Account Name</b>	<b>Actuals 2016</b>	<b>Actuals 2017</b>	<b>2018 Original</b>	<b>2018 Revised</b>	<b>2018 Adjustments</b>	<b>2019 Adopted</b>	<b>2019 Adjustments</b>	<b>2020 Long Term Projection</b>	<b>2021 Long Term Projection</b>	<b>2022 Long Term Projection</b>	<b>2023 Long Term Projection</b>
General Fund Capital Outlay	Boilers - MR&R	28,680	-	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
General Fund Capital Outlay	Sunset Plaza Project	-	749,545	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Zamboni Building	-	4,250	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Plaza Services Capital	-	56,918	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Wayfinding-Marketing & Development	22,260	110,079	100,000	100,000	-	100,000	-	-	-	-	-
General Fund Capital Outlay	Police Equipment	6,339	19,917	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Municipal Offices/Town Hall (1)	-	-	-	-	-	27,000	27,000	-	-	-	-
General Fund Capital Outlay	Capital Equipment (2)	-	-	375,000	-	(375,000)	-	-	375,000	-	-	-
General Fund Capital Outlay	Firehouse Repairs/Replacements (3)	-	-	-	-	-	20,000	20,000	-	-	-	-
General Fund Capital Outlay	Trail Improvements	-	-	370,000	370,000	-	300,000	(70,000)	-	-	-	-
General Fund Capital Outlay	MVB Trail	43,725	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Village Pond Restoration	-	-	-	-	-	115,000	115,000	-	-	-	-
General Fund Capital Outlay	Parks Projects	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>101,004</b>	<b>940,709</b>	<b>905,000</b>	<b>530,000</b>	<b>(375,000)</b>	<b>622,000</b>	<b>92,000</b>	<b>435,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>

(1) 2/3 Town Hall conference room upgrade

(2) 2019 Town Hall Backup Generator

(3) Update municipal building third floor conference room AV equipment similar to Council chambers update. Fire District will share in this cost



**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Vehicle & Equipment Acquisition Fund**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Revenues	Grant Revenue-Transportation	-	61,970	-	-	-	-	-	-	-	-	-
Revenues	Grant Revenue - Public Works	177,501	-	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>		<b>177,501</b>	<b>61,970</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Vehicle & Equipment Expense	Grant Success Fees	3,840	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Vehicle Acquisition	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridge Vehicles (1)	14,725	-	-	-	-	50,000	50,000	-	-	-	-
Vehicle & Equipment Expense	Parks & Recreation Vehicles	13,791	-	15,000	-	(15,000)	-	-	15,000	15,000	-	-
Vehicle & Equipment Expense	Employee Shuttle Vehicles	49,494	-	30,000	27,000	(3,000)	-	(27,000)	30,000	-	-	-
Vehicle & Equipment Expense	Municipal Bus Vehicles	-	77,462	-	-	-	-	-	90,000	-	-	-
Vehicle & Equipment Expense	Plaza Services Vehicles (2)	29,548	-	40,000	40,000	-	25,000	(15,000)	-	15,000	-	-
Vehicle & Equipment Expense	Building Maintenance Vehicles	-	35,578	-	-	-	-	-	37,000	-	-	-
Vehicle & Equipment Expense	Police Department Vehicles (3)	39,248	39,485	41,000	42,700	1,700	43,000	300	43,500	44,000	44,500	44,500
Vehicle & Equipment Expense	Community Services Vehicles (4)	-	-	-	-	-	30,000	30,000	-	-	-	-
Vehicle & Equipment Expense	Vehicle Maintenance Vehicles (5)	-	27,547	-	-	-	-	-	-	-	28,000	-
Vehicle & Equipment Expense	Building Division Vehicles	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Heavy Equipment Acquisition	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridges Heavy Equipment (6)	214,400	110,488	155,000	155,000	-	25,000	(130,000)	190,000	-	-	-
Vehicle & Equipment Expense	Bobcat Lease Exchange	37,997	10,200	10,404	10,404	-	10,716	312	11,038	11,369	11,710	12,061
Vehicle & Equipment Expense	Shop Equipment	7,951	5,644	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Vehicle & Equipment Expense	Parks & Recreation Equipment	-	189,000	35,000	35,000	-	-	(35,000)	-	-	-	-
Vehicle & Equipment Expense	Plaza Services Equipment (7)	37,950	-	-	-	-	-	-	-	-	-	30,000
<b>Total Expenditures</b>		<b>448,944</b>	<b>495,405</b>	<b>334,404</b>	<b>318,104</b>	<b>(16,300)</b>	<b>191,716</b>	<b>(126,388)</b>	<b>424,538</b>	<b>93,369</b>	<b>92,210</b>	<b>94,561</b>
V&E AF Other Sources/Uses	Gain/Loss On Sale Of Assets	-	1,300	-	-	-	-	-	-	-	-	-
V&E AF Other Sources/Uses	Transfer (To)/From General Fund	353,671	561,775	434,725	413,535	(21,190)	249,231	(164,304)	551,899	121,379	119,873	122,929
<b>Total Other Sources/Uses</b>		<b>353,671</b>	<b>563,075</b>	<b>434,725</b>	<b>413,535</b>	<b>(21,190)</b>	<b>249,231</b>	<b>(164,304)</b>	<b>551,899</b>	<b>121,379</b>	<b>119,873</b>	<b>122,929</b>
<b>Surplus (Deficit)</b>		<b>82,229</b>	<b>129,640</b>	<b>100,321</b>	<b>95,431</b>	<b>(4,890)</b>	<b>57,515</b>	<b>(37,916)</b>	<b>127,361</b>	<b>28,011</b>	<b>27,663</b>	<b>28,368</b>
<b>Beginning Fund Balance</b>		<b>125,287</b>	<b>207,516</b>	<b>337,156</b>	<b>337,156</b>		<b>432,587</b>		<b>490,102</b>	<b>617,463</b>	<b>645,474</b>	<b>673,137</b>
<b>Ending Fund Balance</b>		<b>207,516</b>	<b>337,156</b>	<b>437,477</b>	<b>432,587</b>		<b>490,102</b>		<b>617,463</b>	<b>645,474</b>	<b>673,137</b>	<b>701,505</b>

(1) 2019 Replace 2000 F450 flat bed diesel

(2) 2019 Replace 2006 GMC 1/2 ton pickup, 2021 Replace 2010 550 Artic Cat

(3) Replace one patrol vehicle per year, old vehicles roll to other town departments

(4) 2019 replace 2010 F-150 (125,000 miles)

(5) 2022 Replace 2007 F150 pickup

(6) 2019 Replace 1997 Sulliar air compressor 2020 Replace 2003 Kamotsu Backhoe with Loader

(7) 2023 Replace 2007 Cushman

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Capital Projects Fund**

<b>Worksheet</b>	<b>Account Name</b>			<b>2018</b>			<b>2019</b>		<b>2020 Long</b>	<b>2021 Long</b>	<b>2022 Long</b>	<b>2023 Long</b>
		<b>Actuals 2016</b>	<b>Actuals 2017</b>	<b>2018 Original</b>	<b>2018 Revised</b>	<b>Adjustments</b>	<b>Adopted</b>	<b>Adjustments</b>	<b>Term</b>	<b>Term</b>	<b>Term</b>	<b>Term</b>
									<b>Projection</b>	<b>Projection</b>	<b>Projection</b>	<b>Projection</b>
Capital Projects Fund Revs	DOJ Grant Revenue	-	-	-	9,487	9,487	-	(9,487)	-	-	-	-
Capital Projects Fund Revs	Firehouse Buy Out	-	-	-	-	-	-	-	488,000	-	-	-
Capital Projects Fund Revs	Interest-Developer Notes	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>		-	-	-	<b>9,487</b>	<b>9,487</b>	-	<b>(9,487)</b>	<b>488,000</b>	-	-	-
Capital Projects Fund	Meadows Improvement Plan	354,812	266,071	300,000	300,000	-	-	(300,000)	-	300,000	300,000	300,000
Capital Projects Fund	Meadows Park	846	-	-	-	-	25,000	25,000	300,000	-	-	-
Capital Projects Fund	Town Hall Sub Area Improvements (1)	-	-	-	-	-	-	-	2,000,000	-	-	-
Capital Projects Fund	Shop Remodel	-	-	-	-	-	50,000	50,000	500,000	-	-	-
Capital Projects Fund	Radio Technology & Equipment	-	-	-	9,487	9,487	-	(9,487)	-	-	-	-
<b>Total Expense</b>		<b>355,658</b>	<b>266,071</b>	<b>300,000</b>	<b>309,487</b>	<b>9,487</b>	<b>75,000</b>	<b>(234,487)</b>	<b>2,800,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
Capital Projects Fund Transfers	Transfer (To)/From General Fund	355,658	266,071	300,000	267,970	(32,030)	75,000	(192,970)	2,312,000	300,000	300,000	300,000
Capital Projects Fund Transfers	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-	-
<b>Total Other Sources/Uses</b>		<b>355,658</b>	<b>266,071</b>	<b>300,000</b>	<b>267,970</b>	<b>(32,030)</b>	<b>75,000</b>	<b>(192,970)</b>	<b>2,312,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>Surplus (Deficit)</b>		-	-	-	<b>(32,030)</b>	<b>(32,030)</b>	-	<b>32,030</b>	-	-	-	-
<b>Beginning Fund Balance</b>		<b>32,030</b>	<b>32,030</b>	<b>32,030</b>	<b>32,030</b>		-		-	-	-	-
<b>Ending Fund Balance</b>		<b>32,030</b>	<b>32,030</b>	<b>32,030</b>	-		-		-	-	-	-

(1) 2019 Realign Mountain Village Blvd including Round About

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Parking Services Fund**

Worksheet	Account Name			2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments				
Parking Fund Revenues	Permits - Parking	14,605	12,548	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Parking Fund Revenues	Parking Meter Revenues	6,214	18,518	12,000	18,000	6,000	18,000	-	18,000	18,000	18,000	18,000
Parking Fund Revenues	Gondola Parking Garage Revs	105,111	115,680	105,000	75,000	(30,000)	75,000	-	75,000	75,000	75,000	75,000
Parking Fund Revenues	Cash (Over)/Short	-	(413)	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Special Event Parking	65,897	49,286	41,000	48,000	7,000	120,000	72,000	120,000	120,000	120,000	120,000
Parking Fund Revenues	Heritage Parking Garage Revs	157,278	195,112	150,000	175,000	25,000	175,000	-	175,000	175,000	175,000	175,000
Parking Fund Revenues	Contributions-Shared Expense	9,953	12,230	13,473	13,473	-	13,473	-	13,473	13,473	13,473	13,473
Parking Fund Revenues	Parking In Lieu Buyouts	-	80,000	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Parking Fines	46,110	10,156	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Parking Fund Revenues	Parking Fines Bad Debt Allowance	2,264	-	(5,100)	-	5,100	-	-	-	-	-	-
<b>Total Parking Revenues</b>		<b>407,432</b>	<b>493,116</b>	<b>358,373</b>	<b>371,473</b>	<b>13,100</b>	<b>443,473</b>	<b>72,000</b>	<b>443,473</b>	<b>443,473</b>	<b>443,473</b>	<b>443,473</b>
Parking Fund Expense	Salaries & Wages	77,410	83,281	94,978	94,253	(725)	97,269	3,016	97,269	97,269	97,269	97,269
Parking Fund Expense	Group Insurance	20,820	20,982	20,564	20,564	-	20,564	-	21,592	22,672	23,805	24,996
Parking Fund Expense	Dependent Health Reimbursement	(421)	(1,155)	-	-	-	-	-	-	-	-	-
Parking Fund Expense	PERA & Payroll Taxes	11,392	12,766	14,608	14,608	-	14,605	(3)	14,605	14,605	14,605	14,605
Parking Fund Expense	PERA 401K	2,076	1,615	2,523	1,700	(823)	1,899	199	1,899	1,899	1,899	1,899
Parking Fund Expense	Workers Compensation	1,108	2,049	2,929	2,929	-	3,075	146	3,229	3,391	3,560	3,738
Parking Fund Expense	Other Employee Benefits	1,255	1,400	1,790	1,790	-	1,790	-	1,790	1,790	1,790	1,790
Parking Fund Expense	Consultant Services	-	71	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Communications	3,025	3,060	3,600	3,600	-	3,708	108	3,819	3,934	4,052	4,173
Parking Fund Expense	General Supplies & Materials	2,680	542	1,030	1,030	-	1,061	31	1,093	1,126	1,159	1,194
Parking Fund Expense	Other Parking Expenses	4	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Wayfinding	-	49,622	20,000	20,000	-	20,000	-	10,000	-	-	-
Parking Fund Expense	Business Meals	166	32	-	-	-	-	-	-	-	-	-
<b>General Parking Expense</b>		<b>119,516</b>	<b>174,264</b>	<b>162,022</b>	<b>160,474</b>	<b>(1,548)</b>	<b>163,971</b>	<b>3,497</b>	<b>155,296</b>	<b>146,685</b>	<b>148,140</b>	<b>149,664</b>
Parking Fund Expense	Rental Equipment	-	4,680	-	5,000	5,000	5,000	-	5,000	5,000	5,000	5,000
Parking Fund Expense	Maintenance - GPG (1)	2,578	1,789	5,000	5,000	-	55,000	50,000	5,000	5,000	5,000	5,000
Parking Fund Expense	Striping	1,200	1,200	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Parking Fund Expense	Credit Card Processing Fees	2,297	2,974	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
Parking Fund Expense	General Supplies & Materials	2,635	2,559	7,000	5,000	(2,000)	5,000	-	5,000	5,000	5,000	5,000
Parking Fund Expense	Utilities - Electric	16,094	15,541	18,318	18,318	-	19,234	916	20,196	21,205	22,266	23,379
Parking Fund Expense	Utilities - Gasoline	339	508	551	1,000	449	1,000	-	1,000	1,000	1,000	1,000
Parking Fund Expense	Internet Costs	-	-	-	-	-	750	750	750	750	750	750
Parking Fund Expense	Elevator Maintenance Intercept	11,669	5,350	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Asphalt Repair	1,084	41,789	8,000	7,500	(500)	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Concrete Repair	-	-	7,000	7,500	500	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Painting	373	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
<b>Gondola Parking Garage Expense</b>		<b>38,268</b>	<b>76,389</b>	<b>62,969</b>	<b>66,418</b>	<b>3,449</b>	<b>118,084</b>	<b>51,666</b>	<b>69,046</b>	<b>70,055</b>	<b>71,116</b>	<b>72,229</b>
Parking Fund Expense	Surface Lots Maintenance	4,290	21,090	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Striping	5,040	4,060	3,000	4,000	1,000	4,000	-	4,000	4,000	4,000	4,000
Parking Fund Expense	Credit Card Processing Fees	215	1,149	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parking Fund Expense	Parking Meter Supplies	1,115	511	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Parking Meter Expense	8,143	4,584	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Surface Lot Leases	-	32,400	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
<b>(Village Core) Surface Lots Expense</b>		<b>18,802</b>	<b>63,794</b>	<b>27,900</b>	<b>28,900</b>	<b>1,000</b>	<b>28,900</b>	<b>-</b>	<b>28,900</b>	<b>28,900</b>	<b>28,900</b>	<b>28,900</b>
Parking Fund Expense	Maintenance - Heritage	10,452	17,232	7,500	10,000	2,500	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Elevator Maintenance - Heritage	5,804	9,989	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Parking Fund Expense	Striping	1,300	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Parking Fund Expense	GSFE - Hotel Madeline	46,189	40,335	54,255	54,255	-	54,255	-	54,255	54,255	54,255	54,255
Parking Fund Expense	Credit Card Processing Fees	6,741	10,882	12,413	13,000	587	13,130	130	13,261	13,394	13,528	13,663
Parking Fund Expense	General Supplies & Materials	-	4,004	7,725	5,000	(2,725)	5,150	150	5,305	5,464	5,628	5,796

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Parking Services Fund**

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Parking Fund Expense	Internet Costs	-	-	700	700	-	700	-	700	700	700	700
Parking Fund Expense	Floor Sealing	-	-	-	-	-	-	-	25,000	-	-	-
Parking Fund Expense	Tech Support	19,283	7,302	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
<b>Heritage Parking Garage Expense</b>		<b>89,770</b>	<b>89,744</b>	<b>105,093</b>	<b>105,455</b>	<b>362</b>	<b>105,735</b>	<b>280</b>	<b>131,021</b>	<b>106,313</b>	<b>106,610</b>	<b>106,915</b>
Parking Fund Expense	Maintenance	14,454	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Striping	1,000	1,000	1,000	-	(1,000)	-	-	-	-	-	-
<b>Meadows Parking Lot Expense</b>		<b>15,454</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>(1,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Parking Fund Expense	Bobcat Lease Exchange	4,800	4,800	4,800	4,800	-	4,800	-	4,800	4,800	4,800	4,800
Parking Fund Expense	Capital Costs GPG (2)	-	-	30,000	30,000	-	125,000	95,000	60,000	120,000	15,000	50,000
<b>Parking Capital Expense</b>		<b>4,800</b>	<b>4,800</b>	<b>34,800</b>	<b>34,800</b>	<b>-</b>	<b>129,800</b>	<b>95,000</b>	<b>64,800</b>	<b>124,800</b>	<b>19,800</b>	<b>54,800</b>
<b>Total Parking Expenses</b>		<b>286,610</b>	<b>409,992</b>	<b>393,784</b>	<b>396,047</b>	<b>2,263</b>	<b>546,490</b>	<b>150,443</b>	<b>449,063</b>	<b>476,753</b>	<b>374,566</b>	<b>412,508</b>
Parking Fund Revenues	Transfer (To)/From General Fund	-	-	65,835	-	(65,835)	58,490	58,490	46,667	70,693	-	-
Parking Fund Revenues	Transfer To GF - Overhead Allocation	(27,038)	(32,899)	(30,424)	(33,571)	(3,147)	(41,337)	(7,766)	(41,077)	(37,413)	(38,094)	(38,727)
<b>Other Sources/Uses Expense</b>		<b>(27,038)</b>	<b>(32,899)</b>	<b>35,411</b>	<b>(33,571)</b>	<b>(68,982)</b>	<b>17,153</b>	<b>50,725</b>	<b>5,590</b>	<b>33,280</b>	<b>(38,094)</b>	<b>(38,727)</b>
<b>Surplus (Deficit)</b>		<b>93,784</b>	<b>50,225</b>	<b>-</b>	<b>(58,145)</b>	<b>(58,145)</b>	<b>(85,864)</b>	<b>(27,719)</b>	<b>-</b>	<b>-</b>	<b>30,813</b>	<b>(7,762)</b>
<b>Beginning Fund Balance</b>		<b>-</b>	<b>93,784</b>	<b>144,009</b>	<b>144,009</b>		<b>85,864</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>30,813</b>
<b>Ending Fund Balance</b>		<b>93,784</b>	<b>144,009</b>	<b>144,009</b>	<b>85,864</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>30,813</b>	<b>23,051</b>

(1) General cosmetic improvements

(2) 2019-\$50K HPG Structural, \$75K Lot A asphalt. / 2020-\$60K GPG main ramp overlay/ 2021-\$100K GPG top deck reseal, \$20K Meadows chip seal. / 2022-\$15K NVC chip seal. / 2023-\$50K placeholder.

### Tourism

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Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Tourism Revs	Lodging Taxes	912,743	965,419	893,416	958,772	65,356	966,629	7,857	995,628	1,025,497	1,056,262	1,087,949
Tourism Revs	Lodging Taxes	725,343	755,468	792,274	806,153	13,879	857,199	51,046	882,915	909,402	936,684	964,785
Tourism Revs	Lodging Taxes - Prior Period	824	692	-	5,781	5,781	-	(5,781)	-	-	-	-
Tourism Revs	Taxes-Restaurant	411,969	422,623	408,040	432,283	24,243	445,251	12,968	458,609	472,367	486,538	501,134
Tourism Revs	Lodging/Restaurant Tax Penalty	2,717	2,239	2,000	8,000	6,000	8,000	-	8,000	8,000	8,000	8,000
Tourism Revs	Restaurant Taxes - Prior Period Remittance	85	-	-	-	-	-	-	-	-	-	-
Tourism Revs	Business Licenses	296,585	320,857	315,307	315,307	-	315,307	-	315,307	315,307	315,307	315,307
Tourism Revs	Penalty - Business License	12,918	12,326	13,000	19,000	6,000	13,000	(6,000)	13,000	13,000	13,000	13,000
Total Revenues		2,363,183	2,479,623	2,424,037	2,545,296	121,259	2,605,386	60,090	2,673,459	2,743,573	2,815,791	2,890,176
Tourism	MTI Lodging Funding	811,260	852,181	834,417	876,499	42,082	902,794	26,295	929,878	957,775	986,508	1,016,103
Tourism	MTI Business License Funding	278,790	301,606	296,389	296,389	-	296,389	-	296,389	296,389	296,389	296,389
Tourism	Airline Guaranty Lodging Taxes	803,066	843,574	825,988	867,646	41,658	893,675	26,029	920,486	948,100	976,543	1,005,839
Tourism	Airline Guaranty Restaurant Taxes	403,813	414,170	399,879	423,637	23,758	436,346	12,709	449,437	462,920	476,808	491,112
Tourism	MTI Funding -Additional Requests	13,000	27,915	40,000	40,000	-	40,000	-	40,000	40,000	40,000	40,000
Tourism	Economic Development Contribution	25,000	-	-	-	-	-	-	-	-	-	-
Tourism	Audit Fees	2,500	2,235	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Total Expense		2,337,429	2,441,681	2,399,173	2,506,671	107,498	2,571,704	65,033	2,638,690	2,707,684	2,778,748	2,851,943
Tourism Transfers	Transfer (To)/From General Fund	(25,755)	(37,942)	(24,864)	(38,625)	(13,761)	(33,682)	4,943	(34,769)	(35,889)	(37,043)	(38,233)
Total Other Sources/Uses		(25,755)	(37,942)	(24,864)	(38,625)	(13,761)	(33,682)	4,943	(34,769)	(35,889)	(37,043)	(38,233)

**Surplus (Deficit)**

### Historical Museum

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Historical Museum Revs	Tax - Property .333 Mills Historical Museum	96,410	97,952	96,553	96,553	-	96,857	304	96,857	97,825	97,825	98,804
Historical Museum Revs	Tax - Property - Abatements	(273)	(1,887)	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>		<b>96,138</b>	<b>96,066</b>	<b>96,553</b>	<b>96,553</b>	<b>-</b>	<b>96,857</b>	<b>304</b>	<b>96,857</b>	<b>97,825</b>	<b>97,825</b>	<b>98,804</b>
Historical Museum	Historical Museum Mil Levy	94,211	94,138	94,622	94,616	(6)	94,915	300	94,915	95,865	95,865	96,823
Historical Museum	County Treasurer's Fees	1,927	1,928	1,931	1,937	6	1,941	4	1,941	1,961	1,961	1,981
<b>Total Expense</b>		<b>96,138</b>	<b>96,066</b>	<b>96,553</b>	<b>96,553</b>	<b>(0)</b>	<b>96,857</b>	<b>304</b>	<b>96,857</b>	<b>97,825</b>	<b>97,825</b>	<b>98,804</b>

**Surplus (Deficit)**

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Village Court Apartments**

Worksheet

**Summary**

**Revenues**

Rents	2,272,661	2,248,663	2,236,748	2,247,771	11,023	2,287,771	40,000	3,111,693	3,111,693	3,111,693	3,111,693
Other Operating Income	59,250	105,106	79,260	98,260	19,000	79,260	(19,000)	89,260	89,260	89,260	89,260
<b>Total Revenues</b>	<b>2,331,911</b>	<b>2,353,769</b>	<b>2,316,008</b>	<b>2,346,031</b>	<b>30,023</b>	<b>2,367,031</b>	<b>21,000</b>	<b>3,200,953</b>	<b>3,200,953</b>	<b>3,200,953</b>	<b>3,200,953</b>

**Operating Expenditures**

Office Operations	138,114	175,688	191,695	195,725	4,030	199,919	4,194	201,415	202,985	204,634	206,366
General & Administrative	115,696	127,667	121,435	128,935	7,500	133,935	5,000	133,935	133,935	133,935	133,935
Utilities	353,617	370,625	395,945	395,945	-	395,945	-	434,900	434,900	434,900	434,900
Repair & Maintenance	367,916	385,612	396,862	415,240	18,378	443,293	28,053	610,838	519,530	523,402	527,464
Non-routine Repair & Maintenance	123,718	195,032	108,817	357,523	248,706	453,323	95,800	216,521	238,220	213,220	213,220
Contingency	9,338	-	12,408	14,934	2,526	16,264	1,330	15,976	15,296	15,101	15,159
<b>Total Operating Expenditures</b>	<b>1,108,399</b>	<b>1,254,624</b>	<b>1,227,162</b>	<b>1,508,302</b>	<b>281,140</b>	<b>1,642,679</b>	<b>134,377</b>	<b>1,613,584</b>	<b>1,544,865</b>	<b>1,525,192</b>	<b>1,531,043</b>

**Capital Outlay**

Capital Outlay Expense	46,327	6,713	15,000	375,000	360,000	9,400,000	9,025,000	-	-	-	-
<b>Total Capital Outlay</b>	<b>46,327</b>	<b>6,713</b>	<b>15,000</b>	<b>375,000</b>	<b>360,000</b>	<b>9,400,000</b>	<b>9,025,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Debt Service**

Phase 4 Debt Service P&I	-	-	-	-	-	550,000	550,000	550,000	550,000	550,000	550,000
US 2014A&B Loan Fund Interest	(52)	(1,264)	(60)	(60)	-	(60)	-	(60)	(60)	(60)	(60)
Interest Expense-2014A	432,260	406,401	394,541	394,541	-	381,884	(12,657)	369,833	355,374	341,460	341,460
Trustee Fees	1,750	1,750	-	-	-	-	-	-	-	-	-
Phase 4 Cost Of Issuance	-	-	-	-	-	100,000	100,000	-	-	-	-
Bonds-Principal	367,621	357,073	393,738	393,738	-	406,393	12,655	418,441	432,904	446,817	446,817
<b>Total Debt Service</b>	<b>801,580</b>	<b>763,960</b>	<b>788,219</b>	<b>788,219</b>	<b>-</b>	<b>1,438,217</b>	<b>649,998</b>	<b>1,338,214</b>	<b>1,338,218</b>	<b>1,338,217</b>	<b>1,338,217</b>

**Other Source/Uses**

Gain/Loss On Sale Of Assets	-	(3,245)	-	-	-	-	-	-	-	-	-
Transfer To GF - Overhead Allocation	(102,446)	(118,518)	(109,282)	(140,169)	(30,887)	(162,959)	(22,790)	(172,489)	(164,220)	(163,771)	(165,759)
Bond Proceeds	-	-	-	-	-	8,500,000	8,500,000	-	-	-	-
AHDF Contribution	-	-	-	-	-	1,472,093	1,472,093	-	-	-	-
<b>Total Other Sources/Uses</b>	<b>(102,446)</b>	<b>(121,763)</b>	<b>(109,282)</b>	<b>(140,169)</b>	<b>(30,887)</b>	<b>9,809,134</b>	<b>9,949,303</b>	<b>(172,489)</b>	<b>(164,220)</b>	<b>(163,771)</b>	<b>(165,759)</b>

<b>Surplus (Deficit)</b>	<b>273,160</b>	<b>206,709</b>	<b>176,345</b>	<b>(465,659)</b>	<b>(642,004)</b>	<b>(304,731)</b>	<b>160,928</b>	<b>76,666</b>	<b>153,649</b>	<b>173,773</b>	<b>165,934</b>
<b>Beginning Available Fund Balance</b>	<b>290,521</b>	<b>563,681</b>	<b>770,390</b>	<b>770,390</b>		<b>304,731</b>		<b>-</b>	<b>76,666</b>	<b>230,315</b>	<b>404,088</b>
<b>Ending Available Fund Balance</b>	<b>563,681</b>	<b>770,390</b>	<b>946,735</b>	<b>304,731</b>		<b>-</b>		<b>76,666</b>	<b>230,315</b>	<b>404,088</b>	<b>570,022</b>

**Revenues**

VCA Revenues	Phase 4 Potential Rents	-	-	-	-	-	-	783,922	783,922	783,922	783,922
VCA Revenues	Apartment Rents	2,230,397	2,200,208	2,204,540	2,204,540	-	2,244,540	40,000	2,284,540	2,284,540	2,284,540
VCA Revenues	Commercial Space Rent	28,488	28,488	28,488	28,488	-	28,488	-	28,488	28,488	28,488
VCA Revenues	Storage Rents	15,692	15,360	14,743	14,743	-	14,743	-	14,743	14,743	14,743
VCA Revenues	Allowance For Bad Debt	(1,917)	4,608	(11,023)	-	11,023	-	-	-	-	-
<b>Total Rent Revenues</b>		<b>2,272,661</b>	<b>2,248,663</b>	<b>2,236,748</b>	<b>2,247,771</b>	<b>11,023</b>	<b>2,287,771</b>	<b>40,000</b>	<b>3,111,693</b>	<b>3,111,693</b>	<b>3,111,693</b>
VCA Revenues	Late Fees	5,867	9,430	5,000	5,000	-	5,000	-	5,000	5,000	5,000
VCA Revenues	NSF Fee	240	240	250	250	-	250	-	250	250	250
VCA Revenues	Lease Break Fee	1,000	8,890	5,000	5,000	-	5,000	-	5,000	5,000	5,000
VCA Revenues	Unit Transfer Fees	-	3,600	-	-	-	-	-	-	-	-
VCA Revenues	Apartment Furnishings	-	-	500	-	(500)	-	-	-	-	-
VCA Revenues	Laundry Revenue (1)	30,152	42,601	40,000	59,000	19,000	40,000	(19,000)	50,000	50,000	50,000

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Village Court Apartments**

Worksheet		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
VCA Revenues	Laundry Vending	589	-	-	-	-	-	-	-	-	-	-
VCA Revenues	Carpet Cleaning Revenue	2,250	3,075	-	-	-	-	-	-	-	-	-
VCA Revenues	Cleaning Charges Revenue	565	2,808	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA Revenues	Repair Charge Revenue	929	3,184	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA Revenues	Credit Card Fees	4,618	3,754	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA Revenues	WF Investment Income	1,227	725	10	10	-	10	-	10	10	10	10
VCA Revenues	Credit Check Revenue	3,940	4,750	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
VCA Revenues	Pet Fees	6,950	12,025	8,000	10,000	2,000	10,000	-	10,000	10,000	10,000	10,000
VCA Revenues	Parking Enforcement	575	1,500	-	-	-	-	-	-	-	-	-
VCA Revenues	Other Misc Revenue	349	8,524	5,000	3,500	(1,500)	3,500	-	3,500	3,500	3,500	3,500
<b>Total Other Revenues</b>		<b>59,250</b>	<b>105,106</b>	<b>79,260</b>	<b>98,260</b>	<b>19,000</b>	<b>79,260</b>	<b>(19,000)</b>	<b>89,260</b>	<b>89,260</b>	<b>89,260</b>	<b>89,260</b>
<b>Total Revenues</b>		<b>2,331,911</b>	<b>2,353,769</b>	<b>2,316,008</b>	<b>2,346,031</b>	<b>30,023</b>	<b>2,367,031</b>	<b>21,000</b>	<b>3,200,953</b>	<b>3,200,953</b>	<b>3,200,953</b>	<b>3,200,953</b>

(1) Drawing down (laundry) reserves in 2019 for the new laundry equipment and repair and maintenance for existing equipment.

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Village Court Apartments**

Worksheet

**Office Operations**

VCA	Salaries & Wages - Management	80,188	99,745	105,320	108,674	3,354	112,152	3,478	112,152	112,152	112,152	112,152
VCA	PERA & Payroll Taxes	12,375	15,165	16,198	16,714	516	17,249	535	17,249	17,249	17,249	17,249
VCA	Workers' Compensation	(5)	361	3,652	3,652	-	3,835	183	4,026	4,228	4,439	4,661
VCA	Group Insurance	17,637	25,566	26,079	26,079	-	26,079	-	27,383	28,752	30,190	31,699
VCA	PERA 401K	1,045	527	5,024	5,184	160	2,243	(2,941)	2,243	2,243	2,243	2,243
VCA	Other Employee Benefits	3,229	1,810	1,860	1,860	-	1,800	(60)	1,800	1,800	1,800	1,800
VCA	Housing Allowance	2,333	7,596	10,140	10,140	-	10,140	-	10,140	10,140	10,140	10,140
VCA	Computer & Software Support	6,072	8,863	9,072	9,072	-	9,072	-	9,072	9,072	9,072	9,072
VCA	Postage/Freight	51	10	150	150	-	150	-	150	150	150	150
VCA	Dues, Licenses & Fees	4,029	3,462	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Travel & Training	1,006	4,531	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Telephone (1)	5,760	2,491	3,000	3,000	-	6,000	3,000	6,000	6,000	6,000	6,000
VCA	Credit / Collections Costs & Fees	2,788	4,390	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Parking Permits	350	50	-	-	-	-	-	-	-	-	-
VCA	Outside Consulting	-	888	-	-	-	-	-	-	-	-	-
VCA	Employee Appreciation	1,256	236	200	200	-	200	-	200	200	200	200
Total Office Operations		138,114	175,688	191,695	195,725	4,030	199,919	4,194	201,415	202,985	204,634	206,366

(1) Adding one cell phone

**General & Administrative**

VCA	Legal Fees	17,223	33,567	15,000	15,000	-	15,000	-	15,000	15,000	15,000
VCA	Communications	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000
VCA	Events/Promotions	-	11	2,000	2,000	-	2,000	-	2,000	2,000	2,000
VCA	Association Dues	24,192	24,192	24,192	24,192	-	24,192	-	24,192	24,192	24,192
VCA	Credit Card Charge	9,517	6,481	11,422	11,422	-	11,422	-	11,422	11,422	11,422
VCA	Repairs & Maintenance-Equipment	641	-	1,825	1,825	-	1,825	-	1,825	1,825	1,825
VCA	Insurance	57,256	55,884	61,610	61,610	-	61,610	-	61,610	61,610	61,610
VCA	Operating Lease - Copier	1,465	1,712	2,463	2,463	-	2,463	-	2,463	2,463	2,463
VCA	General Supplies	4,492	2,834	1,423	1,423	-	1,423	-	1,423	1,423	1,423
VCA	Janitorial	910	2,935	-	-	-	-	-	-	-	-
VCA	VCA Damages To Tenant	-	50	1,500	1,500	-	1,500	-	1,500	1,500	1,500
VCA	Bad Debt Expense	-	-	-	7,500	7,500	7,500	-	7,500	7,500	7,500
<b>Total General &amp; Administrative</b>		<b>115,696</b>	<b>127,667</b>	<b>121,435</b>	<b>128,935</b>	<b>7,500</b>	<b>133,935</b>	<b>5,000</b>	<b>133,935</b>	<b>133,935</b>	<b>133,935</b>



**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Village Court Apartments**

**Worksheet**

**Utilities**

VCA	Water/Sewer	103,510	116,209	116,529	116,529	-	116,529	-	128,182	128,182	128,182	128,182
VCA	Waste Disposal	25,111	36,844	30,911	30,911	-	30,911	-	34,002	34,002	34,002	34,002
VCA	Cable	45,512	45,948	46,877	46,877	-	46,877	-	51,565	51,565	51,565	51,565
VCA	Electricity	179,484	169,048	195,232	195,232	-	195,232	-	214,755	214,755	214,755	214,755
VCA	Electricity- Maintenance Bldg	-	-	3,247	3,247	-	3,247	-	3,247	3,247	3,247	3,247
VCA	Propane- Maintenance Facility	-	2,576	3,149	3,149	-	3,149	-	3,149	3,149	3,149	3,149
Total Utilities		353,617	370,625	395,945	395,945	-	395,945	-	434,900	434,900	434,900	434,900

**Repair & Maintenance**

VCA	Salaries & Wages - Maintenance	144,712	151,205	167,957	167,957	-	170,622	2,665	213,553	213,553	213,553	213,553
VCA	PERA & Payroll Taxes	22,406	23,341	25,832	25,832	-	26,242	410	32,844	32,844	32,844	32,844
VCA	Workers' Compensation	7,820	5,433	8,750	8,750	-	8,750	-	9,188	9,647	10,129	10,636
VCA	Group Insurance	50,498	50,895	50,789	50,789	-	50,789	-	62,500	65,625	68,906	72,352
VCA	PERA 401K	4,021	5,691	4,322	6,700	2,378	10,678	3,978	10,785	10,893	11,002	11,112
VCA	Employee Appreciation	147	-	400	400	-	400	-	400	400	400	400
VCA	Other Benefits	6,459	2,759	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
VCA	Housing Allowance	22,266	21,970	23,021	23,021	-	23,021	-	28,777	28,777	28,777	28,777
VCA	Travel, Education & Meals (1)	419	943	1,000	1,000	-	4,000	3,000	4,000	4,000	4,000	4,000
VCA	Vehicle Fuel	1,855	2,205	3,647	3,647	-	3,647	-	3,647	3,647	3,647	3,647
VCA	Maintenance - Supplies	38,742	56,509	41,000	41,000	-	41,000	-	41,000	41,000	41,000	41,000
VCA	Uniforms	999	995	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	Paerking Supplies	350	-	-	-	-	-	-	-	-	-	-
VCA	Maintenance -Subcontract	28,251	8,802	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
VCA	Apartment Turnover	1,400	1,175	-	-	-	-	-	-	-	-	-
VCA	Carpet Cleaning	900	5,325	-	-	-	-	-	-	-	-	-
VCA	Snow Removal	10,618	18,942	-	-	-	15,000	15,000	20,000	20,000	20,000	20,000
VCA	Fire Alarm Monitoring System	4,370	5,040	10,400	10,400	-	10,400	-	10,400	10,400	10,400	10,400
VCA	Fire System Repair/Inspections (2)	12,660	9,008	10,000	17,000	7,000	8,000	(9,000)	8,000	8,000	8,000	8,000
VCA	Equipment & Tools	145	3,920	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Landscaping (1)	-	-	-	5,000	5,000	5,000	-	100,000	5,000	5,000	5,000
VCA	Laundry Equip And Repair & Maint (2)	1,580	3,227	-	4,000	4,000	6,000	2,000	6,000	6,000	6,000	6,000
VCA	Vehicle Repair & Maintenance	4,540	2,299	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
VCA	Telephone	2,760	5,928	5,062	5,062	-	5,062	-	5,062	5,062	5,062	5,062
VCA	Commercial Rental Space	-	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Repair &amp; Maintenance</b>		<b>367,916</b>	<b>385,612</b>	<b>396,862</b>	<b>415,240</b>	<b>18,378</b>	<b>443,293</b>	<b>28,053</b>	<b>610,838</b>	<b>519,530</b>	<b>523,402</b>	<b>527,464</b>

(1) 2019 - Training in electrical class Denver \$1,100 2 days

(2) 2018 - finished repair to system; 2019 Inspection plus extra for minor repairs if found

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Village Court Apartments**

Worksheet

				2018	2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
				Adjustments	Adopted	Adjustments	Term	Term	Term	Term
Actuals 2016	Actuals 2017	2018 Original	2018 Revised				Projection	Projection	Projection	Projection
<b>Major Repair &amp; Replacement</b>										
VCA	Apartment Furnishings (3)	-	-	1,200	-	(1,200)	-	-	-	-
VCA	Roof Repairs (4)	9,513	2,188	3,200	8,200	5,000	10,000	1,800	10,000	10,000
VCA	Painting/Staining	-	24,220	-	-	-	-	-	-	-
VCA	Carpet Replacement (5)	34,109	50,770	35,096	61,000	25,904	155,000	94,000	52,000	43,000
VCA	Cabinet Refacing/Replacement (6)	-	-	10,000	10,000	-	10,000	-	10,000	10,000
VCA	Window Repair (7)	340	-	-	6,000	6,000	6,000	-	6,000	6,000
VCA	Vinyl Replacement - Floor Repair (8)	-	21,036	20,683	90,683	70,000	229,683	139,000	24,001	20,000
VCA	Appliances (9)	15,805	23,367	17,033	159,000	141,967	20,000	(139,000)	20,000	20,000
VCA	Hot Water Heaters (10)	15,157	15,115	1,265	2,300	1,035	2,300	-	2,300	37,000
VCA	Common Area Improvements	-	48,958	-	-	-	-	-	-	-
VCA	Paving Repairs	-	-	15,000	15,000	-	15,000	-	15,000	15,000
VCA	Concrete Repairs	-	-	2,340	2,340	-	2,340	-	2,340	2,340
VCA	Bobcat	4,037	3,000	3,000	3,000	-	3,000	-	3,000	3,000
VCA	Cabinet Replacement - Studio	1,914	2,533	-	-	-	-	-	-	-
VCA	Special Projects	25,829	-	-	-	-	-	-	-	-
VCA	Water Damage	17,014	3,846	-	-	-	-	-	-	-
VCA	Phase 4 O&M Costs	-	-	-	-	-	-	-	-	-
<b>Total Major Repairs &amp; Replacements</b>		<b>123,718</b>	<b>195,032</b>	<b>108,817</b>	<b>357,523</b>	<b>248,706</b>	<b>453,323</b>	<b>95,800</b>	<b>216,521</b>	<b>238,220</b>
									<b>213,220</b>	<b>213,220</b>

(1) 2018 - RFP Plan and bid; 2020 start of landscaping

(2) Repair and/or replacement of laundry equipment; 2018 repairs plus construction of laundry room and purchase of equipment; 2019 - 2023 include to purchase 1 machine if needed

(3) No apartments furnished

(4) Snow removal and repairs from roofs; 2019 anticipated painting of Building 9 roof tiles; 2018 did not have to remove snow from roofs

(5) Includes replacing carpet beyond life expectancy

(6) 2 apartments still need new cabinets and then start to use to replace cabinet counter tops

(7) Replace or repair windows

(8) Included replacing vinyl beyond life expectancy

(9) Include replacing if beyond life expectancy

(10) Include replacing if beyond life expectancy

**Capital**

VCA	Phase 4 Construction Costs	-	-	-	-	9,400,000	9,400,000	-	-	-	-
VCA	Capital Equipment	5,496	-	-	-	-	-	-	-	-	-
VCA	Vehicles (11)	-	-	15,000	48,000	33,000	-	(48,000)	-	-	-
VCA	Building 8 Laundry Facility	-	2,670	-	93,000	93,000	-	(93,000)	-	-	-
VCA	Parking Improvements (12)	40,831	-	-	234,000	234,000	-	(234,000)	-	-	-
<b>Total Capital</b>		<b>46,327</b>	<b>2,670</b>	<b>15,000</b>	<b>375,000</b>	<b>360,000</b>	<b>9,400,000</b>	<b>9,025,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

(11) Replace utility vehicles

(12) Additional Parking Lots

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Mountain Village Housing Authority**

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Affordable Housing Development Fund												
AHDF Revenues	Community Garden Plot Rents	655	685	550	550	-	550	-	550	550	550	550
AHDF Revenues	Sale Proceeds	-	-	-	277,858	277,858	285,000	7,142	-	-	-	-
AHDF Revenues	Rental Proceeds	12,480	12,480	12,228	12,228	-	12,228	-	12,228	12,228	12,228	12,228
Total Revenues		13,135	13,165	12,778	290,636	277,858	297,778	7,142	12,778	12,778	12,778	12,778
Affordable Housing Development Fund	Community Garden At VCA	-	-	750	750	-	750	-	750	750	750	750
Affordable Housing Development Fund	Prospect Condo Utilities	1,041	939	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Affordable Housing Development Fund	HOA And Parking Dues	8,963	8,939	8,987	8,987	-	8,987	-	8,987	8,987	8,987	8,987
Affordable Housing Development Fund	Prospect Maint	-	1,816	-	-	-	-	-	-	-	-	-
Affordable Housing Development Fund	Future Housing Projects	8,856	8,856	11,013	11,013	-	11,013	-	11,013	11,013	11,013	11,013
Affordable Housing Development Fund	Cassidy Ridge Purchase	-	-	-	279,682	279,682	285,000	5,318	-	-	-	-
Affordable Housing Development Fund	RHA Operations Funding	88,500	87,776	107,388	120,258	12,870	92,625	(27,633)	92,625	92,625	92,625	92,625
Affordable Housing Development Fund	Housing Authority Consultant	-	4,900	-	-	-	-	-	-	-	-	-
Total Expenditures		107,360	113,226	133,138	425,690	292,552	403,375	(22,315)	118,375	118,375	118,375	118,375
AHDF Transfers	Transfer (To)/From General Fund	445,361	474,477	480,777	496,148	15,371	505,159	9,011	515,262	525,567	536,078	546,800
AHDF Transfers	Transfer (To)/From GF Housing Office	-	(18,998)	(19,808)	(19,939)	(131)	(20,706)	(767)	(20,811)	(20,921)	(21,037)	(21,158)
AHDF Transfers	Transfer (To)/From VCA	-	-	-	-	-	(1,472,093)	(1,472,093)	-	-	-	-
AHDF Transfers	Transfer (To)/From Mortgage Assistance	-	-	(60,000)	(30,000)	30,000	(60,000)	(30,000)	(60,000)	(60,000)	(60,000)	(60,000)
Total Other Sources/Uses		445,361	455,479	400,969	446,209	45,240	(1,047,640)	(1,493,849)	434,451	444,646	455,042	465,642
Surplus (Deficit)		351,136	355,419	280,609	311,155	30,546	(1,153,237)	(1,464,392)	328,854	339,049	349,445	360,045
Beginning Fund Balance		798,398	1,149,534	1,504,952	1,504,952		1,816,107		662,870	991,724	1,330,774	1,680,218
Ending Fund Balance		1,149,534	1,504,952	1,785,561	1,816,107		662,870		991,724	1,330,774	1,680,218	2,040,263
Mortgage Assistance Pool												
Mortgage Assistance Transfers	Interest Revenue	-	5,511	-	-	-	-	-	-	-	-	-
Mortgage Assistance Pool	Employee Mortgage Assistance	-	-	60,000	30,000	(30,000)	60,000	30,000	60,000	60,000	60,000	60,000
Mortgage Assistance Transfers	Transfer (To)/From AHDF	-	-	60,000	30,000	(30,000)	60,000	30,000	60,000	60,000	60,000	60,000
Surplus (Deficit)		-	5,511	-	-	-	-	-	-	-	-	-
Beginning Fund Balance		-	-	5,511	5,511		5,511		5,511	5,511	5,511	5,511
Ending Fund Balance		-	5,511	5,511	5,511		5,511		5,511	5,511	5,511	5,511

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Child Development Fund**

Worksheet	Account Name					2018		2019	2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
	<b><u>Summary</u></b>											
Daycare Revenues	Daycare Fees	279,530	269,022	272,736	272,736	-	272,736	-	272,736	272,736	272,736	272,736
Daycare Revenues	Enrollment Fees	2,700	2,560	1,760	1,760	-	1,760	-	1,760	1,760	1,760	1,760
Daycare Revenues	NSF Fees	25	-	-	-	-	-	-	-	-	-	-
Daycare Revenues	Late Payment Fees	920	800	900	900	-	900	-	900	900	900	900
Daycare Revenues	Daycare Grant Proceeds	1,202	10,450	27,500	7,455	(20,045)	7,455	-	7,455	7,455	7,455	7,455
Daycare Revenues	Daycare Scholarship Grant Proceeds	31,152	15,200	7,500	26,550	19,050	26,550	-	26,550	26,550	26,550	26,550
Daycare Revenues	Daycare Fund Raising Revenues	14,857	16,768	8,500	13,000	4,500	13,000	-	13,000	13,000	13,000	13,000
<b>Total Daycare Revenues</b>		<b>330,386</b>	<b>314,800</b>	<b>318,896</b>	<b>322,401</b>	<b>3,505</b>	<b>322,401</b>	-	<b>322,401</b>	<b>322,401</b>	<b>322,401</b>	<b>322,401</b>
Preschool Revenues	Preschool Tuition Fees	175,291	159,738	175,292	175,292	-	175,292	-	175,292	175,292	175,292	175,292
Preschool Revenues	Preschool Enrollment Fees	1,100	1,920	975	975	-	975	-	975	975	975	975
Preschool Revenues	Preschool Late Fees	740	780	900	900	-	900	-	900	900	900	900
Preschool Revenues	Preschool Grants	3,700	3,000	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Preschool Revenues	Preschool Scholarship Grants	10,468	10,000	7,000	17,700	10,700	17,700	-	17,700	17,700	17,700	17,700
Preschool Revenues	Preschool Fundraising Revenues	2,880	3,075	3,500	5,000	1,500	5,000	-	5,000	5,000	5,000	5,000
<b>Total Preschool Revenues</b>		<b>194,179</b>	<b>178,513</b>	<b>195,667</b>	<b>207,867</b>	<b>12,200</b>	<b>207,867</b>	-	<b>207,867</b>	<b>207,867</b>	<b>207,867</b>	<b>207,867</b>
<b>Total Revenues</b>		<b>524,564</b>	<b>493,313</b>	<b>514,563</b>	<b>530,268</b>	<b>15,705</b>	<b>530,268</b>	-	<b>530,268</b>	<b>530,268</b>	<b>530,268</b>	<b>530,268</b>
Daycare Expense		402,665	415,238	482,640	438,659	(43,981)	481,531	42,872	462,540	466,205	470,034	474,033
Preschool Expense		189,360	198,478	223,964	224,407	443	240,586	16,179	237,603	239,195	240,866	242,621
<b>Total Expenses</b>		<b>592,024</b>	<b>613,716</b>	<b>706,604</b>	<b>663,066</b>	<b>(43,538)</b>	<b>722,117</b>	<b>59,051</b>	<b>700,143</b>	<b>705,400</b>	<b>710,900</b>	<b>716,654</b>
CDF Other Sources/Uses	Transfer (To)/From General Fund	67,460	120,404	192,041	132,798	(59,243)	191,849	59,051	169,875	175,132	180,632	186,386
<b>Total Other Sources/Uses</b>		<b>67,460</b>	<b>120,404</b>	<b>192,041</b>	<b>132,798</b>	<b>(59,243)</b>	<b>191,849</b>	<b>59,051</b>	<b>169,875</b>	<b>175,132</b>	<b>180,632</b>	<b>186,386</b>

Surplus (Deficit) - - - - -

Daycare Rate Increases                      Resident Toddler - Resident Infant - Non-resident Toddler - Non-resident Infant -  
Preschool Rate Increases                    Resident Rate - Non-resident Rate

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Child Development Fund**

Worksheet	Account Name									2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Forecasted	2018 Adjustments	2019 Proposed	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Daycare Expense													
Daycare Expense	Salaries & Wages	245,839	251,086	270,830	270,830	-	279,497	8,667	279,497	279,497	279,497	279,497	
Daycare Expense	Group Insurance	40,634	48,520	61,810	58,750	(3,060)	57,459	(1,291)	60,397	63,481	66,719	70,120	
Daycare Expense	Dependent Health Reimbursement	(2,897)	(3,692)	(6,567)	(6,567)	-	(6,567)	-	(6,567)	(6,567)	(6,567)	(6,567)	
Daycare Expense	PERA & Payroll Taxes	38,322	38,316	41,654	41,654	-	42,987	1,333	42,987	42,987	42,987	42,987	
Daycare Expense	PERA 401K	1,598	2,303	3,114	3,114	-	3,114	-	3,114	3,114	3,114	3,114	
Daycare Expense	Workers Compensation	4,056	3,246	3,277	3,277	-	3,441	164	3,613	3,794	3,983	4,182	
Daycare Expense	Other Employee Benefits	4,421	4,944	8,376	5,417	(2,959)	5,590	173	5,590	5,590	5,590	5,590	
Daycare Expense	Employee Appreciation	447	404	800	800	-	800	-	800	800	800	800	
Daycare Expense	EE Screening	409	173	300	300	-	300	-	300	300	300	300	
Daycare Expense	Bad Debt Expense	1,604	4,227	500	500	-	500	-	500	500	500	500	
Daycare Expense	Janitorial/Trash Removal	7,800	7,800	7,800	7,800	-	7,800	-	7,800	7,800	7,800	7,800	
Daycare Expense	Laundry - Daycare	988	674	1,291	-	(1,291)	-	-	-	-	-	-	
Daycare Expense	Rental-Facility	18,768	18,768	18,984	18,984	-	18,984	-	18,984	18,984	18,984	18,984	
Daycare Expense	Facility Expense	178	5,946	-	-	-	-	-	-	-	-	-	
Daycare Expense	Communications	876	688	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000	
Daycare Expense	Internet Services	1,383	1,378	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458	
Daycare Expense	Marketing Expense	-	-	2,000	-	(2,000)	-	-	-	-	-	-	
Daycare Expense	Dues, Fees & Licenses	175	629	100	500	400	900	400	1,300	1,700	2,100	2,500	
Daycare Expense	Travel & Education (1)	1,736	1,656	1,600	3,000	1,400	3,000	-	3,000	3,000	3,000	3,000	
Daycare Expense	Contract Labor (2)	31	-	20,000	-	(20,000)	20,000	20,000	-	-	-	-	
Daycare Expense	Nurse Consultant	410	450	450	450	-	450	-	450	450	450	450	
Daycare Expense	Postage & Freight	42	-	100	100	-	100	-	100	100	100	100	
Daycare Expense	General Supplies & Materials	3,159	2,600	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200	
Daycare Expense	Office Supplies	433	918	1,490	1,000	(490)	1,000	-	1,000	1,000	1,000	1,000	
Daycare Expense	Fundraising Expenses	1,917	2,020	1,200	2,000	800	2,000	-	2,000	2,000	2,000	2,000	
Daycare Expense	Business Meals (3)	368	-	105	300	195	300	-	300	300	300	300	
Daycare Expense	Employee Appreciation	14	90	-	-	-	-	-	-	-	-	-	
Daycare Expense	Food/Snacks (4)	205	203	400	300	(100)	300	-	300	300	300	300	
Daycare Expense	Utilities- Electricity	4,368	4,368	4,368	4,368	-	4,368	-	4,368	4,368	4,368	4,368	
Daycare Expense	Scholarship Program	24,701	16,982	27,500	15,624	(11,876)	26,550	10,926	26,550	26,550	26,550	26,550	
Daycare Expense	Toys / Learning Tools	680	468	500	500	-	500	-	500	500	500	500	
Daycare Expense	Playground And Landscaping	-	74	5,000	-	(5,000)	2,500	2,500	-	-	-	-	
Total Daycare Expense		402,665	415,238	482,640	438,659	(43,981)	481,531	42,872	462,540	466,205	470,034	474,033	

(1) Current qualifications require additional schooling for teachers

(2) 2018 - No consultation this year

(3) Staff nightly trainings are more frequent - meals provided

(4) Parent donations help with the cost

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Child Development Fund**

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Preschool Expense</u>												
Preschool Expense	Salaries & Wages	111,830	117,850	123,213	122,333	(880)	126,248	3,915	126,248	126,248	126,248	126,248
Preschool Expense	Group Insurance (5)	14,630	17,047	28,219	16,246	(11,973)	29,000	12,754	30,450	31,973	33,571	35,250
Preschool Expense	Dependent Health Reimbursement	(719)	(3,065)	(719)	(719)	-	(719)	-	(719)	(719)	(719)	(719)
Preschool Expense	PERA & Payroll Taxes	16,315	17,691	18,950	18,815	(135)	19,417	602	19,417	19,417	19,417	19,417
Preschool Expense	PERA 401K	4,468	5,032	7,387	6,116	(1,271)	6,312	196	6,312	6,312	6,312	6,312
Preschool Expense	Workers Compensation	907	1,642	1,260	1,260	-	1,323	63	1,389	1,459	1,532	1,608
Preschool Expense	Other Employee Benefits	2,412	2,848	2,944	3,000	56	3,000	-	3,000	3,000	3,000	3,000
Preschool Expense	Employee Appreciation	127	37	300	300	-	300	-	300	300	300	300
Preschool Expense	EE Screening	175	104	300	300	-	300	-	300	300	300	300
Preschool Expense	Bad Debt Expense	-	-	600	600	-	600	-	600	600	600	600
Preschool Expense	Janitorial/Trash Removal	6,240	6,240	6,240	6,240	-	6,240	-	6,240	6,240	6,240	6,240
Preschool Expense	Laundry - Preschool (6)	587	563	707	-	(707)	-	-	-	-	-	-
Preschool Expense	Vehicle Repair & Maintenance (7)	-	-	2,000	500	(1,500)	1,500	1,000	1,500	1,500	1,500	1,500
Preschool Expense	Rental-Facility	9,720	9,720	9,920	9,920	-	9,920	-	9,920	9,920	9,920	9,920
Preschool Expense	Facility Expense (8)	-	18	-	-	-	2,000	2,000	-	-	-	-
Preschool Expense	Communications	1,078	1,078	1,078	1,078	-	1,078	-	1,078	1,078	1,078	1,078
Preschool Expense	Internet Services	1,383	1,378	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458
Preschool Expense	Utilities-Gasoline	194	-	500	500	-	500	-	500	500	500	500
Preschool Expense	Dues, Fees & Licenses	55	188	1,020	220	(800)	220	-	220	220	220	220
Preschool Expense	Travel & Education	976	663	1,400	2,000	600	2,000	-	2,000	2,000	2,000	2,000
Preschool Expense	Contract Labor	200	-	200	-	(200)	200	200	200	200	200	200
Preschool Expense	Nurse Consultant	712	450	480	480	-	480	-	480	480	480	480
Preschool Expense	Enrichment Activities	2,788	2,309	3,500	3,000	(500)	3,000	-	3,000	3,000	3,000	3,000
Preschool Expense	General Supplies & Materials	1,712	1,603	1,972	1,972	-	1,972	-	1,972	1,972	1,972	1,972
Preschool Expense	Office Supplies	24	98	500	250	(250)	250	-	250	250	250	250
Preschool Expense	Fundraising Expenses	230	908	-	1,000	1,000	1,000	-	1,000	1,000	1,000	1,000
Preschool Expense	Business Meals	36	-	-	200	200	200	-	200	200	200	200
Preschool Expense	Food/Snacks (4)	307	143	747	300	(447)	300	-	300	300	300	300
Preschool Expense	Utilities- Electricity	1,788	1,788	1,788	1,788	-	1,788	-	1,788	1,788	1,788	1,788
Preschool Expense	Scholarship Program (9)	10,469	12,019	8,000	25,000	17,000	17,700	(7,300)	17,700	17,700	17,700	17,700
Preschool Expense	Toys / Learning Tools	666	118	500	250	(250)	500	250	500	500	500	500
Preschool Expense	Playground Equip/Improvements	53	6	-	-	-	2,500	2,500	-	-	-	-
Total Preschool Expense		189,360	198,478	224,464	224,407	(57)	240,586	16,179	237,603	239,195	240,866	242,621

(4) Parent donations help with the cost

(5) We are saving on this expense (this year) as the lead teacher does not take the insurance benefit

(6) New laundry machine in house

(7) No big issues this year. Moved back up in 2019

(8) Interior preschool needs to be repainted

(9) Received more grant funding and it was needed more in the preschool this year

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Water & Sewer Fund**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<b><u>Summary</u></b>												
<b>Revenues</b>												
Water & Sewer Service Fees		2,428,268	2,780,053	2,688,952	2,793,952	105,000	2,908,914	114,962	2,953,512	2,999,001	3,045,401	3,092,729
Other Revenues		9,753	10,373	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450
<b>Total Revenues</b>		<b>2,438,021</b>	<b>2,790,426</b>	<b>2,702,402</b>	<b>2,807,402</b>	<b>105,000</b>	<b>2,922,364</b>	<b>114,962</b>	<b>2,966,962</b>	<b>3,012,451</b>	<b>3,058,851</b>	<b>3,106,179</b>
<b>Operating Expenses</b>												
Water Operating Costs		902,236	929,911	1,165,801	1,030,901	(134,900)	1,138,963	108,062	1,063,037	1,077,551	1,092,565	1,108,100
Sewer Operating Costs		479,585	507,191	547,636	547,638	2	550,737	3,099	551,662	552,631	553,646	554,710
Water/Sewer Contingency		-	-	34,269	31,571	(2,698)	33,794	2,223	32,294	32,604	32,924	33,256
<b>Total Operating Costs</b>		<b>1,381,821</b>	<b>1,437,102</b>	<b>1,747,706</b>	<b>1,610,110</b>	<b>(137,596)</b>	<b>1,723,493</b>	<b>113,384</b>	<b>1,646,993</b>	<b>1,662,785</b>	<b>1,679,136</b>	<b>1,696,066</b>
<b>Capital</b>												
Capital Costs		392,577	389,153	1,379,250	923,300	(455,950)	1,296,950	373,650	952,608	1,584,200	2,725,175	4,256,088
<b>Total Capital</b>		<b>392,577</b>	<b>389,153</b>	<b>1,379,250</b>	<b>923,300</b>	<b>(455,950)</b>	<b>1,296,950</b>	<b>373,650</b>	<b>952,608</b>	<b>1,584,200</b>	<b>2,725,175</b>	<b>4,256,088</b>
<b>Other Source/Uses</b>												
Tap Fees	MV Tap Fees	42,960	255,316	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Tap Fees	SR - Tap Fees	-	21,232	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Tap Fees	SKY - Tap Fees	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Water/Sewer Other Sources/Uses	Sale of Assets	-	352	-	-	-	-	-	-	-	-	-
Water/Sewer Other Sources/Uses	Transfer To GF - Overhead Allocation	(131,311)	(142,527)	(152,406)	(149,630)	2,776	(170,976)	(21,346)	(176,060)	(176,755)	(180,301)	(183,625)
<b>Total Other Sources/Uses</b>		<b>(88,351)</b>	<b>134,373</b>	<b>(45,406)</b>	<b>(42,630)</b>	<b>2,776</b>	<b>(63,976)</b>	<b>(21,346)</b>	<b>(69,060)</b>	<b>(69,755)</b>	<b>(73,301)</b>	<b>(76,625)</b>
<b>Surplus (Deficit)</b>		<b>575,272</b>	<b>1,098,544</b>	<b>(469,960)</b>	<b>231,362</b>	<b>701,322</b>	<b>(162,055)</b>	<b>(393,417)</b>	<b>298,301</b>	<b>(304,289)</b>	<b>(1,418,761)</b>	<b>(2,922,600)</b>
<b>Beginning Available Fund Balance</b>		<b>1,970,055</b>	<b>2,545,327</b>	<b>3,643,871</b>	<b>3,643,871</b>		<b>3,875,233</b>		<b>3,713,177</b>	<b>4,011,478</b>	<b>3,707,189</b>	<b>2,288,428</b>
<b>Ending Available Fund Balance</b>		<b>2,545,327</b>	<b>3,643,871</b>	<b>3,173,911</b>	<b>3,875,233</b>		<b>3,713,177</b>		<b>4,011,478</b>	<b>3,707,189</b>	<b>2,288,428</b>	<b>(634,172)</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Water & Sewer Fund**

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
<u>Revenues</u>													
MV Water	MV-Water Base Fees	824,377	911,686	930,375	930,375	-	1,023,413	93,038	1,043,881	1,064,758	1,086,054	1,107,775	
MV Water	MV-Sewer Base Fees	824,377	911,686	930,375	930,375	-	1,023,413	93,038	1,043,881	1,064,758	1,086,054	1,107,775	
MV Water	MV-Water Excess Fees	349,882	390,316	350,000	375,000	25,000	350,000	(25,000)	350,000	350,000	350,000	350,000	
MV Water	MV-Water Irrigation Fees	65,772	92,682	66,524	66,524	-	66,524	-	66,524	66,524	66,524	66,524	
MV Water	MV-Water Construction	463	531	1,577	1,577	-	1,577	-	1,577	1,577	1,577	1,577	
MV Water	MV-Snowmaking Fees	198,047	287,759	220,942	300,942	80,000	225,000	(75,942)	225,000	225,000	225,000	225,000	
Total Mountain Village Revenues		2,262,918	2,594,660	2,499,793	2,604,793	105,000	2,689,926	85,133	2,730,863	2,772,618	2,815,208	2,858,650	
Ski Ranches Water	SR-Water Base Fees	127,963	142,206	145,049	145,049	-	174,059	29,010	177,540	181,091	184,713	188,407	
Ski Ranches Water	SR-Water Excess Fees	11,217	13,392	15,697	15,697	-	15,697	-	15,697	15,697	15,697	15,697	
Ski Ranches Water	SR-Irrigation Fees	-	289	175	175	-	175	-	175	175	175	175	
Ski Ranches Water	SR-Water Construction	5	32	342	342	-	342	-	342	342	342	342	
Total Ski Ranches Revenues		139,185	155,919	161,263	161,263	-	190,273	29,010	193,754	197,305	200,927	204,621	
Skyfield Water	SKY-Water Base Fees	7,862	8,684	8,190	8,190	-	9,009	819	9,189	9,373	9,560	9,752	
Skyfield Water	SKY-Water/Standby Fees	8,190	8,190	8,721	8,721	-	8,721	-	8,721	8,721	8,721	8,721	
Skyfield Water	SKY-Water Excess Fees	10,113	12,600	10,200	10,200	-	10,200	-	10,200	10,200	10,200	10,200	
Skyfield Water	SKY-Water Irrigation Fees	-	-	785	785	-	785	-	785	785	785	785	
Total Skyfield Revenues		26,165	29,474	27,896	27,896	-	28,715	819	28,895	29,079	29,266	29,458	
Other Revenues - Water/Sewer	MV-Water/Sewer Inspection Fees	1,200	3,600	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500	
Other Revenues - Water/Sewer	SR/SF Water Inspection Fees	-	300	-	-	-	-	-	-	-	-	-	
Other Revenues - Water/Sewer	Elk Run Maintenance Fees	3,858	2,038	3,800	3,800	-	3,800	-	3,800	3,800	3,800	3,800	
Other Revenues - Water/Sewer	Late Fees	4,195	4,335	4,700	4,700	-	4,700	-	4,700	4,700	4,700	4,700	
Other Revenues - Water/Sewer	Water Fines	500	100	450	450	-	450	-	450	450	450	450	
Total Other Revenues		9,753	10,373	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450	



**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Water & Sewer Fund**

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Sewer Expense	Salaries & Wages	51,654	54,499	61,674	61,675	1	63,649	1,974	63,649	63,649	63,649	63,649
Sewer Expense	Group Insurance	13,013	13,113	12,513	12,513	-	12,513	-	13,139	13,796	14,485	15,210
Sewer Expense	Dependent Health Reimbursement	(724)	(722)	(725)	(725)	-	(725)	-	(725)	(725)	(725)	(725)
Sewer Expense	PERA & Payroll Taxes	7,896	8,316	9,485	9,486	1	9,790	304	9,790	9,790	9,790	9,790
Sewer Expense	PERA 401K	3,045	3,212	3,635	3,635	-	3,819	184	3,819	3,819	3,819	3,819
Sewer Expense	Workers Compensation	878	943	1,094	1,094	-	1,149	55	1,206	1,266	1,330	1,396
Sewer Expense	Other Employee Benefits	810	875	895	895	-	895	-	895	895	895	895
Sewer Expense	Employee Appreciation	50	138	100	100	-	100	-	100	100	100	100
Sewer Expense	Vehicle Repair & Maintenance	16,345	8,938	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Sewer Expense	Vehicle Repair & Maintenance	-	-	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
Sewer Expense	Sewer Line Checks	20,751	26,889	27,040	27,040	-	27,040	-	27,040	27,040	27,040	27,040
Sewer Expense	Facility Expenses	1,140	931	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Communications	741	896	650	650	-	1,000	350	1,000	1,000	1,000	1,000
Sewer Expense	Travel-Education & Training	280	478	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Sewer Expense	General Supplies & Materials	4,246	3,829	5,083	5,083	-	5,083	-	5,083	5,083	5,083	5,083
Sewer Expense	Supplies-Safety	781	-	877	877	-	877	-	877	877	877	877
Sewer Expense	Supplies - Office	994	1,027	800	800	-	800	-	800	800	800	800
Sewer Expense	Regional Sewer O&M	308,595	331,965	360,794	360,794	-	360,794	-	360,794	360,794	360,794	360,794
Sewer Expense	Regional Sewer Overhead	43,772	47,499	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
Sewer Expense	Utilities - Electricity	2,251	2,161	2,426	2,426	-	2,547	121	2,675	2,808	2,949	3,096
Sewer Expense	Utilities - Gasoline	3,067	2,204	3,713	3,713	-	3,824	111	3,939	4,057	4,179	4,304
Total		479,585	507,191	547,636	547,638	2	550,737	3,099	551,662	552,631	553,646	554,710

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Water & Sewer Fund**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
MV Water Expense	Salaries & Wages	271,845	263,493	284,438	281,383	(3,055)	290,387	9,004	290,387	290,387	290,387	290,387
MV Water Expense	Offset Labor	(2,106)	(2,380)	(5,000)	(5,000)	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)
MV Water Expense	Housing Allowance	8,993	8,967	8,970	8,970	-	8,970	-	8,970	8,970	8,970	8,970
MV Water Expense	Group Insurance	58,089	63,985	60,880	59,707	(1,173)	59,707	-	62,692	65,827	69,118	72,574
MV Water Expense	Dependent Health Reimbursement	(3,000)	(3,724)	(7,809)	(7,809)	-	(7,809)	-	(7,809)	(7,809)	(7,809)	(7,809)
MV Water Expense	PERA & Payroll Taxes	41,770	40,845	43,747	43,699	(48)	44,662	963	44,662	44,662	44,662	44,662
MV Water Expense	PERA 401K	14,345	11,930	16,832	16,832	-	15,035	(1,797)	15,035	15,035	15,035	15,035
MV Water Expense	Workers Compensation	6,515	5,499	5,616	6,500	884	6,825	325	7,166	7,525	7,901	8,296
MV Water Expense	Other Employee Benefits	4,455	4,200	4,923	4,923	-	4,923	-	4,923	4,923	4,923	4,923
MV Water Expense	Employee Appreciation	188	138	533	533	-	533	-	533	533	533	533
MV Water Expense	Uniforms	1,176	636	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Legal - Water	4,660	32,305	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Legal - Elk Run	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Legal - TSG Water	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Sample Analysis	9,098	4,899	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Augmentation Plan (1)	19,815	25,330	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
MV Water Expense	Janitorial/Trash Removal	1,560	1,560	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
MV Water Expense	Vehicle Repair & Maintenance	22,903	35,620	30,897	30,897	-	31,445	548	32,003	32,573	33,155	33,747
MV Water Expense	Software Support	1,280	1,722	2,500	2,500	-	1,500	(1,000)	1,500	1,500	1,500	1,500
MV Water Expense	Backflow Testing	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500
MV Water Expense	Facility Expenses	1,053	1,222	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Insurance	15,506	12,223	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Communications	4,120	4,593	4,329	4,329	-	4,329	-	4,329	4,329	4,329	4,329
MV Water Expense	Internet Services	2,011	2,011	2,208	2,208	-	2,208	-	2,252	2,252	2,252	2,252
MV Water Expense	Dues & Fees	2,281	2,459	2,500	2,500	-	1,500	(1,000)	1,500	1,500	1,500	1,500
MV Water Expense	Travel-Education & Training	510	147	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Invoice Processing	3,713	3,695	3,500	3,500	-	4,000	500	4,000	4,000	4,000	4,000
MV Water Expense	Online Payment Processing Fees	19,278	17,084	18,000	18,000	-	20,000	2,000	20,000	20,000	20,000	20,000
MV Water Expense	Postage & Freight	4,631	4,539	5,772	5,772	-	5,772	-	5,772	5,772	5,772	5,772
MV Water Expense	General Supplies & Materials	20,182	20,623	20,955	20,955	-	20,955	-	20,955	20,955	20,955	20,955
MV Water Expense	Supplies - Chlorine	13,630	10,564	15,450	15,450	-	15,450	-	15,450	15,450	15,450	15,450
MV Water Expense	Supplies - Office	1,682	1,515	1,714	1,714	-	1,714	-	1,714	1,714	1,714	1,714
MV Water Expense	Meter Purchases	6,637	1,716	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
MV Water Expense	Business Meals	60	337	150	150	-	150	-	150	150	150	150
MV Water Expense	Utilities - Natural Gas	1,624	1,850	3,270	3,270	-	3,401	131	3,537	3,678	3,825	3,978
MV Water Expense	Utilities - Electricity	278,310	278,384	344,409	300,000	(44,409)	309,000	9,000	318,270	327,818	337,653	347,782
MV Water Expense	Utilities - Gasoline	3,715	4,746	9,211	9,211	-	9,395	184	9,583	9,775	9,970	10,170
MV Water Expense	Pump Replacement	22,813	8,809	23,397	23,397	-	23,397	-	23,397	23,397	23,397	23,397
MV Water Expense	Tank Maintenance	-	3,850	100,000	10,000	(90,000)	100,000	90,000	10,000	10,000	10,000	10,000
MV Water Expense	Water Conservation Incentives	20,000	(10,957)	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
<b>Total</b>		<b>883,342</b>	<b>864,433</b>	<b>1,123,518</b>	<b>985,717</b>	<b>(137,801)</b>	<b>1,097,075</b>	<b>111,358</b>	<b>1,020,598</b>	<b>1,034,542</b>	<b>1,048,968</b>	<b>1,063,894</b>

**(1) Augmentation water lease with Trout Lake**

Ski Ranches Water Expense	Salaries & Wages	3,670	23,832	8,131	10,000	1,869	10,320	320	10,320	10,320	10,320	10,320
Ski Ranches Water Expense	Group Insurance	543	672	673	673	-	673	-	707	742	779	818
Ski Ranches Water Expense	Dependent Health Reimbursement	-	-	1,251	1,251	-	1,251	-	1,251	1,251	1,251	1,251
Ski Ranches Water Expense	PERA & Payroll Taxes	676	3,353	506	1,538	1,032	1,587	49	1,587	1,587	1,587	1,587
Ski Ranches Water Expense	PERA 401K	228	601	-	-	-	-	-	-	-	-	-
Ski Ranches Water Expense	Water Sample Analysis	522	954	3,309	3,309	-	2,500	(809)	2,500	2,500	2,500	2,500
Ski Ranches Water Expense	Vehicle Repair & Maintenance	5,114	10,976	10,744	10,744	-	11,066	322	11,398	11,740	12,092	12,455
Ski Ranches Water Expense	Dues & Fees	226	274	150	150	-	150	-	150	150	150	150
Ski Ranches Water Expense	General Supplies & Materials	1,744	(62)	1,515	1,515	-	1,560	45	1,607	1,655	1,705	1,756
Ski Ranches Water Expense	Chlorine	1,700	1,700	2,060	2,060	-	250	(1,810)	258	265	273	281
Ski Ranches Water Expense	Supplies-Safety	80	234	200	200	-	200	-	200	200	200	200
Ski Ranches Water Expense	Meter Purchases	1,632	-	2,040	2,040	-	500	(1,540)	500	500	500	500
Ski Ranches Water Expense	Utilities - Natural Gas	492	896	1,746	1,746	-	1,746	-	1,746	1,746	1,746	1,746

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Water & Sewer Fund**

<b>Worksheet</b>	<b>Account Name</b>	<b>Actuals 2016</b>	<b>Actuals 2017</b>	<b>2018 Original</b>	<b>2018 Revised</b>	<b>2018 Adjustments</b>	<b>2019 Adopted</b>	<b>2019 Adjustments</b>	<b>2020 Long Term Projection</b>	<b>2021 Long Term Projection</b>	<b>2022 Long Term Projection</b>	<b>2023 Long Term Projection</b>
Ski Ranches Water Expense	Utilities - Electricity	2,057	1,634	3,150	3,150	-	3,276	126	3,407	3,543	3,685	3,832
Ski Ranches Water Expense	Utilities - Gasoline	210	285	958	958	-	958	-	958	958	958	958
Ski Ranches Water Expense	Tank And Pipe Replacement	-	20,129	5,850	5,850	-	5,850	-	5,850	5,850	5,850	5,850
<b>Total</b>		<b>18,894</b>	<b>65,478</b>	<b>42,283</b>	<b>45,184</b>	<b>2,901</b>	<b>41,888</b>	<b>(3,296)</b>	<b>42,439</b>	<b>43,008</b>	<b>43,597</b>	<b>44,205</b>
Water/Sewer Capital Expense	Water Rights	37,403	6,524	15,000	15,000	-	-	(15,000)	-	-	-	-
Water/Sewer Capital Expense	Leak Detection System (1)	-	-	-	-	-	30,000	30,000	-	-	-	-
Water/Sewer Capital Expense	Vehicles (2)	-	39,724	28,000	28,000	-	-	(28,000)	-	-	28,000	-
Water/Sewer Capital Expense	Miscellaneous FF&E (3)	-	-	-	-	-	-	-	-	10,000	-	2,500,000
Water/Sewer Capital Expense	Arizona Water Line	29,150	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Ski Ranches Capital	-	25,191	250,000	250,000	-	250,000	-	250,000	250,000	250,000	250,000
Water/Sewer Capital Expense	Power Generators	147,210	1,500	150,000	95,000	(55,000)	55,000	(40,000)	150,000	-	-	-
Water/Sewer Capital Expense	Lift 7 Waterline	-	245,863	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Regional Sewer Capital	178,814	70,351	761,250	335,300	(425,950)	796,950	461,650	387,608	1,159,200	2,282,175	1,141,088
Water/Sewer Capital Expense	Wells - New (4)	-	-	-	25,000	25,000	165,000	140,000	165,000	165,000	165,000	165,000
Water/Sewer Capital Expense	San Miguel Pump (5)	-	-	175,000	175,000	-	-	(175,000)	-	-	-	200,000
<b>Total</b>		<b>392,577</b>	<b>389,153</b>	<b>1,379,250</b>	<b>923,300</b>	<b>(455,950)</b>	<b>1,296,950</b>	<b>373,650</b>	<b>952,608</b>	<b>1,584,200</b>	<b>2,725,175</b>	<b>4,256,088</b>

(1) 2019 Replace Leak Correlator Equipment

(2) 2022 Replace 2008 Dodge Dakota

(3) Replace Supply Lines @ Double Cabin Tank Site 2021, 2023 New meter reading system

(4) 2018-2019 YBR Well

(5) 2023 Replace Pump

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**  
**Broadband Fund**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
	<b><u>Summary</u></b>											
	<b><u>Revenues</u></b>											
	Cable Revenues	860,098	890,845	1,002,395	996,358	(6,037)	1,016,752	20,394	1,026,552	1,036,548	1,046,744	1,057,144
	Internet Revenues	864,644	947,404	877,312	908,479	31,167	948,479	40,000	958,479	968,679	979,083	989,695
	Phone Revenues	37,495	37,465	35,987	40,000	4,013	42,000	2,000	43,000	44,000	45,000	46,000
	Miscellaneous Revenues	56,367	70,155	62,764	63,840	1,076	68,640	4,800	68,640	68,640	68,640	68,640
	<b>Total Revenues</b>	<b>1,818,604</b>	<b>1,945,869</b>	<b>1,978,458</b>	<b>2,008,677</b>	<b>30,219</b>	<b>2,075,871</b>	<b>67,194</b>	<b>2,096,671</b>	<b>2,117,867</b>	<b>2,139,467</b>	<b>2,161,479</b>
	<b><u>Expenses</u></b>											
	Cost of Cable Sales	784,883	792,333	904,894	858,837	(46,057)	874,964	16,127	904,764	906,935	909,128	911,345
	Cost of Internet Sales	232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000
	Cost of Phone Sales	24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
	Operations	532,128	551,251	664,443	660,501	(3,942)	605,998	(54,503)	611,146	611,902	616,024	620,320
	Broadband Fund Contingency	-	55	3,000	3,000	-	3,000	-	3,000	3,000	3,000	2,500
	<b>Total Expense</b>	<b>1,574,048</b>	<b>1,582,379</b>	<b>1,803,337</b>	<b>1,758,454</b>	<b>(44,883)</b>	<b>1,721,078</b>	<b>(37,376)</b>	<b>1,757,026</b>	<b>1,760,952</b>	<b>1,725,152</b>	<b>1,732,165</b>
	<b><u>Capital</u></b>											
	Capital Outlay	51,774	131,574	87,500	294,000	206,500	1,561,645	1,267,645	1,555,725	150,895	38,500	6,500
	<b>Total Capital</b>	<b>51,774</b>	<b>131,574</b>	<b>87,500</b>	<b>294,000</b>	<b>206,500</b>	<b>1,561,645</b>	<b>1,267,645</b>	<b>1,555,725</b>	<b>150,895</b>	<b>38,500</b>	<b>6,500</b>
	<b><u>Other Sources/Uses</u></b>											
	Broadband Other Source/Uses	-	-	(10,000)	74,922	84,922	1,377,588	1,302,666	1,403,902	-	-	-
	Broadband Other Source/Uses	(127,762)	(145,028)	(157,258)	(163,416)	(6,158)	(170,736)	(7,320)	(187,823)	(187,190)	(185,242)	(187,534)
	<b>Total Other Sources/Uses</b>	<b>(127,762)</b>	<b>(145,028)</b>	<b>(167,258)</b>	<b>(88,494)</b>	<b>78,764</b>	<b>1,206,852</b>	<b>1,295,346</b>	<b>1,216,080</b>	<b>(187,190)</b>	<b>(185,242)</b>	<b>(187,534)</b>
	<b>Surplus (Deficit)</b>	<b>65,019</b>	<b>86,888</b>	<b>(79,637)</b>	<b>(132,271)</b>	<b>(52,634)</b>	<b>-</b>	<b>132,271</b>	<b>-</b>	<b>18,829</b>	<b>190,573</b>	<b>235,281</b>
	<b>Beginning Available Fund Balance</b>	<b>60,000</b>	<b>125,019</b>	<b>211,908</b>	<b>132,271</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>18,829</b>	<b>209,402</b>
	<b>Ending Available Fund Balance</b>	<b>125,019</b>	<b>211,908</b>	<b>132,271</b>	<b>-</b>		<b>-</b>		<b>-</b>	<b>18,829</b>	<b>209,402</b>	<b>444,682</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Broadband Fund**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<b><u>Revenues</u></b>												
Cable Revenues	Basic Residential	381,816	426,449	469,606	469,606	-	490,000	20,394	499,800	509,796	519,992	530,392
Cable Revenues	Basic Bulk	167,789	163,126	219,792	225,000	5,208	225,000	-	225,000	225,000	225,000	225,000
Cable Revenues	Premium Pay Revenue	50,652	46,960	51,005	51,005	-	51,005	-	51,005	51,005	51,005	51,005
Cable Revenues	Bulk Premium	32,596	31,437	30,618	30,618	-	30,618	-	30,618	30,618	30,618	30,618
Cable Revenues	Digital	68,303	63,230	71,245	60,000	(11,245)	60,000	-	60,000	60,000	60,000	60,000
Cable Revenues	HDTV	154,538	155,414	156,049	156,049	-	156,049	-	156,049	156,049	156,049	156,049
Cable Revenues	Digital DMX Commercial	4,080	4,230	4,080	4,080	-	4,080	-	4,080	4,080	4,080	4,080
Cable Revenues	Pay Per View	323	-	-	-	-	-	-	-	-	-	-
<b>Total Cable Revenues</b>		<b>860,098</b>	<b>890,845</b>	<b>1,002,395</b>	<b>996,358</b>	<b>(6,037)</b>	<b>1,016,752</b>	<b>20,394</b>	<b>1,026,552</b>	<b>1,036,548</b>	<b>1,046,744</b>	<b>1,057,144</b>
Internet Revenues	High Speed Internet	466,946	506,835	444,308	460,000	15,692	500,000	40,000	510,000	520,200	530,604	541,216
Internet Revenues	Bulk Internet	151,167	156,192	179,083	179,083	-	179,083	-	179,083	179,083	179,083	179,083
Internet Revenues	Non Subscriber High Speed Internet	202,117	234,660	204,525	220,000	15,475	220,000	-	220,000	220,000	220,000	220,000
Internet Revenues	Internet Business Class	44,414	49,717	49,396	49,396	-	49,396	-	49,396	49,396	49,396	49,396
<b>Total Internet Revenues</b>		<b>864,644</b>	<b>947,404</b>	<b>877,312</b>	<b>908,479</b>	<b>31,167</b>	<b>948,479</b>	<b>40,000</b>	<b>958,479</b>	<b>968,679</b>	<b>979,083</b>	<b>989,695</b>
Broadband Misc Revenues	High Speed Static Address	5,317	4,937	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Advertising Revenue	3,631	5,458	424	2,500	2,076	2,500	-	2,500	2,500	2,500	2,500
Broadband Misc Revenues	Other-Labor	2,804	2,815	4,000	3,000	(1,000)	3,000	-	3,000	3,000	3,000	3,000
Broadband Misc Revenues	Other - Parts	525	7,525	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Broadband Misc Revenues	Leased Fiber Access	-	-	-	-	-	4,800	4,800	4,800	4,800	4,800	4,800
Broadband Misc Revenues	Other-Connection Fees	17,500	20,051	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Broadband Misc Revenues	Cable Equipment Rental	11,786	8,922	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Broadband Misc Revenues	Other-Leased Access Revenue	5,340	5,340	5,340	5,340	-	5,340	-	5,340	5,340	5,340	5,340
Broadband Misc Revenues	Other-Late Payment Fees	8,050	13,930	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Broadband Misc Revenues	Other-NSF Fees	150	25	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Recovery Income	1,035	985	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Channel Revenue	174	121	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Miscellaneous Revenue	55	47	-	-	-	-	-	-	-	-	-
<b>Total Miscellaneous Revenues</b>		<b>56,367</b>	<b>70,155</b>	<b>62,764</b>	<b>63,840</b>	<b>1,076</b>	<b>68,640</b>	<b>4,800</b>	<b>68,640</b>	<b>68,640</b>	<b>68,640</b>	<b>68,640</b>
Phone Revenues	Basic Phone Service	37,091	37,113	35,987	40,000	4,013	42,000	2,000	43,000	44,000	45,000	46,000
Phone Revenues	Changes To Service Fee	210	75	-	-	-	-	-	-	-	-	-
Phone Revenues	Long Distance Charges	194	277	-	-	-	-	-	-	-	-	-
<b>Total Phone Revenues</b>		<b>37,495</b>	<b>37,465</b>	<b>35,987</b>	<b>40,000</b>	<b>4,013</b>	<b>42,000</b>	<b>2,000</b>	<b>43,000</b>	<b>44,000</b>	<b>45,000</b>	<b>46,000</b>

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Broadband Fund**

Worksheet	Account Name			2018			2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Cost of Sales</u>												
Cable Cost of Sales	Basic Programming Fee	589,918	601,820	693,048	655,000	(38,048)	668,100	13,100	694,824	694,824	694,824	694,824
Cable Cost of Sales	Copyright Royalties	7,140	6,422	7,345	7,345	-	7,418	73	7,493	7,568	7,643	7,720
Cable Cost of Sales	Broadcast Retransmission	-	2,857	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	Premium Program Fees	92,794	83,380	99,750	92,000	(7,750)	93,840	1,840	95,717	96,674	97,641	98,617
Cable Cost of Sales	Digital - Basic Program Fees	79,166	84,543	88,908	88,908	-	89,797	889	90,695	91,602	92,518	93,443
Cable Cost of Sales	TV Guide Programming	6,606	6,786	6,824	6,824	-	6,960	136	7,100	7,242	7,387	7,534
Cable Cost of Sales	HDTV	3,536	3,605	6,259	6,000	(259)	6,060	60	6,121	6,182	6,244	6,306
Cable Cost of Sales	Pay Per View Fees	3,823	-	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	TV Everywhere Fees	1,902	2,920	2,760	2,760	-	2,788	28	2,815	2,844	2,872	2,901
Total Cable Cost of Sales		784,883	792,333	904,894	858,837	(46,057)	874,964	16,127	904,764	906,935	909,128	911,345
Phone Cost of Sales	Phone Service Costs	24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
Phone Cost of Sales	Connection Fees-Phone	-	-	-	-	-	-	-	-	-	-	-
Total Phone Cost of Sales		24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
Internet Cost of Sales	Internet Costs	232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000
Total Internet Cost of Sales		232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000

**Capital**

Broadband Fund Capital	Test Equipment	-	-	2,500	2,500	-	6,500	4,000	6,500	6,500	6,500	6,500
Broadband Fund Capital	Software Upgrades	48,649	-	-	-	-	-	-	-	-	-	-
Broadband Fund Capital	Vehicles	-	-	30,000	32,500	2,500	32,500	-	-	-	32,000	-
Broadband Fund Capital	Equipment	3,125	634	5,000	9,000	4,000	-	(9,000)	-	-	-	-
Broadband Fund Capital	System Upgrades (1)	-	130,940	50,000	250,000	200,000	1,522,645	1,272,645	1,549,225	144,395	-	-
<b>Total Capital</b>		<b>51,774</b>	<b>131,574</b>	<b>87,500</b>	<b>294,000</b>	<b>206,500</b>	<b>1,561,645</b>	<b>1,267,645</b>	<b>1,555,725</b>	<b>150,895</b>	<b>38,500</b>	<b>6,500</b>

(1) 2019 engineering and start of build

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Broadband Fund**

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Operating Costs												
Operating Costs	Salaries & Wages	238,713	252,007	256,810	257,204	394	265,435	8,231	265,435	265,435	265,435	265,435
Operating Costs	Housing Allowance	12,554	12,517	12,706	12,840	134	12,840	-	12,840	12,840	12,840	12,840
Operating Costs	Group Insurance	52,050	52,454	49,185	49,964	779	50,000	36	52,500	55,125	57,881	60,775
Operating Costs	Dependent Health Reimbursement	(3,620)	(3,764)	(4,356)	(4,356)	-	(4,356)	-	(4,356)	(4,356)	(4,356)	(4,356)
Operating Costs	PERA & Payroll Taxes	36,576	38,523	39,497	39,558	61	40,824	1,266	40,824	40,824	40,824	40,824
Operating Costs	PERA 401K	18,679	20,790	20,095	21,862	1,767	22,562	700	22,562	22,562	22,562	22,562
Operating Costs	Workers Compensation	3,947	5,539	4,927	5,500	573	5,775	275	6,064	6,367	6,685	7,020
Operating Costs	Other Employee Benefits	3,240	3,500	3,580	3,580	-	3,580	-	3,580	3,580	3,580	3,580
Operating Costs	Uniforms	564	464	500	500	-	500	-	500	500	500	500
Operating Costs	Operations Consulting	-	-	60,000	60,000	-	-	(60,000)	-	-	-	-
Operating Costs	Bad Debt Expense	1,523	(589)	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	Technical - Computer Support	38,279	50,379	47,000	47,000	-	47,940	940	48,899	49,877	50,874	51,892
Operating Costs	Call Center Fees	1,416	1,416	1,573	1,573	-	1,573	-	1,573	1,573	1,573	1,573
Operating Costs	Janitorial/Trash Removal	1,560	1,560	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
Operating Costs	R/M - Head End	21,542	20,088	15,000	15,000	-	20,000	5,000	20,000	20,000	20,000	20,000
Operating Costs	R/M - Plant	3,350	14,012	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Operating Costs	Vehicle Repair & Maintenance	157	-	2,500	1,750	(750)	1,500	(250)	1,500	1,500	1,500	1,500
Operating Costs	Vehicle Repair & Maintenance	102	116	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	155	422	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	76	-	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	601	152	-	-	-	-	-	-	-	-	-
Operating Costs	Facility Expenses	1,760	1,199	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Operating Costs	Insurance	3,457	3,555	3,675	3,675	-	3,675	-	3,675	3,675	3,675	3,675
Operating Costs	Communications	7,557	6,678	5,578	5,578	-	5,578	-	5,578	5,578	5,578	5,578
Operating Costs	Marketing & Advertising	246	105	7,500	5,000	(2,500)	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	TCTV 12 Support	10,000	5,000	-	-	-	-	-	-	-	-	-
Operating Costs	Dues & Fees	956	1,585	500	800	300	2,000	1,200	3,200	-	-	-
Operating Costs	Travel, Education & Training	3,699	3,023	6,000	8,000	2,000	6,000	(2,000)	6,000	6,000	6,000	6,000
Operating Costs	Contract Labor	1,375	635	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	Cable Locates	226	275	600	600	-	600	-	600	600	600	600
Operating Costs	Invoice Processing	3,508	3,095	3,600	3,600	-	3,600	-	3,700	3,750	3,800	3,850
Operating Costs	Online Payment Processing Fees	15,208	15,099	15,500	15,500	-	15,600	100	15,700	15,700	15,700	15,700
Operating Costs	Postage & Freight	4,317	4,322	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Operating Costs	General Supplies & Materials	1,935	2,803	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Operating Costs	Supplies - Office	1,841	1,910	2,550	2,550	-	2,550	-	2,550	2,550	2,550	2,550
Operating Costs	DVR'S	13,339	4,918	25,000	20,000	(5,000)	10,000	(10,000)	10,000	10,000	10,000	10,000
Operating Costs	Digital Cable Terminals	2,583	1,969	-	-	-	-	-	-	-	-	-
Operating Costs	Cable Modems	5,838	3,078	5,000	3,000	(2,000)	3,000	-	3,000	3,000	3,000	3,000
Operating Costs	Wireless Routers	-	280	-	-	-	-	-	-	-	-	-
Operating Costs	Phone Terminals	1,439	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Operating Costs	Business Meals	612	1,303	300	500	200	500	-	500	500	500	500
Operating Costs	Employee Appreciation	248	138	400	500	100	500	-	500	500	500	500
Operating Costs	Utilities - Natural Gas	492	896	986	986	-	986	-	986	986	986	986
Operating Costs	Utilities - Electricity	17,941	17,220	21,608	21,608	-	21,608	-	21,608	21,608	21,608	21,608
Operating Costs	Utilities - Gasoline	2,088	2,579	4,343	4,343	-	4,343	-	4,343	4,343	4,343	4,343
Total Operating Costs		532,128	551,251	664,443	660,501	(3,942)	605,998	(54,503)	611,146	611,902	616,024	620,320

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Telluride Conference Center (TCC)**

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
TCC Expense	Facility Expenses	-	58	-	-	-	-	-	-	-	-	-
TCC Expense	Contract Labor (1)	-	5,000	50,000	-	(50,000)	50,000	50,000	-	-	-	-
TCC Expense	HOA Dues	82,422	88,467	89,352	89,352	-	92,033	2,681	94,794	97,637	100,566	103,583
TCC Expense	Sales Collateral	100,000	100,000	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
TCC Expense	Equipment	13,784	5,564	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
<b>Total Expense</b>		<b>196,206</b>	<b>199,089</b>	<b>259,352</b>	<b>209,352</b>	<b>(50,000)</b>	<b>262,033</b>	<b>52,681</b>	<b>214,794</b>	<b>217,637</b>	<b>220,566</b>	<b>223,583</b>
TCC Other Sources/Uses	Transfer (To)/From General Fund Operations	196,206	193,525	259,352	209,352	(50,000)	262,033	52,681	214,794	217,637	220,566	223,583
TCC Other Sources/Uses	Transfer (To)/From General Fund Cap/MR&R	-	5,564	-	-	-	-	-	-	-	-	-
<b>Total Other Source/Uses</b>		<b>196,206</b>	<b>199,089</b>	<b>259,352</b>	<b>209,352</b>	<b>(50,000)</b>	<b>262,033</b>	<b>52,681</b>	<b>214,794</b>	<b>217,637</b>	<b>220,566</b>	<b>223,583</b>
<b>Surplus (Deficit)</b>		-	-	-	-	-	-	-	-	-	-	-

(1) 2019 Study/consulting for possible expansion (pushed from 2018)



**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Gondola Fund**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
	<b><u>Summary</u></b>											
<b>Revenues</b>												
Gondola Funding	TMVOA Operations Contribution	3,156,620	3,229,844	3,676,282	3,609,380	(66,902)	3,841,128	231,747	3,845,272	3,843,658	3,850,305	3,878,699
Gondola Funding	TMVOA Cap & Major Repairs Funding	1,297,602	1,461,922	1,103,426	1,158,771	55,345	1,189,578	30,807	140,000	374,500	250,000	240,000
<b>TMVOA Funding</b>		<b>4,454,222</b>	<b>4,691,766</b>	<b>4,779,708</b>	<b>4,768,151</b>	<b>(11,557)</b>	<b>5,030,706</b>	<b>262,554</b>	<b>3,985,272</b>	<b>4,218,158</b>	<b>4,100,305</b>	<b>4,118,699</b>
Gondola Funding	TSG - 1% Lift Ticket Contribution	195,809	186,075	200,000	200,000	-	200,000	-	200,000	200,000	200,000	200,000
Gondola Funding	Event Operations Funding	7,029	14,157	-	-	-	-	-	-	-	-	-
Gondola Funding	TOT Extended Ops Contribution	36,000	36,000	36,000	36,000	-	36,000	-	36,000	36,000	36,000	36,000
Gondola Funding	Miscellaneous Revenue	3,658	591	-	-	-	-	-	-	-	-	-
Gondola Funding	CDOT Grant Funding - Ops	150,100	149,982	150,100	145,600	(4,500)	141,240	(4,360)	141,240	141,240	141,240	141,240
Gondola Funding	CDOT Grant Funding - Cap/MR&R	808,977	88,000	784,000	737,063	(46,937)	390,800	(346,263)	-	-	-	-
<b>Total Gondola Funding</b>		<b>5,655,794</b>	<b>5,166,571</b>	<b>5,949,808</b>	<b>5,886,814</b>	<b>(62,994)</b>	<b>5,798,746</b>	<b>(88,069)</b>	<b>4,362,512</b>	<b>4,595,398</b>	<b>4,477,545</b>	<b>4,495,939</b>
<b>Expenditures</b>												
Gondola Operations		1,646,880	1,655,099	1,902,608	1,775,317	(127,291)	1,958,701	183,384	1,995,274	1,973,075	1,977,074	1,993,340
Gondola Maintenance		1,117,757	1,140,923	1,257,115	1,296,886	39,771	1,348,650	51,764	1,354,263	1,368,356	1,374,953	1,381,696
Overhead/Fixed Costs		404,450	386,335	463,994	424,556	(39,438)	455,556	31,000	455,556	455,556	455,556	455,556
MARRS		68,273	73,595	76,246	74,246	(2,000)	76,246	2,000	74,246	74,246	76,246	74,246
Chondola		272,107	319,109	206,751	260,044	53,293	212,660	(47,384)	176,498	183,037	176,894	183,452
Contingency		-	-	110,668	114,931	4,263	121,554	6,623	121,675	121,628	121,822	122,649
<b>Total Operating Costs</b>		<b>3,509,468</b>	<b>3,575,060</b>	<b>4,017,382</b>	<b>3,945,980</b>	<b>(71,402)</b>	<b>4,173,368</b>	<b>227,387</b>	<b>4,177,512</b>	<b>4,175,898</b>	<b>4,182,545</b>	<b>4,210,939</b>
<b>Capital/MR&amp;R</b>												
Major Repairs & Replacements		1,007,901	299,156	1,767,426	1,755,834	(11,592)	1,452,378	(303,456)	130,000	362,500	230,000	40,000
Capital		1,098,678	1,250,866	120,000	140,000	20,000	128,000	(12,000)	10,000	12,000	20,000	200,000
<b>Total Capital/MR&amp;R</b>		<b>2,106,579</b>	<b>1,550,022</b>	<b>1,887,426</b>	<b>1,895,834</b>	<b>8,408</b>	<b>1,580,378</b>	<b>(315,456)</b>	<b>140,000</b>	<b>374,500</b>	<b>250,000</b>	<b>240,000</b>
<b>Total Expenditures</b>		<b>5,616,047</b>	<b>5,125,082</b>	<b>5,904,808</b>	<b>5,841,814</b>	<b>(62,994)</b>	<b>5,753,746</b>	<b>(88,069)</b>	<b>4,317,512</b>	<b>4,550,398</b>	<b>4,432,545</b>	<b>4,450,939</b>
<b>Other Sources</b>												
Sale of Assets		3,350	1,672	-	-	-	-	-	-	-	-	-
Administrative Services		(43,097)	(43,161)	(45,000)	(45,000)	-	(45,000)	-	(45,000)	(45,000)	(45,000)	(45,000)
<b>Total Other Sources/Uses</b>		<b>(39,747)</b>	<b>(41,489)</b>	<b>(45,000)</b>	<b>(45,000)</b>	<b>-</b>	<b>(45,000)</b>	<b>-</b>	<b>(45,000)</b>	<b>(45,000)</b>	<b>(45,000)</b>	<b>(45,000)</b>
<b>Surplus (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Gondola - MARRS	Salaries & Wages	54,570	55,165	59,542	59,542	-	59,542	-	59,542	59,542	59,542	59,542
Gondola - MARRS	PERA & Payroll Taxes	8,224	8,203	9,158	9,158	-	9,158	-	9,158	9,158	9,158	9,158
Gondola - MARRS	Workers Compensation	3,875	1,387	2,866	2,866	-	2,866	-	2,866	2,866	2,866	2,866
Gondola - MARRS	Payroll Processing	1,603	2,584	1,680	1,680	-	1,680	-	1,680	1,680	1,680	1,680
Gondola - MARRS	General Supplies & Materials	-	6,257	500	500	-	500	-	500	500	500	500
Gondola - MARRS	MARRS Zip Bikes	-	-	2,000	-	(2,000)	2,000	2,000	-	-	2,000	-
Gondola - MARRS	Evacuee Clothing	-	-	500	500	-	500	-	500	500	500	500
<b>Total MARRS</b>		<b>68,273</b>	<b>73,595</b>	<b>76,246</b>	<b>74,246</b>	<b>(2,000)</b>	<b>76,246</b>	<b>2,000</b>	<b>74,246</b>	<b>74,246</b>	<b>76,246</b>	<b>74,246</b>

Gondola - FGOA	Technical Support	2,685	4,593	5,500	5,500	-	5,500	-	5,500	5,500	5,500	5,500
Gondola - FGOA	Lightning Detection Service	17,200	17,200	18,000	1,500	(16,500)	18,000	16,500	18,000	18,000	18,000	18,000
Gondola - FGOA	Janitorial/Trash Removal	27,095	25,290	26,000	26,000	-	35,000	9,000	35,000	35,000	35,000	35,000
Gondola - FGOA	Insurance	34,657	32,469	36,057	36,057	-	36,057	-	36,057	36,057	36,057	36,057
Gondola - FGOA	Communications	9,232	8,896	12,000	15,000	3,000	12,000	(3,000)	12,000	12,000	12,000	12,000
Gondola - FGOA	Dues & Fees	5,495	7,296	8,500	8,000	(500)	9,000	1,000	9,000	9,000	9,000	9,000

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Gondola Fund**

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
						2018	2019	2019	Term	Term	Term	Term
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Projection	Projection	Projection	Projection
Gondola - FGOA	Utilities - Water/Sewer	5,661	7,207	6,624	6,624	-	6,624	-	6,624	6,624	6,624	6,624
Gondola - FGOA	Utilities - Natural Gas	22,363	25,479	39,375	39,375	-	39,375	-	39,375	39,375	39,375	39,375
Gondola - FGOA	Utilities - Electricity	257,111	242,007	294,000	270,000	(24,000)	275,000	5,000	275,000	275,000	275,000	275,000
Gondola - FGOA	Utilities - Internet	2,137	2,137	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola - FGOA	Gondola Employee Shuttle Expense	10,398	2,858	13,438	11,000	(2,438)	13,500	2,500	13,500	13,500	13,500	13,500
Gondola - FGOA	Legal - Miscellaneous	10,416	10,903	2,000	3,000	1,000	3,000	-	3,000	3,000	3,000	3,000
Total FGOA		404,450	386,335	463,994	424,556	(39,438)	455,556	31,000	455,556	455,556	455,556	455,556

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**  
**Gondola Fund**

Worksheet	Account Name			2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments				
Chondola	Salaries & Wages - Operations (1)	40,701	45,671	46,800	52,500	5,700	54,560	2,060	54,560	54,560	54,560	54,560
Chondola	Salaries & Wages - Maintenance	6,108	21,476	10,000	10,000	-	15,500	5,500	10,000	15,500	10,000	15,500
Chondola	PERA & Payroll Taxes	6,911	10,061	8,736	9,929	1,193	10,775	846	9,929	10,775	9,929	10,775
Chondola	Workers Compensation	276	1,285	5,705	3,500	(2,205)	3,675	175	3,859	4,052	4,254	4,467
Chondola	Telski Labor	15,580	16,579	16,310	22,500	6,190	22,500	-	22,500	22,500	22,500	22,500
Chondola	Telski-Dues, Fees, Licenses	743	465	1,300	1,300	-	2,750	1,450	2,750	2,750	2,750	2,750
Chondola	Telski - Parts & Supplies	13,314	37,237	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Chondola	Telski - Outside Labor	444	1,750	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Chondola	Telski-Utilities	33,001	32,295	39,900	39,900	-	39,900	-	39,900	39,900	39,900	39,900
Chondola	Major R&R Terminal Rebuilds	61,506	-	-	-	-	-	-	-	-	-	-
Chondola	Major R&R Grip Jaws (2)	30,774	20,635	30,000	-	(30,000)	30,000	30,000	-	-	-	-
Chondola	Major R&R - Cabin Replacement	4,750	-	-	-	-	-	-	-	-	-	-
Chondola	Gearbox Rebuild (3)	-	-	-	19,200	19,200	-	(19,200)	-	-	-	-
Chondola	Controls (4)	-	17,208	-	33,998	33,998	-	(33,998)	-	-	-	-
Chondola	Cabin Refurbs	-	21,287	15,000	15,000	-	-	(15,000)	-	-	-	-
Chondola	Equipment Storage & Material Handling	-	-	-	-	-	-	-	-	-	-	-
Chondola	Video Surveillance	-	38	-	-	-	-	-	-	-	-	-
Chondola	Belt Replacement	8,714	1,579	-	-	-	-	-	-	-	-	-
Chondola	AC Drives, Motors, Processors (5)	45,478	-	-	19,217	19,217	-	(19,217)	-	-	-	-
Chondola	Seat Pads	3,809	-	-	-	-	-	-	-	-	-	-
Chondola	Sound Dampening	-	91,543	-	-	-	-	-	-	-	-	-
<b>Total Chondola</b>		<b>272,107</b>	<b>319,109</b>	<b>206,751</b>	<b>260,044</b>	<b>53,293</b>	<b>212,660</b>	<b>(47,384)</b>	<b>176,498</b>	<b>183,037</b>	<b>176,894</b>	<b>183,452</b>

(1) Includes 3% merit increase

(2) There will be no capital grip jaw purchase in 2018.

(3) This is an unbudgeted expense for 2018. It was an emergency parts purchase by TSG.

(4) This is an unbudgeted expense for 2018 and was supposed to hit in 2017.

(5) This was a project budgeted and completed in 2016. It is an unbudgeted expense in 2018.

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Gondola Fund**

Worksheet	Account Name			2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments				
Gondola Operations	Salaries & Wages (1)	973,083	987,945	1,021,557	1,021,557	-	1,122,941	101,384	1,122,941	1,122,941	1,122,941	1,122,941
Gondola Operations	Seasonal Bonus	26,603	34,410	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Operations	Gondola Ops-Admin Mgmt Support	127,728	177,722	176,930	176,930	-	176,930	-	176,930	176,930	176,930	176,930
Gondola Operations	Offset Labor	-	(6,968)	-	-	-	-	-	-	-	-	-
Gondola Operations	Group Insurance	200,762	156,597	225,557	175,000	(50,557)	219,000	44,000	229,950	241,448	241,453	253,525
Gondola Operations	Dependent Health Reimbursement	(6,007)	(8,557)	(5,500)	(5,500)	-	(5,500)	-	(5,500)	(5,500)	(5,500)	(5,500)
Gondola Operations	PERA & Payroll Taxes	150,884	152,083	162,498	165,275	2,777	178,091	12,816	178,091	178,091	178,091	178,091
Gondola Operations	PERA 401K	10,663	16,027	21,835	21,835	-	23,931	2,096	23,931	23,931	23,931	23,931
Gondola Operations	Workers Compensation	40,247	44,401	93,630	65,000	(28,630)	68,250	3,250	71,663	75,246	79,008	82,958
Gondola Operations	Other Employee Benefits	29,462	26,373	29,078	29,078	-	29,078	-	29,078	29,078	29,078	29,078
Gondola Operations	Agency Compliance	5,629	4,009	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Gondola Operations	Employee Assistance Program	1,220	1,205	1,236	1,236	-	1,236	-	1,236	1,236	1,236	1,236
Gondola Operations	Employee Life Insurance	2,083	1,806	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Flex Spending Admin Fees	257	96	268	268	-	268	-	268	268	268	268
Gondola Operations	Uniforms (2)	5,938	3,716	12,500	1,500	(11,000)	14,000	12,500	47,500	10,000	10,000	10,000
Gondola Operations	Payroll Processing	13,760	13,408	14,302	14,302	-	14,302	-	14,302	14,302	14,302	14,302
Gondola Operations	Vehicle Repair & Maintenance	22	650	2,271	2,000	(271)	2,300	300	2,300	2,300	2,300	2,300
Gondola Operations	Vehicle Repair & Maintenance	539	326	-	-	-	-	-	-	-	-	-
Gondola Operations	Recruiting	10,481	14,743	11,000	11,000	-	13,000	2,000	13,000	13,000	13,000	13,000
Gondola Operations	Travel, Education & Training	4,702	6,025	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Gondola Operations	Supplies (3)	8,970	11,884	14,000	25,000	11,000	26,500	1,500	15,000	15,000	15,000	15,000
Gondola Operations	Operating Incidents	970	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Blankets - Purchase/Cleaning (4)	3,310	2,209	5,500	2,000	(3,500)	5,500	3,500	5,500	5,500	5,500	5,500
Gondola Operations	Business Meals (5)	268	643	500	400	(100)	500	100	500	500	500	500
Gondola Operations	Employee Appreciation (6)	2,346	3,182	2,500	3,000	500	3,000	-	3,000	3,000	3,000	3,000
Gondola Operations	Utilities - Gas & Oil (7)	2,354	2,427	4,200	4,000	(200)	4,200	200	4,410	4,631	4,862	5,105
Gondola Operations	Grant Success Fees	30,606	8,736	56,046	8,736	(47,310)	8,474	(262)	8,474	8,474	8,474	8,474
<b>Total Gondola Ops</b>		<b>1,646,880</b>	<b>1,655,099</b>	<b>1,902,608</b>	<b>1,775,317</b>	<b>(127,291)</b>	<b>1,958,701</b>	<b>183,384</b>	<b>1,995,274</b>	<b>1,973,075</b>	<b>1,977,074</b>	<b>1,993,340</b>

(1) 2018-Increased to reflect extended seasons. / 2019-Includes 3% merit increase

(2) 2018-Pushed summer uniform purchases to 2019. / 2019-TSG pushed winter uniform purchases to 2020.

(3) 2018-Line item increased to account for maze panel purchases. / 2019-Line item increased for projected additional maze panel and banner purchases.

(4) 2018-No blanket purchases anticipated in 2018.

(5) 2018-Line item decreased due to YTD activity.

(6) 2018-Line increased due to YTD activity and anticipated expenditures in Q4.

(7) 2018-Line item decreased due to YTD activity. / 2019 line item increased to original 2018 number with a 5% escalator thereafter.

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**

**Gondola Fund**

Worksheet	Account Name			2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments				
Gondola Maintenance	Salaries & Wages (1)	582,577	593,643	638,060	690,000	51,940	720,000	30,000	720,000	720,000	720,000	720,000
Gondola Maintenance	Housing Allowance	6,820	6,669	10,716	10,716	-	10,716	-	10,716	10,716	10,716	10,716
Gondola Maintenance	Group Insurance	134,414	136,613	146,160	144,960	(1,200)	144,960	-	152,208	159,818	167,809	167,814
Gondola Maintenance	Dependent Health Reimbursement	(10,954)	(9,480)	(9,672)	(9,672)	-	(9,672)	-	(9,672)	(9,672)	(9,672)	(9,672)
Gondola Maintenance	PERA & Payroll Taxes	88,663	90,634	98,134	106,122	7,988	110,736	4,614	110,736	110,736	110,736	110,736
Gondola Maintenance	PERA 401K	28,073	24,092	30,746	30,746	-	34,695	3,949	34,695	34,695	34,695	34,695
Gondola Maintenance	Workers Compensation	34,548	27,123	57,037	45,037	(12,000)	47,289	2,252	49,653	52,136	54,743	57,480
Gondola Maintenance	Other Employee Benefits	17,334	17,088	21,480	21,480	-	21,480	-	21,480	21,480	21,480	21,480
Gondola Maintenance	Agency Compliance	401	466	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Assistance Program	231	312	320	320	-	320	-	320	320	320	320
Gondola Maintenance	Employee Life Insurance	2,448	2,367	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Maintenance	Flex Spending Admin Fees	289	123	400	300	(100)	300	-	300	300	300	300
Gondola Maintenance	Uniforms	1,822	6,880	4,000	2,500	(1,500)	4,000	1,500	4,000	4,000	4,000	4,000
Gondola Maintenance	Payroll Processing	4,827	4,062	4,827	4,827	-	4,827	-	4,827	4,827	4,827	4,827
Gondola Maintenance	Vehicle Repair & Maintenance	1,974	2,754	11,000	11,000	-	15,000	4,000	11,000	15,000	11,000	15,000
Gondola Maintenance	Vehicle Repair & Maintenance	1,022	4,203	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	349	1,017	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	73	-	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	185	-	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	868	98	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	5,539	11,884	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Trails & Road Maintenance	2,000	49	8,000	4,000	(4,000)	8,000	4,000	8,000	8,000	8,000	8,000
Gondola Maintenance	Facility Expenses	21,284	23,585	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Gondola Maintenance	Recruiting	1,225	3,135	500	400	(100)	500	100	500	500	500	500
Gondola Maintenance	Dues & Fees	17,972	12,705	14,000	14,000	-	14,000	-	14,000	14,000	14,000	14,000
Gondola Maintenance	Travel, Education & Training	1,408	7,052	7,500	11,000	3,500	7,500	(3,500)	7,500	7,500	7,500	7,500
Gondola Maintenance	Contract Labor	25,686	12,817	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Gondola Maintenance	Postage & Freight	563	471	550	700	150	550	(150)	550	550	550	550
Gondola Maintenance	Supplies	35,606	32,965	40,000	35,000	(5,000)	40,000	5,000	40,000	40,000	40,000	40,000
Gondola Maintenance	Parts	106,715	123,792	120,000	120,000	-	120,000	-	120,000	120,000	120,000	120,000
Gondola Maintenance	Business Meals	514	673	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Appreciation	678	709	550	550	-	550	-	550	550	550	550
Gondola Maintenance	Utilities - Gas & Oil	2,605	2,420	3,307	3,400	93	3,400	-	3,400	3,400	3,400	3,400
<b>Total Gondola Maintenance</b>		<b>1,117,757</b>	<b>1,140,923</b>	<b>1,257,115</b>	<b>1,296,886</b>	<b>39,771</b>	<b>1,348,650</b>	<b>51,764</b>	<b>1,354,263</b>	<b>1,368,356</b>	<b>1,374,953</b>	<b>1,381,696</b>

(1) Includes 3% rate increase and overtime contingency

**Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections**  
**Gondola Fund**

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Gondola Capital/MR&R	Noise Mitigation (1)	-	-	207,426	359,500	152,074	35,000	(324,500)	-	-	-	-
Gondola Capital/MR&R	Bull Wheel Replacement	41,978	-	-	-	-	-	-	50,000	-	50,000	-
Gondola Capital/MR&R	Gearbox Rebuild (2)	157,763	-	-	-	-	-	-	-	100,000	-	-
Gondola Capital/MR&R	Boiler Replacement	258,264	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Painting (3)	96,783	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Haul Ropes (4)	-	126,833	650,000	465,000	(185,000)	-	(465,000)	-	-	-	-
Gondola Capital/MR&R	Conveyor Drives & Gear Motors	-	-	-	-	-	-	-	50,000	50,000	-	-
Gondola Capital/MR&R	Conveyor Rebuilds	110,667	-	-	-	-	-	-	-	150,000	150,000	-
Gondola Capital/MR&R	Cabin Window Buffing	-	9,672	10,000	10,000	-	20,000	10,000	10,000	20,000	10,000	20,000
Gondola Capital/MR&R	Fiber Optics - Control System	-	-	450,000	450,000	-	723,378	273,378	-	-	-	-
Gondola Capital/MR&R	Cabin Refurbs	342,446	161,285	330,000	306,000	(24,000)	234,000	(72,000)	-	-	-	-
Gondola Capital/MR&R	Station Upgrades (5)	-	-	-	-	-	400,000	400,000	-	-	-	-
Gondola Capital/MR&R	Electric Motor (6)	-	-	-	-	-	-	-	-	22,500	-	-
Gondola Capital/MR&R	Lighting Array Repairs	-	-	90,000	90,334	334	20,000	(70,334)	20,000	20,000	20,000	20,000
Gondola Capital/MR&R	Wayfinding	-	1,365	30,000	75,000	45,000	20,000	(55,000)	-	-	-	-
<b>Total MR&amp;R</b>		<b>1,007,901</b>	<b>299,156</b>	<b>1,767,426</b>	<b>1,755,834</b>	<b>(11,592)</b>	<b>1,452,378</b>	<b>(303,456)</b>	<b>130,000</b>	<b>362,500</b>	<b>230,000</b>	<b>40,000</b>
Gondola Capital/MR&R	Gondola Cabins	-	413,495	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Vehicles	-	25,794	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Equipment Replacement (7)	350,576	811,577	-	-	-	28,000	28,000	10,000	12,000	20,000	-
Gondola Capital/MR&R	Grip Replacements (8)	127,140	-	-	-	-	-	-	-	-	-	200,000
Gondola Capital/MR&R	Bike Racks	-	-	-	-	-	100,000	100,000	-	-	-	-
Gondola Capital/MR&R	Staircases	-	-	35,000	55,000	20,000	-	(55,000)	-	-	-	-
Gondola Capital/MR&R	Terminal Flooring	-	-	85,000	85,000	-	-	(85,000)	-	-	-	-
Gondola Capital/MR&R	AC Drives/Motors	620,963	-	-	-	-	-	-	-	-	-	-
<b>Total Capital</b>		<b>1,098,678</b>	<b>1,250,866</b>	<b>120,000</b>	<b>140,000</b>	<b>20,000</b>	<b>128,000</b>	<b>(12,000)</b>	<b>10,000</b>	<b>12,000</b>	<b>20,000</b>	<b>200,000</b>

(1) TMVOA funded project.

(2) Done every five years - Last done 2016..

(3) Done every 10 years. Last done in 2016.

(4) Done every 10 years. Last done in 2018.

(5) 2019 - 200K for modification to Oak Street station entrance to accommodate bike / ped traffic more efficiently, and 50K for TA bumper rail extension at station 1,4,5, &6 to accommodate passenger / bike loading in the turn-arounds. and 150K for replacement and expansion of Oak St. public restrooms.

(6) Done every 5 years. New in 2016.

(7) RZR and snowmobile in 2019, snowmobile in 2020, snowmobile in 2021, RZR in 2022.

(8) Done every 7 years. Last cycle completed in 2015 and 2016.