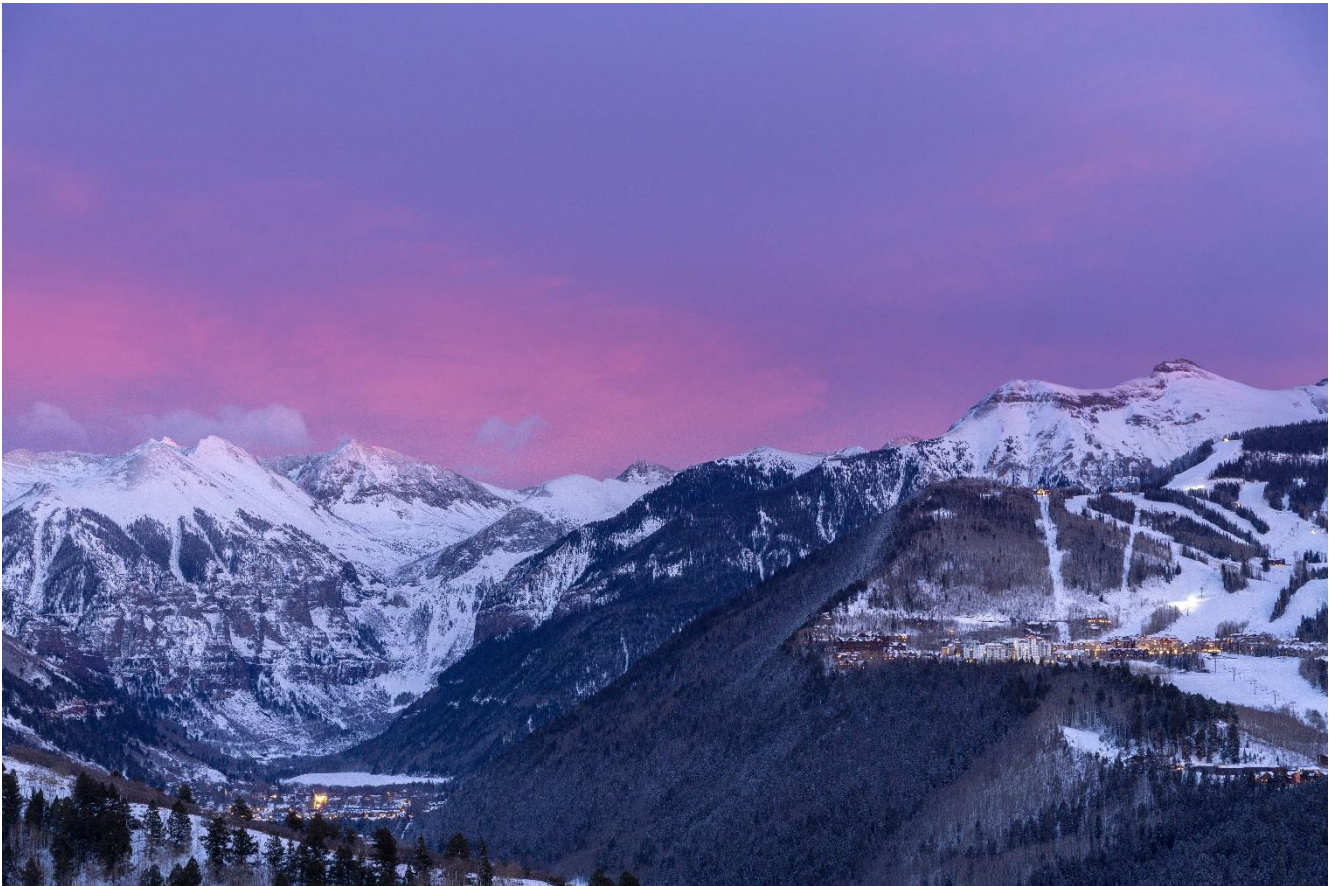


Town of Mountain Village
2019 Adopted Budget and Program Narratives
2018 Revised, 2020–2023 Long Term Projections



Adopted 12/13/2018
Mayor, Laila Benitez
Mayor Pro Tem, Dan Caton
Council Members: Natalie Binder, Bruce MacIntire, Dan
Jansen, Jack Gilbride, Patrick Berry
Town Manager, Kim Montgomery

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2019 TOWN MANAGER'S BUDGET TRANSMITTAL MESSAGE

The Honorable Mayor, Town Council,
and Residents and Owners of Mountain Village

Submitted herewith is the Town of Mountain Village 2019 Budget and Long-Term Financial Plan. This document represents the Town's financial priorities for the fiscal year and it reflects a comprehensive process of allocating resources to programs that have been prioritized as identified by the community and the Town Council.

The importance of setting priorities and focusing on key results lies with the recognition of the cyclical nature of the economy and its impact on annual revenues collected by the Town. Post-recession, the Town was challenged by reduced development related fees and a decrease in property tax revenues. Those new revenue realities resulted in a realization that new strategies were needed to achieve long term continued financial stability. **The Town Council and staff implemented aggressive expense polices, prioritized funded initiatives based on the benefit provided to the community, and a more efficient tax collection process and thereby created a reserve substantially greater than that required by its own budgetary policy.**

In 2018 Town revenues from tourism and related sales and other excise taxes remained stable and demonstrated growth rates commensurate with a stable economic base reflecting the strong state of the Colorado economy. The assessed value for property tax in the Town of Mountain Village has recovered in market value and with recent new construction now hitting the County Assessor's rolls. The development sector in 2018 continued to be busy in the residential sector and the 2019 operating budget reflects a conservative fiscal policy balanced to revenues and available reserves. **Most notably in 2019 an expansion of the Village Court Apartments will require a loan with the rents collected by VCA being the source of repayment. Other major capital projects and initiatives include: Ongoing major renovations to the regional wastewater treatment plant, significant upgrades to the Town's broadband service, recreational trail improvements in the town, a restoration of the Village Pond, completion of the Wayfinding project and improvements to the Ski Ranches water delivery system.**

In summary, the 2019 Town of Mountain Village Budget is a more transparent financial plan for our citizens, businesses, employees and other users. The Town Council implemented new budget software called OPENGOV, providing an internet accessible electronic portal allowing anyone interested in the Town budget to view and analyze the Town budget with interactive charts, tables and graphs.

GOALS AND MEASURES

The 2019 Budget represents the eleventh year since the initiation of goals and measures into the budget accountability process. Each year since 2009, the town departments have improved upon the measures and continue to focus on improving the services provided to our residents, homeowners, businesses and visitors. By focusing on programs and results

rather than line item departmental expenditures, the Town Council can make decisions for resource allocation by evaluating each program and service.

SUMMARY AND ACKNOWLEDGEMENTS

Town employees continue to strive for a high level of public service and meeting the demands of the community and visitors. The management team and employees have made it their highest priority to concentrate on our service delivery being of the highest quality.

In closing I wish to commend Mayor Laila Benitez, the Town Council, Department Directors, management staff, Finance Director Kevin Swain, Chief Accountant Julie Vergari, and the Budget and Finance Committee members Dan Caton and Jack Gilbride for responding to the challenges of maintaining the fiscal health of the Town of Mountain Village. This budget represents the Town's continuing effort to provide quality programs and services within revenue constraints while still investing and reinvesting in our facilities and infrastructure.

Kim E. Montgomery
Town Manager



Town of Mountain Village

2018 Revised and 2019 Adopted Budget

Pursuant to Section 8.1 of the Town Charter, the annual budget proposal has been prepared for the Town of Mountain Village Town Council for review, consideration and approval.

The General Fund

2018 Revised Budget Summary

Projected ending fund reserves of \$9.0 million exceed the original budget expectations adopted for 2018 by \$904,000.

Projected General Fund revenues of \$11 million will exceed the original budget by \$95,000 primarily a result of sales tax receipts and development related taxes and fees exceeding the budgeted expectations for those revenues. Projected General Fund expenditures and enterprise subsidies of \$10.1 million are below the original budget levels and result in a lower projected deficit than expected from the adopted budget. Additional savings may be realized when the books have been closed and audited resulting from lower than projected expenditures.

General Fund

2019 Budget Summary

The General Fund budget reflects a budget balanced with revenue and unrestricted reserves to be utilized for capital and infrastructure investments. General Fund revenues of \$10.6 million are generally conservative. Budgeted operating expenditures of \$10.4 million are up by \$340,000 from the 2018 final spending forecast.

Reserve Levels

Fund reserves of \$10.2 million are forecast for the end of 2018. Carrying in to 2019 this represents an 98% reserve against total General Fund expenditures budgeted for 2019.

Major Assumptions

The Town's revenues are primarily derived from 1) building activity, 2) property taxes and 3) sales tax receipts. Over time the Town will transition to a budget more reliant upon sales tax and property taxes than on construction activity. However, the improved climate for development in Mountain Village is still important and reflected in the expectations for this budget and for moving ahead.

Revenues

Taxes

The 2019 General Fund budget reflects taxes of \$9.2 million which represents 87% of the Town's General Fund revenue budget and are comprised of property taxes (\$4.03 million, 38%), sales taxes (\$4.5 million, 43%) and construction use taxes (\$630,000, 6%).

Property Taxes

- **2019 Budget:** The 2019 budget reflects a forecast impacted by the State Amendment Known as Gallagher. The taxable portion of residential property was thereby reduced and the total valuation for tax purposes in Mountain Village will generate approximately 99% of the tax revenue in 2017 from the assessment year 2016.
- **Long Term Plan:** The long-term projections now anticipate continued downward valuation pressure modified by an expected addition of new construction in the residential sector where a modestly steady level of activity rate is expected to be sustained through 2022.

Mountain Village AV & Mill Levy Projections						
Levy Year	Assessed Valuation	% Change AV	Ops Levy	Debt Levy	Total Levy	% Change Mill
2018	290,861,460		13.110	1.910	15.014	
2019	290,861,460	0%	13.110	1.890	15.000	0%
2020	293,770,074	1%	13.110	1.876	14.986	.0%
2021	293,770,074	0%	13.110	1.860	14.970	.0%
2022	291,947,030	1%	13.110	1.885	14.995	.0%

Sales Taxes

- **2019 Budget:** The 2018 proposed budget reflects modest growth of 3% in sales taxes over the current year estimates as the budget is drafted conservatively but trending on a continued improving level of business activity in Mountain Village.
- **Long Term Plan:** The long term plan projects similar modest but consistent growth as the economy continues to grow.

Construction Use Taxes

- **2019 Budget:** The 2019 budget reflects a more modest but still robust year of development activity. A forecast of \$35,000,000 in building valuation with no major large scale projects included in the core.
- **Long Term Plan:** The long-term plan anticipates a continued consistent rate of development activity beyond 2019 with a flat level of annual development.

Intergovernmental Revenues

Intergovernmental revenues are primarily comprised of mineral lease revenues as well as certain revenues received from the State for road and bridge maintenance and Conservation Trust Fund proceeds utilized to support the recreation efforts of the Town.

- **2019 Budget:** Proposed intergovernmental revenues for 2019 include road and bridge taxes, conservation trust funds, and severance tax receipts which amount to approximately \$352,000. Conservation Trust Funds are estimated to be approximately \$13,000 per year, which helps to offset the cost of maintaining public recreation facilities. In 2019 the cost sharing reimbursement for transportation from SMART is budgeted at \$182,070.
- **Long Term Plan:** The long-term projections include revenues at a similar level as anticipated in 2019 which will continue to support our road and bridge and parks and recreation efforts.

Licenses and Permits

- **2019 Budget:** The 2019 budget reflects approximately \$324,000 of license and permit activity, which directly relates to the anticipated construction valuation.
- **Long Term Plan:** The long term plan projections for license and permit revenues correlate with the modest construction valuation anticipated in future years.

Charges for Services

- **2019 Budget:** The 2019 budget reflects \$320,000 in charges for services including Building Division Plan Review, Design Review Board application fees and Black Hills Gas energy franchise fees.
- **Long Term Plan:** The long-term plan reflects estimated annual charges for services of \$320,000 in 2019. The revenues are still largely driven by construction activity.

Fines and Forfeits

- **2019 Budget:** The 2019 budget reflects minimal revenue generation of \$6,000.
- **Long Term Plan:** The long-term plan reflects continued fines and forfeiture activity as is budgeted for 2019.

Interest on Investments

- **2019 Budget:** The 2019 budget anticipates interest earnings of approximately \$45,000 primarily due to the outlook for near term interest rates to remain low and the substantial amount of cash deposits required to offset the transactional cost of banking. Interest rates have been slowly increasing and the 2018 targets were met and exceeded and depending on interest rate movements in 2019 the same result could be met.
- **Long Term Plan:** The long-term plan reflects investment earnings to remain flat.

Miscellaneous Revenue

- **2019 Budget:** The 2019 budget anticipates miscellaneous revenues of approximately \$79,000. Miscellaneous revenues include van rider revenue, vendor cart fees, late fees and late payment penalties and other collections that do not fit other categories or accounts.
- **Long Term Plan:** The long-term projections estimate continued miscellaneous revenues at approximately \$79,000 per year as no major changes beyond 2018 are anticipated.

Contributions from Private Sources (TMVOA)

- **2018 Budget and Long-Term Plan:** The 2019 proposed budget and long-term plan reflects a contribution from TMVOA for the costs of gondola employee commuter shuttles and other environmental related contributions.

Expenditures

Administrative

- **2019 Budget:** Administrative costs of \$3.36 million are budgeted to be approximately \$160,000 more than projected costs for 2017 primarily for funding the 3% merit based compensation increase and those other personnel costs affected by that as well as a new executive level position for Information Technology.
 1. The Town Manager's office's projected costs of \$329,000 will be up by \$54,000.
 2. The Town Clerk's/Administrative Services budget for 2019 is up from the 2018 revised budget by \$17,000 primarily a result of an election budget for 2019 and the aforementioned merit based increases in personnel costs.
 3. The Town Treasurer's office's budget of \$854,000 reflects an increase of \$8,700 over current year projections which is primarily the result of the 3% merit based compensation increase.
 4. The Human Resources department's budget of \$341,000 is anticipated to be approximately \$5,600 more than the 2018 primarily a result of the 3% merit based employee compensation increases.
 5. Legal costs for 2018 are projected to be approximately \$460,000 which reflects the extended legal service contract with J. D. Reed and Associates. In addition to the contract for legal services, certain legal costs will be outsourced to external legal counsel and the budget includes \$30,000 for this purpose.
 6. The Marketing and Business Development Department budget for 2017 is \$507,000. This budget is up commensurately with a full year staffing that was increased by 1 FTE during the year in 2018.
- **Long Term Plan:** The long-term projections include administrative costs at a similar level as proposed for 2019.

Road & Bridge

The road and bridge department is responsible for maintaining the Town's road and bridge infrastructure which is comprised of approximately 18 miles of paved roads, numerous bridges and various parking facilities and provides coverage seven days a week. Weekend coverage is on-call and pending weather conditions.

Program Resources

The Town is the recipient of certain state and county receipts which are expressly for the purpose of assisting with road maintenance costs. In addition, the Town receives road impact fees for construction which are also utilized to fund the road and bridge maintenance function.

- **2019 Budget:** The 2019 proposed budget reflects costs of \$1,135,000. This is modestly up by \$19,000 from 2018 expenditures primarily due to the merit based pay increases for wages and the affected tax and benefit budgets.
- **Long Term Plan:** The long-term plan reflects a continued significant investment into the maintenance of the Town's road and bridge infrastructure with estimated average cost per year of \$1.32 million.

Vehicle Maintenance ("Shop")

The vehicle maintenance department is responsible for maintaining the Mountain Village's vehicles and equipment and provides coverage five days a week. Weekend coverage will be provided on an on-call basis.

- **2019 Budget:** The 2019 budget reflects anticipated costs of \$444,000.
- **Long Term Plan:** The long term plan anticipates no significant changes in future years and reflects budgetary increases for inflationary expectations.

Transportation

Mountain Village ground transportation provides intra-village and certain regional public transportation services (exclusive of Gondola). The program includes employee shuttle and shuttle bus services. Parking services are budgeted as a separate enterprise fund. Administration is provided by the staff of the Transportation and Parking department. In 2018 the initial operations of SMART participating in the regional effort and the town will be reimbursed for costs associated with that cooperative effort. The 2019 reimbursement for those efforts is budgeted at \$182,000.

- **2019 Budget:** The 2019 budget for the shuttle bus component of ground transportation reflects estimated costs of \$266,000. TMVOA, by agreement, funds the net cost of providing the service for Gondola employees.
- **Long Term Plan:** The long-term plan for transportation services reflects similar assumptions to the 2019 budget as no significant changes are anticipated.

Building Maintenance

- **2019 Budget:** Building Maintenance is the budget program for all municipal buildings. The 2019 budget for that program is \$251,000 which is an increase of \$6,300 from the revised budget for 2018.

- **Long Term Plan:** The long-term plan for Building Maintenance costs average \$254,000 per year through 2023.

Planning and Development Services

The Planning and Development office manages Building, Planning and Housing.

- **2019 Budget:** The 2019 budget for the Planning and Development Services department estimates costs of \$1,022,000, a decrease of \$14,000 from the 2018 revised forecast.
- **Long Term Plan:** The long-term plan for the Planning and Development Services department estimates similar staffing and reduced consulting costs to that which is included in the 2019 budget.

Contracted Community Grants and Contributions

- **2019 Budget:** The 2019 budget for grants reflects costs of \$120,350 and includes \$20,000 in funding for the San Miguel Resource Center, \$13,000 for the Watershed Coalition programs, and \$10,000 for the Juvenile Diversion program.
- **Long Term Plan:** The long-term plan assumes that the Town will continue to fund grants each year similar to the proposed budget for 2019.

Public Safety

- **2019 Budget:** The 2019 budget for public safety estimates costs of \$979,000. The public safety department employs 7.75 employees: Police Chief, Deputy Police Chief, 5 patrol officers and .75 of an administrative support position shared with the Municipal Court.
- **Long Term Plan:** The long term plan reflects similar assumptions for the remainder of the five year plan.

Community Services

- **2019 Budget:** The 2019 budget for community services is \$55,000. This reflects the cost allocation of 35% of the total of community services and code enforcement officers, the other 65% reflected in the parking services fund.
- **Long Term Plan:** The long-term plan for the community services operation assumes a similar operation to that which is proposed for 2019.

Municipal Court

- **2019 Budget:** The 2019 budget for the municipal court function is \$33,000.
- **Long Term Plan:** The long-term plan is comparable to the 2019 Budget.

Plaza Services

- **2019 Budget:** The 2019 budget for Plaza Services anticipates costs of \$1.34 million. Major expenditures include plaza paver repairs, natural gas for snow melting systems and Christmas decorations.
- **Long Term Plan:** The long-term plan for plaza services continues relatively flat through with some consideration for rising costs through planning for the 2023 budget.

Parks and Recreation

- **2019 Budget:** The 2019 budget for the function of this department is \$563,000. This is a decrease of \$31,000 primarily due to one-time consultation in 2018 not being budgeted again.
- **Long Term Plan:** The long-term plan for parks and recreation services reflects operations consistent with the 2019 budget.

Capital Expenditures

- **2019 Budget:** The 2019 proposed budget anticipates the following capital investments and capital outlay. Major expenditures are listed below.
 1. Plaza boilers and snow melt improvements at \$60,000.
 2. Trail Improvements \$300,000.
 3. Wayfinding \$100,000
 4. Meadows Park \$25,000
 5. Mountain Village Pond Restoration \$115,000.
 6. Town Shop Remodel \$50,000
 7. Firehouse offices conference room upgrade \$20,000.
 8. Town Hall facilities conference room upgrades \$27,000
 9. A new police patrol vehicle at \$43,000.
 10. A new replacement vehicle for the Community Services vehicle \$30,000.
 11. A replacement flatbed truck for road and bridge at \$50,000.
 12. A new mini excavator for department sharing at \$35,000.
 13. A replacement pickup truck for Plaza Services at \$25,000.
 14. A replacement Cushman electric truck for Plaza Services \$8,000.
 15. A Sullair air compressor replacement \$25,000.
- **Long Term Plan:** The capital activity included in the future long-term planning has been conservatively forecast in light of the strong but still uncertain state of the local and national

economy. The Town Council will strategically evaluate merited projects and improvements as part of an overall plan to make investments for and in the community as well as fund environmental projects and build reserves against future uncertainty.

Tourism Fund

Lodging taxes, restaurant taxes and business license fees flow through this fund to fund various Mountain Village marketing, promotion and economic development programs. Those programs include general marketing, promotion and group activity through Marketing Telluride Inc. (MTI) and various airline guaranty programs through the Telluride and Montrose Regional Air Organization (TMRAO).

- **2019 Budget:** The 2019 budget reflects growth based on previous years' level of funding that has seen record receipts for lodging and restaurant taxes as well as business licensing revenue. Approximately \$1.2 million will be funded to MTI and \$1.33 million to the Airline Guaranty program in 2019.
- **Long Term Plan:** The long term plan projects a modest growth rate of 2.6%.

Capital Projects Fund

Budgeted capital projects in 2019 are listed on the previous page.

Historical Museum Fund

Effective January 1, 2005, the Town began levying an additional .333 mils for the benefit of supporting the Telluride Historical Museum, generating approximately \$95,000 in 2019.

Parking Services Fund

The Parking Services Fund is established as an enterprise fund and all parking revenue and parking services costs are budgeted here. While the fund is being treated as an enterprise, the revenue is not expected to cover the expenditures and the fund will be subsidized by the General Fund at \$55,000 in 2019.

Child Development Fund

The daycare operation of the Town includes a preschool as well as infant and toddler daycare.

- **Proposed Budget 2019:** The 2019 budget reflects total revenues of \$530,000 and expenditures of \$722,000 requiring a subsidy of \$192,000 from the Town.
- **Long Term Plan:** The long-term plan continues to reflect comparable operating performance, with adjustments annually to allow for inflationary pressures and grant revenues that may become available.

Gondola Fund

GONDOLA FUND BUDGET 2019 & LONG-TERM PLAN

FY 2019 Projections:

Budget projections for 2019 have been developed based on an estimated operating schedule of 4,812 hours including 38 hours of extended operating hours for special events and holidays. The

schedule is similar to that of previous years including a summer start-up date concurrent with the Mountain Film Festival over Memorial Day weekend and a closing date on the 3rd Sunday in October. This schedule is tentative and includes extended hour event placeholder dates until actual event dates have been verified by the promoters and TMVOA.

Revenue forecasts continue to include the ski lift ticket sales revenues which are projected to be flat from the 2018 revised budget. Grant funding through the FTA and CDOT is projected at \$405,100 for operations and administrative expenses and for capital replacement projects.

Operations and maintenance expenses are shown to be increasing from 2018 revised line items due primarily to employee pay increases of up to 3.2% for full-time year-round staff. Other line items have increased or decreased incrementally based on projected expenditures.

The Major Repairs and Capital expenditures in 2019 a fiber optics control system, cabin refurbishments, and a renovation of the Oak Street Station.

The Chondola Budget includes grip jaw replacements in 2019.

Long Term Plan 2020 – 2023:

Long Term Plan projections include the construction of a cabin storage facility at Station St Sophia, the installation of a fiber optic communications line between terminals, the upgrade of the original control system, the replacement of haul ropes on all three sections, and the replacement of various lift components on the gondola and chondola as they meet the end of their useful service life.

MVMD – Debt Service Fund

The Debt Service Fund budget is presented separately.

Village Court Apartments

Village Court Apartments has historically operated with a Net Operating Income (NOI) that supports its debt service requirements as well as the major repairs and replacements for the facility. The 2019 budget reflects an operating surplus of \$724,000. Debt Service of \$788,000 is covered from the operating surplus, funds made available by the dedicated Sales Tax revenue stream, and from other available fund balances for housing purposes.. The long-term plan reflects continued stable operations funded from operating cash flow. No additional support will be necessary in the foreseeable future from other dedicated housing funds provided from the Affordable Housing Development Fund.

The budget also holds a place by appropriation for a Phase 4 development estimated at budget adoption at \$9.4 Million. Debt and other cash from the Town Housing Authority are expected to be utilized for this project with \$1 million coming from cash sources of the Town.

Affordable Housing Development Fund

- **2019 Budget:** The 2019 budget includes spending for HOA and other miscellaneous costs associated with the affordable housing projects owned by the Mountain Village for that purpose. Transfers of the sales tax pledge is the primary funding sources in 2019 at \$505,000. A \$60,000 transfer to the Mortgage Assistance Program is provided if needed. Support for administration of the Regional Housing Authority is provided for at \$93,000. 2019 will also see a transfer of \$1.0 million to VCA in support of the Phase 4 expansion.

- **Long Term Plan:** The long-term plan reflects continued funding for the ancillary costs attributed to the ownership of lands and properties held for affordable housing purposes and, a growing reserve annual budget for future housing development needs.

Mortgage Assistance Pool Fund

The Mortgage Assistance fund reflects \$60,000 in assistance in 2019. These funds are made available by transfer of housing dedicated funds collected from sales taxes in the Affordable Housing development Fund.

Water & Sewer Fund

All surpluses generated from water and sewer enterprise activities have been retained in the fund as the system replacement and upgrades will begin to be budgeted as per the recommendations of the Town's engineer.

- **2019 Budget:** The proposed budget for the Water and Sewer Fund allocates funds for improvements slated for the regional wastewater treatment plant owned and operated by agreement with the Town of Telluride. At this point in time it is understood that the Mountain Village share of such improvements will most likely require financing by debt issuance. It is a topic of continued discussion and may be expected to occur as early as 2022.

Operating revenues of \$2.9 million reflect an increase of 10% for base rates. Operating expenditures of \$1.75 million reflect an increase of 113,000. This increase is primarily due to an expected increase in the Town's share of operating the regional wastewater treatment plant as managed and billed to the Town by Telluride and for painting the Double Cabins storage tank.

Tap fees are projected at \$107,000 and reflect budgeted activity from the development sector of the Mountain Village economy.

- **Long Term Plan:** The long-term plan continues to reflect similar operating assumptions as the 2019 budget, with the beginning of the system replacements and upgrades as recommended by the Town's engineer and from the Regional Wastewater Treatment plant expansion. The plan also includes some preliminary cost estimates for expected regulatory type of improvements expected to be mandated by the feds and the state as estimated and presented to the Town by the Town of Telluride.

Cable TV and Broadband Services Fund

Projected revenues of \$2.1 million are anticipated to exceed 2018 final estimates by \$67,000.

- **2019 Budget:** The 2019 proposed budget reflects a subsidy transfer of \$1.4 million to support a fiber optic upgrade to begin in 2019.
- **Long Term Plan:** The long-term plan is conservatively forecast and anticipates all surplus being retained in the fund.

Telluride Conference Center Fund

The 2019 Budget reflects the ninth year for the Telluride Conference Center as an outsourced operation. The Telluride Ski and Golf Company acquired the contract from the Cadence Hospitality Group in 2012 and

will continue to operate the conference center for the Town. The Town will continue to fund items attributed to building ownership such as the HOA dues and major repairs and replacements. It is contemplated that at some point during the contract the revenue sharing terms will kick in and the Town will realize some revenue return.

In 2017 the bond financing was fully repaid and the Town is now free to explore options for the future whether by sale or continued ownership and contracted operation contracts. To that end a committee from the Town Council is spearheading that effort.

Tabor Requirements

In 1992, Amendment One (also known as TABOR or the “Bruce amendment”) was passed which placed certain restrictions on local governments. The major restrictions are outlined as follows:

- Total General Fund revenues in any year cannot increase by more than inflation plus local growth.
- Operating property tax revenues in any year cannot increase by more than inflation plus local growth.
- Revenues collected in excess of these limits must be refunded to the taxpayers.
- Taxes cannot be imposed without voter consent.

In June of 1996, the Town of Mountain Village effectively “De-Bruced” by obtaining authorization from the voters allowing all revenues collected in excess of these limits to be retained and spent by the Town. All current taxes levied by the Town have been imposed by obtaining voter consent.

Statutory 5.5% Revenue Cap

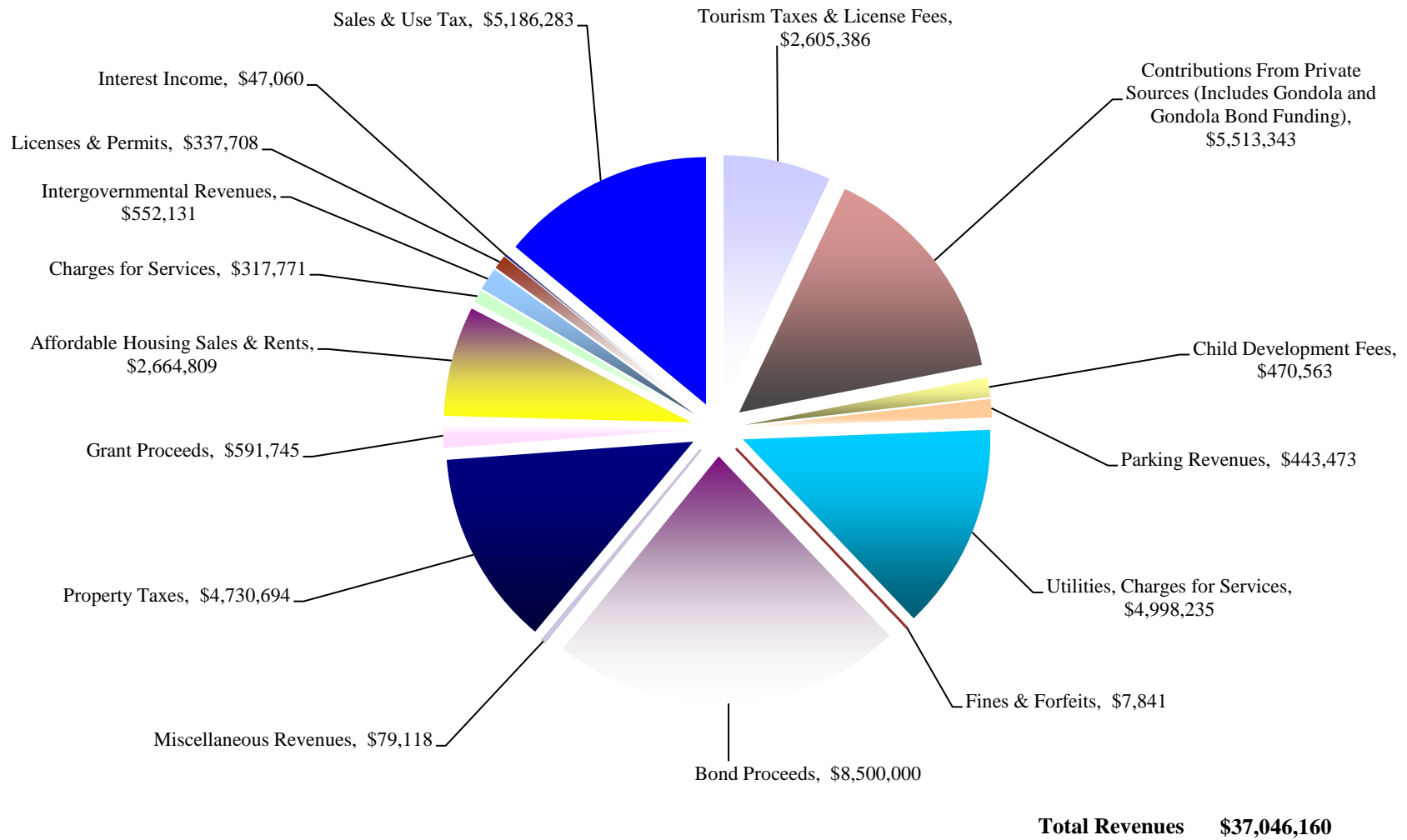
In 1989, CRS 29-1-301 was passed, subjecting “statutory” local governments to a 5.5% limit on increases in property tax revenues. As the Town was incorporated under “Home Rule”, it is not subject to this statutory limitation (as per ruling by the State of Colorado, Division of Local Government).

2019 Financial Planning Management Summary* - Budget

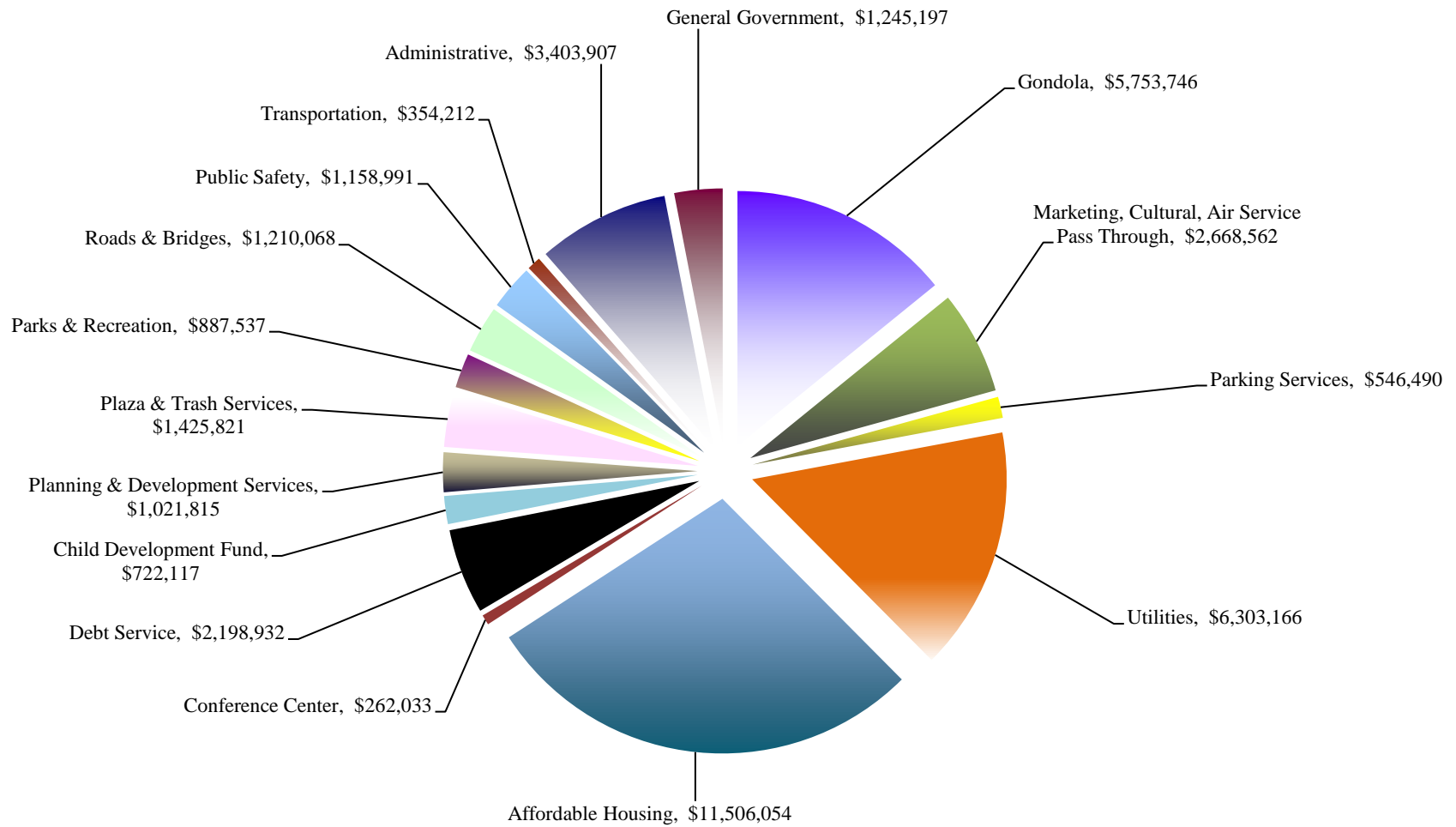
* This summary is a combined town revenue and expenditure summary not prepared in accordance with governmental budgeting and accounting standards, but rather to provide a summary look at the actual revenue and expenditures with debt service allocated to the appropriate fund or operation.

	Governmental Funds				Enterprise (Business-Type) Funds								Governmental Pass Through Funds Special Revenue Funds				
	General Fund	Vehicle Acquisition	Debt Service Fund	Capital Projects	Parking Services	Water/Sewer	Broadband	TCC	VCA	Affordable Housing Development Fund and Mortgage Assistance	Child Development Fund	Total	Percentage of Total	Tourism	Historical Museum	Gondola	
Inflows																	
Revenues	\$10,615,582	\$ -	\$ -	\$ -	\$ 443,473	\$ 2,922,364	\$ 2,075,871	\$ -	\$ 2,367,031	\$ 297,778	\$ 530,268	\$ 19,252,367		\$ 2,605,386	96,857	\$ 5,798,745	\$ 27,753,355
Debt Service Income																	
Property Tax (Income)	-	-	32,000	-	555,545	-	-	-	-	-	-	587,545		-	-	-	587,545
Other Income	-	-	-	-	2,000	-	-	-	8,500,060	-	-	8,502,060		-	-	203,200	8,705,260
Total Debt Service Income	-	-	32,000	-	557,545	-	-	-	8,500,060	-	-	9,089,605		-	-	203,200	9,292,805
Inflow Subtotal (Revenues)	10,615,582	-	32,000	-	1,001,018	2,922,364	2,075,871	-	10,867,091	297,778	530,268	28,341,972		2,605,386	96,857	6,001,945	37,046,160
Other Sources and Uses (Inflows)																	
Interfund Transfers In	677,396	249,231	-	75,000	58,490	-	1,377,588	262,033	1,472,093	565,159	191,849	4,928,839		-	-	-	4,928,839
Tap Fees	-	-	-	-	-	107,000	-	-	-	-	-	107,000		-	-	-	107,000
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-
Other Sources and Uses (Inflows) Total	677,396	249,231	-	75,000	58,490	107,000	1,377,588	262,033	1,472,093	565,159	191,849	5,035,839		-	-	-	5,035,839
Total Inflows	11,292,978	249,231	32,000	75,000	1,059,508	3,029,364	3,453,459	262,033	12,339,184	862,937	722,117	33,377,811		2,605,386	96,857	6,001,945	42,081,999
Outflows																	
Operating Expense																	
Cable, Phone, and Internet Service Delivery Costs	-	-	-	-	-	-	1,127,380	-	-	-	-	1,127,380	7.03%	-	-	-	1,127,380
Consulting, Contract Labor, Professional Services	325,815	-	-	-	-	-	8,600	50,000	35,000	-	21,730	441,145	2.75%	-	-	52,500	493,645
Dues, Fees, and Licenses	176,347	-	-	-	24,130	25,650	17,600	92,033	43,114	20,000	1,120	399,994	2.49%	2,500	1,941	40,992	445,427
Environmental Projects	218,313	-	-	-	-	5,000	-	-	-	-	-	223,313	1.39%	-	-	-	223,313
Equipment and Vehicle Maintenance	140,867	-	-	-	-	53,593	46,500	-	2,907	-	1,500	245,367	1.53%	-	-	17,300	262,667
Fuel (Vehicles)	159,945	-	-	-	1,000	14,178	4,343	-	3,647	-	500	183,613	1.14%	-	-	7,600	191,213
Funding Support to Other Agencies/Programs	145,350	-	-	-	-	-	-	-	-	92,625	44,250	282,225	1.76%	1,330,021	94,916	-	1,707,162
Government Buildings and Facility Expense	201,507	-	-	-	146,755	103,756	3,586	-	102,451	-	44,944	602,999	3.76%	-	-	55,000	657,999
Information Technology	272,317	-	-	-	12,000	4,000	49,513	-	9,072	-	-	346,902	2.16%	-	-	26,309	373,211
Legal Services	460,000	-	-	-	-	40,000	-	-	15,000	-	-	515,000	3.21%	-	-	3,000	518,000
Marketing, Public Communications, and Regional Promotion	226,450	-	-	-	20,000	-	5,000	100,000	2,000	-	-	353,450	2.20%	1,239,183	-	-	1,592,633
Other Expenses	482,286	-	-	-	15,000	-	-	-	26,977	60,750	7,509	592,522	3.69%	-	-	184,654	777,176
Salaries and Wages	3,934,738	-	-	-	97,269	368,326	278,275	-	315,935	-	405,744	5,400,287	33.65%	-	-	2,195,189	7,595,476
Other Personnel Expense	1,780,960	-	-	-	41,933	154,294	118,384	-	151,264	-	165,648	2,412,483	15.03%	-	-	895,367	3,307,850
Total Personnel Expense	5,715,698	-	-	-	139,202	522,620	396,659	-	467,199	-	571,392	7,812,770	48.69%	-	-	3,090,556	10,903,326
Property Insurance	110,000	-	-	-	-	20,000	3,675	-	61,610	-	-	195,285	1.22%	-	-	36,057	231,342
Road, Bridge, and Parking Lot Paving, Striping, and Repair	453,480	-	-	-	23,000	-	-	-	15,000	-	-	491,480	3.06%	-	-	-	491,480
Supplies, Parts and Materials	193,298	-	-	-	11,211	81,006	30,550	-	47,423	-	10,522	374,010	2.33%	-	-	238,500	612,510
Travel, Education, and Conferences	76,610	-	-	-	-	6,500	6,000	-	7,500	-	5,000	101,610	0.63%	-	-	15,500	117,110
Utilities-W/S, Electric, Natural Gas, Internet, Communications	460,550	-	-	-	24,392	327,507	28,172	-	381,096	5,000	11,150	1,237,867	7.71%	-	-	375,399	1,613,266
Water/Sewer Service Delivery	-	-	-	-	-	519,683	-	-	-	-	-	519,683	3.24%	-	-	-	519,683
Total Expense	9,818,833	-	-	-	416,690	1,723,493	1,727,578	242,033	1,219,996	178,375	719,617	16,046,615	100.00%	2,571,704	96,857	4,143,367	22,858,544
Capital and Major Repairs	622,000	191,716	-	75,000	129,800	1,296,950	1,555,145	20,000	9,822,683	285,000	2,500	14,000,794		-	-	1,610,378	15,611,172
Debt Service Expense																	
Principal/Interest	-	-	-	-	535,725	-	-	-	1,338,277	-	-	1,874,002		-	-	203,200	2,077,202
County Treasurer, Admin, and Trustee Fees	-	-	-	-	21,730	-	-	-	100,000	-	-	121,730		-	-	-	121,730
Total Debt Service Costs	-	-	-	-	557,455	-	-	-	1,438,277	-	-	1,995,732		-	-	203,200	2,198,932
Outflows (Expenses) Subtotal	10,440,833	191,716	-	75,000	1,103,945	3,020,443	3,282,723	262,033	12,480,956	463,375	722,117	32,043,141		2,571,704	96,857	5,956,945	40,668,648
Other Sources and Uses (Outflows)																	
Interfund Transfers Out	2,719,350	-	32,000	-	41,337	170,976	170,736	-	162,959	1,552,799	-	4,850,157		33,682	-	45,000	4,928,839
Other	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-
Other Sources and Uses Total (Outflows)	2,719,350	-	32,000	-	41,337	170,976	170,736	-	162,959	1,552,799	-	4,850,157		33,682	-	45,000	4,928,839
Total Outflows	13,160,183	191,716	32,000	75,000	1,145,282	3,191,419	3,453,459	262,033	12,643,915	2,016,174	722,117	36,893,298		2,605,386	96,857	6,001,945	45,597,487
Net Budget Surplus (Deficit)	(1,867,205)	57,515	-	-	(85,774)	(162,055)	-	-	(304,731)	(1,153,237)	-	(3,515,487)		-	-	-	(3,515,488)
Total Beginning Fund Balance - Governmental Funds Only	10,249,015	432,587	450,633	-	-	-	-	-	-	-	-	11,132,235		-	-	-	11,132,235
Total Ending Fund Balance - Governmental Funds Only	\$ 8,381,810	\$ 490,102	\$ 450,633	\$ -	-	-	-	-	-	-	-	\$ 9,322,545		\$ -	-	\$ -	\$ 9,322,545
Outstanding Debt (end of year)	\$ -	\$ -	\$ -	\$ -	\$ 6,835,000	\$ -	\$ -	\$ -	\$ 11,881,789	\$ -	\$ -	\$ 18,716,789		\$ -	-	\$ 2,140,000	\$ 20,856,789

TMV 2019 Total Revenues

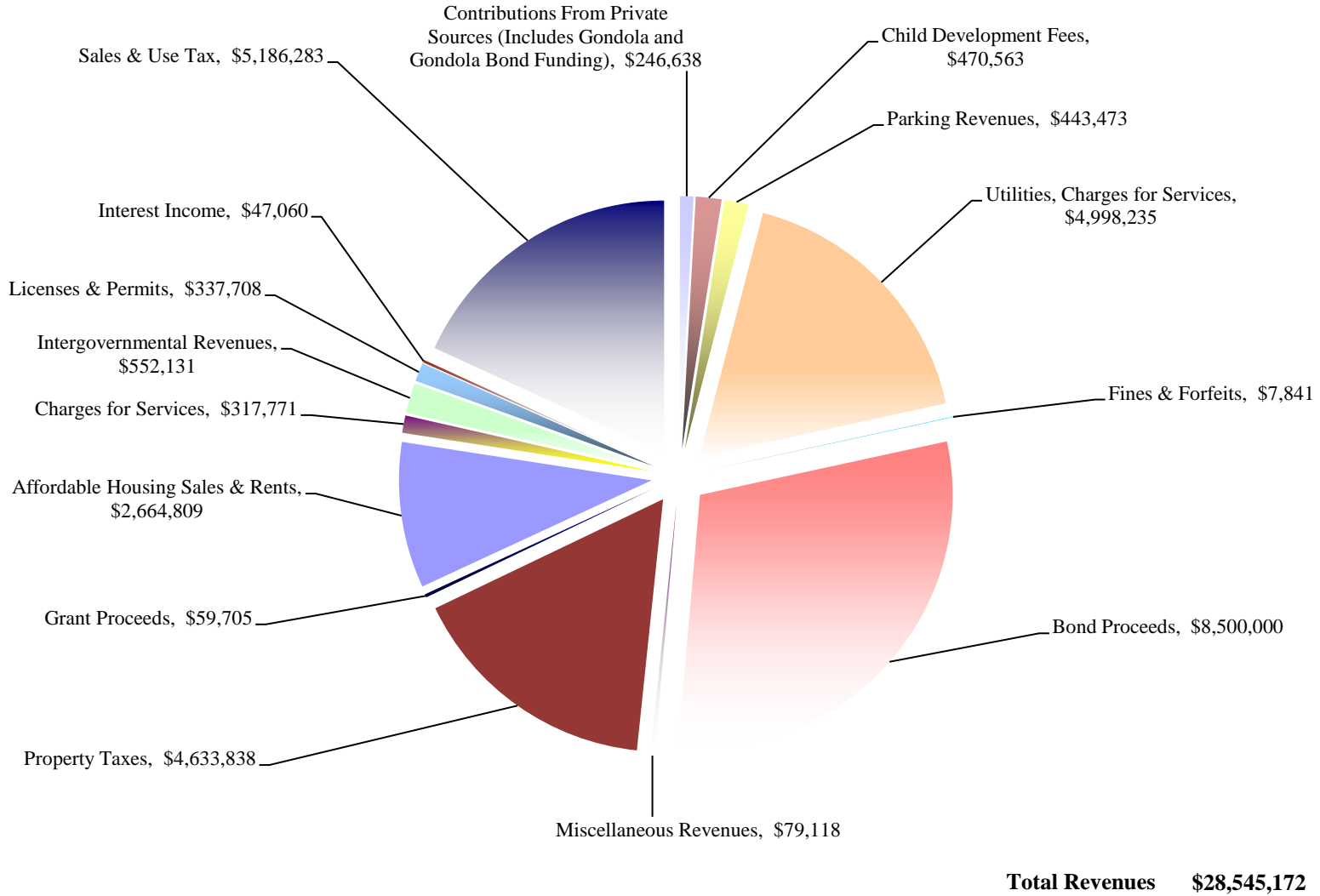


TMV 2019 Total Expense

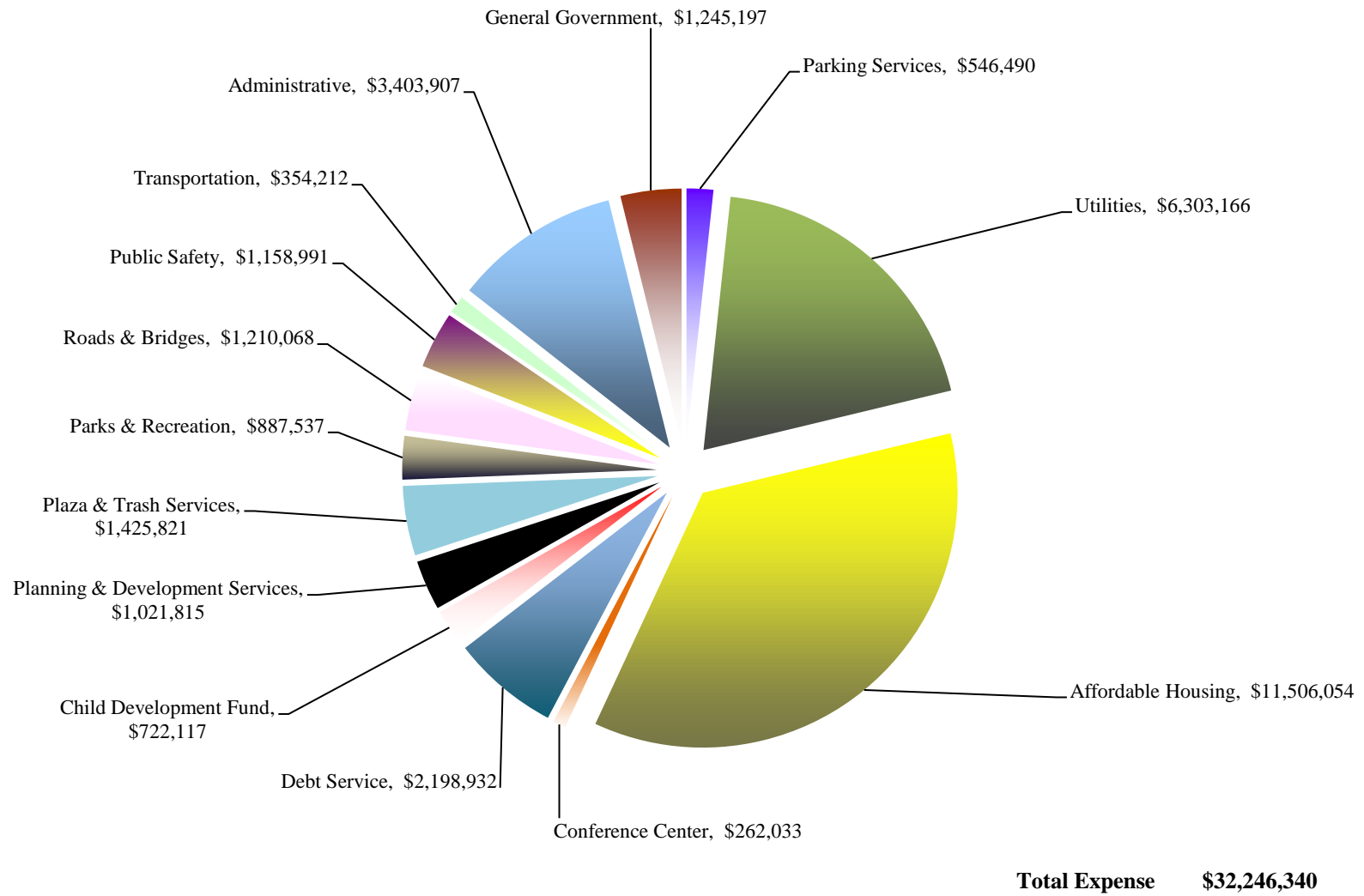


Total Expense \$40,668,648

TMV 2019 Total Revenues Without Special Revenue Funds

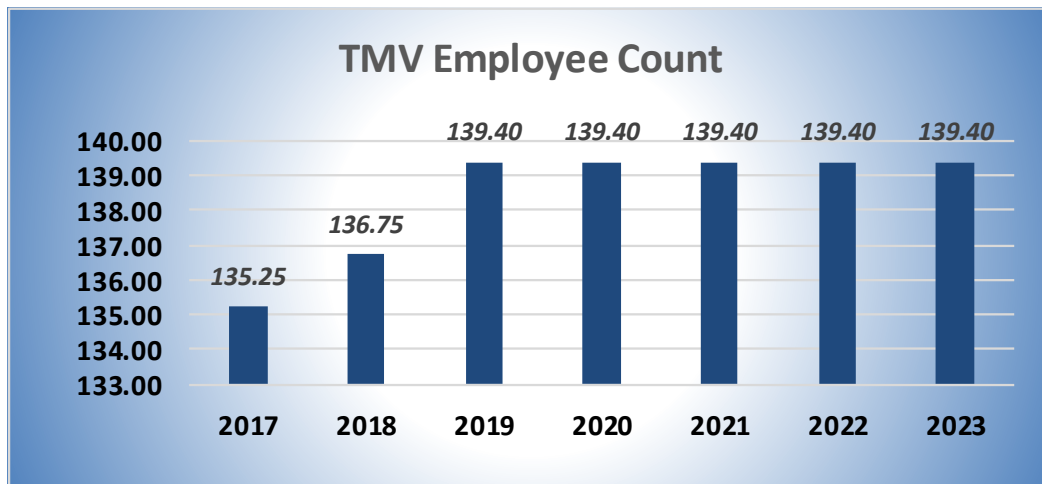


TMV 2019 Total Expense Without Special Revenue Funds



2019 Contingencies			
Fund	Amount	As a Percentage of Fund Operating Expenditures	As a Percentage of Total Operating Expenditures
General Fund	\$ 97,216	1.00%	0.43%
Water/Sewer Fund	33,794	2.00%	0.15%
Broadband Fund	3,000	0.17%	0.01%
Gondola Fund	121,554	3.00%	0.53%
Village Court Apartments	16,264	1.00%	0.07%
Total	\$ 271,829		1.19%

2018 (Budgeted) Ending Reserve/Fund Balances			
Fund	Projected Amount	As a Percentage of 2019 Fund Budgeted Operating Expenditures	As a Percentage of 2018 Fund Budgeted Operating Expenditures
General Fund	\$ 10,243,321	104.32%	107.00%
Water/Sewer Fund	3,875,233	224.85%	240.68%
Parking Services Fund	85,864	20.61%	23.77%
Broadband Fund	-	0.00%	0.00%
Affordable Housing Development Fund	1,816,107	450.23%	426.63%
Village Court Apartments	304,731	18.55%	20.20%
Capital Projects Fund	-	0.00%	0.00%
Vehicle and Equipment Acquisition Fund	432,587	100.00%	100.00%
Debt Service Fund	450,633	100.00%	100.00%
Total	\$ 17,208,476		



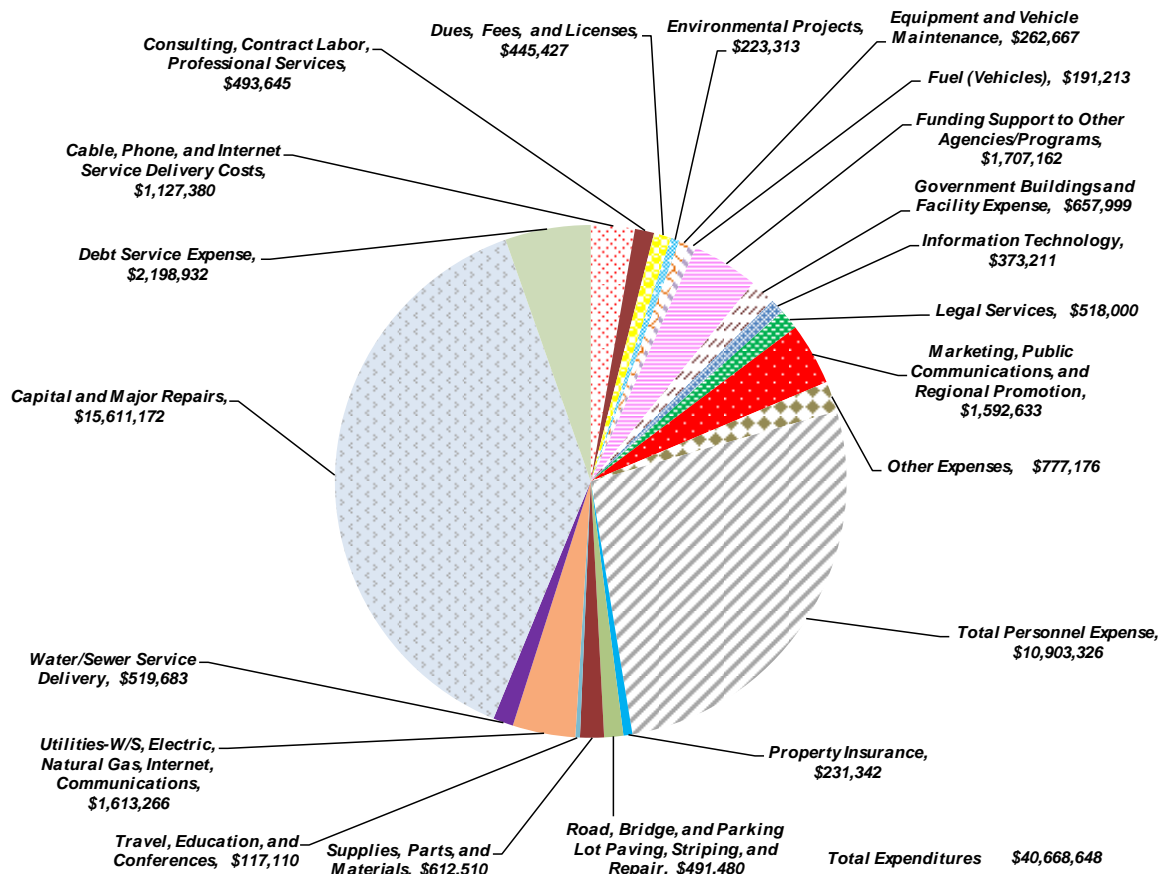
Budgetary Interfund Transfers

Transfers are used to move unrestricted revenues of various funds to the General Fund and to move General Fund revenues to other funds to provide subsidies or matching funds for various projects. Transfers from Debt Service Fund to the General Fund are specific ownership taxes, transfers from the Gondola Fund, Parking Services Fund, VCA, Water/Sewer Fund, and Broadband Fund to the General Fund are overhead allocation for administrative services to those funds.

Transfers from the General Fund to the Conference Center, Daycare, Parking Services, and the Vehicle Acquisition Funds are transfers to cover the deficits in those funds if needed. The transfers from the Tourism fund to the General Fund are admin fees and late payment penalties and interest. The transfer from the General Fund to Affordable Housing is the (pledged) sales tax transfer. Transfer back from AHDF to the GF are for the housing office expenses, and transfers from AHDF to VCA and Mortgage assistance are affordable housing projects that are subsidized by the sales tax transfer and reserves.

2019 Budget Transfers								
Transfer From	Transfer To							
	General Fund	Capital Projects Fund	Non-Major Governmental Funds	Telluride Conference Center	VCA	Broadband Fund	Non-Major Enterprise Funds	Total
General Fund	\$ -	\$ 75,000	\$ 249,231	\$ 262,033	\$ -	\$ 1,377,588	\$ 755,498	\$ 2,719,349
Gondola Fund	45,000	-	-	-	-	-	-	45,000
Debt Service Fund	32,000	-	-	-	-	-	-	32,000
Non-Major Enterprise Funds	20,706	-	-	-	1,472,093	-	60,000	1,552,799
Tourism Fund	33,681	-	-	-	-	-	-	33,681
Parking Services Fund	41,337	-	-	-	-	-	-	41,337
VCA	162,959	-	-	-	-	-	-	162,959
Broadband Fund	170,736	-	-	-	-	-	-	170,736
Water and Sewer	170,976	-	-	-	-	-	-	170,976
Total	\$ 677,394	\$ 75,000	\$ 249,231	\$ 262,033	\$ 1,472,093	\$ 1,377,588	\$ 815,498	\$ 4,928,836

2019 Expense Breakdown by Type



**TOWN OF MOUNTAIN VILLAGE, COLORADO
ORDINANCE NO. 2018 -08**

AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2018, TO HELP DEFRAID THE COSTS OF GOVERNMENT FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE 2019 BUDGET YEAR.

RECITALS

- A. The Town Council for the Town of Mountain Village ("The Town"), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The citizens of the Town have previously approved a general operating mill levy of 13.110 mills to generate property tax revenues to defray the general operating expenses of the Town and authorized the Town without increasing its mill levy to collect and expend whatever amounts are raised annually from its authorized mill levy; and in 2004, the citizens of the Town approved a mill levy of .333 mills dedicated to fund the Telluride Historical Museum.
- C. Pursuant to Colorado State Statute 29-1-301, the Town may adjust the amount of its tax levy authorized by an additional amount to cover abatements and refunds.
- D. The amount of funds necessary to budget for general operating purposes from general property tax revenues is \$3,813,194 and 13.110 mills will generate this amount of funds.
- E. The amount of funds necessary to meet the Telluride Historical Museum annual funding obligation is \$96,857 and .333 mills will generate this amount of funds.
- F. The amount of funds necessary to cover amounts abated and refunded in the current fiscal year is \$63,088 and .2169 mills will generate this amount of funds.
- G. The 2018 valuation for assessment for the Town of Mountain Village as certified by the County Assessor is \$290,861,460.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO:

Section 1. That for the purpose of meeting all general operating expenses of the Town of Mountain Village during the 2019 budget year, there is hereby levied a tax of 13.110 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

Section 2. That for the purpose of meeting all Telluride Historical Museum funding obligations of the Town of Mountain Village during the 2019 budget year, there is hereby levied a tax of .333 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

Section 3. That for the purpose of meeting abatement and refunds realized in the current fiscal year, there is hereby levied a tax of .2165 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

Section 4. The Town Treasurer of the Town of Mountain Village is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Town of Mountain Village as herein above determined and set.

Section 5. This Ordinance shall become effective on January 1, 2019.

Section 6. Public hearing on this Ordinance was held on the 13th day of December 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

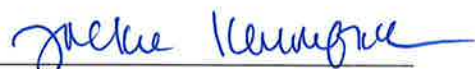
INTRODUCED, READ AND REFERRED to public hearing before the Town Council of the Town of Mountain Village, Colorado on the 15th day of November 2018.

TOWN OF MOUNTAIN VILLAGE

**TOWN OF MOUNTAIN VILLAGE, COLORADO,
A HOME-RULE MUNICIPALITY**

By: 
Laila Benitez, Mayor

ATTEST:


Jackie Kennefick, Town Clerk


HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 13th day of December 2018.

TOWN OF MOUNTAIN VILLAGE

**TOWN OF MOUNTAIN VILLAGE, COLORADO,
A HOME-RULE MUNICIPALITY**

By: 
Laila Benitez, Mayor

ATTEST:


Jackie Kennefick, Town Clerk

Approved As To Form:


Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. 2018- 08 ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town

Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on November 15th, 2018, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem	X			
Dan Jansen			X	
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Bruce MacIntire	X			

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on November 21, 2018 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on December 13, 2018. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:


Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem			X	
Dan Jansen			X	
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Bruce MacIntire	X			

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this 13th day of December 2018.



(SEAL)


Jackie Kennefick, Town Clerk

ORDINANCE NO. 2018 -09

AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2019, AND ENDING ON THE LAST DAY OF DECEMBER, 2019, AND TO REVISE THE 2018 BUDGET APPROPRIATING ADDITIONAL SUMS OF MONEY TO DEFRAY EXPENSES IN EXCESS OF AMOUNTS BUDGETED FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO.

RECITALS:

- A. In accordance with Section 8.1 b.) 2.) Of the Town Charter, the Mayor submitted the Town budget on September 20, 2018, for its consideration by Town Council.
- B. Upon due and proper notice, published or posted in accordance with the Town Charter, said proposed budget is open for inspection by the public in the office of the Town Clerk of the Town of Mountain Village. A public hearing will be held on December 13, 2018, and interested taxpayers are given the opportunity to file or register any objections to said proposed budget.
- C. Whatever increases may have been made in the 2018 budget expenditures, like increases were added to the revenues from existing fund balances so that the budget remains in balance, as required by law.
- D. The Town of Mountain Village, during the 2018 budget year, incurred certain extraordinary expenses not reasonably foreseeable at the time of the adoption of the 2018 budget.
- E. The Town of Mountain Village, desires to supplement the 2018 budget and appropriate sufficient funds to meet the resulting deficit.

NOW, THEREFORE, BE IT ORDAINED BY THE Town Council of the Town of Mountain Village, Colorado;

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2019.

General Fund		Gondola Fund		Affordable Housing Dev't Fund	
Revenues	10,615,582	Revenues	5,798,746	Revenues	297,778
Current Operating Expenses	9,818,831	Current Operating Expenses	4,173,368	Current Operating Expenses	118,375
Capital Outlay	622,000	Capital Outlay	1,580,378	Capital Outlay	285,000
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	10,440,831	Total Fund Expenditures	5,753,746	Total Fund Expenditures	403,375
Other Sources (Uses)	(2,041,954)	Other Sources (Uses)	(45,000)	Other Sources (Uses)	(1,047,640)
Surplus / (Deficit)	(1,867,203)	Surplus / (Deficit)	-	Surplus / (Deficit)	(1,153,237)
Capital Projects Fund		Vehicle & Equipment Acquisition Fund		Mortgage Assistance Pool Fund	
Revenues	-	Revenues	-	Revenues	-
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	60,000
Capital Outlay	75,000	Capital Outlay	191,716	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	75,000	Total Fund Expenditures	191,716	Total Fund Expenditures	60,000
Other Sources (Uses)	75,000	Other Sources (Uses)	249,231	Other Sources (Uses)	60,000
Surplus / (Deficit)	-	Surplus / (Deficit)	57,515	Surplus / (Deficit)	-
Historical Museum Fund		Child Development Fund		Water & Sewer Fund	
Revenues	96,857	Revenues	530,268	Revenues	2,922,364
Current Operating Expenses	96,857	Current Operating Expenses	722,117	Current Operating Expenses	1,723,493
Capital Outlay	-	Capital Outlay	-	Capital Outlay	1,296,950
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	96,857	Total Fund Expenditures	722,117	Total Fund Expenditures	3,020,443
Other Sources (Uses)	-	Other Sources (Uses)	191,849	Other Sources (Uses)	(63,976)
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	(162,055)
Tourism Fund		Broadband Fund		TCC Fund	
Revenues	2,605,386	Revenues	2,075,871	Revenues	-
Current Operating Expenses	2,571,704	Current Operating Expenses	1,721,078	Current Operating Expenses	262,033
Capital Outlay	-	Capital Outlay	1,561,645	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	2,571,704	Total Fund Expenditures	3,282,723	Total Fund Expenditures	262,033
Other Sources (Uses)	(33,682)	Other Sources (Uses)	1,206,852	Other Sources (Uses)	262,033
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	-
TMV Housing Authority Fund (VCA)		Parking Services Fund			
Revenues	2,367,031	Revenues	443,473		
Current Operating Expenses	1,642,679	Current Operating Expenses	416,690		
Capital Outlay	9,400,000	Capital Outlay	129,800		
Debt Service	1,438,217	Debt Service	-		
Total Fund Expenditures	12,480,896	Total Fund Expenditures	546,490		
Other Sources (Uses)	9,809,134	Other Sources (Uses)	17,153		
Surplus / (Deficit)	(304,731)	Surplus / (Deficit)	(85,864)		

Section 2. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2018.

General Fund		Gondola Fund		Affordable Housing Dev't Fund	
Revenues	10,404,699	Revenues	5,886,814	Revenues	290,636
Current Operating Expenses	9,572,927	Current Operating Expenses	3,945,980	Current Operating Expenses	146,008
Capital Outlay	530,000	Capital Outlay	1,895,834	Capital Outlay	279,682
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	10,102,927	Total Fund Expenditures	5,841,814	Total Fund Expenditures	425,690
Other Sources (Uses)	(972,374)	Other Sources (Uses)	(45,000)	Other Sources (Uses)	446,209
Surplus / (Deficit)	(670,602)	Surplus / (Deficit)	-	Surplus / (Deficit)	311,155
Capital Projects Fund		Vehicle & Equipment Acquisition Fund		Mortgage Assistance Pool Fund	
Revenues	9,487	Revenues	-	Revenues	-
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	30,000
Capital Outlay	309,487	Capital Outlay	318,104	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	309,487	Total Fund Expenditures	318,104	Total Fund Expenditures	30,000
Other Sources (Uses)	267,970	Other Sources (Uses)	413,535	Other Sources (Uses)	30,000
Surplus / (Deficit)	(32,030)	Surplus / (Deficit)	95,431	Surplus / (Deficit)	-
Historical Museum Fund		Child Development Fund		Water & Sewer Fund	
Revenues	96,553	Revenues	530,268	Revenues	2,807,402
Current Operating Expenses	96,553	Current Operating Expenses	663,066	Current Operating Expenses	1,610,110
Capital Outlay	-	Capital Outlay	-	Capital Outlay	923,300
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	96,553	Total Fund Expenditures	663,066	Total Fund Expenditures	2,533,410
Other Sources (Uses)	-	Other Sources (Uses)	132,798	Other Sources (Uses)	(42,630)
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	231,362
Tourism Fund		Broadband Fund		TCC Fund	
Revenues	2,545,296	Revenues	2,008,677	Revenues	-
Current Operating Expenses	2,506,671	Current Operating Expenses	1,758,454	Current Operating Expenses	209,352
Capital Outlay	-	Capital Outlay	294,000	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	2,506,671	Total Fund Expenditures	2,052,454	Total Fund Expenditures	209,352
Other Sources (Uses)	(38,625)	Other Sources (Uses)	(88,494)	Other Sources (Uses)	209,352
Surplus / (Deficit)	-	Surplus / (Deficit)	(132,271)	Surplus / (Deficit)	-
TMV Housing Authority Fund (VCA)		Parking Services Fund			
Revenues	2,346,031	Revenues	371,473		
Current Operating Expenses	1,508,302	Current Operating Expenses	361,247		
Capital Outlay	375,000	Capital Outlay	34,800		
Debt Service	788,219	Debt Service	-		
Total Fund Expenditures	2,671,521	Total Fund Expenditures	396,047		
Other Sources (Uses)	(140,169)	Other Sources (Uses)	(33,571)		
Surplus / (Deficit)	(465,659)	Surplus / (Deficit)	(58,145)		

Section 3. That the budgets hereby approved and adopted shall be signed by the Mayor and made a part of the public

records of the Town of Mountain Village.

Section 4. This Ordinance shall become effective on January 1, 2018.

INTRODUCED, READ AND REFERRED TO PUBLIC HEARING BEFORE THE Town Council of the Town of Mountain Village, Colorado on the 15th day of November 2018.

INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 15, 2018.

TOWN OF MOUNTAIN VILLAGE

TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY

By: 
Laila Benitez, Mayor

ATTEST:


Jackie Kennefick, Town Clerk

HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 13th day of December 2018

TOWN OF MOUNTAIN VILLAGE


TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY

By: 
Laila Benitez, Mayor

ATTEST:


Jackie Kennefick, Town Clerk

Approved As To Form:


Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. 2018-09 ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on November 15th, 2018, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem	X			
Dan Jansen			X	
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Bruce MacIntire	X			

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on November 21, 2018 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

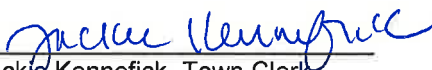
4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on December 13, 2018. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem			X	
Dan Jansen			X	
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Bruce MacIntire	X			

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Town this 13th day of December 2018




 Jackie Kennefick, Town Clerk

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SAN MIGUEL COUNTY, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2019, AND ENDING ON THE LAST DAY OF DECEMBER 2019.

Resolution No. 2018- 1213-22

RECITALS:

- A. The Town of Mountain Village Town Council, acting as the Board of Directors of the dissolved Mountain Village Metropolitan District has appointed the Finance Director to prepare and submit a proposed budget to said governing body at the proper time.
- B. The Finance Director has submitted a proposed budget to the governing body on September 20, 2018, for its consideration.
- C. Upon due and proper notice, published in accordance with the law, said proposed budget was open for inspection by the public at a designated place following a public hearing on November 15, 2018, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget.
- D. Whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Mountain Village Metropolitan District for the year 2019.

DEBT SERVICE FUND	
Revenues	792,745
Current Operating Expenses	-
Capital Outlay	-
Debt Service	760,655
Total Fund Expenditures	760,655
Other Sources (Uses)	(32,000)
Surplus / (Deficit)	90

SECTION 2. *That the budget hereby approved and adopted shall be signed by Laila Benitez, President, and Jackie Kennefick, Secretary and made a part of the public records of the Mountain Village Metropolitan District, San Miguel County, Colorado.*

ADOPTED, this 13th day of December 2018

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, a home-rule municipality**



Laila Benitez, President

ATTEST:



Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By: 

James Mahoney, Assistant Attorney

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2019 BUDGET YEAR.

Resolution No. 2018- 1213-23

Recitals:

- A. The Town of Mountain Village Town Council, acting as the Board of Directors has adopted the annual budget in accordance with Local Government Budget Law, on December 13, 2018.
- B. The Town of Mountain Village Town Council, acting as the Board of Directors has made provision therein for revenues in and amount equal to or greater than the total proposed expenditures as set forth in said budget.
- C. It is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purpose described below, so as not to impair the operation of the District.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

That the following sums are hereby appropriated from the revenue of each fund, to each fund, for purposes stated:

Debt Service Fund	\$760,655
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ADOPTED this 13th day of December 2018.

MOUNTAIN VILLAGE METROPOLITAN DISTRICT, a Colorado Special District



Laila Benitez, President

ATTEST:



Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By: 
James Mahoney, Assistant Attorney

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A REVISED BUDGET FOR THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2018 AND ENDING ON THE LAST DAY OF DECEMBER 2018.

Resolution No. 2018- 1213-24

RECITALS:

- A. The Town of Mountain Village Town Council, acting as the Board of Directors of the dissolved Mountain Village Metropolitan District has appointed the Finance Director to prepare and submit a proposed budget to said governing body at the proper time.
- B. The Finance Director has submitted a revised budget to the governing body on September 20, 2018, for its consideration.
- C. Upon due and proper notice, published in accordance with the law, said revised budget was open for inspection by the public at a designated place following a public hearing on November 15, 2018, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget.
- D. The Board of Directors adopted the revised annual budget on December 13th, 2018.
- E. Whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Mountain Village Metropolitan District for the year 2018.

DEBT SERVICE FUND	
Revenues	787,709
Current Operating Expenses	-
Capital Outlay	-
Debt Service	755,355
Total Fund Expenditures	755,355
Other Sources (Uses)	(32,000)
Surplus / (Deficit)	354

SECTION 2. That the budget hereby approved and adopted shall be signed by Laila Benitez, President, and Jackie Kennefick, Secretary and made a part of the public records of the Mountain Village Metropolitan District, San Miguel County, Colorado.

ADOPTED, this 13th day of December 2018

**TOWN OF MOUNTAIN VILLAGE,
COLORADO, a home-rule municipality**



Laila Benitez, President

ATTEST:



Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By:



James Mahoney, Assistant Attorney

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SAN MIGUEL COUNTY, COLORADO RE-APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2018 BUDGET YEAR.

Resolution No. 2018- 2018-1213-25

RECITALS:

- A. The Board of Directors adopted the annual budget in accordance with Local Government Budget Law, on December 14th, 2017.
- B. The Town of Mountain Village Town Council, acting as the Board of Directors adopted the revised annual budget on December 13th, 2018.
- C. The Town of Mountain Village Town Council, acting as the Board of Directors has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget.
- D. It is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purpose described below, so as not to impair the operation of the District.

NOW, THEREFORE, BE IT RESOLVED BY TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

That the following sums are hereby re-appropriated from the revenue of each fund, to each fund, for purposes stated:

Debt Service Fund	\$755,355
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ADOPTED this 13th day of December 2018.

**MOUNTAIN VILLAGE METROPOLITAN DISTRICT,
a Colorado Special District**

Laila Benitez, President

ATTEST:

Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By:
James Mahoney, Assistant Attorney

A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO LEVYING PROPERTY TAXES FOR THE YEAR 2018, TO HELP DEFRAID THE COSTS OF GOVERNMENT FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2019 BUDGET YEAR.

Resolution No. 2018-1213-26

RECITALS:

- A. The Town of Mountain Village Town Council, acting as the Board of Directors for the dissolved Mountain Village Metropolitan District ("The District"), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The voters of District approved various debt service mill levies that are adequate to generate property tax revenues to defray the various voter authorized annual bonded debt obligations of the District.
- C. The amount of funds necessary to meet the District's annual bonded debt obligations is \$760,655.
- D. The 2019 Debt Service Fund property tax revenue budget is \$555,545 and 1.91 mills will generate this amount of funds.
- E. The 2018 valuation for assessment for the Mountain Village Metropolitan District as certified by the County Assessor is \$290,861,460.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:

Section 1. That for the purpose of meeting all annual bonded debt service obligations of the District during the 2019 budget year, there is hereby levied a tax of 1.91 mills upon each dollar of the total valuation for assessment of all taxable property within the Mountain Village Metropolitan District for the year 2018.

Section 2. The Finance Director of the Mountain Village Metropolitan District is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Mountain Village Metropolitan District as herein above determined and set.

ADOPTED this 13th day of December 2018.

**MOUNTAIN VILLAGE METROPOLITAN DISTRICT, a Colorado
Special District**



Laila Benitez, President

ATTEST:



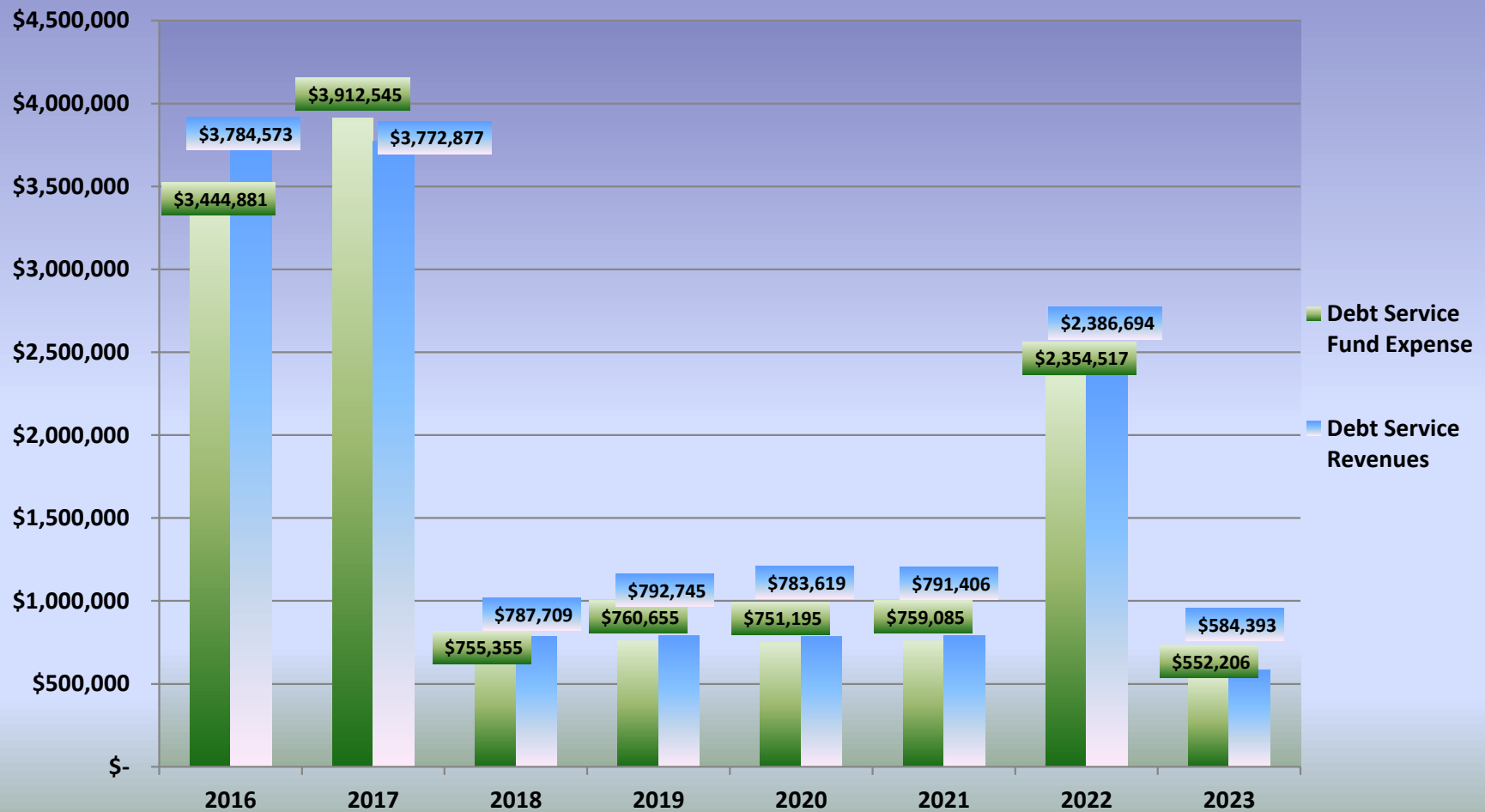
Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By: 
James Mahoney, Assistant Attorney

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Debt Service Revenues and Expenditures



Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Municipal Debt Service

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
				2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
DSF Revs	Tax - Specific Ownership	136,536	149,712	85,587	32,000	(53,587)	32,000	-	32,000	32,000	32,000	32,000
DSF Revs	Tax - Property - 2007 Bonds	1,849,420	1,704,922	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2009 Bonds	327,874	306,445	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2014 Bonds	263,912	248,849	552,059	552,059	-	555,545	3,486	550,019	551,406	547,294	550,393
DSF Revs	Tax - Property - 2005 Bonds	730,817	673,199	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2006A Bonds	266,726	480,933	-	-	-	-	-	-	-	-	-
Total Property Taxes		3,575,284	3,564,060	637,646	584,059	(53,587)	587,545	3,486	582,019	583,406	579,294	582,393
DSF Revs	2014 Bond Reserve Fund	347	1,315	300	300	-	300	-	300	300	300	300
DSF Revs	Interest-2006B Liquidity Fund	774	2,614	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
DSF Revs	Interest Revenue - 2011 Gondola Bonds	193	373	200	200	-	200	-	200	200	200	200
Total Investment Income		1,314	4,302	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
DSF Revs	Contribution- TMVOA	61,477	60,455	58,421	59,608	1,188	60,066	458	59,002	60,894	533,676	-
DSF Revs	Contribution-Telski	146,498	144,060	143,030	142,042	(988)	143,134	1,092	140,598	145,106	1,271,724	-
Total Contributions		207,975	204,515	201,450	201,650	200	203,200	1,550	199,600	206,000	1,805,400	-
Total Debt Service Fund Revenues		3,784,573	3,772,877	841,096	787,709	(53,387)	792,745	5,036	783,619	791,406	2,386,694	584,393
Debt Service	Bond Admin Fees/Trustee Charges	2,175	1,925	4,250	4,250	-	2,750	(1,500)	2,750	2,750	2,750	2,750
Debt Service	Audit Fees	9,500	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Debt Service	Bank Fees	89	250	-	-	-	-	-	-	-	-	-
Debt Service	County Treasurer Collection Fees	103,442	102,762	16,230	16,230	-	16,980	750	16,820	16,860	16,742	16,831
Total Administrative Fees		115,206	104,937	22,480	22,480	-	21,730	(750)	21,570	21,610	21,492	21,581
Debt Service	2007 Bonds - Principal	1,625,000	1,705,000	-	-	-	-	-	-	-	-	-
Debt Service	2007 Bonds Interest	174,825	89,513	-	-	-	-	-	-	-	-	-
Debt Service	2005 Bonds Principal	645,000	680,000	-	-	-	-	-	-	-	-	-
Debt Service	2005 Bonds Interest	66,250	34,000	-	-	-	-	-	-	-	-	-
Debt Service	2009 Bonds Principal	295,000	310,000	-	-	-	-	-	-	-	-	-
Debt Service	2009 Bonds Interest	24,200	12,400	-	-	-	-	-	-	-	-	-
Debt Service	2011 Gondola Bonds Principal	115,000	115,000	115,000	115,000	-	120,000	5,000	120,000	130,000	1,770,000	-
Debt Service	2011 Gondola Bonds Interest	92,975	89,515	86,650	86,650	-	83,200	(3,450)	79,600	76,000	35,400	-
Debt Service	2006A Bonds Principal	-	490,000	-	-	-	-	-	-	-	-	-
Debt Service	2014 Parking Bonds Principal	15,000	15,000	275,000	275,000	-	285,000	10,000	285,000	295,000	300,000	315,000
Debt Service	2006A Bonds Interest	19,600	10,655	-	-	-	-	-	-	-	-	-
Debt Service	2014 Parking Bonds Interest	256,825	256,525	256,225	256,225	-	250,725	(5,500)	245,025	236,475	227,625	215,625
Total Bond Principal & Interest		3,329,675	3,807,608	732,875	732,875	-	738,925	6,050	729,625	737,475	2,333,025	530,625
Total Expense		3,444,881	3,912,545	755,355	755,355	-	760,655	5,300	751,195	759,085	2,354,517	552,206
DSF Revs	Transfer (To)/From General Fund	-	(207,439)	-	-	-	-	-	-	-	-	-
DSF Revs	Transfer (To)/From GF Specific Ownership Taxes	(136,536)	(149,712)	(85,587)	(32,000)	53,587	(32,000)	-	(32,000)	(32,000)	(32,000)	(32,000)
Total Other Source/Uses		(136,536)	(357,151)	(85,587)	(32,000)	53,587	(32,000)	-	(32,000)	(32,000)	(32,000)	(32,000)
Surplus (Deficit)		203,156	(496,819)	154	354	200	90	(264)	424	321	177	187
Beginning Fund Balance		743,942	947,098	450,279	450,279		450,633		450,723	451,147	451,468	451,645
Ending Fund Balance		947,098	450,279	450,433	450,633		450,723		451,147	451,468	451,645	451,832

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

General Fund Summary

	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<u>Revenues</u>											
Taxes	8,485,683	9,460,884	9,016,979	9,155,755	138,776	9,232,575	76,820	9,260,414	9,391,302	9,485,914	9,620,931
Licenses & Permits	302,975	566,818	292,708	340,708	48,000	337,708	(3,000)	337,708	337,708	337,708	337,708
Intergovernmental Proceeds	377,290	374,212	494,898	499,881	4,983	552,131	52,250	556,225	560,524	565,037	569,776
Charges for Services	268,083	489,267	306,432	252,222	(54,210)	319,535	67,313	252,222	252,222	252,222	252,222
Fines and Forfeits	11,157	8,282	6,077	6,077	-	6,077	-	6,077	6,077	6,077	6,077
Interest on Investments	47,908	32,522	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
Miscellaneous Revenues	86,312	245,763	79,118	79,118	-	79,118	-	79,118	79,118	79,118	79,118
Contributions	45,209	74,551	68,438	25,938	(42,500)	43,438	17,500	43,438	43,438	43,438	43,438
Total Revenues	9,624,618	11,252,298	10,309,650	10,404,699	95,049	10,615,582	210,883	10,580,202	10,715,389	10,814,514	10,954,270
<u>Operating Expenditures</u>											
Legislation & Council	59,066	96,623	83,109	83,510	401	88,253	4,743	88,261	88,269	88,277	88,286
Town Attorney	538,421	450,145	527,994	527,994	-	460,000	(67,994)	478,750	498,438	519,109	540,815
Town Manager	227,719	250,003	307,902	274,841	(33,061)	329,148	54,307	317,089	317,814	318,576	319,377
Town Clerk's Office	346,690	367,609	376,927	376,188	(739)	393,681	17,493	389,572	397,556	393,640	401,828
Finance	793,106	811,431	844,120	845,533	1,413	854,225	8,692	860,011	866,854	873,028	880,288
Information Technology	163,641	193,434	291,615	365,223	73,608	391,173	25,950	391,896	395,947	400,131	404,456
Human Resources	291,849	296,357	330,074	335,684	5,610	341,292	5,608	344,554	345,879	347,271	348,732
Communications and Business Development	315,756	241,594	440,173	395,173	(45,000)	507,388	112,215	506,772	505,251	507,328	509,509
Municipal Court	28,827	30,713	31,839	31,982	143	32,541	559	32,705	32,877	33,058	33,248
Police Department	781,208	779,607	985,164	952,125	(33,039)	978,922	26,797	979,420	987,773	996,498	1,005,613
Community Services	47,130	50,184	54,433	53,194	(1,239)	54,528	1,334	55,010	55,516	56,048	56,606
Community Grants and Contributions	77,500	106,000	126,850	126,850	-	120,350	(6,500)	126,850	126,850	126,850	126,850
Roads and Bridges	1,061,715	1,067,792	1,122,357	1,116,373	(5,984)	1,135,068	18,695	1,117,734	1,144,212	1,131,517	1,139,165
Vehicle Maintenance	461,527	579,205	453,126	451,907	(1,219)	444,493	(7,414)	448,606	452,923	457,453	462,208
Municipal Bus	186,049	195,188	189,635	218,003	28,368	266,180	48,177	270,569	275,176	280,014	285,094
Employee Shuttle	44,219	44,498	86,043	85,394	(649)	88,032	2,638	90,664	93,429	96,331	99,379
Parks & Recreation	443,790	513,115	611,003	593,805	(17,198)	562,537	(31,268)	551,931	545,232	541,199	561,944
Plaza Services	1,240,457	1,094,830	1,397,252	1,330,539	(66,713)	1,335,738	5,199	1,354,151	1,373,357	1,393,389	1,414,288
Public Refuse Removal	47,230	50,937	65,028	65,028	-	65,083	55	65,675	66,286	66,916	67,566
Building/Facility Maintenance	187,004	193,090	244,464	244,904	440	251,168	6,264	252,420	253,734	255,115	256,564
Building Division	364,795	296,639	548,963	390,225	(158,738)	525,767	135,542	460,221	457,080	459,032	461,081
Housing Division Office	21,431	18,998	19,808	19,939	131	20,706	767	20,811	20,921	21,037	21,158
Planning and Development Services	480,426	390,394	645,191	603,731	(41,460)	475,343	(128,389)	439,471	431,069	431,173	433,537
Contingency	33,501	-	97,831	84,781	(13,050)	97,216	12,435	96,431	97,324	97,930	99,176
Total Operating Expenditures	8,243,057	8,118,386	9,880,901	9,572,927	(307,974)	9,818,831	245,905	9,739,574	9,829,767	9,890,923	10,016,769
<u>Capital Outlay</u>											
Capital Outlay Expense	101,004	940,709	905,000	530,000	(375,000)	622,000	92,000	435,000	60,000	60,000	60,000
Total Capital Outlay	101,004	940,709	905,000	530,000	(375,000)	622,000	92,000	435,000	60,000	60,000	60,000
<u>Other Source/Uses</u>											
Gain/Loss On Sale Of Assets	4,822	-	-	-	-	-	-	-	-	-	-
Transfer From Overhead Allocations	431,654	482,133	494,370	531,787	37,417	591,008	59,221	622,449	610,579	612,408	620,645
Transfer (To)/From Tourism Fund	25,755	37,942	24,864	38,625	13,761	33,681	(4,944)	34,769	35,889	37,043	38,232
Transfer (To)/From Parking Services	-	-	(65,835)	-	65,835	(58,490)	(58,490)	(46,667)	(70,693)	-	-

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

General Fund Summary

	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Transfer (To)/From Debt Service Fund	-	207,439	-	-	-	-	-	-	-	-	-
Transfer (To)/From DSF - Specific Ownership Taxes	136,536	149,712	85,587	32,000	(53,587)	32,000	-	32,000	32,000	32,000	32,000
Transfer (To)/From Capital Projects Fund	(355,658)	(266,071)	(300,000)	(267,970)	32,030	(75,000)	192,970	(2,312,000)	(300,000)	(300,000)	(300,000)
Transfer (To)/From Child Development Fund	(67,460)	(120,404)	(192,041)	(132,798)	59,243	(191,849)	(59,051)	(169,874)	(175,132)	(180,632)	(186,386)
Transfer (To)/From Broadband Fund	-	-	10,000	(74,922)	(84,922)	(1,377,588)	(1,302,666)	(1,403,902)	-	-	-
Transfer (To)/From Conference Center Fund	(196,206)	(199,089)	(259,352)	(209,352)	50,000	(262,033)	(52,681)	(214,794)	(217,637)	(220,566)	(223,583)
Transfer (To)/From AHDF (Sales Tax)	(445,361)	(474,477)	(480,777)	(496,148)	(15,371)	(505,159)	(9,011)	(515,262)	(525,567)	(536,078)	(546,800)
Transfer (To)/From AHDF (Housing Office)	-	18,998	19,808	19,939	131	20,706	767	20,811	20,921	21,037	21,158
Transfer (To)/From Vehicle Acquisition	(353,671)	(561,775)	(434,725)	(413,535)	21,190	(249,231)	164,304	(551,899)	(121,379)	(119,873)	(122,929)
Total Other Sources/Uses	(819,590)	(725,592)	(1,098,101)	(972,375)	125,726	(2,041,955)	(1,069,580)	(4,504,370)	(711,019)	(654,661)	(667,664)
 Surplus (Deficit)	 460,967	 1,467,610	 (1,574,352)	 (670,602)	 903,750	 (1,867,205)	 (1,196,603)	 (4,098,742)	 114,602	 208,930	 209,838
 Beginning Fund Balance	 8,985,346	 9,446,313	 10,913,923	 10,913,923		 10,243,321		 8,376,116	 4,277,374	 4,391,977	 4,600,907
 Ending Fund Balance	 9,446,313	 10,913,923	 9,339,571	 10,243,321		 8,376,116		 4,277,374	 4,391,977	 4,600,907	 4,810,745

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
General Fund Revenues	Tax - Property	3,816,550	3,899,219	3,801,204	3,801,204	-	3,813,194	11,990	3,813,194	3,851,326	3,851,326	3,889,839
General Fund Revenues	Tax-Property Delinquent	(545)	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Tax - Property - Abatements	-	(74,271)	79,375	79,375	-	63,098	(16,277)	-	-	-	-
General Fund Revenues	Tax - Specific Ownership	155,158	175,437	155,000	155,000	-	155,000	-	155,000	155,000	155,000	155,000
General Fund Revenues	Tax - Construction Use 1.5%	156,587	391,491	210,000	210,000	-	210,000	-	210,000	210,000	210,000	210,000
General Fund Revenues	Tax - Construction Use 3%	313,220	783,100	420,000	420,000	-	420,000	-	420,000	420,000	420,000	420,000
General Fund Revenues	Tax-Cigarette	9,341	9,671	9,400	9,400	-	9,400	-	9,400	9,400	9,400	9,400
General Fund Revenues	Tax - Property - Interest/Penalty	17,320	(465)	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Sales Taxes	4,050,811	4,262,780	4,327,000	4,457,728	130,728	4,546,883	89,155	4,637,820	4,730,577	4,825,188	4,921,692
General Fund Revenues	Sales Taxes - Interest	291	761	-	-	-	-	-	-	-	-	-
General Fund Revenues	Sales Taxes - Penalties	9,113	5,218	-	-	-	-	-	-	-	-	-
General Fund Revenues	Sales Taxes - Prior Period Remittances	(42,161)	7,942	-	8,048	8,048	-	(8,048)	-	-	-	-
Total Taxes		8,485,683	9,460,884	9,016,979	9,155,755	138,776	9,232,575	76,820	9,260,414	9,391,302	9,485,914	9,620,931
General Fund Revenues	License-Liquor	2,623	2,993	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
General Fund Revenues	License-Pet	240	195	128	128	-	128	-	128	128	128	128
General Fund Revenues	Permit-Construction	160,306	394,581	187,880	187,880	-	187,880	-	187,880	187,880	187,880	187,880
General Fund Revenues	External Energy Discount	-	(1,251)	-	-	-	-	-	-	-	-	-
General Fund Revenues	Renewable Energy Discount	-	(1,668)	-	-	-	-	-	-	-	-	-
General Fund Revenues	HERS Energy Discount	-	(1,334)	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit-Electrical-Mountain Village	8,114	8,167	15,000	8,000	(7,000)	15,000	7,000	15,000	15,000	15,000	15,000
General Fund Revenues	Permit-Electrical-Town of Telluride	59,072	72,590	25,000	50,000	25,000	50,000	-	50,000	50,000	50,000	50,000
General Fund Revenues	Construction Parking Fees	27,755	30,095	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
General Fund Revenues	Permit-Plumbing-Mountain Village	5,072	7,908	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
General Fund Revenues	Permit-Plumbing-Town of Telluride	37,830	50,886	20,000	50,000	30,000	40,000	(10,000)	40,000	40,000	40,000	40,000
General Fund Revenues	Construction Parking Late Pay Fees	70	50	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit-Mechanical	278	2,132	200	200	-	200	-	200	200	200	200
General Fund Revenues	Permit & Other Licenses	1,375	1,275	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permits-Excavation	240	200	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Total Permits & License		302,975	566,818	292,708	340,708	48,000	337,708	(3,000)	337,708	337,708	337,708	337,708
General Fund Revenues	Conservation Trust Funds	15,364	13,666	13,402	13,402	-	13,402	-	13,402	13,402	13,402	13,402
General Fund Revenues	Mineral Lease Revenue	5,904	3,098	5,747	1,170	(4,577)	1,170	-	1,170	1,170	1,170	1,170
General Fund Revenues	Severance Tax Revenues	11,801	8,165	4,936	12,724	7,788	12,724	-	12,724	12,724	12,724	12,724
General Fund Revenues	County Road & Bridge Taxes	277,360	279,353	275,450	275,450	-	275,450	-	275,450	275,450	275,450	275,450
General Fund Revenues	Motor Vehicle Registration	5,643	5,510	4,900	4,900	-	4,900	-	4,900	4,900	4,900	4,900
General Fund Revenues	Highway User Tax Funds	61,218	64,421	66,234	62,218	(4,016)	62,415	197	62,415	62,415	62,415	62,415
General Fund Revenues	Smart Contribution	-	-	124,229	130,017	5,788	182,070	52,053	186,164	190,463	194,976	199,715
Total Intergovernmental Revenues		377,290	374,212	494,898	499,881	4,983	552,131	52,250	556,225	560,524	565,037	569,776
General Fund Revenues	Fee-2% Collection - Material Tax	2,385	5,699	2,708	2,708	-	2,708	-	2,708	2,708	2,708	2,708
General Fund Revenues	Fee-Criminal Fines	1,719	2,077	1,764	1,764	-	1,764	-	1,764	1,764	1,764	1,764
General Fund Revenues	Fee-Plan Review	101,225	256,027	122,122	122,122	-	122,122	-	122,122	122,122	122,122	122,122
General Fund Revenues	Fee-Planning Dev Review	77,370	60,625	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
General Fund Revenues	Fee-Recording	-	33	350	350	-	350	-	350	350	350	350
General Fund Revenues	Fee-Plan/Zone/Plat	-	1,000	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Fees-Miscellaneous P&Z	250	41	-	-	-	-	-	-	-	-	-
General Fund Revenues	Fee-MVHA Qualification Fee	5,940	6,570	4,600	4,600	-	4,600	-	4,600	4,600	4,600	4,600
General Fund Revenues	Fee - Energy Mitigation	-	-	54,210	-	(54,210)	67,313	67,313	-	-	-	-
General Fund Revenues	Black Hills Gas Franchise Fee	35,103	24,698	39,678	39,678	-	39,678	-	39,678	39,678	39,678	39,678
General Fund Revenues	Road Impact Fees	43,440	130,819	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
General Fund Revenues	Equipment Rental	651	1,678	-	-	-	-	-	-	-	-	-
Total Charges for Services		268,083	489,267	306,432	252,222	(54,210)	319,535	67,313	252,222	252,222	252,222	252,222
General Fund Revenues	Fines-Traffic	2,765	7,948	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Fines-False Alarms	-	-	276	276	-	276	-	276	276	276	276
General Fund Revenues	Fines-Miscellaneous/PD	-	600	4,250	4,250	-	4,250	-	4,250	4,250	4,250	4,250
General Fund Revenues	Fines-Miscellaneous Building	8,392	(266)	551	551	-	551	-	551	551	551	551

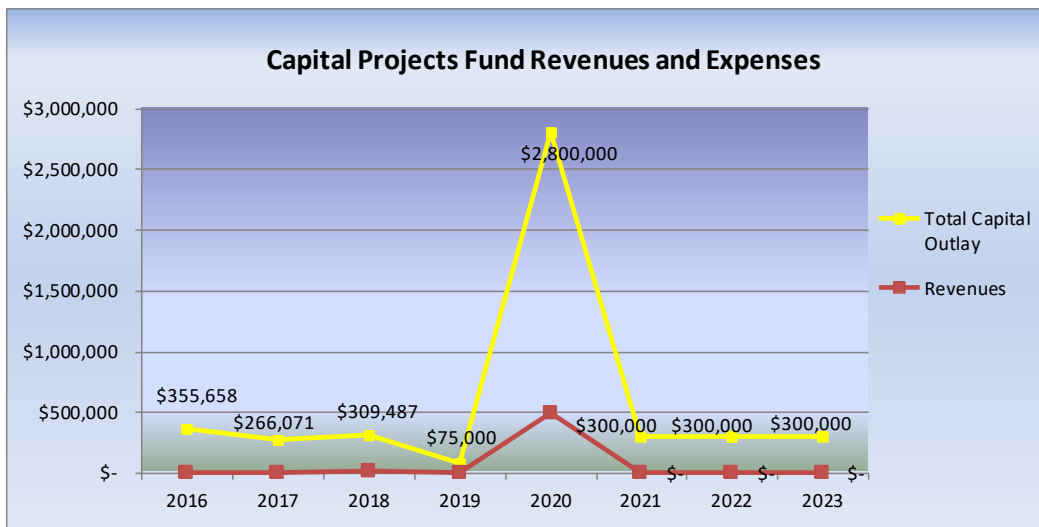
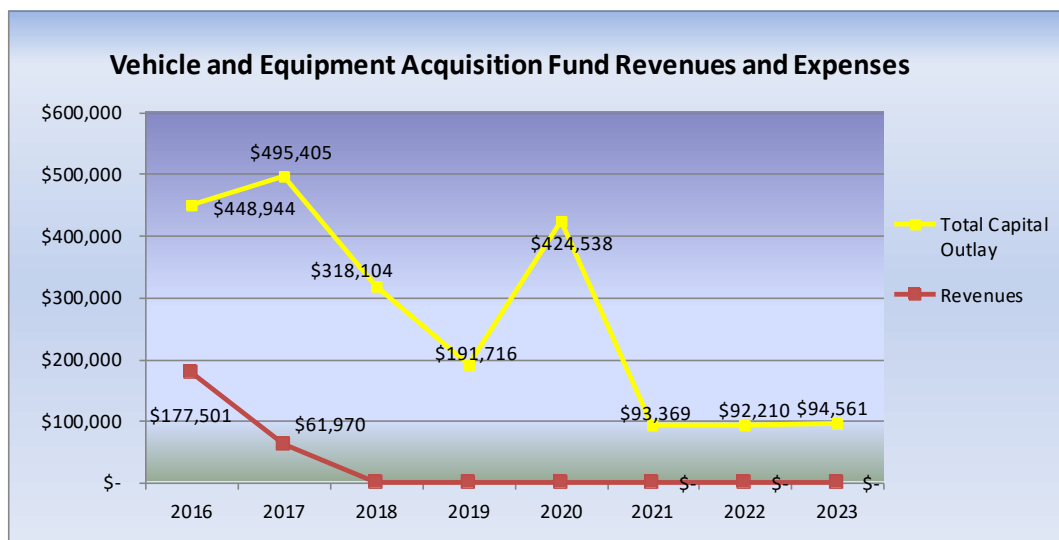
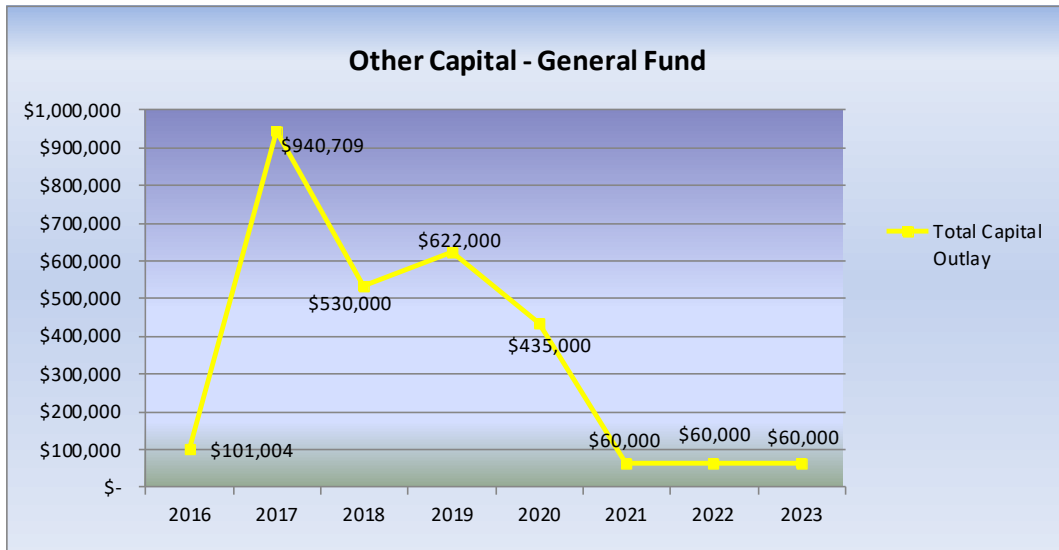
Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

General Fund Revenues

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Total Fines & Forfeits		11,157	8,282	6,077	6,077	-	6,077	-	6,077	6,077	6,077	6,077
General Fund Revenues	Interest On Investments	51,399	52,134	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
General Fund Revenues	Gain/Loss On Investments	(3,491)	(19,612)	-	-	-	-	-	-	-	-	-
Total Interest on Investments		47,908	32,522	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
General Fund Revenues	Grant Revenue Police	-	2,840	-	-	-	-	-	-	-	-	-
General Fund Revenues	Grant Revenue-Miscellaneous	14,948	8,152	-	-	-	-	-	-	-	-	-
General Fund Revenues	HR Housing - Revenue	-	-	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
General Fund Revenues	Miscellaneous Revenue - Plaza Services	-	600	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Shop	-	-	500	500	-	500	-	500	500	500	500
General Fund Revenues	Miscellaneous Revenue - Marketing	-	225	475	475	-	475	-	475	475	475	475
General Fund Revenues	Miscellaneous Revenue - Police	1,934	1,840	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Municipal Bus	-	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Building	2,886	8,487	750	750	-	750	-	750	750	750	750
General Fund Revenues	Miscellaneous Revenue - Finance	5,552	1,853	14,500	14,500	-	14,500	-	14,500	14,500	14,500	14,500
General Fund Revenues	Miscellaneous Revenue - Finance Admin Fees	377	64	-	-	-	-	-	-	-	-	-
General Fund Revenues	Munirevs Credit Card Fees	2,069	1,895	500	500	-	500	-	500	500	500	500
General Fund Revenues	Permitting Credit Card Fees	495	749	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Miscellaneous Revenue -Clerk	2,754	2,776	200	200	-	200	-	200	200	200	200
General Fund Revenues	Miscellaneous Revenue - General	7,432	9,819	1,100	1,100	-	1,100	-	1,100	1,100	1,100	1,100
General Fund Revenues	Maintenance Shop Lease	12	13	12	12	-	12	-	12	12	12	12
General Fund Revenues	Van Rider Revenue	29,948	27,879	29,654	29,654	-	29,654	-	29,654	29,654	29,654	29,654
General Fund Revenues	Insurance Claim Proceeds	-	149,778	-	-	-	-	-	-	-	-	-
General Fund Revenues	Transfer Station Lease	1,200	1,300	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
General Fund Revenues	David Reed Lease	(1,398)	(1,398)	(1,398)	(1,398)	-	(1,398)	-	(1,398)	(1,398)	(1,398)	(1,398)
General Fund Revenues	Ice Rink Revenues	582	1,710	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
General Fund Revenues	Vending Cart/Plaza Use Rents	12,261	23,255	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
General Fund Revenues	Vending/Plaza Application Fees	5,260	3,927	5,775	5,775	-	5,775	-	5,775	5,775	5,775	5,775
Total Miscellaneous Revenues		86,312	245,763	79,118	79,118	-	79,118	-	79,118	79,118	79,118	79,118
General Fund Revenues	Contributions - TMVOA Roof Rebates	-	-	50,000	7,500	(42,500)	25,000	17,500	25,000	25,000	25,000	25,000
General Fund Revenues	Contribution-See Forever	-	60,000	-	-	-	-	-	-	-	-	-
General Fund Revenues	Contributions-TMVOA Employee Shuttle	10,398	2,858	13,438	13,438	-	13,438	-	13,438	13,438	13,438	13,438
General Fund Revenues	Green Gondola Receipts	39	740	-	-	-	-	-	-	-	-	-
General Fund Revenues	Energy Rebates	14,562	10,952	-	-	-	-	-	-	-	-	-
General Fund Revenues	Environmental Services Contribution	20,210	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total Contributions		45,209	74,551	68,438	25,938	(42,500)	43,438	17,500	43,438	43,438	43,438	43,438
Total General Fund Revenues		9,624,618	11,252,298	10,309,650	10,404,699	95,049	10,615,582	210,883	10,580,202	10,715,389	10,814,514	10,954,270

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
CAPITAL EXPENDITURES**

Capital Expenditures for the Town are found in the General Fund, the Vehicle Acquisition Fund, and the Capital Projects Fund. Other capital for special revenue and enterprise funds are contained within their own fund.



Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

General Fund Capital

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
General Fund Capital Outlay	Boilers - MR&R	28,680	-	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
General Fund Capital Outlay	Sunset Plaza Project	-	749,545	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Zamboni Building	-	4,250	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Plaza Services Capital	-	56,918	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Wayfinding-Marketing & Development	22,260	110,079	100,000	100,000	-	100,000	-	-	-	-	-
General Fund Capital Outlay	Police Equipment	6,339	19,917	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Municipal Offices/Town Hall (1)	-	-	-	-	-	27,000	27,000	-	-	-	-
General Fund Capital Outlay	Capital Equipment (2)	-	-	375,000	-	(375,000)	-	-	375,000	-	-	-
General Fund Capital Outlay	Firehouse Repairs/Replacements (3)	-	-	-	-	-	20,000	20,000	-	-	-	-
General Fund Capital Outlay	Trail Improvements	-	-	370,000	370,000	-	300,000	(70,000)	-	-	-	-
General Fund Capital Outlay	MVB Trail	43,725	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Village Pond Restoration	-	-	-	-	-	115,000	115,000	-	-	-	-
General Fund Capital Outlay	Parks Projects	-	-	-	-	-	-	-	-	-	-	-
Total		101,004	940,709	905,000	530,000	(375,000)	622,000	92,000	435,000	60,000	60,000	60,000

(1) 2/3 Town Hall conference room upgrade

(2) 2019 Town Hall Backup Generator

(3) Update municipal building third floor conference room AV equipment similar to Council chambers update. Fire District will share in this cost

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Vehicle & Equipment Acquisition Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Revenues	Grant Revenue-Transportation	-	61,970	-	-	-	-	-	-	-	-	-
Revenues	Grant Revenue - Public Works	177,501	-	-	-	-	-	-	-	-	-	-
Total Revenues		177,501	61,970	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Grant Success Fees	3,840	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Vehicle Acquisition	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridge Vehicles (1)	14,725	-	-	-	-	50,000	50,000	-	-	-	-
Vehicle & Equipment Expense	Parks & Recreation Vehicles	13,791	-	15,000	-	(15,000)	-	-	15,000	15,000	-	-
Vehicle & Equipment Expense	Employee Shuttle Vehicles	49,494	-	30,000	27,000	(3,000)	-	(27,000)	30,000	-	-	-
Vehicle & Equipment Expense	Municipal Bus Vehicles	-	77,462	-	-	-	-	-	90,000	-	-	-
Vehicle & Equipment Expense	Plaza Services Vehicles (2)	29,548	-	40,000	40,000	-	25,000	(15,000)	-	15,000	-	-
Vehicle & Equipment Expense	Building Maintenance Vehicles	-	35,578	-	-	-	-	-	37,000	-	-	-
Vehicle & Equipment Expense	Police Department Vehicles (3)	39,248	39,485	41,000	42,700	1,700	43,000	300	43,500	44,000	44,500	44,500
Vehicle & Equipment Expense	Community Services Vehicles (4)	-	-	-	-	-	30,000	30,000	-	-	-	-
Vehicle & Equipment Expense	Vehicle Maintenance Vehicles (5)	-	27,547	-	-	-	-	-	-	-	28,000	-
Vehicle & Equipment Expense	Building Division Vehicles	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Heavy Equipment Acquisition	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridges Heavy Equipment (6)	214,400	110,488	155,000	155,000	-	25,000	(130,000)	190,000	-	-	-
Vehicle & Equipment Expense	Bobcat Lease Exchange	37,997	10,200	10,404	10,404	-	10,716	312	11,038	11,369	11,710	12,061
Vehicle & Equipment Expense	Shop Equipment	7,951	5,644	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Vehicle & Equipment Expense	Parks & Recreation Equipment	-	189,000	35,000	35,000	-	-	(35,000)	-	-	-	-
Vehicle & Equipment Expense	Plaza Services Equipment (7)	37,950	-	-	-	-	-	-	-	-	-	30,000
Total Expenditures		448,944	495,405	334,404	318,104	(16,300)	191,716	(126,388)	424,538	93,369	92,210	94,561
V&E AF Other Sources/Uses	Gain/Loss On Sale Of Assets	-	1,300	-	-	-	-	-	-	-	-	-
V&E AF Other Sources/Uses	Transfer (To)/From General Fund	353,671	561,775	434,725	413,535	(21,190)	249,231	(164,304)	551,899	121,379	119,873	122,929
Total Other Sources/Uses		353,671	563,075	434,725	413,535	(21,190)	249,231	(164,304)	551,899	121,379	119,873	122,929
Surplus (Deficit)		82,229	129,640	100,321	95,431	(4,890)	57,515	(37,916)	127,361	28,011	27,663	28,368
Beginning Fund Balance		125,287	207,516	337,156	337,156		432,587		490,102	617,463	645,474	673,137
Ending Fund Balance		207,516	337,156	437,477	432,587		490,102		617,463	645,474	673,137	701,505

(1) 2019 Replace 2000 F450 flat bed diesel

(2) 2019 Replace 2006 GMC 1/2 ton pickup, 2021 Replace 2010 550 Artic Cat

(3) Replace one patrol vehicle per year, old vehicles roll to other town departments

(4) 2019 replace 2010 F-150 (125,000 miles)

(5) 2022 Replace 2007 F150 pickup

(6) 2019 Replace 1997 Sulliar air compressor 2020 Replace 2003 Kamotsu Backhoe with Loader

(7) 2023 Replace 2007 Cushman

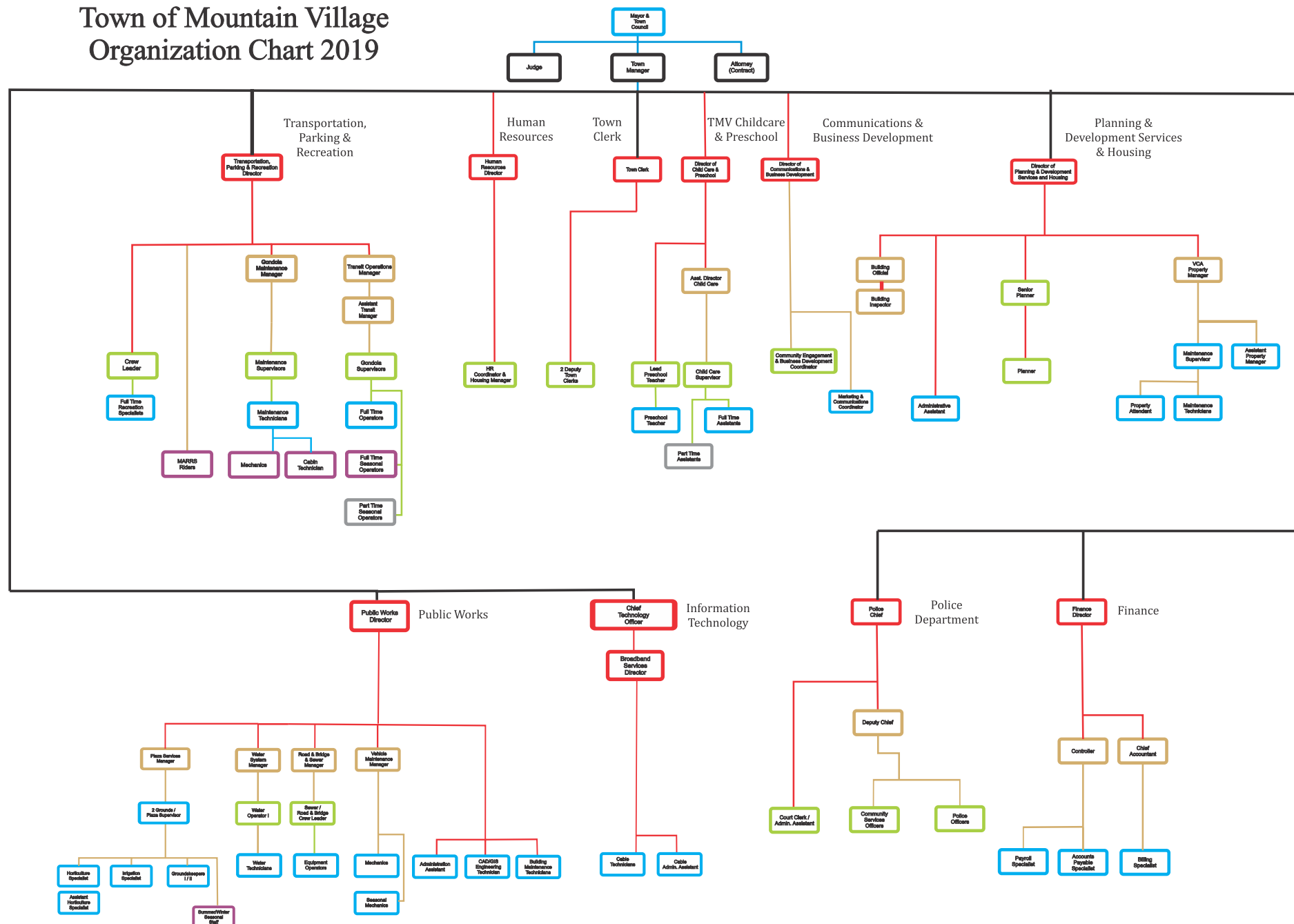
Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Capital Projects Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Capital Projects Fund Revs	DOJ Grant Revenue	-	-	-	9,487	9,487	-	(9,487)	-	-	-	-
Capital Projects Fund Revs	Firehouse Buy Out	-	-	-	-	-	-	-	488,000	-	-	-
Capital Projects Fund Revs	Interest-Developer Notes	-	-	-	-	-	-	-	-	-	-	-
Total Revenues		-	-	-	9,487	9,487	-	(9,487)	488,000	-	-	-
Capital Projects Fund	Meadows Improvement Plan	354,812	266,071	300,000	300,000	-	-	(300,000)	-	300,000	300,000	300,000
Capital Projects Fund	Meadows Park	846	-	-	-	-	25,000	25,000	300,000	-	-	-
Capital Projects Fund	Town Hall Sub Area Improvements (1)	-	-	-	-	-	-	-	2,000,000	-	-	-
Capital Projects Fund	Shop Remodel	-	-	-	-	-	50,000	50,000	500,000	-	-	-
Capital Projects Fund	Radio Technology & Equipment	-	-	-	9,487	9,487	-	(9,487)	-	-	-	-
Total Expense		355,658	266,071	300,000	309,487	9,487	75,000	(234,487)	2,800,000	300,000	300,000	300,000
Capital Projects Fund Transfers	Transfer (To)/From General Fund	355,658	266,071	300,000	267,970	(32,030)	75,000	(192,970)	2,312,000	300,000	300,000	300,000
Capital Projects Fund Transfers	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-	-
Total Other Sources/Uses		355,658	266,071	300,000	267,970	(32,030)	75,000	(192,970)	2,312,000	300,000	300,000	300,000
Surplus (Deficit)		-	-	-	(32,030)	(32,030)	-	32,030	-	-	-	-
Beginning Fund Balance		32,030	32,030	32,030	32,030		-		-	-	-	-
Ending Fund Balance		32,030	32,030	32,030	-		-		-	-	-	-

(1) 2019 Realign Mountain Village Blvd including Round About

Town of Mountain Village Organization Chart 2019

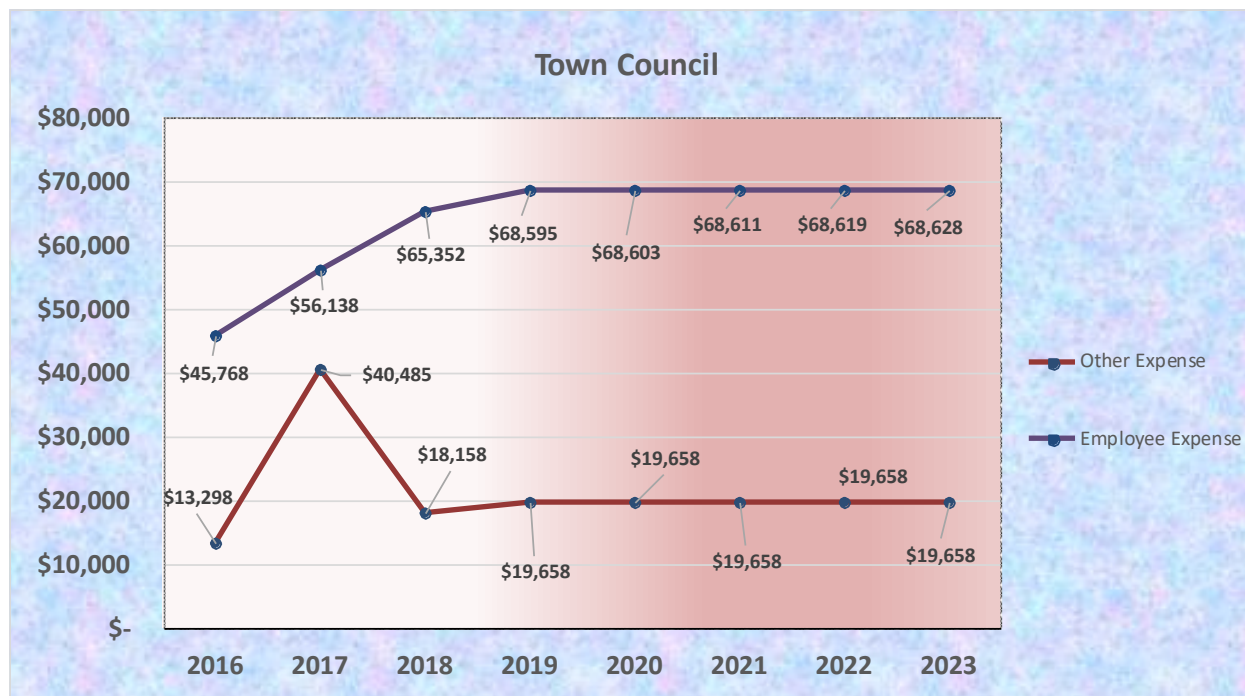


**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET NARRATIVE
LEGISLATIVE/COUNCIL**

Mountain Village Town Council is comprised of a Mayor and six Council Members. Compensation for members elected on or after June 30, 2015 is \$400/month for Council members and \$800/month for the Mayor per Ordinance 2015-04. Council members also receive \$186/month toward basic water, sewer, cable and internet services.

The Mayor and Council may travel to CML, CAST or other meetings and trainings.

Business meals budget includes breakfast and lunch for all regular Council meetings and meals as needed for special meetings. Also one Tri-Gov dinner annually is included in the budget as well as at least one IG meeting and other meetings as needed.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
63.58%	-13.57%	5.68%	0.01%	0.01%	0.01%	0.01%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Town Council

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Town Council	Board Compensation (1)	34,364	43,116	51,084	51,084	-	53,859	2,775	53,859	53,859	53,859	53,859
Town Council	PERA & Payroll Taxes	5,250	6,639	6,406	7,857	1,451	8,283	426	8,283	8,283	8,283	8,283
Town Council	Workers Compensation	28	119	146	146	-	153	7	161	169	177	186
Town Council	Other Benefits	6,125	6,265	6,265	6,265	-	6,300	35	6,300	6,300	6,300	6,300
Town Council	Consultant Services	1,635	27,000	-	-	-	-	-	-	-	-	-
Town Council	Communications	475	870	500	500	-	500	-	500	500	500	500
Town Council	Travel, Education & Training	165	1,823	7,500	6,000	(1,500)	7,500	1,500	7,500	7,500	7,500	7,500
Town Council	General Supplies & Materials	552	1,946	500	600	100	600	-	600	600	600	600
Town Council	Business Meals-Town Council	9,871	8,300	9,500	9,850	350	9,850	-	9,850	9,850	9,850	9,850
Town Council	Special Occasion	600	546	1,208	1,208	-	1,208	-	1,208	1,208	1,208	1,208
Total		59,066	96,623	83,109	83,510	401	88,253	4,743	88,261	88,269	88,277	88,286

(1) A portion of board compensation is for utility reimbursements which are increasing.

**TOWN OF MOUNTAIN VILLAGE
2018 BUDGET
TOWN MANAGER PROGRAM NARRATIVE**

The Town Manager is responsible for the implementation of all Town Council policy decisions; direct Town operations efficiently; create an organizational culture that values employees and results in the delivery of excellent municipal services for the residents and visitors to Mountain Village in a cost effective manner.

DEPARTMENT GOALS

1. Ensure Town goals are met by achieving departmental goals through oversight and management
2. Responsible for retaining, managing and motivating Town staff
3. Provide a timely and informed response to public, staff and council, to inquiries regarding town services, issues and complaints through personal contact, telephone and electronic media
4. Ensure the long-term financial stability of the Town through strategic and effective management practices
5. Establish and maintain effective communication and working relationships with stakeholders vital to the long-term success of Mountain Village i.e. TSG, TMVOA, Town of Telluride, Telluride Tourism Board, Telluride Montrose Regional Air Organization, U.S. Forest Service and San Miguel County
6. Achieve budget goals
7. Support the Town's overall environmental programs
8. Assist with oversight and management of the Marketing and Business Development Department ("MBD") to ensure success
9. Improve IT and Broadband capacity and Services

DEPARTMENT PERFORMANCE MEASURES

1. Achieve an average of 90% of each department's goals both semi-annually and annually
2. Achieve an overall employee satisfaction rating of 80% of employees as either "satisfied" or "very satisfied" on the annual employee survey (2010 = 44%, 2011 = 83%, 2012 = 82%, 2013 = 75%, 2014 = 82%, 2015 = 80%, 2016 = 88%, 2017 = 93% and **2018 = 91%**)
3. Provide a monthly report to council and staff on the status of key issues that require attention with action items, completion dates and responsible parties for reaching resolution on said issues. Respond to inquiries within 24 hours during the work week and by Monday for non-emergency weekend issues
4. Work with Council, the Audit, Finance and Budget Committee, Directors and Staff to develop an acceptable budget for adoption prior to the December 15th statutory requirement. Revise current budget and following year's budget to respond to any variable conditions while maintaining acceptable levels of reserves as determined by Council
5. Minimum of monthly meetings, correspondence and/or phone calls with each of the primary stakeholders: TSG, TMVOA, TOT, TTB, TMRAO, U.S. Forest Service, SMART and SMC staff that focus on short and long-term goals
6. Year-end expenditure totals do not exceed the adopted budget
7. Ensuring 100% of the departments have annual environmental goals and are participating in and supporting our town's overall environmental programs including participating in the Green Team Committee for developing environmental programs and progress reports. Green Team participation
8. Success is measured directly on departmental goal achievement (i.e. 5 = achieve 4.5 - 5 on MBD goals, 4 = 4.49 - 4.0, 3 = 3.99 - 3.50)
9. Implement recommendations of the IT and Broadband RFP within the timeframes and budgets as directed by Council

ACHIEVEMENTS

1. **Budget**
 - Budget adopted pursuant to all requirements
2. **Prepare Goals/Performance Measures and Evaluations for Direct Reports**
 - 2018 measures and evaluation forms prepared prior to January 2018 with 2019 performance evaluations to be in place by year end
3. **Telluride Ski and Golf ("TSG") and Town Partnership Objectives**
 - Partnership issues resolved in 2018:
 - Received executed license agreement for emergency egress on Access Tract AT-14
 - TSG executed the Meadows Park license agreement
 - Received a one year extension to the bike park license agreement
 - Received a one year license agreement for the disc golf course
 - Entered into MOU's with TSG, TMVOA and Town for planning of Town Hall and Village Center Subarea Master Plans
 - Entered into an MOU acknowledging TSG public benefits

4. Gondola & Trails/Public Works/Fidelity Cell Tower/Black Hills Energy Gas Line/Broadband & IT

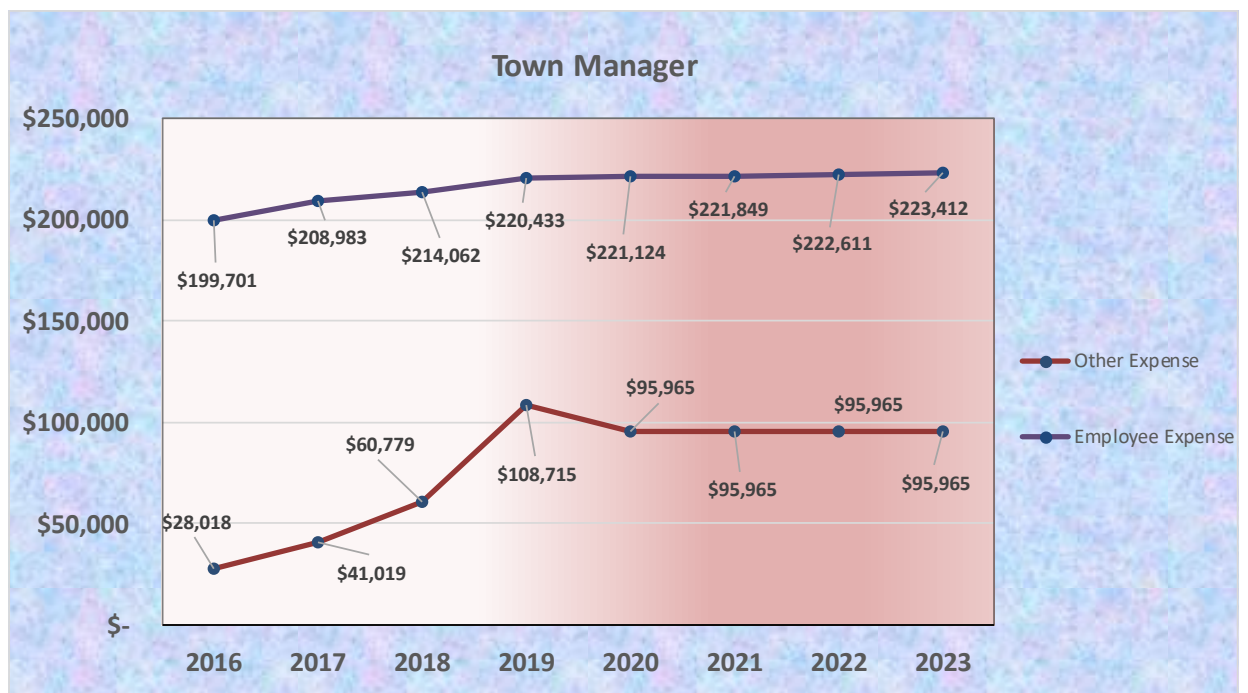
- 3 new haul ropes installed, 20 gondola cabin refurbishments, 4 chondola cabin refurbishments
- 96 count fiber run from Angle Station to Oak Street
- Upgraded video surveillance systems and additional cameras in and outside of all gondola stations
- TMVOA sound dampening project at Market Plaza gondola station
- Trails Master Plan
- Big Billies and Lower Village Trail improvements
- Angle Station stairwell addition
- Ski Ranches water line replacement project
- Water back up generation project at Wells 27 and 29
- Mountain Village Road improvement projects including asphalt overlay and chip seal
- Emergence Access Tract improvement project
- Fidelity cell tower project completed for improved macro tower
- Black Hills Energy gas line providing additional gas distribution to Town Hall Subarea including running service for VCA expansion
- Internet upgrades at the headend allowing for additional speeds for customers at no additional cost
- Issued an RFP for an IT Needs Assessment and received a completed report for consideration of implementation
- Issued a RFP for Broadband Needs Assessment and received a completed report for consideration of implementation

5. Wayfinding Project

- Phase 2 in progress and expected to be complete in 2018
 - Highlights
 - 1.1.1 Design, fabrication and installation of Town entrance, Market Plaza (formerly Town Hall Plaza) and Village Center map and directories.
 - 1.1.2 Mountain Village Entrance Street Sign Monument & Map (Mountain Village Blvd)
 - 1.1.3 Vehicular signs along Mountain Village Blvd and other roadways in route to Meadows Parking Lot directing drivers to various parking options and amenities
 - 1.1.4 Gondola Parking Garage exterior building façade signs
 - 1.1.5 Stone plaza monuments constructed to include seasonal directional maps, a business directory, and individual breadcrumb/informational icons highlighting amenities, businesses, and services (Village Center)
 - 1.1.6 Winter 2017-2018 business directories erected throughout Mountain Village Center, Market Plaza and Oak Street Plaza
 - 1.1.7 Summer 2018 business directories erected throughout Mountain Village Center, Market Plaza and Oak Street Plaza
 - 1.1.8 Oak Street Plaza four-sided kiosk installed (a collaboration with the Town of Telluride) adorned with information and directions to amenities and services
 - 1.1.9 Oak Street Plaza three-sided kiosk installed with trail information, a Town directory and Regional Marketing Panel
 - 1.1.10 Gondola Plaza three-sided kiosk installed with trail information, a Town directory and Gondola Facts and Information Marketing Panel
 - 1.1.11 Village Center “breadcrumb” monuments Installed with icons totaling 126 icons for Village Center “breadcrumb” monuments with directional icons and lighting added to all monuments
 - 1.1.12 Meadows Parking exterior monument
 - 1.1.13 Heritage Parking Garage exterior monument
 - 1.1.14 Oak Street Plaza and Gondola Plaza three-sided mountain kiosk adorned with Mountain Village Center and Market Plaza maps and directories, ski resort trail map, destination marketing, and gondola information
 - 1.1.15 Village Center Gondola Station vinyl window signs (Stations 4 & 5)
 - 1.1.16 Market Plaza (formerly Town Hall) Address Monument installed; old sign removed
 - 1.1.17 Village Center (formerly Conference Center Plaza) summer marketing banners
 - 1.1.18 Village Center (formerly Conference Center Plaza) winter marketing banners

- 1.1.19 Slow Bike Zone + Leash Dog signs
- 1.1.20 Village Center Light Pole Plaza Signs built and installed
- 1.1.21 Bus Stop Signs built and installed
- 1.1.22 New Gondola Facts Sticker installed
- 1.1.23 Summer directories installed
- 1.1.24 Guest Service Information Icons and Signs installed
- Phase 2: Design Adjustments, Fabrication, Implementation and Installation (in progress)
 - Highlights
 - 1.1.25 Design, fabrication and installation of dog poop bag boxes matching metal branding
 - 1.1.26 Market Plaza Address Monument Letter, Icons & Lighting Order
 - 1.1.27 Bathroom Signs, Hanging Only Install
 - 1.1.28 Town Hall, Municipal Window Pane Sign Design
 - 1.1.29 Estimates & Design Gondola Stations, GPG & HPG Island
 - 1.1.30 Orders for GPG & HPG Round Plates Replacement (No Parking Levels 6 & 7, EV, No RVs), South Village Center No Overnight Parking
 - 1.1.31 Winter directory discussions
- 6. Human Resources Hiring**
 - Successfully hired Zoe Dohnal, Community Engagement Coordinator, John Miller, Senior Planner, Erika Moir, Police Officer, Matt Moir, Police Officer and Patrick Dasaro, Payroll Specialist, Aaron Pena, transfer to equipment operator, Erhard Orban, building maintenance tech, Nikki Bickel, Munchkins lead teacher, Conrad Truman, gondola maintenance tech, Derek Baxter, horticulture specialist, Grant Markwell, promoted to deputy chief, Jasper Gleason, equipment operator, Nick Cepeda, accounting billing/receivables, Conor Reilly, VCA maintenance, Melissa Spor, VCA property attendant and Kandace Andrews to gondola supervisor
- 7. Employee Satisfaction Survey**
 - Conducted the ninth annual employee satisfaction survey with **91% of employees responding either “satisfied” or “very satisfied”**, the second highest rating since we began conducting the survey. The year before I became Town Manager this same measure was at 44%. Since I have been Town Manager we have averaged 84%
- 8. Town Hall and Village Center Master Plans/Planning and Development Services**
 - By year end 60% of design and construction documents will be complete for the Mountain Village Blvd. realignment, park and pond improvements
 - By year end conceptual renderings and a list of priorities will be complete to improve the Village Center as it relates to vitality from AECOM
 - Amended the Village Center roof material design regulations
 - 3-D Village Center model was implemented and perfected
- 9. Green Team Establishment and Accomplishments/ Implementation of 2016 Energy Projects and Environmental Projects**
 - Offered four incentive programs during 2017 including Wildfire Mitigation and Forest Health, Heat Trace, Smart Irrigation Controls and Solar Energy Incentives
 - Bylaws, mission statement and guidelines were developed and adopted
 - Committee appointments were made by Council and the GT began meeting in October of 2017
 - Implemented a Farm to Community service for community members with median income less than 80% of average. Close to 40 individuals/families participated in the first year
 - Implemented a compost rebate program for multi-use buildings and HOA's to incentivize installation of compost systems
 - Launched the first annual Mountain Village Community Cleanup Day with over 90 participants
 - Entered a service agreement with Eco Action Partners to provide a Mountain Village Green House Gas Emissions Report for 2017
 - Participated in the regional Bike to Work Day
 - Participated in the Green Lights regional LED light program
- 10. Village Court Apartments (“VCA”)**
 - VCA laundry room – addition of 4 washers and 4 dryers to building 8
 - Concrete roof tile project – demonstration roof coating project on building 9
 - Carpet, tile and appliance upgrades began and will be ongoing at VCA
 - RFP for landscape work and request for bid was published in the fall of 2018
 - Publish and RFQ for conceptual design, engineering and cost estimating for the VCA expansion project

- Parking lot project
- 11. Telluride Regional Waste Water Treatment Plant (“TRWWTP”)**
- Finn Kjome and I have worked with Town of Telluride and financial analysis/rate analysis consultants to successfully develop a financial plan for funding of the recommendations from the Master Plan efforts. This included several presentations jointly to the Telluride and Mountain Village Town Councils



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
9.79%	9.94%	19.76%	-3.66%	0.23%	0.24%	0.25%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Town Manager

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Town Manager	Salaries & Wages	148,385	155,159	159,100	160,259	1,159	165,387	5,128	165,387	165,387	165,387	165,387
Town Manager	Group Insurance	13,013	13,113	12,513	12,513	-	12,500	(13)	13,125	13,781	14,470	15,194
Town Manager	PERA & Payroll Taxes	22,975	23,973	24,470	24,648	178	25,437	789	25,437	25,437	25,437	25,437
Town Manager	PERA 401K	13,339	13,946	14,319	14,424	105	14,886	462	14,886	14,886	14,886	14,886
Town Manager	Workers Compensation	1,179	1,917	1,323	1,323	-	1,323	-	1,389	1,459	1,532	1,608
Town Manager	Other Employee Benefits	810	875	895	895	-	900	5	900	900	900	900
Town Manager	Grant Lobbying Fees	18,000	18,000	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Town Manager	Professional Services (1)	-	11,895	12,000	12,000	-	17,750	5,750	5,000	5,000	5,000	5,000
Town Manager	Consulting Service	-	-	2,000	500	(1,500)	500	-	500	500	500	500
Town Manager	Green Team Expense (2)	-	-	-	5,000	5,000	25,000	20,000	25,000	25,000	25,000	25,000
Town Manager	Green Team Expense (3)	-	-	-	12,000	12,000	17,135	5,135	17,135	17,135	17,135	17,135
Town Manager	Green Team Expense (4)	-	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000
Town Manager	Green Team Expense (5)	-	-	-	1,314	1,314	1,400	86	1,400	1,400	1,400	1,400
Town Manager	Green Team Expense (6)	-	-	-	26	26	30	4	30	30	30	30
Town Manager	Green Team Expense (7)	-	-	-	1,200	1,200	5,000	3,800	5,000	5,000	5,000	5,000
Town Manager	Green Team Expense (8)	-	-	-	-	-	2,000	2,000	2,000	2,000	2,000	2,000
Town Manager	Green Team Expense (Subtotal)	-	-	50,000	19,540	(30,460)	60,565	41,025	60,565	60,565	60,565	60,565
Town Manager	Communications	1,131	1,045	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Town Manager	Dues & Fees (8)	8,557	8,818	9,382	7,839	(1,543)	8,000	161	8,000	8,000	8,000	8,000
Town Manager	Travel, Education & Training	-	475	1,500	500	(1,000)	1,500	1,000	1,500	1,500	1,500	1,500
Town Manager	Postage & Freight	22	-	-	-	-	-	-	-	-	-	-
Town Manager	General Supplies & Materials	152	349	500	500	-	500	-	500	500	500	500
Town Manager	Business Meals	106	387	500	500	-	500	-	500	500	500	500
Town Manager	Employee Appreciation	50	50	100	100	-	100	-	100	100	100	100
Total		227,719	250,003	307,902	274,841	(33,061)	329,148	95,332	317,089	317,814	318,576	319,377

(1) Gondola Economic Impact Study 2017, 2018, 2019

(2) Compost Rebate Program

(3) Eco Action Green House Gas Emissions Report

(4) Communications/Education

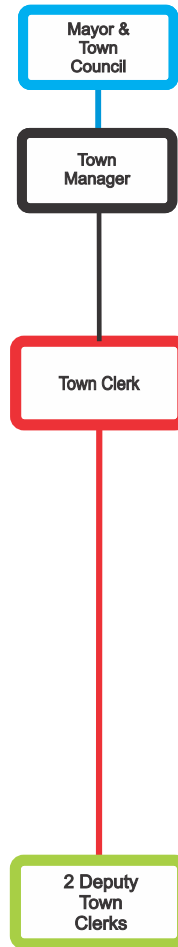
(5) Mountain Village Cleanup

(6) Bike to Work Participation

(7) Green Lights Program

(8) CC4CA Membership

Town Clerk



**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
TOWN CLERK**

The office of the Town Clerk is responsible for providing services to the public including voter registration, elections, coordination of Town Council meetings and documentation, official Town records, website maintenance, telephone system management, building maintenance coordination, information requests, liquor licensing and special projects.

DEPARTMENT GOALS

1. Prepare all Town Council documentation and oversee coordination of meeting schedules
2. Maintain Town documents and respond to CORA requests
3. Liquor license administration
4. Website maintenance and phone system management
5. Monitor Town contracts, agreements and leases for compliance
6. Operate the department within budget
7. Provide professional and polite customer service, office management and maintenance supervision
8. Provide ongoing updates to the Town Code to keep it current after new legislation is passed
9. Continuing education for Town Clerk, Deputy Town Clerk and Deputy Clerk/Administrative Services Coordinator as needed
10. Purge all digital records required by the records retention schedule
11. Operate the department in an environmentally sustainable and sensitive manner including the responsible use of electricity, natural gas, fuel, paper, water, and chemicals

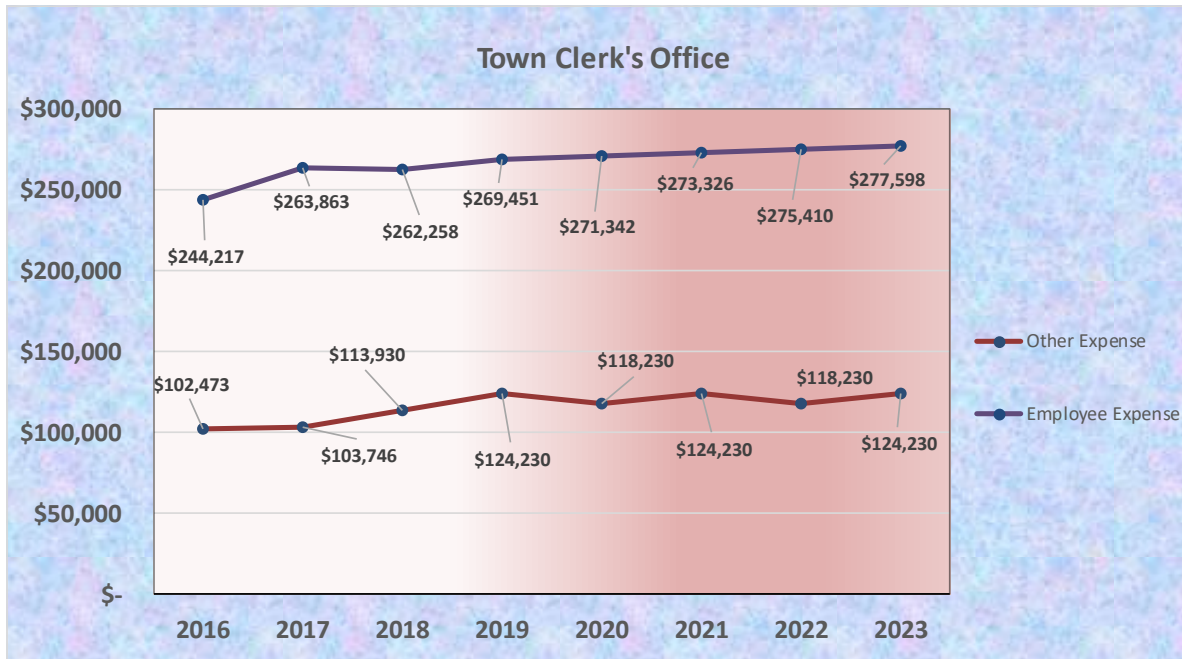
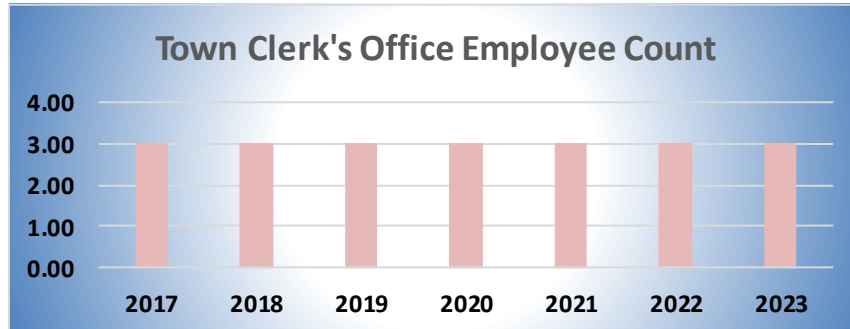
DEPARTMENT PERFORMANCE MEASURES

1. Produce Town Council packets, minutes and agendas on at least a monthly basis by deadlines set forth in the SOP's for the Administrative Services/Clerk's Department and coordinate meeting schedules to accommodate interested parties and members of Town Council
2. Maintain all Town Administrative documents in a document management system according to the adopted retention schedule; work to continue to incorporate Finance, Planning and Development Services, Human Resources, Mountain Munchkins and Public Works in 2019.
3. Research, evaluate and prepare all liquor license applications accurately and in time for inclusion in Council packets for Town Council consideration. Process applications that allow for administrative approval. Ensure all existing liquor licenses are properly monitored for compliance. Stay current on new rules, regulations and legislation.
4. Provide all in-house phone system and website maintenance accurately within 72 hours of request
5. Coordinate with the Town Attorney for review, evaluation and administration of all Town contracts agreements and leases related to the functions of the Administration Department to ensure compliance with said documents. For 2019 determine how each department maintains contracts and ensure there is an overall list of all town contracts by department.
6. Operate all areas of Administrative Services within the approved budget.
7. Assist and direct members of the public requesting information or assistance from Town Departments by responding within 3 days pursuant to open records laws. If a complex request is received, evaluate and provide notification that the request will be filled within 7 business days. Manage issues related to Town Hall operations including audio visual equipment, copy machines, fax machines, janitorial services and building maintenance by responding to requests either same day or within one business day
8. Update the Town Code on a monthly basis following the effective date of each adopted ordinance to ensure the Town Code published on the website is always current
9. Complete any needed ongoing training and plan for training and education of Deputy Town Clerk and Deputy Clerk/Administrative Services Coordinator as well as continuing education for the Town Clerk.
10. Pursuant to records retention requirements and in order to protect the Town from potential litigation by retaining records outside of the required time frames of the records retention schedule, purge all digital records required by the records retention schedule annually.
11. Monitor departmental usage of paper, fuel, energy, and water. Implement at least one conservation measure in at least one category of use.

DEPARTMENT ACHIEVEMENTS 2018

1. 100% compliance and completion of the production of packets, minutes and agendas for at least 15 Town Council meetings according to SOP deadlines and requirements
2. 100% of administrative records are current within the requirements of the adopted records retention schedule. Planning and Development Services, Finance and Human Resources are using Papervision. 100 % compliant with deadlines for responding to CORA requests for information and the seven day response for complex requests
3. 100% of liquor licenses were processed pursuant to required deadlines and all licenses are compliant with state and local requirements
4. 95% of in-house phone and website maintenance were performed within 72 hours of any given request

5. Monitored contracts, agreements and leases for compliance. Began research on an alternate contract management software when notified that *Getting Legal Done* software was being discontinued.
6. Reduced administrative services budget from the original budget and all other departments under Administration – Human Resources, and Mountain Munchkins came in under budget.
7. 100% compliant with the one business day response time for issues with Town Hall operations
8. Town Code is current as of 12/21/18
9. Director of Administration/Town Clerk completed training at annual CMCA conference in October. Deputy Clerk/Administrative Services Coordinator completed first year of Clerk Institute, liquor license training. Election training and other various webinars.
10. 100% of all digital records required to be purged by the records retention schedule have been purged by March 2018 and 100% of all paper documents allowed to be destroyed by State Archivist destroyed by year end 2018.
11. Implemented use of green cleaning products and recycled paper and pens. Staff strives to reduce, reuse and recycle daily.



Percentage Change in Expenditures - Year to Year

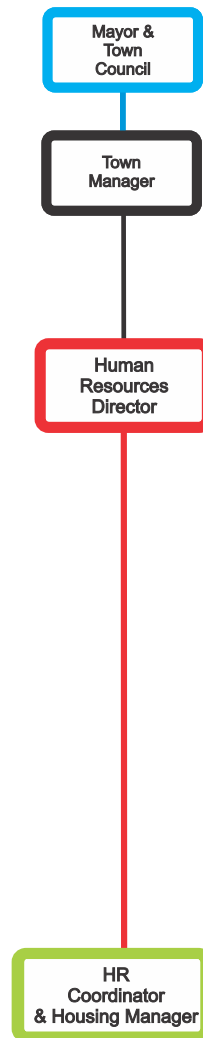
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
6.03%	2.33%	4.65%	-1.04%	2.05%	-0.99%	2.08%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Town Clerk

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Town Clerk's Office	Salaries & Wages	175,721	191,622	189,836	190,169	333	196,254	6,085	196,254	196,254	196,254	196,254
Town Clerk's Office	Group Insurance	39,038	39,340	37,540	37,540	-	37,500	(40)	39,375	41,344	43,411	45,581
Town Clerk's Office	Dependent Health Reimbursement	(4,435)	(3,818)	(3,378)	(3,378)	-	(3,378)	-	(3,378)	(3,378)	(3,378)	(3,378)
Town Clerk's Office	PERA & Payroll Taxes	26,547	28,922	29,197	29,248	51	30,184	936	30,184	30,184	30,184	30,184
Town Clerk's Office	PERA 401K	4,748	4,920	7,028	5,705	(1,323)	5,888	183	5,888	5,888	5,888	5,888
Town Clerk's Office	Workers Compensation	168	191	289	289	-	303	14	319	335	351	369
Town Clerk's Office	Other Employee Benefits	2,430	2,685	2,685	2,685	-	2,700	15	2,700	2,700	2,700	2,700
Town Clerk's Office	Consultant Services	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Town Clerk's Office	Janitorial/Trash Removal	17,958	18,716	17,500	17,500	-	20,200	2,700	20,200	20,200	20,200	20,200
Town Clerk's Office	Security Monitoring - Town Hall	372	465	395	395	-	395	-	395	395	395	395
Town Clerk's Office	Phone Maintenance	285	929	800	1,000	200	1,500	500	1,500	1,500	1,500	1,500
Town Clerk's Office	Repairs & Maintenance-Equipment	3,028	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Town Clerk's Office	Rental- Equipment	8,291	8,218	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Town Clerk's Office	Communications	16,811	16,823	16,100	16,100	-	16,100	-	16,100	16,100	16,100	16,100
Town Clerk's Office	Election Expenses	7,993	4,841	-	-	-	6,000	6,000	-	6,000	-	6,000
Town Clerk's Office	Public Noticing	211	117	750	750	-	750	-	750	750	750	750
Town Clerk's Office	Recording Fees	-	-	100	100	-	100	-	100	100	100	100
Town Clerk's Office	Dues & Fees	415	472	600	600	-	600	-	600	600	600	600
Town Clerk's Office	Travel, Education & Training	4,055	2,719	4,500	4,500	-	5,500	1,000	5,500	5,500	5,500	5,500
Town Clerk's Office	Postage & Freight	1,984	1,802	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Town Clerk's Office	General Supplies & Material	4,005	3,561	6,500	6,500	-	6,500	-	6,500	6,500	6,500	6,500
Town Clerk's Office	Business Meals	336	124	750	750	-	850	100	850	850	850	850
Town Clerk's Office	Employee Appreciation	242	331	300	300	-	300	-	300	300	300	300
Town Clerk's Office	Utilities - Natural Gas	5,032	6,216	6,615	6,615	-	6,615	-	6,615	6,615	6,615	6,615
Town Clerk's Office	Utilities - Electricity	7,875	14,251	17,174	17,174	-	17,174	-	17,174	17,174	17,174	17,174
Town Clerk's Office	Utilities - Water/Sewer	6,484	7,068	7,551	7,551	-	7,551	-	7,551	7,551	7,551	7,551
Town Clerk's Office	Internet Service	17,095	17,095	17,095	17,095	-	17,095	-	17,095	17,095	17,095	17,095
Total		346,690	367,609	376,927	376,188	(739)	393,681	17,493	389,572	397,556	393,640	401,828

Human Resources



TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
HUMAN RESOURCES DEPARTMENT PROGRAM NARRATIVE

We make Mountain Village a great place to live, work, and visit!

DEPARTMENT GOALS

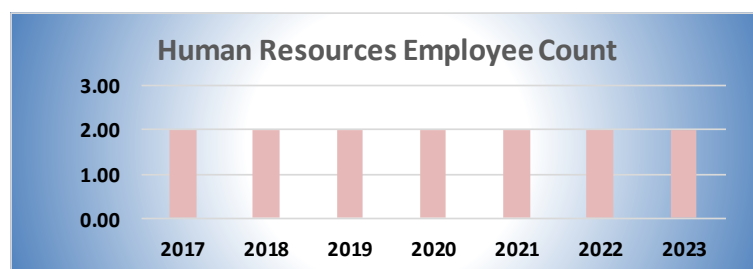
1. Administer and enforce town policies in compliance with state/federal laws and town goals
2. Assure compliance with the town's drug & alcohol policies in compliance with DOT regulations and oversee onsite drug and alcohol testing collection.
3. Promote the town's commitment to environmental sustainability by educating and engaging employees and applicants.
4. Prepare and stay within the HR department's approved budget.
5. Maintain accurate personnel files in compliance with the Colorado Retention Schedule and ensure accurate information for payroll
6. Assist management with timely and lawful recruitment processes to maintain proper staffing levels and reduce turnover.
7. Oversee the Safety Committee, workers compensation, and safety programs to provide a safe workplace and minimize workplace injuries
8. Administer attractive benefits and compensation package to attract and retain high-performing, well-qualified employees
9. Combine performance management with employee development. Assist management with evaluating staff, performance documentation and conducting performance reviews. Assist with succession planning. Coordinate staff training, professional development and employee appreciation/recognition opportunities.

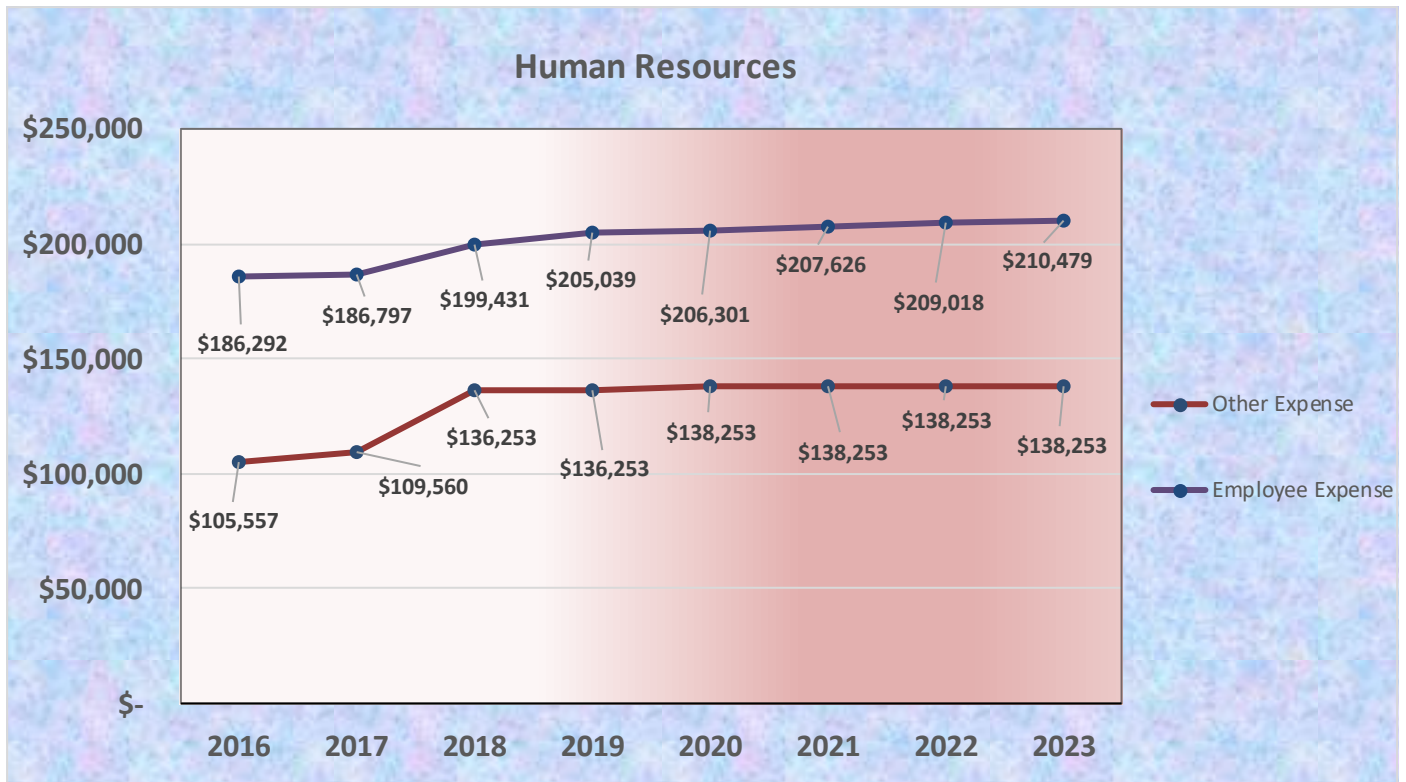
PERFORMANCE MEASURES

1. Annually update employee handbook, policies & procedures, and housing allowances. Continue ongoing communication/training with MSEC, CIRSA, and Pinnacol regarding policies & procedures. Review unemployment claims, workers compensation claims, and personnel actions
2. All required testing is complete; required employee and supervisor training is completed timely; records are accurate, timely and retained in accordance with the DOT regulations and the Colorado Record Retention Schedule; policies are updated and adhered to.
3. Provide ongoing employee education, policies and programs to encourage a culture of responsible environmental stewardship in employee orientations, recruiting, and monthly newsletters.
4. Department year end expenditure totals do not exceed the adopted budget. Actively seek opportunities to optimize financial costs when making decisions.
5. Maintain all employee files in accordance with the record retention schedule and audit compliance. Process all new hire paperwork on or before the first day of work.
6. Assist management with hiring process and seek creative ways to attract quality employees and reduce turnover. Manage the employee housing program.
7. Oversee the monthly safety committee meetings, safety inspections, and safety & loss control programs. Process workers compensation claims within 48 hours. Investigate accidents and coordinate with management to implement safety measures. Administer safety incentives for an accident free workplace (to include 1-yr accident free awards, team safety bucks, & lottery tickets). Utilize the return to work program after injuries. Conduct Motor Vehicle Record reviews annually.
8. Administer all benefit programs and assist employees in program utilization. Conduct an annual review of compensation and benefits and look to reduce benefit expenses. Conduct annual employee satisfaction survey with overall results greater than 80% and no individual category below 70%.
9. Provide ongoing supervisor training on evaluating and documenting employee performance. Continue to re-evaluate goals and performance measures annually and align with town goals. Conduct performance reviews annually for all year-round employees; conduct end-of-season reviews for all seasonal employees
10. Conduct new employee orientation for all employees. Schedule employee meetings and ongoing training regarding guest service, safety, policies, and benefits. Coordinate the annual employee appreciation picnic, regular employee potlucks, employee recreation day, and other employee appreciation programs. Assist with succession planning. Administer monthly Guest Service Awards program

2018 ACCOMPLISHMENTS

1. 2018 Employee satisfaction survey showed that 91% (of the 44 respondents) are either satisfied or very satisfied with their employment with the town.
2. Compensation Study by Public Sector Personnel Consultants (PSPC) was implemented January 1
3. NO INCREASE to health insurance premiums for 2017; 5% DECREASE for 2018; and NO INCREASE for 2019
4. The Employee Housing Program developed by the HR Coordinator provides furnishes housing units for up to 14 seasonal TMV employees at Village Court Apartments. 60% of Town of Mountain Village employees live in Mountain Village / Telluride.
5. Few worker's compensation claims, and low claims costs resulted in an experience modifier rate (MOD) of .75 and \$65,460 savings. Maintaining worker's compensation Cost Containment Certification resulted in an additional \$11,700 savings
6. Drug testing is conducted in-house by the HR Coordinator which provides quicker results and resulting and cost savings.





Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
1.54%	13.27%	1.67%	0.96%	0.38%	0.40%	0.42%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Human Resources

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Human Resources	Salaries & Wages	129,928	134,658	143,080	143,346	266	147,933	4,587	147,933	147,933	147,933	147,933
Human Resources	Group Insurance	26,025	26,227	24,603	25,000	397	25,000	-	26,250	27,563	28,941	30,388
Human Resources	Dependent Health Reimbursement	(2,170)	(2,166)	(2,160)	(2,160)	-	(2,160)	-	(2,160)	(2,160)	(2,160)	(2,160)
Human Resources	PERA & Payroll Taxes	19,653	20,453	22,006	22,047	41	22,753	706	22,753	22,753	22,753	22,753
Human Resources	PERA 401K	9,032	8,645	9,946	9,175	(771)	9,469	294	9,469	9,469	9,469	9,469
Human Resources	Workers Compensation	103	109	233	233	-	245	12	257	270	283	297
Human Resources	Other Employee Benefits	3,720	(1,130)	1,790	1,790	-	1,800	10	1,800	1,800	1,800	1,800
Human Resources	Agency Compliance	3,073	4,547	4,300	4,300	-	4,300	-	4,300	4,300	4,300	4,300
Human Resources	Employee Assistance Program	2,573	2,604	3,485	3,485	-	3,485	-	3,485	3,485	3,485	3,485
Human Resources	Life Insurance	22,989	26,462	27,203	27,203	-	27,203	-	27,203	27,203	27,203	27,203
Human Resources	Safety Programs	5,016	4,041	5,252	5,252	-	5,252	-	5,252	5,252	5,252	5,252
Human Resources	Employee Functions	7,702	9,649	15,400	15,400	-	15,400	-	17,400	17,400	17,400	17,400
Human Resources	HR Payroll Software	36,370	37,944	35,000	40,000	5,000	40,000	-	40,000	40,000	40,000	40,000
Human Resources	Consultant Services	-	107	-	-	-	-	-	-	-	-	-
Human Resources	HR Housing - Expense	5,622	1,932	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
Human Resources	Communications	655	1,180	658	1,335	677	1,335	-	1,335	1,335	1,335	1,335
Human Resources	Recruiting	10,550	10,105	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Human Resources	Dues & Fees	5,200	5,634	6,300	6,300	-	6,300	-	6,300	6,300	6,300	6,300
Human Resources	Travel, Education & Training	3,710	3,423	11,000	11,000	-	11,000	-	11,000	11,000	11,000	11,000
Human Resources	Postage & Freight	42	245	204	204	-	204	-	204	204	204	204
Human Resources	General Supplies & Materials	1,671	1,196	1,224	1,224	-	1,224	-	1,224	1,224	1,224	1,224
Human Resources	Employee Appreciation	100	100	200	200	-	200	-	200	200	200	200
Human Resources	Special Occasion Expense	257	391	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Human Resources	Books & Periodicals	27	-	-	-	-	-	-	-	-	-	-
Total		291,849	296,357	330,074	335,684	5,610	341,292	5,608	344,554	345,879	347,271	348,732

TOWN OF MOUNTAIN VILLAGE

2019 BUDGET

LEGAL DEPARTMENT PROGRAM NARRATIVE

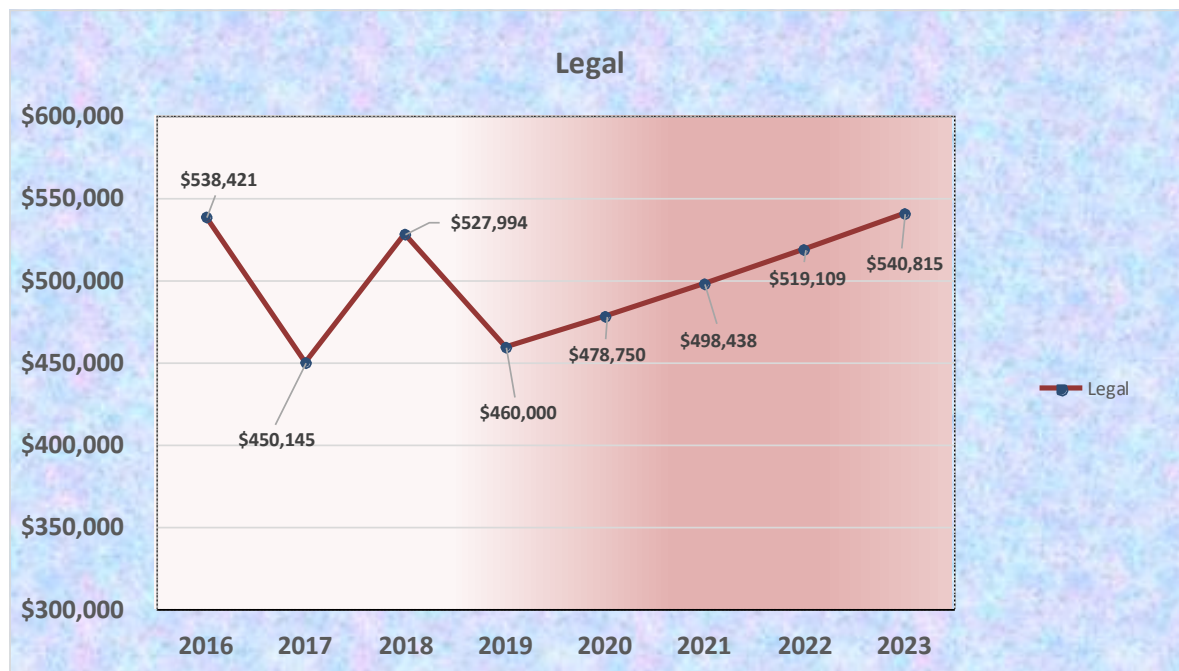
The Town has entered into a professional services contract with J. David Reed, P.C., Attorney at Law, whereby the Town receives general legal counsel and services as Director of the Town's legal department. Services to be provided include drafting, review, and approval of contracts, MOU's, IGA's, ordinances and resolutions, etc. Mr. Reed or staff from his firm will also attend Town Council meetings, Design Review Board meetings and staff meetings. This contract also includes participation in negotiations, legal oversight to staff, employment law advice, keeping the town abreast of changes in laws affecting municipalities and other matters, as the Town may deem necessary and appropriate.

DEPARTMENT GOALS

1. Provide high quality and timely legal services to Town Council and staff under general contract.
2. Provide litigation services as deemed necessary by Town Council.
3. Departments shall stay within budget but see number 2 below.

DEPARTMENT PERFORMANCE MEASURES

1. Maintain office hours in Town Hall, four days per week; attend staff, DRB, and Town Council meetings.
2. Defend the Town of Mountain Village against lawsuits. This is the most difficult line item of the legal budget to forecast. Litigation may or may not occur in any given year. If it does occur it is very capital intensive and depending on when in the budget year it occurs, the litigation budget line item for that budget year may or may not be reliable.
3. Department year end expenditure totals do not exceed the adopted budget.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-16.40%	17.29%	-12.88%	4.08%	4.11%	4.15%	4.18%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

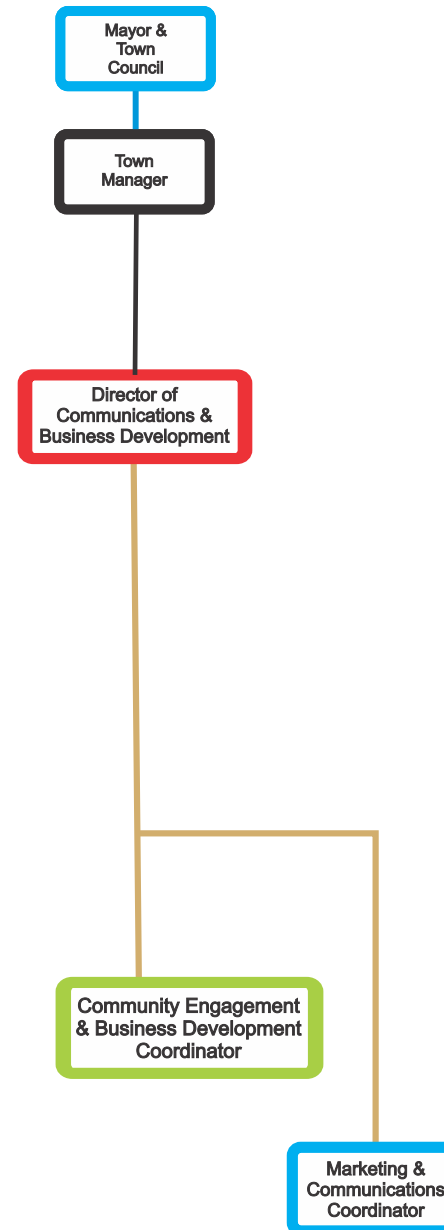
Legal

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
				2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments				
Legal	Outside Counsel - General	30,510	497	15,000	15,000	-	30,000	15,000	30,000	30,000	30,000	30,000
Legal	Outside Counsel - Litigation	-	51,333	-	-	-	-	-	-	-	-	-
Legal	Legal - Extraordinary	145,634	54,022	100,000	100,000	-	25,000	(75,000)	25,000	25,000	25,000	25,000
Legal	Legal - Litigation	48,810	93,548	54,636	54,636	-	30,000	(24,636)	30,000	30,000	30,000	30,000
Legal	Legal - General (1)	312,188	250,746	358,358	358,358	-	375,000	16,642	393,750	413,438	434,109	455,815
Legal	Out Of Pocket Expense	1,280	-	-	-	-	-	-	-	-	-	-
Total		538,421	450,145	527,994	527,994	-	460,000	(67,994)	478,750	498,438	519,109	540,815

(1) Contracted general legal with 5% escalator per year

(2) • Legal for 2019 was reduced by \$68,000 from the 2018 forecasted as a result of discussions on the outsourced contract with our legal team at J.D. Reed and Associates.

Communications & Business Development



TOWN OF MOUNTAIN VILLAGE

2019 BUDGET

COMMUNICATIONS & BUSINESS DEVELOPMENT DEPARTMENT PROGRAM NARRATIVE

The Communications and Business Development Department is responsible for advertising, marketing, communications, public relations, website management, business development, plaza use planning & events, permitting, and implementation of the Town of Mountain Village's (TMV) internal and external marketing and communication strategies, public relations, business development, and community and business outreach. Other responsibilities include overseeing the development and implementation of support materials and services for marketing, communications, social media, and public relations. Additionally, I serve as the Public Information Officer for emergency management under Chief Broady and the Town Manager.

To communicate strategically, the Communications and Business Development Department utilizes marketing and communication tools to support two-way communication for the town's residents, businesses, property owners, visitors, community stakeholders and media. Information is compiled and disseminated in a prompt and approached thoroughly and precisely to communicate all town messaging clearly.

COMMUNICATIONS & BUSINESS DEVELOPMENT DEPARTMENT GOALS

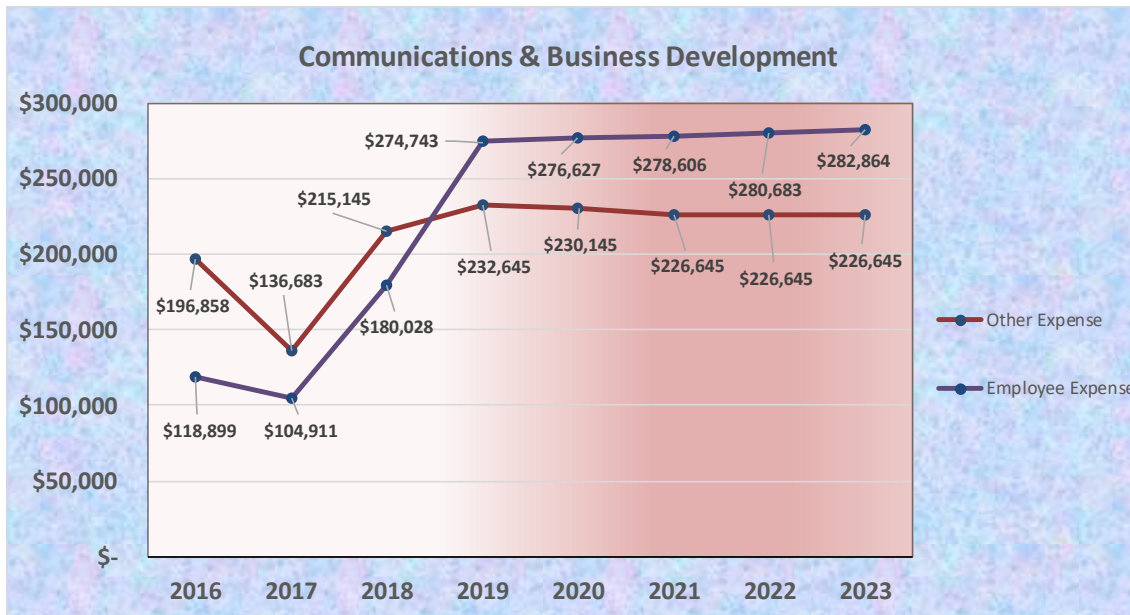
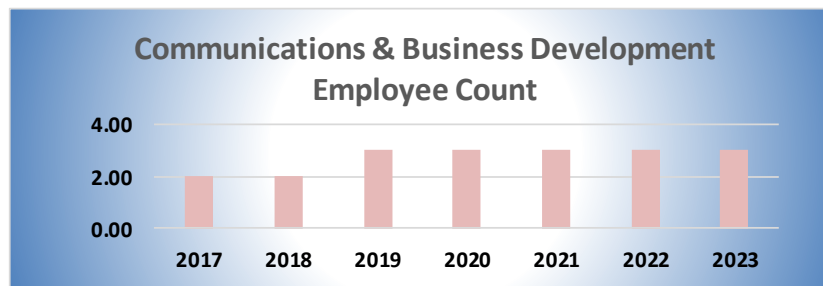
1. Build a consistent and robust email marketing & communication platform for Town of Mountain Village.
2. Create, implement and manage economic development incentive program and packages.
3. Refine strategic marketing, PR, communication, and social media plan for the Town.
4. Continue implementation of strategic signage and wayfinding program for the Town of Mountain Village.
5. Develop, create and execute digital and print marketing campaigns to promote town-related amenities, events, programs, public works, policies and significant developments. Distribution will involve the use of all appropriate communication tools available to the town.
6. Improve free Wi-Fi and email collection systems in Mountain Village and Telluride (Oak Street Plaza area) with the launch of a Merchant Email Marketing Program.
7. Prepare and stay within the Communications and Business Development Department's approved budget amount.

COMMUNICATIONS & BUSINESS DEVELOPMENT DEPARTMENT PERFORMANCE MEASURES

1. The growth of business, community and visitor email lists specifically targeted to categorized interests to help drive business to our retail, lodging and restaurant community.
2. Develop a business incentive resource package for local, regional and national business outreach.
3. Increase communication through growth on all town platforms to include email marketing, website visitation, public relations outreach, messaging boards and increased social media presence on Facebook, Google+, Instagram, Twitter and LinkedIn.
4. Finalize wayfinding strategic plan for Phase 1 & 2, and execute Phase 2 for completion in 2018.
5. A list of projects is compiled for town-related amenities, events, programs, and policies. A list of tools used to promote town-related amenities, events, programs and procedures will be outlined in the director's fall biannual report.
6. Enhancements of the platform with newly installed equipment have been concluded for more data-driven and business development capabilities.
7. Communications and Business Development Director stays within the 2018 proposed budget amount.

2018 ACCOMPLISHMENTS

1. The department has doubled town communication through Email Marketing, Social Media and Community Outreach through increased communication lists, and expanded Social Media Platforms.
2. Phase 1 & 2 of Wayfinding has been completed to include the summer and winter directories, breadcrumb monuments, Gondola Plaza Kiosks, Oak Street Plaza Kiosks, parking area, bus stops and roadways signs.
3. Two new positions have been created with the hiring of a Community Engagement and Business Development Coordinator to assist in the Marketing and Business Development Department.
4. An enhanced town-wide Wi-Fi email collection system has been installed and email collection has tripled in size since the beginning of January 2018.
5. Our town website has initiated new features and an additional built- out of enhancements to increase our town-led communication.
6. New business development enhancements are being created to help assist the business community.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-23.49%	63.57%	28.40%	-0.12%	-0.30%	0.41%	0.43%

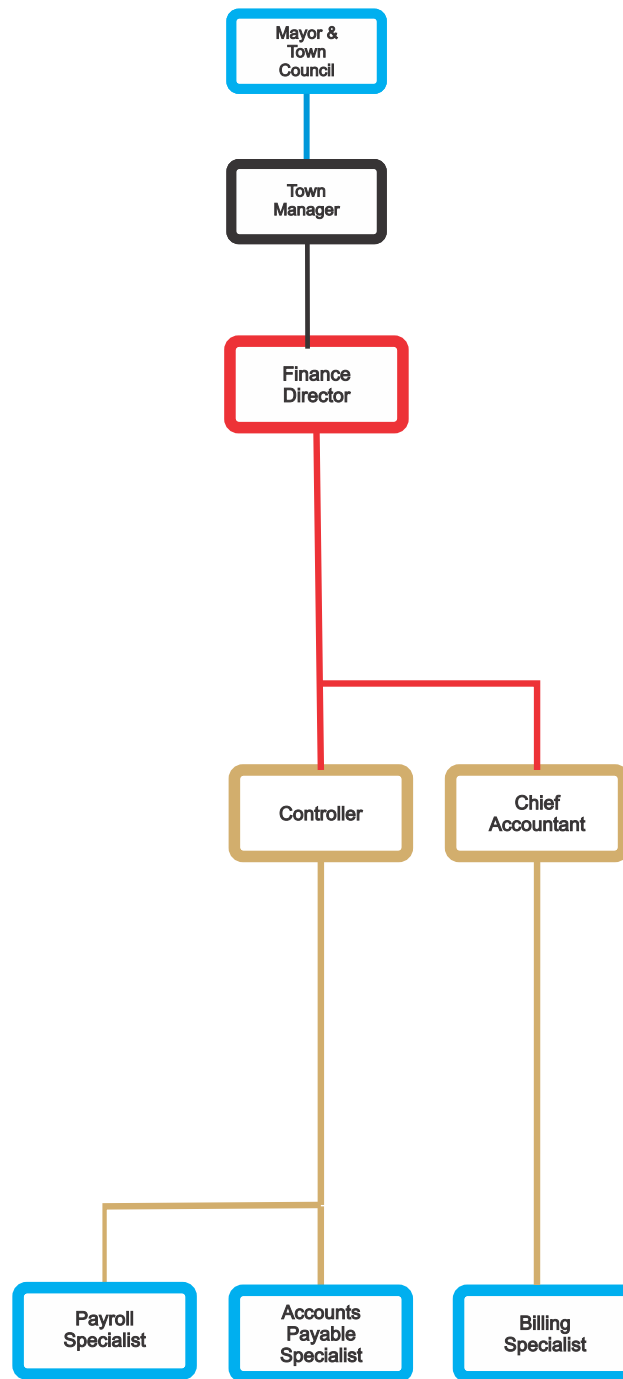
Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Communications & Business Development

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Communications & Business Development	Salaries & Wages	88,009	78,391	127,205	127,205	-	196,915	69,710	196,915	196,915	196,915	196,915
Communications & Business Development	Group Insurance	13,013	10,946	25,027	25,027	-	37,500	12,473	39,375	41,344	43,411	45,581
Communications & Business Development	Dependent Health Reimbursement	(712)	-	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
Communications & Business Development	PERA & Payroll Taxes	13,416	12,150	19,564	19,564	-	30,286	10,722	30,286	30,286	30,286	30,286
Communications & Business Development	PERA 401K	3,515	1,555	6,989	6,989	-	7,877	888	7,877	7,877	7,877	7,877
Communications & Business Development	Workers Compensation	38	118	173	173	-	185	12	194	204	214	225
Communications & Business Development	Other Employee Benefits	1,620	1,750	1,790	1,790	-	2,700	910	2,700	2,700	2,700	2,700
Communications & Business Development	Consultant Services	2,048	13,775	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Communications & Business Development	Facility Rent (1)	300	-	-	-	-	3,600	3,600	3,600	3,600	3,600	3,600
Communications & Business Development	Dues & Fees	-	2,700	2,195	2,195	-	2,195	-	2,195	2,195	2,195	2,195
Communications & Business Development	Travel, Education & Training (2)	3,130	2,094	3,500	3,500	-	8,000	4,500	8,000	8,000	8,000	8,000
Communications & Business Development	Live Video Streaming	15,972	14,310	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Communications & Business Development	Marketing (3)	42,341	28,514	80,000	65,000	(15,000)	65,000	-	65,000	65,000	65,000	65,000
Communications & Business Development	Marketing-Software (4)	-	-	-	1,500	1,500	2,500	1,000	2,500	2,500	2,500	2,500
Communications & Business Development	Marketing-Design (5)	-	-	-	10,000	10,000	10,000	-	10,000	10,000	10,000	10,000
Communications & Business Development	Marketing-Video (7)	-	-	-	2,500	2,500	6,500	4,000	6,500	3,000	3,000	3,000
Communications & Business Development	Postage & Freight	12	-	500	500	-	500	-	500	500	500	500
Communications & Business Development	Surveys	945	-	2,000	2,000	-	1,500	(500)	1,500	1,500	1,500	1,500
Communications & Business Development	Photos	1,424	2,554	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Communications & Business Development	General Supplies & Materials (8)	247	2,912	1,000	4,500	3,500	4,500	-	2,000	2,000	2,000	2,000
Communications & Business Development	Business Meals (9)	764	481	800	800	-	1,600	800	1,600	1,600	1,600	1,600
Communications & Business Development	Employee Appreciation (10)	107	120	200	200	-	600	400	600	600	600	600
Communications & Business Development	Books & Periodicals	104	-	200	200	-	200	-	200	200	200	200
Communications & Business Development	Communications - Phone (11)	899	936	1,200	1,200	-	3,600	2,400	3,600	3,600	3,600	3,600
Communications & Business Development	Website Hosting	3,994	8,960	6,300	6,300	-	6,300	-	6,300	6,300	6,300	6,300
Communications & Business Development	Website Development	19,580	8,913	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Communications & Business Development	E-Mail Communication	16,417	14,799	19,000	19,000	-	19,000	-	19,000	19,000	19,000	19,000
Communications & Business Development	Sponsorship (12)	63,896	12,500	50,000	-	(50,000)	-	-	-	-	-	-
Communications & Business Development	Print Advertising-Newspaper	16,737	17,824	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Communications & Business Development	Promo Items/Info (13)	981	-	650	650	-	1,950	1,300	1,950	1,950	1,950	1,950
Communications & Business Development	Green Gondola Marketing	-	128	-	-	-	-	-	-	-	-	-
Communications & Business Development	Broadcast Programming	1,275	1,188	5,600	5,600	-	5,600	-	5,600	5,600	5,600	5,600
Communications & Business Development	Online Advertising	3,025	303	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Communications & Business Development	Social Media (14)	2,660	3,671	7,000	9,500	2,500	9,500	-	9,500	9,500	9,500	9,500
Total		315,756	241,594	440,173	395,173	(45,000)	507,388	112,215	506,772	505,251	507,328	509,509

- (1) Proposed Business Development Expense for Co-working monthly usage fee at Telluride Works; This past expense was coded as "Office Rent/Shared Office Space"
- (2) Travel has increased for my position, with the addition of two new employees who will have travel, education and training expenses
- (3) Decrease adjustment due to new expense categories.
- (4) Creating a sub-category to track software costs under my general marketing fund; funds removed from Marketing (5.1500.5241)
- (5) Creating a sub-category to track design costs under my general marketing fund; funds removed from Marketing (5.1500.5241)
- (7) Video content for mapping, website, promotion, brand identity, recreation, and recruiting.
- (8) Two new employee accrued costs for supplies and materials; New Office, Desk, Filing Cabinet, Chair, Computer, and Office Supplies
- (9) Two new employee accrued costs for business development meetings.
- (10) Two new employee accrued costs to match allotted \$200 per year.
- (11) Two new employee accrued costs for cell phones
- (12) The portion of this fund was distributed across other accounts to create interdepartmental marketing spends.
- (13) Promotional information triple in 2018 for the following: CodeRED messaging, Fire Restrictions/Safety, Evacuation messaging, Market on the Plaza collateral, and town swag item needed for media conferences.
- (14) I am tasked with communicating interdepartmental messaging through social media on a weekly basis. Each department has no social media or marketing budget. This increase is to cover those costs.

Finance



**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
FINANCE DEPARTMENT PROGRAM NARRATIVE**

The Finance Department is responsible for administering all financial record keeping and reporting functions for the Town of Mountain Village and the Mountain Village Metropolitan District. The Department also produces the fiscal budget and financial statements for both entities. The department performs debt and treasury management, internal audits, contract compliance review, budget control, purchasing, accounting activities, loss control, sales and excise tax collection, business licensing and advises the Town Manager and Town Council on financial policy and strategic planning.

DEPARTMENT GOALS

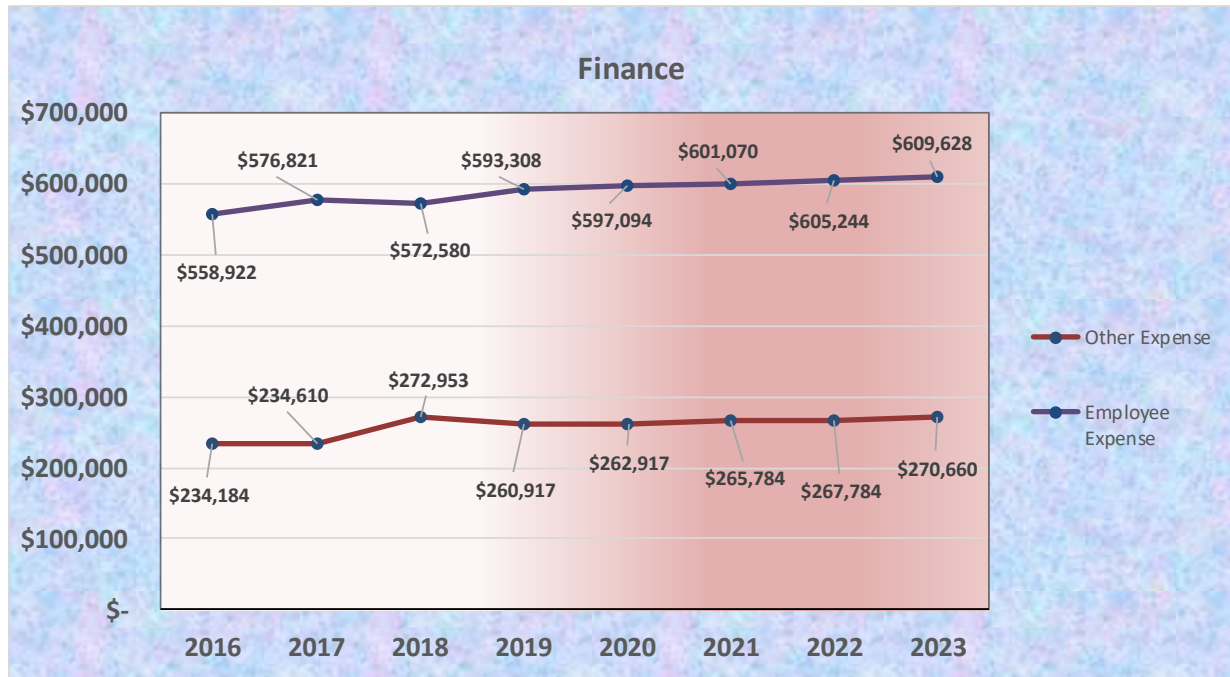
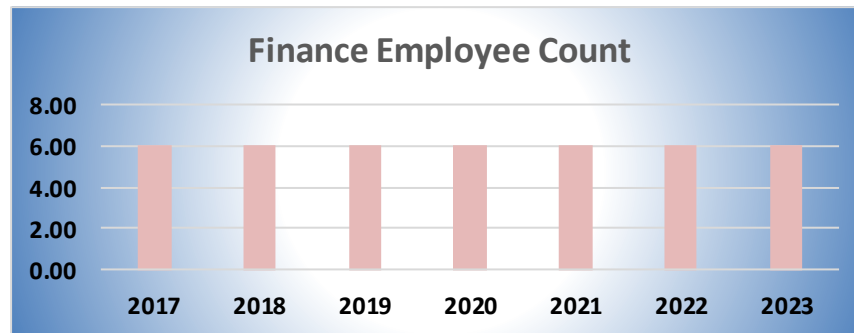
1. Annual budget and Long-term plan: Coordinate and complete the annual budget preparation and meet statutory and charter imposed budget deadlines.
2. Accounting and Audit: maintain a governmental accounting system that presents accurately the financial condition of the Town in conformity with generally accepted accounting principles, GASB and GFOA requirements.
3. Payroll: Produce accurate employee payroll payments from department time sheets in order to meet Town payroll deadlines and federal and state payroll laws and regulations.
4. Accounts Payable: produce accurate vendor payments bi-weekly and to respond to vendor inquiries promptly and professionally. Using department procedures assure all payments are proper, in compliance with applicable contracts and budgets, appropriately approved and in compliance with the Town's procurement policies.
5. Business License: process all business license applications and issue licenses to business owners and to handle all inquiries in a courteous and professional manner.
6. Accounts Receivable: record all customer and other and other payments to the Town promptly and accurately. Routinely follow up on all delinquent accounts and to handle all customer inquiries promptly, courteously and professionally.
7. Fixed Assets: Maintain fixed asset records that present accurately the current fixed asset ownership detail as well as the depreciation records and methods.
8. Treasury: Manage the Town's cash resources and treasury management contracts with banks in order to maximize the risk adjusted return on idle funds and contain the costs of bank services provide to the Town.
9. Department shall stay within budget.
10. Long Term Debt: Review all debt annually for refinancing opportunities to reduce interest costs.
11. Operate the department in an environmentally sustainable and sensitive manner including the responsible use of electricity, natural gas, fuel, paper, water and chemicals.
12. Complete a bank financing loan for the VCA Phase 4 project.

DEPARTMENT PERFORMANCE MEASURES

1. Annual budget and long-term plan adopted timely and mill levy certifications meet the state and county deadlines.
2. Annual CAFR and Audit report completed and filed timely for all compliance requirements. GFOA award for the CAFR is received. Issue 9 monthly financial reports to Town Council.
3. Complete 26 bi-weekly payroll cycles with minimal or no correction.
4. Process 26 bi-weekly accounts payable cycles.
5. Business licenses are processed within one week of receipt of application and payment.
6. Delinquency follow-up is documented in monthly billing cycle and 90% or more of the total account receivable balance shall not be more than 60 days old.
7. Fixed asset records are updated annually at year end and depreciation charges are determined and posted where applicable. Fixed asset ledgers reconciled to the General Ledger.
8. Four quarterly reports are made to Town Council on the status and performance of Town investments. Quarterly reports indicate a portfolio return at or above the commensurate US Treasury yield curve rate for a similar amount of time to maturity.
9. Department year end expenditure totals do not exceed the adopted budget.
10. All reviews of opportunities to refinance are documented.
11. Track and monitor departmental paper, energy, fuel, water and chemical usages. Implement one conservation measure in at least one category of use.

STATUS OF PERFORMANCE MEASURES FOR 2018

1. Budget for 2018 adopted timely.
2. 2016 CAFR GFOA Award received. 2017 Audit report issued in June 2018. Monthly financials have been prepared and issued for 10 of the last 12 months.
3. All payroll cycles have been completed. A minimal amount of error has been noted.
4. Accounts payable have been issued every other week as per department procedures.
5. Business licenses are processed as per department policy.
6. Delinquency procedures have been followed per department policy and are documented in the monthly billing files. At June 30, 2018 95.3% of the Town's total receivable balance was less than 60 days old.
7. Fixed asset records are up to date and will be scrubbed and updated at year end for the 2018 audit.
8. The quarterly investment reports have been filed with Town Council timely this fiscal year. At June, 30, 2018 the average yield on the Town's general investment portfolio was 1.78% with 1.03 years average duration. At June 30, 2018 the benchmark 1 year treasury yield curve rate was 2.33%. This is currently an increasing rate environment and the portfolio yield is up .68% in the last year and the average duration has been shortened by approximately four months.
9. Department budget is being met as of July 31, 2018.
10. There are currently no economically viable refinancings available at this time. Preliminary discussions have been held with Community Banks regarding financing for the discussed expansion at VCA.
11. Paperless billing subscriptions are up by 16.5% year over last at June 30, 2018.



Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
2.31%	4.20%	1.03%	0.68%	0.80%	0.71%	0.83%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

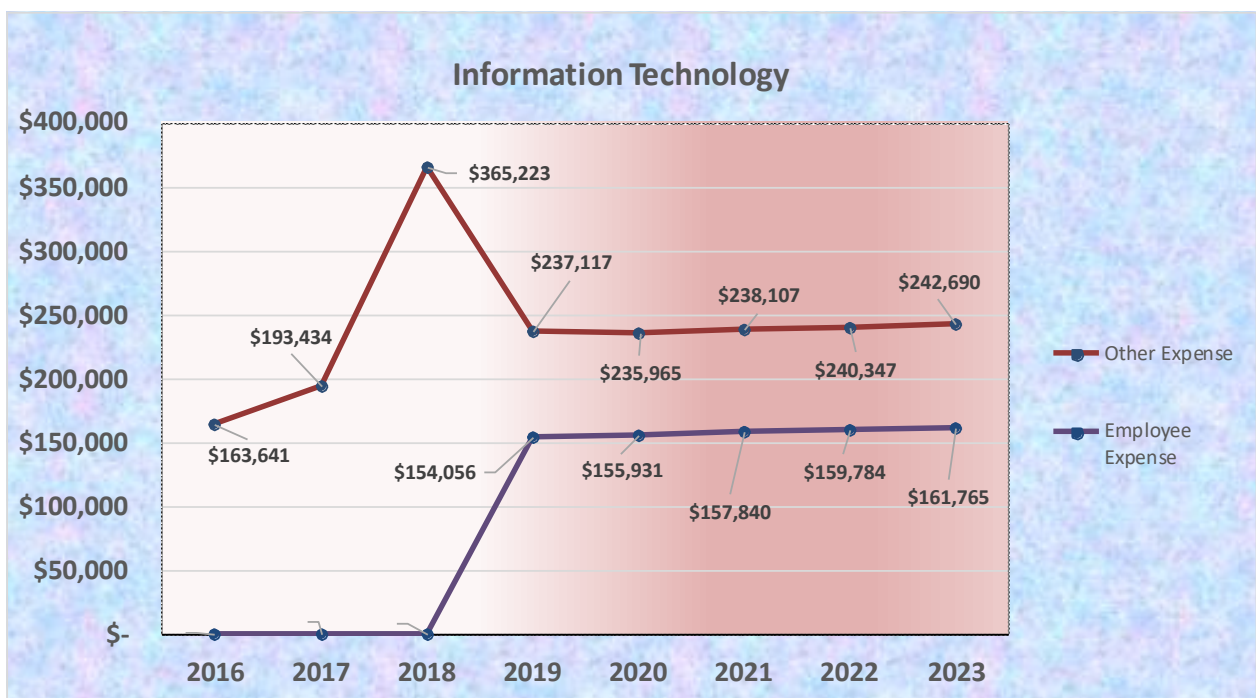
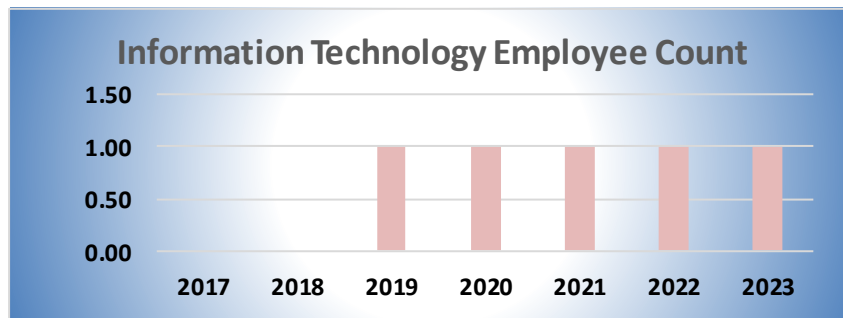
Finance

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018	2019	2019	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
						Adjustments	Adopted	Adjustments				
Finance	Salaries & Wages	391,295	404,078	416,277	406,277	(10,000)	422,493	16,216	422,493	422,493	422,493	422,493
Finance	Group Insurance	79,420	78,681	74,585	74,585	-	75,000	415	78,750	82,688	86,822	91,163
Finance	Dependent Health Reimbursement	(2,821)	(1,444)	(3,600)	(3,600)	-	(3,600)	-	(3,600)	(3,600)	(3,600)	(3,600)
Finance	PERA & Payroll Taxes	60,292	62,475	64,023	62,473	(1,550)	64,979	2,506	64,979	64,979	64,979	64,979
Finance	PERA 401K	25,567	27,454	29,281	26,781	(2,500)	28,307	1,526	28,307	28,307	28,307	28,307
Finance	Workers Compensation	309	328	694	694	-	729	35	765	803	844	886
Finance	Other Employee Benefits	4,860	5,250	5,370	5,370	-	5,400	30	5,400	5,400	5,400	5,400
Finance	Bad Debt Expense	-	-	-	13,463	13,463	-	(13,463)	-	-	-	-
Finance	Professional Consulting	10,100	14,486	13,000	13,000	-	13,000	-	13,000	13,000	13,000	13,000
Finance	County Treasurer Collect Fee 2%	82,075	82,334	86,278	86,278	-	86,705	427	86,705	87,572	87,572	88,448
Finance	Auditing Fees (1)	25,000	25,435	28,000	29,600	1,600	31,000	1,400	33,000	35,000	37,000	39,000
Finance	Insurance	96,986	99,918	110,000	110,000	-	110,000	-	110,000	110,000	110,000	110,000
Finance	Public Noticing	-	-	500	500	-	500	-	500	500	500	500
Finance	Dues & Fees	181	165	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Finance	Travel, Education & Training	25	1,652	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Finance	Postage & Freight	4,404	3,000	4,200	4,200	-	4,200	-	4,200	4,200	4,200	4,200
Finance	Bank Fees	8,512	135	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Finance	Bank Fees - Credit Card Fees	828	417	612	612	-	612	-	612	612	612	612
Finance	Munirevs Online Payment Fees	3,353	4,098	4,100	4,100	-	4,100	-	4,100	4,100	4,100	4,100
Finance	Permitting Payment Fees	57	-	-	-	-	-	-	-	-	-	-
Finance	General Supplies & Material	2,576	2,765	2,600	3,000	400	2,600	(400)	2,600	2,600	2,600	2,600
Finance	Employee Appreciation	88	205	600	600	-	600	-	600	600	600	600
Finance	Books & Periodicals	-	-	100	100	-	100	-	100	100	100	100
Total		793,106	811,431	844,120	845,533	1,413	854,225	8,692	860,011	866,854	873,028	880,288

(1) Budget increase is due to fee for attesting to the Town disclosure of its liability for its membership in Colorado PERA.

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
INFORMATION TECHNOLOGY**

Narrative and goals and measures pending.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
18.21%	88.81%	7.11%	0.18%	1.03%	1.06%	1.08%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Information Technology

Worksheet	Account Name	2018						2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Information Technology	Salaries & Wages	-	-	-	-	-	120,000	120,000	120,000	120,000	120,000	120,000
Information Technology	Group Insurance	-	-	-	-	-	12,500	12,500	13,125	13,781	14,470	15,194
Information Technology	Dependent Health Reimbursement	-	-	-	-	-	-	-	-	-	-	-
Information Technology	PERA & Payroll Taxes	-	-	-	-	-	18,456	18,456	18,456	18,456	18,456	18,456
Information Technology	PERA 401K	-	-	-	-	-	1,200	1,200	2,400	3,600	4,800	6,000
Information Technology	Workers Compensation	-	-	-	-	-	1,000	1,000	1,050	1,103	1,158	1,216
Information Technology	Other Employee Benefits	-	-	-	-	-	900	900	900	900	900	900
Information Technology	Vehicle Repair & Maintenance	-	-	-	-	-	-	-	1,000	1,000	1,000	1,000
Information Technology	Travel, Education & Training	-	-	-	-	-	3,500	3,500	3,500	3,500	3,500	3,500
Information Technology	Software Support- Contract	40,837	47,336	55,000	70,000	15,000	50,000	(20,000)	50,000	50,000	50,000	50,000
Information Technology	Software Support - Other	499	7,121	2,500	2,500	-	3,000	500	3,000	3,000	3,000	3,000
Information Technology	General Hardware Replacement	21,527	10,302	20,000	48,000	28,000	20,000	(28,000)	17,000	17,000	17,000	17,000
Information Technology	Symantic Antivirus Licenses	7,440	-	-	-	-	-	-	-	-	-	-
Information Technology	Microsoft Office Licenses	-	15,848	17,995	17,995	-	23,000	5,005	23,000	23,000	23,000	23,000
Information Technology	Microsoft Hosted E-Mail Exchange	-	529	1,050	1,050	-	1,050	-	1,050	1,050	1,050	1,050
Information Technology	Incode Annual Support Maintenance	30,379	31,017	33,493	33,493	-	35,168	1,675	36,926	38,772	40,711	42,746
Information Technology	All Data - Vehicle Maintenance	-	1,500	1,500	1,500	-	1,515	15	1,530	1,545	1,561	1,577
Information Technology	Live Streaming Software	-	-	-	-	-	6,000	6,000	6,000	6,000	6,000	6,000
Information Technology	Adobe Upgrades/Licenses	1,072	1,079	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
Information Technology	Sonic Wall - Firewall	342	6,797	2,700	2,700	-	2,700	-	2,700	2,700	2,700	2,700
Information Technology	CAD Auto Desk Support	1,430	1,420	1,400	1,400	-	1,428	28	1,457	1,486	1,515	1,546
Information Technology	Trimble Pathfinder Software	-	1,995	-	-	-	-	-	-	-	-	-
Information Technology	Web Site Blocker	2,876	2,847	2,800	2,800	-	2,800	-	2,800	2,800	2,800	2,800
Information Technology	Dell Server Support	-	2,140	3,500	3,500	-	-	(3,500)	-	-	-	-
Information Technology	Barracuda Spam Filter	1,350	1,620	2,430	2,430	-	2,430	-	2,430	2,430	2,430	2,430
Information Technology	Manager Plus Software	2,450	499	2,600	3,100	500	3,100	-	3,100	3,100	3,100	3,100
Information Technology	Spilman Software Support - Police (1)	10,582	11,005	11,445	11,445	-	12,315	870	12,562	12,813	13,069	13,330
Information Technology	GLD - Getting Legal Done	1,747	1,884	2,184	2,184	-	2,184	-	2,184	2,184	2,184	2,184
Information Technology	Cyber Security - Fees	-	-	35,000	35,000	-	-	(35,000)	-	-	-	-
Information Technology	Cyber Security - Study	-	-	15,000	5,000	(10,000)	-	(5,000)	-	-	-	-
Information Technology	AV Upgrade	-	10,000	32,456	32,456	-	-	(32,456)	-	-	-	-
Information Technology	Montrose Interconnect - Police (2)	4,399	4,111	4,112	4,112	-	4,112	-	4,112	4,112	4,112	4,112
Information Technology	VPI Software Support - Police (3)	-	333	1,270	1,895	625	1,895	-	1,895	1,895	1,895	1,895
Information Technology	Meritage Support Fees	7,650	7,650	7,650	7,650	-	7,650	-	7,650	7,650	7,650	7,650
Information Technology	Printer Maintenance	1,072	865	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Information Technology	Document Management	-	-	-	10,900	10,900	500	(10,400)	500	500	500	500
Information Technology	Insight Video Net Software - Police	-	-	1,500	-	(1,500)	-	-	-	-	-	-
Information Technology	Muni Matrix License	1,495	1,495	1,495	1,495	-	1,495	-	1,495	1,495	1,495	1,495
Information Technology	Veritas Back-Up Support Fees	2,396	-	-	-	-	-	-	-	-	-	-
Information Technology	Mozy Online Back Up Support Fee	6,083	6,083	6,260	6,260	-	6,500	240	6,500	6,500	6,500	6,500
Information Technology	Opengov	-	-	-	29,083	29,083	17,000	(12,083)	17,000	17,000	17,000	17,000
Information Technology	Munirevs Support Fees	17,725	17,676	19,175	19,175	-	19,175	-	19,175	19,175	19,175	19,175
Information Technology	Technical Miscellaneous	292	281	1,000	2,000	1,000	1,200	(800)	-	-	-	-
Information Technology	Communications	-	-	-	-	-	1,300	1,300	1,300	1,300	1,300	1,300
Total		163,641	193,434	291,615	365,223	73,608	391,173	25,950	391,896	395,947	400,131	404,456

(1) Record Management software (RMS) for MVPD

(2) Support from Montrose PD shared server for RMS

(3) Telephone recording system support for MVPD

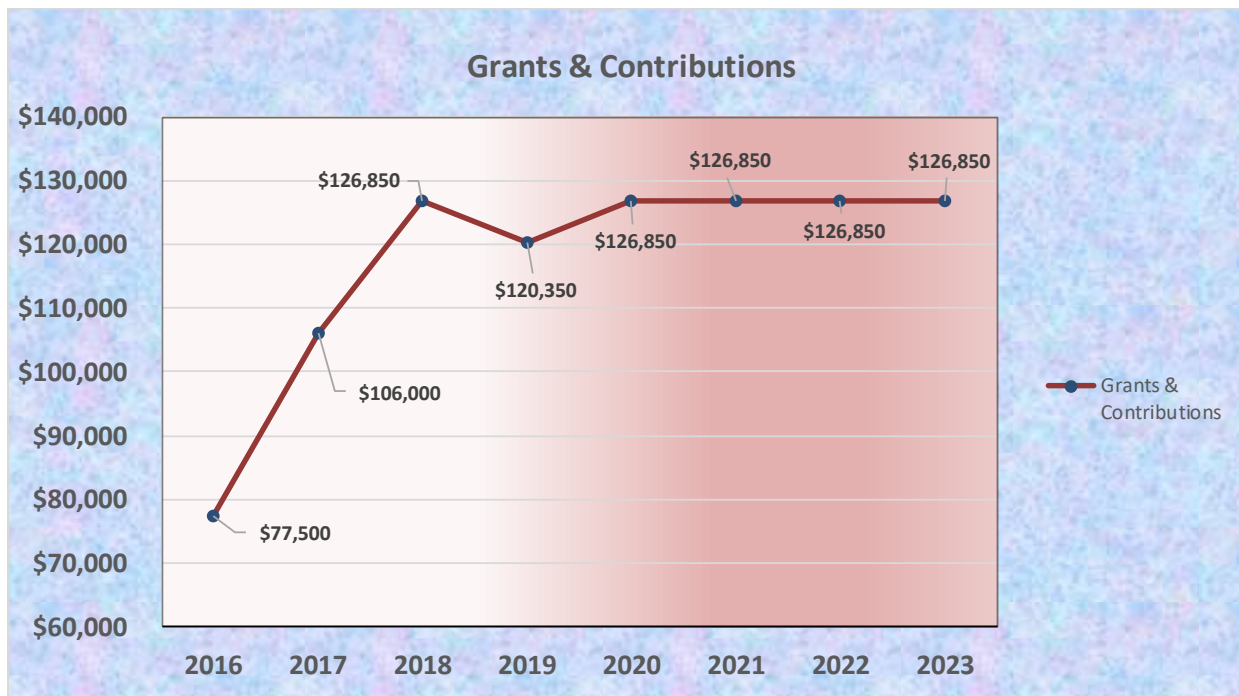
**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
COMMUNITY GRANTS & CONTRIBUTIONS**

The Town of Mountain Village Community Grant Program is designed to support projects and programs that meet the needs and desires of our residential and business communities. The Community Grant Program was developed to provide funding fairly, equitably, and consistently by adopting a clear and comprehensive policy.

The Town of Mountain Village (TMV) accepts applications from organizations seeking funding for programs, projects, and/or services that support and promote community services (i.e. health and human services, education, athletic, arts and culture, early childhood, or environmental stewardship) that help to support a strong and robust Mountain Village community.

The overall intent of this program is to fund services and programs not offered through the TMV. The TMV takes every opportunity to collaborate with local organizations to advance our goals and recognizes the role of regional organizations in advancing the above-stated priorities.

For more information, please see the complete Town of Mountain Village Community Grant Guidelines available through the Town Clerk's office.



Percentage Change in Expenditures - Year to Year

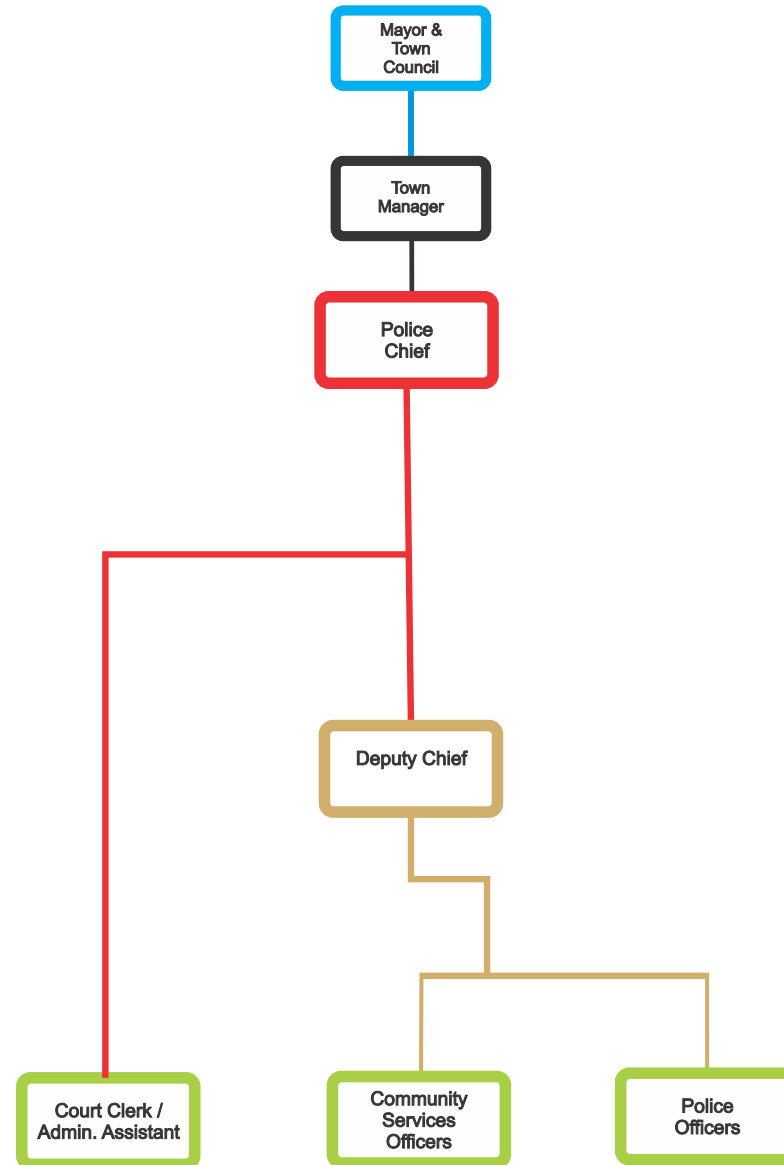
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
36.77%	19.67%	-5.12%	5.40%	0.00%	0.00%	0.00%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Grants & Contributions

Worksheet	Account Name			2018				2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Grants and Contributions	Telluride Foundation Fee	-	-	8,850	8,850	-	8,850	-	8,850	8,850	8,850	8,850
Grants and Contributions	Regional Mental Health	-	30,000	-	-	-	-	-	-	-	-	-
Grants and Contributions	San Miguel Education Fund	-	-	-	-	-	4,000	4,000	-	-	-	-
Grants and Contributions	Telluride Mountain Club	-	-	-	-	-	10,000	10,000	-	-	-	-
Grants and Contributions	SMC Juvenile Diversion	10,000	10,000	10,000	10,000	-	10,000	-	-	-	-	-
Grants and Contributions	San Miguel Resource Center	16,000	16,000	20,000	20,000	-	20,000	-	-	-	-	-
Grants and Contributions	Ah Haa School for the Arts	-	-	-	-	-	5,000	5,000	-	-	-	-
Grants and Contributions	One To One	-	-	5,000	5,000	-	8,000	3,000	-	-	-	-
Grants and Contributions	Watershed Education Program	-	-	3,000	3,000	-	3,000	-	-	-	-	-
Grants and Contributions	T-Ride Ski & Snowboard Club	-	-	5,000	5,000	-	5,000	-	-	-	-	-
Grants and Contributions	KOTO	-	-	4,000	4,000	-	-	(4,000)	-	-	-	-
Grants and Contributions	True North	-	-	7,500	7,500	-	10,000	2,500	-	-	-	-
Grants and Contributions	Telluride TV	-	-	10,000	10,000	-	10,000	-	-	-	-	-
Grants and Contributions	Center for Mental Health	-	-	-	-	-	7,500	7,500	-	-	-	-
Grants and Contributions	Tri County Health Network	-	-	30,000	30,000	-	-	(30,000)	-	-	-	-
Grants and Contributions	Miscellaneous Contributions	-	-	-	-	-	-	-	118,000	118,000	118,000	118,000
Grants and Contributions	SM Sustainable Resources Coordinator	36,500	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	Telluride Adaptive Sports Program	-	-	8,500	8,500	-	9,000	500	-	-	-	-
Grants and Contributions	Water Quality Program	10,000	10,000	10,000	10,000	-	10,000	-	-	-	-	-
Grants and Contributions	EcoAction Partners	-	40,000	5,000	5,000	-	-	(5,000)	-	-	-	-
Grants and Contributions	Telluride Ideas Festival	5,000	-	-	-	-	-	-	-	-	-	-
Total		77,500	106,000	126,850	126,850	-	120,350	(6,500)	126,850	126,850	126,850	126,850

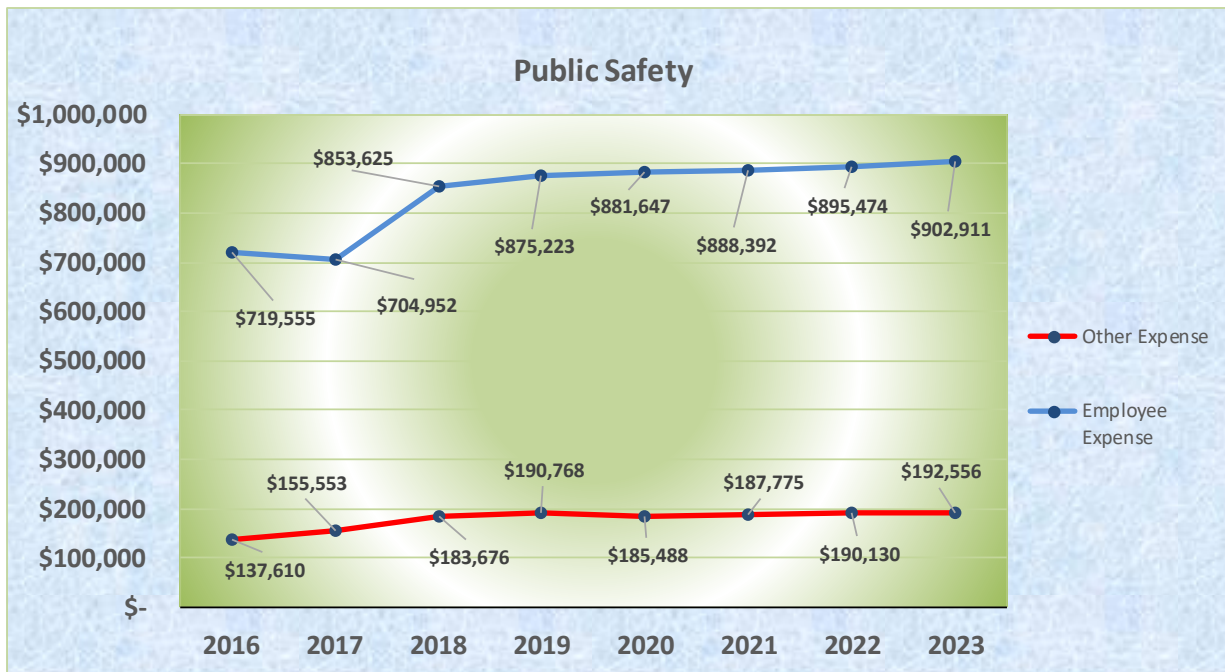
Police Department



**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
PUBLIC SAFETY**

Components of Public Safety:

- Police Department
- Community Services
- Municipal Court



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
0.39%	20.55%	2.77%	0.11%	0.85%	0.88%	0.91%

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
POLICE DEPARTMENT PROGRAM NARRATIVE**

The Mountain Village Police Department is staffed by 7 sworn officers and a civilian office manager. All staff works a 4 day/10 hour schedule. This allows patrol staff to cover 19 ½ hours per day on duty and 4 ½ hours per day in an “on-call” capacity. During the on-call time, calls for service are less than 3% of the total call load. The schedule has a ½ hour overlap to provide briefing and pass on of information to the next shift. All officers are subject to recall to duty unless they are out-of-state.

MISSION : The delivery of quality service, both timely and courteous, shall be the mandate that guides the members of the Mountain Village Police Department, always with the intent of solving problems for those who ask for assistance. The Mountain Village Police pledge is to embrace all the citizens in solving problems, both routine to law enforcement and those unique to the community. Mountain Village Police will solicit citizen input, ideas and guidance, for it is only through this relationship that we truly meet or exceed their needs.

DEPARTMENT GOALS

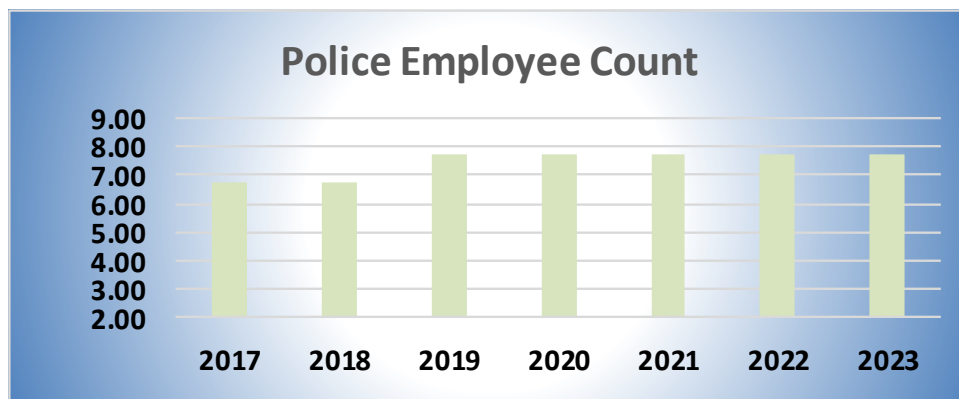
1. Maintain a high level of public confidence with the community.
2. Maintain a high level of visibility while on vehicle patrol.
3. Respond to calls for service in a courteous, professional and timely manner.
4. Maintain a high level of community policing by conducting quality foot patrols in the business sector and high density complexes.
5. Operate the department within budget
6. Environmental Stewardship

DEPARTMENT PERFORMANCE MEASURES

1. Community engagement events to receive direct feedback (i.e. National Night out, Coffee with a cop)
2. Officers are to patrol all roads at least once during the shift.
3. Calls for service are to be handled within 8 minutes of the call being received and with generation of minimal complaints.
4. Officers should patrol the business areas and high density complexes on foot an average of 2 hours per shift.
5. Department year end expenditure totals do not exceed the adopted budget.
6. Reduce paper usage by going “paperless” as much as possible for case reports.

2018 PERFORMANCE MEASURES ACHIEVEMENTS

1. Regularly scheduled direct feedback
 - a. National Night out NNO held on August 7th, 2018 attendance estimated at 250 - 300.
 - b. Continue quarterly Coffee with a Cop. Estimated attendance 50 to 75 people
2. Patrol no less than 30 miles per shift
 - a. Maintained an average of 49 patrol miles per shift.
3. Calls for service, within 8 minutes, little or no complaints
 - a. The average response time is 7 minutes 27 seconds from the time an officer receives the call from dispatch until the officer arrives on scene. For last year's same reporting period this was 6 minutes 11 seconds. This reported response time is for criminal activity / priority response calls. Other calls for service response may be up to 20 minutes depending on officer availability and type of call.
 - b. The police department did not receive any significant complaints over this reporting period.
4. Patrol on foot as average of 2 hours per shift
 - a. Foot patrols in the core areas met our goal in the season reflecting steady increases from last year.
5. Year End Expenditure totals do not exceed the adopted budget
 - a. Police Department is on track for year-end budget
6. Environmental goal
 - a. Continue to attempt as many “paperless options” as possible. Next step is hopefully a e-ticket system.





Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-0.20%	22.13%	2.81%	0.05%	0.85%	0.88%	0.91%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Police Department

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Police Department	Salaries & Wages	408,939	399,118	500,004	483,672	(16,332)	499,413	15,741	499,413	499,413	499,413	499,413
Police Department	Offset Labor	-	-	-	-	-	-	-	-	-	-	-
Police Department	Housing Allowance	61,409	61,035	75,975	75,975	-	75,975	-	75,975	75,975	75,975	75,975
Police Department	Group Insurance	77,666	74,313	96,979	96,979	-	96,979	-	101,828	106,919	112,265	117,879
Police Department	Dependent Health Reimbursement	(5,379)	(3,209)	(9,272)	(9,272)	-	(9,272)	-	(9,272)	(9,272)	(9,272)	(9,272)
Police Department	FPPA/PERA Pensions & Medicare	61,800	60,406	78,909	76,672	(2,237)	76,810	138	76,810	76,810	76,810	76,810
Police Department	Death & Disability Insurance	6,972	7,180	10,944	10,633	(311)	10,644	11	10,644	10,644	10,644	10,644
Police Department	PERA 401K & FPPA 457	18,988	18,746	23,252	22,593	(659)	25,724	3,131	25,724	25,724	25,724	25,724
Police Department	Workers Compensation	13,132	10,964	17,691	17,691	-	18,576	885	19,504	20,480	21,504	22,579
Police Department	Other Employee Benefits	8,049	5,906	6,936	6,936	-	6,936	-	6,936	6,936	6,936	6,936
Police Department	Janitorial/Trash Removal (1)	4,800	4,800	6,636	6,636	-	7,000	364	7,000	7,000	7,000	7,000
Police Department	Vehicle Repair & Maintenance	856	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	1,459	2,061	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Police Department	Vehicle Repair & Maintenance	181	101	500	500	-	500	-	500	500	500	500
Police Department	Repairs & Maintenance-Equipment (2)	3,723	4,196	3,000	13,000	10,000	13,000	-	13,000	13,000	13,000	13,000
Police Department	Vehicle Repair & Maintenance	102	174	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	(90)	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	1,246	1,448	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	827	226	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	102	2,991	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	11	-	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance	753	709	-	-	-	-	-	-	-	-	-
Police Department	Rental-Equipment	1,095	1,085	1,622	1,622	-	1,622	-	1,622	1,622	1,622	1,622
Police Department	Facility Expenses	4,152	4,159	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Police Department	Communications	2,322	1,979	5,100	5,100	-	5,100	-	5,100	5,100	5,100	5,100
Police Department	Communications-Cell Phone	5,894	6,059	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Police Department	Phone Equipment	951	-	100	100	-	100	-	100	100	100	100
Police Department	Dispatch (3)	50,443	61,993	69,272	69,272	-	74,000	4,728	76,220	78,507	80,862	83,288
Police Department	Dues & Fees	690	830	900	900	-	900	-	900	900	900	900
Police Department	Travel, Education & Training	11,439	14,032	8,500	8,500	-	8,500	-	8,500	8,500	8,500	8,500
Police Department	Emergency Medical Services	199	503	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Police Department	Contract Labor	-	200	-	-	-	-	-	-	-	-	-
Police Department	Investigation (4)	225	97	-	4,800	4,800	-	(4,800)	-	-	-	-
Police Department	Evidence Processing	1,155	707	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Police Department	Medical Clearance	1,100	800	1,250	1,250	-	1,250	-	1,250	1,250	1,250	1,250
Police Department	Postage & Freight	393	281	200	400	200	400	-	400	400	400	400
Police Department	Bank Fees - Credit Card Fees	642	534	700	700	-	700	-	700	700	700	700
Police Department	General Supplies & Material	3,741	6,534	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Police Department	Uniforms (5)	4,731	1,317	1,700	3,200	1,500	2,000	(1,200)	2,000	2,000	2,000	2,000
Police Department	Uniforms-Officer Equip	819	1,081	1,700	1,700	-	2,000	300	2,000	2,000	2,000	2,000
Police Department	Vehicle Equipment (6)	441	3,026	-	-	-	7,500	7,500	-	-	-	-
Police Department	Evidence Supplies	294	252	350	350	-	350	-	350	350	350	350
Police Department	Firearms-Ammo, Repair & Maintenance (7)	2,448	2,835	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Materials/Working Supplies	-	33	225	225	-	225	-	225	225	225	225
Police Department	Intoxilizer-Supplies	1,062	771	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Police Department	Detoxification	2,100	2,150	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Contributions (8)	-	-	30,000	-	(30,000)	-	-	-	-	-	-
Police Department	Supplies-Mounted Patrol	(21)	-	-	-	-	-	-	-	-	-	-
Police Department	Parking Expenses	-	-	250	250	-	250	-	250	250	250	250
Police Department	Business Meals	1,058	(499)	500	500	-	500	-	500	500	500	500
Police Department	Employee Appreciation	300	184	800	800	-	800	-	800	800	800	800
Police Department	Books & Periodicals (9)	6,275	6,271	7,250	7,250	-	7,250	-	7,250	7,250	7,250	7,250
Police Department	Utilities - Natural Gas	1,351	2,460	1,561	1,561	-	1,561	-	1,561	1,561	1,561	1,561

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Police Department

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Police Department	Utilities - Electricity	4,173	3,133	4,550	4,550	-	4,550	-	4,550	4,550	4,550	4,550
Police Department	Utilities - Gasoline	6,190	5,633	9,380	9,380	-	9,380	-	9,380	9,380	9,380	9,380
Total		781,208	779,607	985,164	952,125	(33,039)	978,922	26,797	979,420	987,773	996,498	1,005,613

- (1) Increase in cleaning service fees plus two carpet cleanings per year
- (2) Upgrade gondola station 1,4,5 and 6 cameras to IP system
- (3) MVPD % of calls (three year average) through West CO 5.5%
- (4) Investigation 113 Highland Way
- (5) 2018- plan to hire three officers before the end of the year to be full staffed and need to supply uniforms
- (6) 2019 add transport cages to existing vehicles for officer and prisoner safety 2019
- (7) 2018 - POST grant \$1346
- (8) County Detox Facility funding is now for a detox transport vehicle.
- (9) Includes Lexipol subscription (policy & procedure manual) including updates and daily training bulletins

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
COMMUNITY SERVICES PROGRAM NARRATIVE**

The Town of Mountain Village Community Services mission is to meet or exceed the needs of the Mountain Village community. The Community Services division expects and encourages citizens and guests alike to make use of its services. The success of the division is measured in its ability to maintain the quality of life in Mountain Village all the while respecting the rights and liberties of all.

The delivery of quality service, both timely and courteous, shall be the mandate that guides the members of the Mountain Village Police Department, always with the intent of solving problems for those who ask for assistance. The Mountain Village Police pledge is to embrace all the citizens in solving problems, both routine to law enforcement and those unique to the community. Mountain Village Community Services officers will solicit citizen input, ideas and guidance, for it is only through this relationship that we truly meet or exceed their needs. Staffing levels are 2 FTEs paid 0.35 from the Community Services Budget and 0.65 from the Parking Budget.

DEPARTMENT GOALS

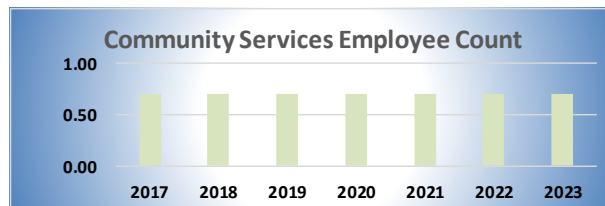
1. Maintain a high level of parking control on all town streets and public parking lots through enforcement, maintenance, and issuance of appropriate permits.
2. Provide public assistance as necessary in a courteous, professional, and timely manner.
3. Under the guidance of the Town's municipal code, enforce and provide for domestic and non-domestic animal control.
4. Stay within budget.
5. Environmental Stewardship

DEPARTMENT PERFORMANCE MEASURES

1. Parking is enforced consistently – Seven days a week from 6 am to 6 pm.
(after CSO work hours, patrol officers enforce parking)
2. 100% response to calls for assistance in a timely manner. (within 10 minutes of receiving call) Manage animal control to the general satisfaction of Town Council and residents.
3. Department year-end expenditure totals do not exceed the adopted budget.
4. Reduction of greenhouse gas emissions by implementing bicycle patrol –

2018 PERFORMANCE MEASURES ACHIEVEMENTS

1. *Parking is enforced consistently – Seven days a week from 6 am to 6 pm.*
 - a. *By having seven day week coverage, enforcement is consistent.*
2. *100% response to calls for assistance in a timely manner. (within 10 minutes of receiving call)*
 - a. *Response time is tracking at 7:27 minutes per call*
3. *Manage animal control to the general satisfaction of Town Council and residents.*
 - a. *47 animal related calls for service – resolved. (27 in 2017)*
4. *Department year-end expenditure totals do not exceed the adopted budget.*
 - a. *Community Service is tracking under budget.*
5. *Environmental goal*
 - a. *Average time on bike patrol is 1 hour 17 minutes (24 total patrols) compared to 1 hour 43 minutes in 2017.*



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
6.48%	6.00%	2.51%	0.88%	0.92%	0.96%	1.00%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Community Services

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Community Services	Salaries & Wages	27,358	29,167	29,313	29,562	249	30,508	946	30,508	30,508	30,508	30,508
Community Services	Group Insurance	9,109	9,179	8,759	8,750	(9)	8,750	-	9,188	9,647	10,129	10,636
Community Services	Dependent Health Reimbursement	(184)	(505)	-	-	-	-	-	-	-	-	-
Community Services	PERA & Payroll Taxes	4,251	4,536	4,508	4,547	39	4,693	146	4,693	4,693	4,693	4,693
Community Services	PERA 401K	273	296	395	399	4	399	-	399	399	399	399
Community Services	Workers Compensation	594	690	2,372	850	(1,522)	893	43	937	984	1,033	1,085
Community Services	Other Employee Benefits	567	613	620	620	-	620	-	620	620	620	620
Community Services	Uniforms	610	192	800	800	-	1,000	200	1,000	1,000	1,000	1,000
Community Services	Vehicle Repairs & Maintenance	300	118	800	800	-	800	-	800	800	800	800
Community Services	Communications-Cell Phone	799	660	622	622	-	622	-	622	622	622	622
Community Services	Travel, Education & Training	-	1,835	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Community Services	General Supplies	615	1,062	700	700	-	700	-	700	700	700	700
Community Services	Animal Control	540	82	200	200	-	200	-	200	200	200	200
Community Services	Employee Appreciation	100	-	200	200	-	200	-	200	200	200	200
Community Services	Utilities - Gasoline	2,199	2,259	3,144	3,144	-	3,144	-	3,144	3,144	3,144	3,144
Total		47,130	50,184	54,433	53,194	(1,239)	54,528	1,334	55,010	55,516	56,048	56,606

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
MUNICIPAL COURT PROGRAM NARRATIVE**

The Town of Mountain Village operates a monthly municipal court which constitutes the judicial branch of the Town government. The municipal court shall be vested with exclusive original jurisdiction over all cases arising under the Town's charter, under the ordinances duly enacted under the Charter, and as otherwise conferred under the law. Town Council appoints the Municipal Judge who shall serve a two year term. A court clerk on Town staff shall serve on a part-time basis at .25 of a full time equivalent. That staff person is currently serving as the administrative assistant in the Town Police Department at .75 of a full time equivalent

DEPARTMENT GOALS

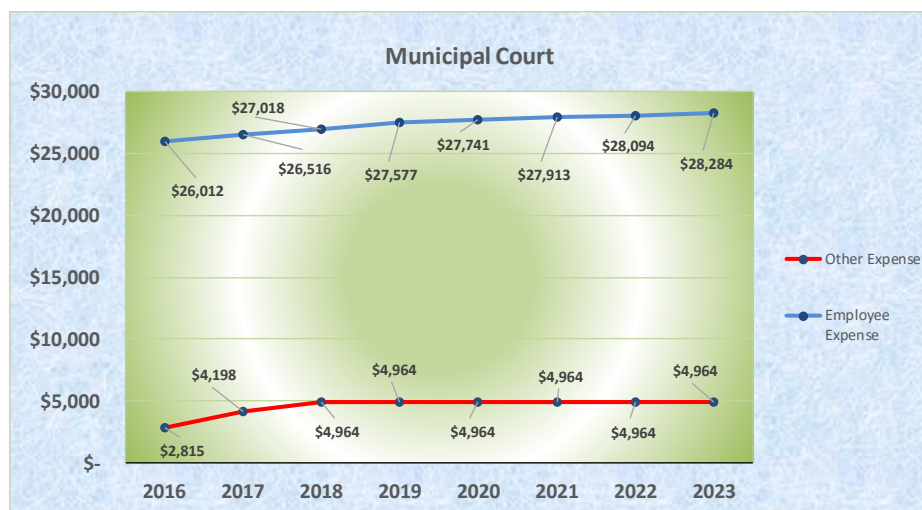
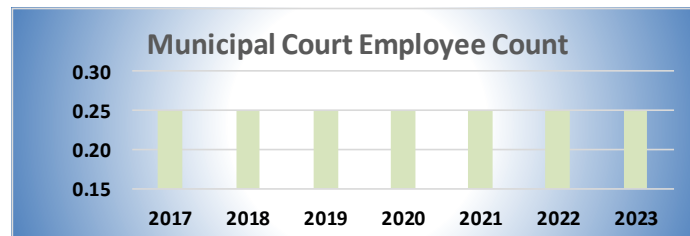
1. Convene municipal court one day per month.
2. Court should start promptly on the date and time as provided to defendants.
3. Stay within budget.
4. Environmental Stewardship

DEPARTMENT PERFORMANCE MEASURES

1. Court convened 12 times per year.
2. Court date and/or time should occur on time no less than 90% of the time (11 out of 12 days per year)
3. Department year-end expenditure totals do not exceed the adopted budget.
4. As much as possible reduce paper consumption.

2018 PERFORMANCE MEASURES ACHIEVEMENTS

1. Court convened 12 times per year.
 - a. Court is convened once per month
2. Court date and/or time should occur on time no less than 90% of the time (11 out of 12 days per year)
 - a. Court convenes on time
3. Department year-end expenditure totals do not exceed the adopted budget.
 - a. Municipal Court is tracking under budget
4. Environmental goal
 - a. Continuing to offer as many electronic options through the court system as possible



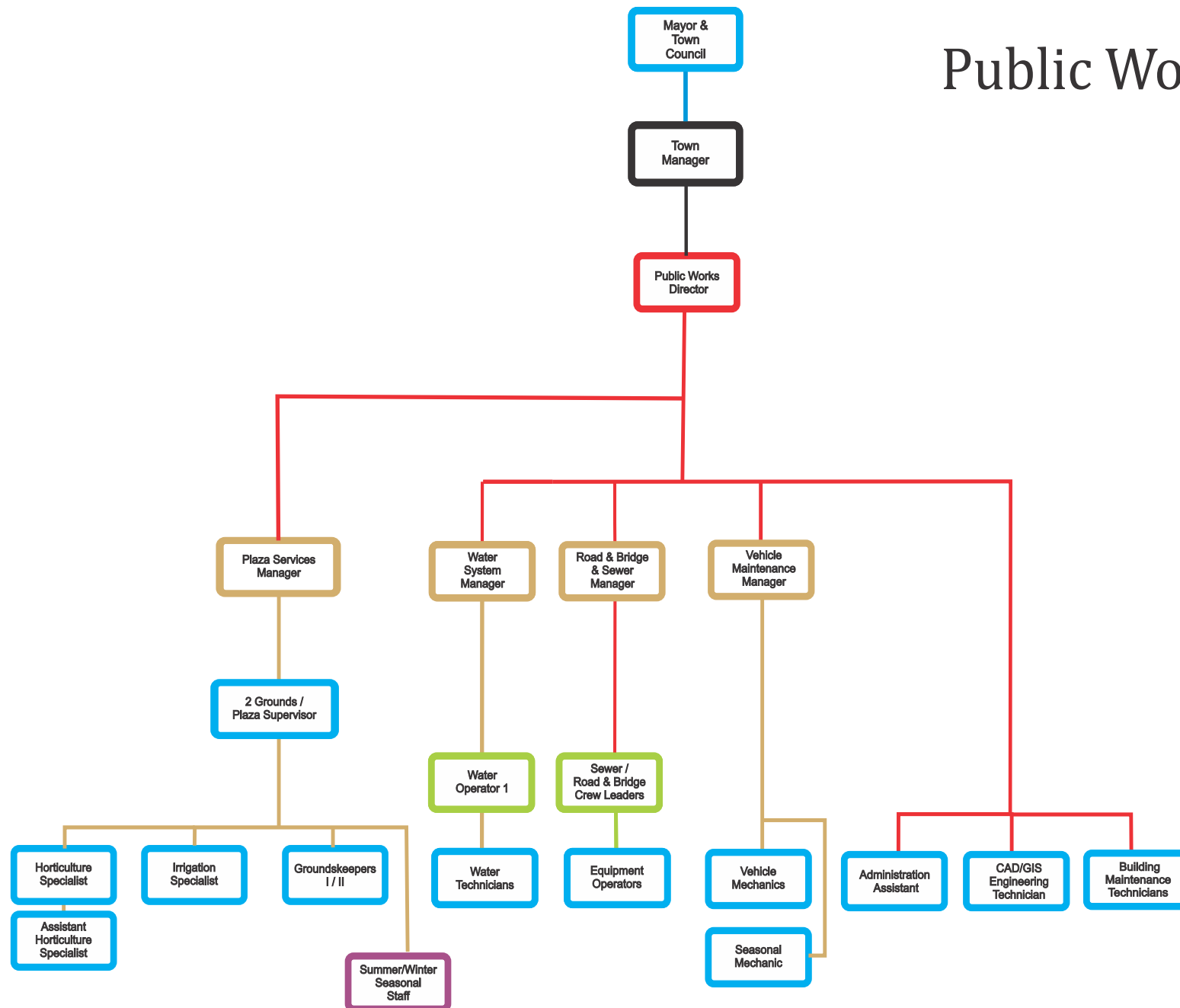
Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
6.54%	4.13%	1.75%	0.50%	0.53%	0.55%	0.57%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Municipal Court

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Municipal Court	Salaries & Wages	17,736	18,071	18,125	18,243	118	18,635	392	18,635	18,635	18,635	18,635
Municipal Court	Group Insurance	3,253	3,278	3,126	3,126	-	3,126	-	3,282	3,446	3,619	3,800
Municipal Court	Dependent Health Reimbursement	(359)	(361)	(348)	(348)	-	(348)	-	(348)	(348)	(348)	(348)
Municipal Court	PERA & Payroll Taxes	2,683	2,752	2,788	2,806	18	2,866	60	2,866	2,866	2,866	2,866
Municipal Court	PERA 401K	1,008	1,043	1,030	1,037	7	1,137	100	1,137	1,137	1,137	1,137
Municipal Court	Workers Compensation	64	68	145	145	-	152	7	160	168	176	185
Municipal Court	Other Employee Benefits	1,626	1,663	2,009	2,009	-	2,009	-	2,009	2,009	2,009	2,009
Municipal Court	Equipment Rental	1,095	1,085	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Municipal Court	Communications	383	412	384	384	-	384	-	384	384	384	384
Municipal Court	Dues & Fees	60	40	80	80	-	80	-	80	80	80	80
Municipal Court	Travel, Education & Training	766	1,303	2,100	2,100	-	2,100	-	2,100	2,100	2,100	2,100
Municipal Court	Postage & Freight	157	7	100	100	-	100	-	100	100	100	100
Municipal Court	General Supplies & Material	320	1,351	800	800	-	800	-	800	800	800	800
Municipal Court	Employee Appreciation	33	-	-	-	-	-	-	-	-	-	-
Total		28,827	30,713	31,839	31,982	143	32,541	559	32,705	32,877	33,058	33,248

Public Works

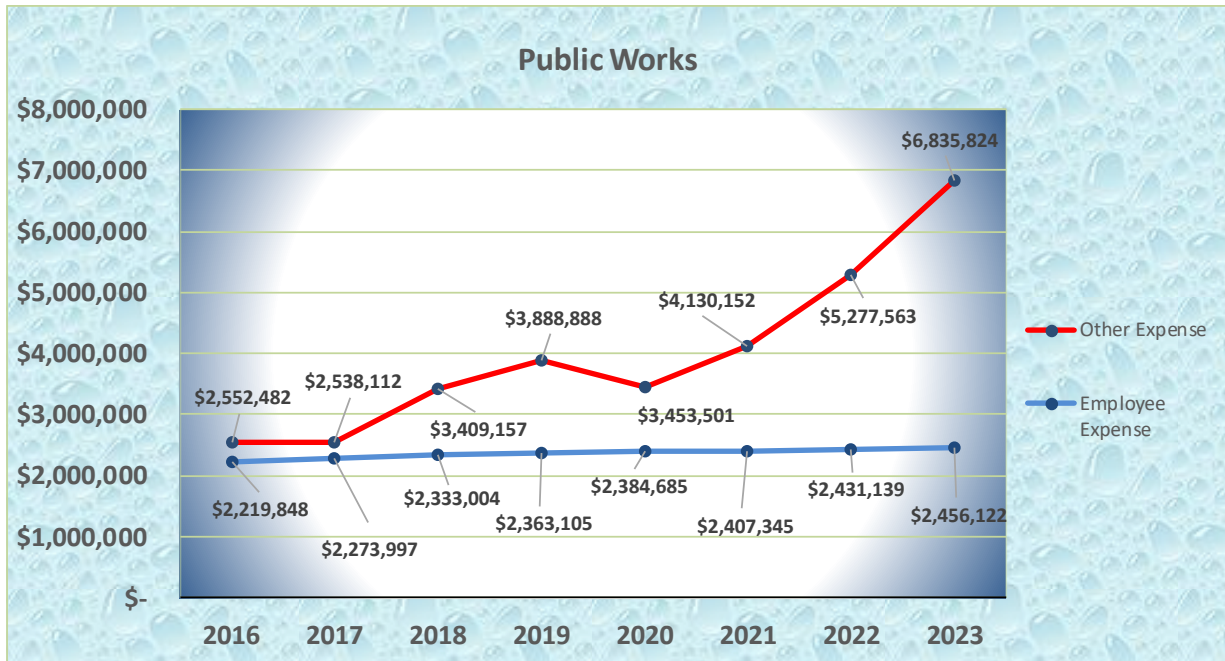


**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
PUBLIC WORKS**

Public Works elements:

Water & Sewer
Road & Bridge
Vehicle Maintenance
Building and Facility Maintenance
Plaza Services

Enterprise Fund
General Fund
General Fund
General Fund
General Fund



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
0.83%	19.33%	8.88%	-6.62%	11.98%	17.92%	20.54%

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
WATER AND SEWER DEPARTMENT PROGRAM NARRATIVE**

The Water Department is responsible for the operation and maintenance of the water systems of Mountain Village. Systems include: Mountain Village, Ski Ranches, and West Meadows. Water Department staff serves as operators of the Elk Run development system as well. The department is also responsible for the snow removal at the Gondola Parking Garage and the trail from Town Hall to Blue Mesa Parking lot.

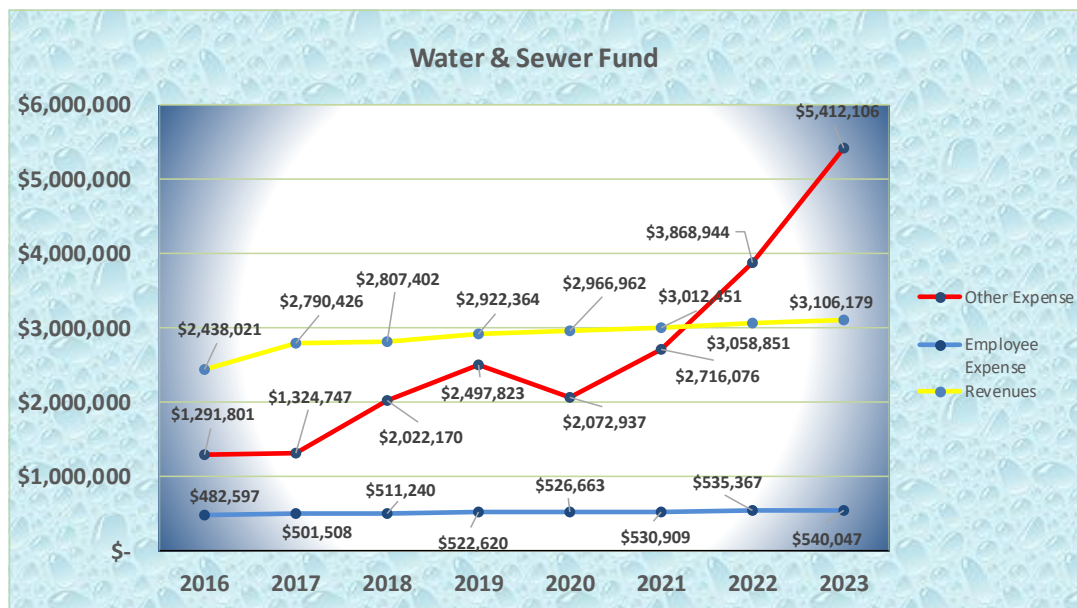
The water department staff operates on a seven day a week schedule in the winter and provides seven day twenty-four hour emergency on call coverage year round. The staff also plays a significant part in the winter operating plan as they provide all the manpower for the snow removal at the Gondola Parking Garage and the trail to the Village Center.

DEPARTMENT GOALS

1. Provide clean and safe drinking water to the customers of the Mountain Village water system.
2. Provide prompt and courteous service to all customers, timely locates and inspections on water or sewer system installations and response to system problems.
3. Maintain the system to a higher level than industry standard of less 10% loss due to leakage.
4. Maintain regulatory compliance according to all applicable rules and laws that pertain to public water systems.
5. Perform an effective maintenance program to reduce costs and lessen the severity of breakdowns.
6. Provide service to the residents and guests by the timely and cost effective removal of snow from GPG and walkways.
7. Operating the enterprise does not require general tax subsidy.

DEPARTMENT PERFORMANCE MEASURES

1. 100% of water consumption reports and water sample test results are without deficiencies.
2. A. Track time for response and resolution of customer service issues, and contractor requests with the objective of same day service. B. Track time for response to emergency situations with the goal of one to two hour response.
3. Perform monthly water audit tracking percent of water loss with the objective of less than 10% loss.
4. 100% regulatory compliance.
5. A. Track maintenance costs on hydrants, valves and PRVs and compare with industry average.
B. Reduce down time due to system failures; compared with industry standard of no customers without water.
6. Performing snow removal tasks at GPG by 8AM on light snow days (<3") and by 9AM on medium to heavy (>3") snow days with a goal of 90% or better.
7. Department year end expenditures do not exceed the adopted budget.



Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
2.92%	38.72%	19.22%	-13.93%	24.90%	35.64%	35.14%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<u>Summary</u>												
Revenues												
Water & Sewer Service Fees		2,428,268	2,780,053	2,688,952	2,793,952	105,000	2,908,914	114,962	2,953,512	2,999,001	3,045,401	3,092,729
Other Revenues		9,753	10,373	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450
Total Revenues		2,438,021	2,790,426	2,702,402	2,807,402	105,000	2,922,364	114,962	2,966,962	3,012,451	3,058,851	3,106,179
Operating Expenses												
Water Operating Costs		902,236	929,911	1,165,801	1,030,901	(134,900)	1,138,963	108,062	1,063,037	1,077,551	1,092,565	1,108,100
Sewer Operating Costs		479,585	507,191	547,636	547,638	2	550,737	3,099	551,662	552,631	553,646	554,710
Water/Sewer Contingency		-	-	34,269	31,571	(2,698)	33,794	2,223	32,294	32,604	32,924	33,256
Total Operating Costs		1,381,821	1,437,102	1,747,706	1,610,110	(137,596)	1,723,493	113,384	1,646,993	1,662,785	1,679,136	1,696,066
Capital												
Capital Costs		392,577	389,153	1,379,250	923,300	(455,950)	1,296,950	373,650	952,608	1,584,200	2,725,175	4,256,088
Total Capital		392,577	389,153	1,379,250	923,300	(455,950)	1,296,950	373,650	952,608	1,584,200	2,725,175	4,256,088
Other Source/Uses												
Tap Fees	MV Tap Fees	42,960	255,316	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Tap Fees	SR - Tap Fees	-	21,232	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Tap Fees	SKY - Tap Fees	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Water/Sewer Other Sources/Uses	Sale of Assets	-	352	-	-	-	-	-	-	-	-	-
Water/Sewer Other Sources/Uses	Transfer To GF - Overhead Allocation	(131,311)	(142,527)	(152,406)	(149,630)	2,776	(170,976)	(21,346)	(176,060)	(176,755)	(180,301)	(183,625)
Total Other Sources/Uses		(88,351)	134,373	(45,406)	(42,630)	2,776	(63,976)	(21,346)	(69,060)	(69,755)	(73,301)	(76,625)
Surplus (Deficit)		575,272	1,098,544	(469,960)	231,362	701,322	(162,055)	(393,417)	298,301	(304,289)	(1,418,761)	(2,922,600)
Beginning Available Fund Balance		1,970,055	2,545,327	3,643,871	3,643,871		3,875,233		3,713,177	4,011,478	3,707,189	2,288,428
Ending Available Fund Balance		2,545,327	3,643,871	3,173,911	3,875,233		3,713,177		4,011,478	3,707,189	2,288,428	(634,172)

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Revenues													
MV Water	MV-Water Base Fees	824,377	911,686	930,375	930,375	-	1,023,413	93,038	1,043,881	1,064,758	1,086,054	1,107,775	
MV Water	MV-Sewer Base Fees	824,377	911,686	930,375	930,375	-	1,023,413	93,038	1,043,881	1,064,758	1,086,054	1,107,775	
MV Water	MV-Water Excess Fees	349,882	390,316	350,000	375,000	25,000	350,000	(25,000)	350,000	350,000	350,000	350,000	
MV Water	MV-Water Irrigation Fees	65,772	92,682	66,524	66,524	-	66,524	-	66,524	66,524	66,524	66,524	
MV Water	MV-Water Construction	463	531	1,577	1,577	-	1,577	-	1,577	1,577	1,577	1,577	
MV Water	MV-Snowmaking Fees	198,047	287,759	220,942	300,942	80,000	225,000	(75,942)	225,000	225,000	225,000	225,000	
Total Mountain Village Revenues		2,262,918	2,594,660	2,499,793	2,604,793	105,000	2,689,926	85,133	2,730,863	2,772,618	2,815,208	2,858,650	
Ski Ranches Water	SR-Water Base Fees	127,963	142,206	145,049	145,049	-	174,059	29,010	177,540	181,091	184,713	188,407	
Ski Ranches Water	SR-Water Excess Fees	11,217	13,392	15,697	15,697	-	15,697	-	15,697	15,697	15,697	15,697	
Ski Ranches Water	SR-Irrigation Fees	-	289	175	175	-	175	-	175	175	175	175	
Ski Ranches Water	SR-Water Construction	5	32	342	342	-	342	-	342	342	342	342	
Total Ski Ranches Revenues		139,185	155,919	161,263	161,263	-	190,273	29,010	193,754	197,305	200,927	204,621	
Skyfield Water	SKY-Water Base Fees	7,862	8,684	8,190	8,190	-	9,009	819	9,189	9,373	9,560	9,752	
Skyfield Water	SKY-Water/Standby Fees	8,190	8,190	8,721	8,721	-	8,721	-	8,721	8,721	8,721	8,721	
Skyfield Water	SKY-Water Excess Fees	10,113	12,600	10,200	10,200	-	10,200	-	10,200	10,200	10,200	10,200	
Skyfield Water	SKY-Water Irrigation Fees	-	-	785	785	-	785	-	785	785	785	785	
Total Skyfield Revenues		26,165	29,474	27,896	27,896	-	28,715	819	28,895	29,079	29,266	29,458	
Other Revenues - Water/Sewer	MV-Water/Sewer Inspection Fees	1,200	3,600	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500	
Other Revenues - Water/Sewer	SR/SF Water Inspection Fees	-	300	-	-	-	-	-	-	-	-	-	
Other Revenues - Water/Sewer	Elk Run Maintenance Fees	3,858	2,038	3,800	3,800	-	3,800	-	3,800	3,800	3,800	3,800	
Other Revenues - Water/Sewer	Late Fees	4,195	4,335	4,700	4,700	-	4,700	-	4,700	4,700	4,700	4,700	
Other Revenues - Water/Sewer	Water Fines	500	100	450	450	-	450	-	450	450	450	450	
Total Other Revenues		9,753	10,373	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450	

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Sewer Expense	Salaries & Wages	51,654	54,499	61,674	61,675	1	63,649	1,974	63,649	63,649	63,649	63,649
Sewer Expense	Group Insurance	13,013	13,113	12,513	12,513	-	12,513	-	13,139	13,796	14,485	15,210
Sewer Expense	Dependent Health Reimbursement	(724)	(722)	(725)	(725)	-	(725)	-	(725)	(725)	(725)	(725)
Sewer Expense	PERA & Payroll Taxes	7,896	8,316	9,485	9,486	1	9,790	304	9,790	9,790	9,790	9,790
Sewer Expense	PERA 401K	3,045	3,212	3,635	3,635	-	3,819	184	3,819	3,819	3,819	3,819
Sewer Expense	Workers Compensation	878	943	1,094	1,094	-	1,149	55	1,206	1,266	1,330	1,396
Sewer Expense	Other Employee Benefits	810	875	895	895	-	895	-	895	895	895	895
Sewer Expense	Employee Appreciation	50	138	100	100	-	100	-	100	100	100	100
Sewer Expense	Vehicle Repair & Maintenance	16,345	8,938	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Sewer Expense	Vehicle Repair & Maintenance	-	-	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
Sewer Expense	Sewer Line Checks	20,751	26,889	27,040	27,040	-	27,040	-	27,040	27,040	27,040	27,040
Sewer Expense	Facility Expenses	1,140	931	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Communications	741	896	650	650	-	1,000	350	1,000	1,000	1,000	1,000
Sewer Expense	Travel-Education & Training	280	478	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Sewer Expense	General Supplies & Materials	4,246	3,829	5,083	5,083	-	5,083	-	5,083	5,083	5,083	5,083
Sewer Expense	Supplies-Safety	781	-	877	877	-	877	-	877	877	877	877
Sewer Expense	Supplies - Office	994	1,027	800	800	-	800	-	800	800	800	800
Sewer Expense	Regional Sewer O&M	308,595	331,965	360,794	360,794	-	360,794	-	360,794	360,794	360,794	360,794
Sewer Expense	Regional Sewer Overhead	43,772	47,499	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
Sewer Expense	Utilities - Electricity	2,251	2,161	2,426	2,426	-	2,547	121	2,675	2,808	2,949	3,096
Sewer Expense	Utilities - Gasoline	3,067	2,204	3,713	3,713	-	3,824	111	3,939	4,057	4,179	4,304
Total		479,585	507,191	547,636	547,638	2	550,737	3,099	551,662	552,631	553,646	554,710

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
MV Water Expense	Salaries & Wages	271,845	263,493	284,438	281,383	(3,055)	290,387	9,004	290,387	290,387	290,387	290,387
MV Water Expense	Offset Labor	(2,106)	(2,380)	(5,000)	(5,000)	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)
MV Water Expense	Housing Allowance	8,993	8,967	8,970	8,970	-	8,970	-	8,970	8,970	8,970	8,970
MV Water Expense	Group Insurance	58,089	63,985	60,880	59,707	(1,173)	59,707	-	62,692	65,827	69,118	72,574
MV Water Expense	Dependent Health Reimbursement	(3,000)	(3,724)	(7,809)	(7,809)	-	(7,809)	-	(7,809)	(7,809)	(7,809)	(7,809)
MV Water Expense	PERA & Payroll Taxes	41,770	40,845	43,747	43,699	(48)	44,662	963	44,662	44,662	44,662	44,662
MV Water Expense	PERA 401K	14,345	11,930	16,832	16,832	-	15,035	(1,797)	15,035	15,035	15,035	15,035
MV Water Expense	Workers Compensation	6,515	5,499	5,616	6,500	884	6,825	325	7,166	7,525	7,901	8,296
MV Water Expense	Other Employee Benefits	4,455	4,200	4,923	4,923	-	4,923	-	4,923	4,923	4,923	4,923
MV Water Expense	Employee Appreciation	188	138	533	533	-	533	-	533	533	533	533
MV Water Expense	Uniforms	1,176	636	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Legal - Water	4,660	32,305	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Legal - Elk Run	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Legal - TSG Water	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Sample Analysis	9,098	4,899	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Augmentation Plan (1)	19,815	25,330	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
MV Water Expense	Janitorial/Trash Removal	1,560	1,560	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
MV Water Expense	Vehicle Repair & Maintenance	22,903	35,620	30,897	30,897	-	31,445	548	32,003	32,573	33,155	33,747
MV Water Expense	Software Support	1,280	1,722	2,500	2,500	-	1,500	(1,000)	1,500	1,500	1,500	1,500
MV Water Expense	Backflow Testing	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500
MV Water Expense	Facility Expenses	1,053	1,222	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Insurance	15,506	12,223	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Communications	4,120	4,593	4,329	4,329	-	4,329	-	4,329	4,329	4,329	4,329
MV Water Expense	Internet Services	2,011	2,011	2,208	2,208	-	2,208	-	2,252	2,252	2,252	2,252
MV Water Expense	Dues & Fees	2,281	2,459	2,500	2,500	-	1,500	(1,000)	1,500	1,500	1,500	1,500
MV Water Expense	Travel-Education & Training	510	147	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Invoice Processing	3,713	3,695	3,500	3,500	-	4,000	500	4,000	4,000	4,000	4,000
MV Water Expense	Online Payment Processing Fees	19,278	17,084	18,000	18,000	-	20,000	2,000	20,000	20,000	20,000	20,000
MV Water Expense	Postage & Freight	4,631	4,539	5,772	5,772	-	5,772	-	5,772	5,772	5,772	5,772
MV Water Expense	General Supplies & Materials	20,182	20,623	20,955	20,955	-	20,955	-	20,955	20,955	20,955	20,955
MV Water Expense	Supplies - Chlorine	13,630	10,564	15,450	15,450	-	15,450	-	15,450	15,450	15,450	15,450
MV Water Expense	Supplies - Office	1,682	1,515	1,714	1,714	-	1,714	-	1,714	1,714	1,714	1,714
MV Water Expense	Meter Purchases	6,637	1,716	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
MV Water Expense	Business Meals	60	337	150	150	-	150	-	150	150	150	150
MV Water Expense	Utilities - Natural Gas	1,624	1,850	3,270	3,270	-	3,401	131	3,537	3,678	3,825	3,978
MV Water Expense	Utilities - Electricity	278,310	278,384	344,409	300,000	(44,409)	309,000	9,000	318,270	327,818	337,653	347,782
MV Water Expense	Utilities - Gasoline	3,715	4,746	9,211	9,211	-	9,395	184	9,583	9,775	9,970	10,170
MV Water Expense	Pump Replacement	22,813	8,809	23,397	23,397	-	23,397	-	23,397	23,397	23,397	23,397
MV Water Expense	Tank Maintenance	-	3,850	100,000	10,000	(90,000)	100,000	90,000	10,000	10,000	10,000	10,000
MV Water Expense	Water Conservation Incentives	20,000	(10,957)	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total		883,342	864,433	1,123,518	985,717	(137,801)	1,097,075	111,358	1,020,598	1,034,542	1,048,968	1,063,894

(1) Augmentation water lease with Trout Lake

Ski Ranches Water Expense	Salaries & Wages	3,670	23,832	8,131	10,000	1,869	10,320	320	10,320	10,320	10,320	10,320
Ski Ranches Water Expense	Group Insurance	543	672	673	673	-	673	-	707	742	779	818
Ski Ranches Water Expense	Dependent Health Reimbursement	-	-	1,251	1,251	-	1,251	-	1,251	1,251	1,251	1,251
Ski Ranches Water Expense	PERA & Payroll Taxes	676	3,353	506	1,538	1,032	1,587	49	1,587	1,587	1,587	1,587
Ski Ranches Water Expense	PERA 401K	228	601	-	-	-	-	-	-	-	-	-
Ski Ranches Water Expense	Water Sample Analysis	522	954	3,309	3,309	-	2,500	(809)	2,500	2,500	2,500	2,500
Ski Ranches Water Expense	Vehicle Repair & Maintenance	5,114	10,976	10,744	10,744	-	11,066	322	11,398	11,740	12,092	12,455
Ski Ranches Water Expense	Dues & Fees	226	274	150	150	-	150	-	150	150	150	150
Ski Ranches Water Expense	General Supplies & Materials	1,744	(62)	1,515	1,515	-	1,560	45	1,607	1,655	1,705	1,756
Ski Ranches Water Expense	Chlorine	1,700	1,700	2,060	2,060	-	250	(1,810)	258	265	273	281
Ski Ranches Water Expense	Supplies-Safety	80	234	200	200	-	200	-	200	200	200	200
Ski Ranches Water Expense	Meter Purchases	1,632	-	2,040	2,040	-	500	(1,540)	500	500	500	500
Ski Ranches Water Expense	Utilities - Natural Gas	492	896	1,746	1,746	-	1,746	-	1,746	1,746	1,746	1,746

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Water & Sewer Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Ski Ranches Water Expense	Utilities - Electricity	2,057	1,634	3,150	3,150	-	3,276	126	3,407	3,543	3,685	3,832
Ski Ranches Water Expense	Utilities - Gasoline	210	285	958	958	-	958	-	958	958	958	958
Ski Ranches Water Expense	Tank And Pipe Replacement	-	20,129	5,850	5,850	-	5,850	-	5,850	5,850	5,850	5,850
Total		18,894	65,478	42,283	45,184	2,901	41,888	(3,296)	42,439	43,008	43,597	44,205
Water/Sewer Capital Expense	Water Rights	37,403	6,524	15,000	15,000	-	-	(15,000)	-	-	-	-
Water/Sewer Capital Expense	Leak Detection System (1)	-	-	-	-	-	30,000	30,000	-	-	-	-
Water/Sewer Capital Expense	Vehicles (2)	-	39,724	28,000	28,000	-	-	(28,000)	-	-	28,000	-
Water/Sewer Capital Expense	Miscellaneous FF&E (3)	-	-	-	-	-	-	-	-	10,000	-	2,500,000
Water/Sewer Capital Expense	Arizona Water Line	29,150	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Ski Ranches Capital	-	25,191	250,000	250,000	-	250,000	-	250,000	250,000	250,000	250,000
Water/Sewer Capital Expense	Power Generators	147,210	1,500	150,000	95,000	(55,000)	55,000	(40,000)	150,000	-	-	-
Water/Sewer Capital Expense	Lift 7 Waterline	-	245,863	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Regional Sewer Capital	178,814	70,351	761,250	335,300	(425,950)	796,950	461,650	387,608	1,159,200	2,282,175	1,141,088
Water/Sewer Capital Expense	Wells - New (4)	-	-	-	25,000	25,000	165,000	140,000	165,000	165,000	165,000	165,000
Water/Sewer Capital Expense	San Miguel Pump (5)	-	-	175,000	175,000	-	-	(175,000)	-	-	-	200,000
Total		392,577	389,153	1,379,250	923,300	(455,950)	1,296,950	373,650	952,608	1,584,200	2,725,175	4,256,088

(1) 2019 Replace Leak Correlator Equipment

(2) 2022 Replace 2008 Dodge Dakota

(3) Replace Supply Lines @ Double Cabin Tank Site 2021, 2023 New meter reading system

(4) 2018-2019 YBR Well

(5) 2023 Replace Pump

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
ROAD AND BRIDGE DEPARTMENT PROGRAM NARRATIVE**

The Road and Bridge Department is responsible for the care and maintenance of 20 miles of road, 20 bridges and 8 parking areas as well as inspecting and maintaining 9 miles of sewer main, 232 manholes and 3 lift stations.

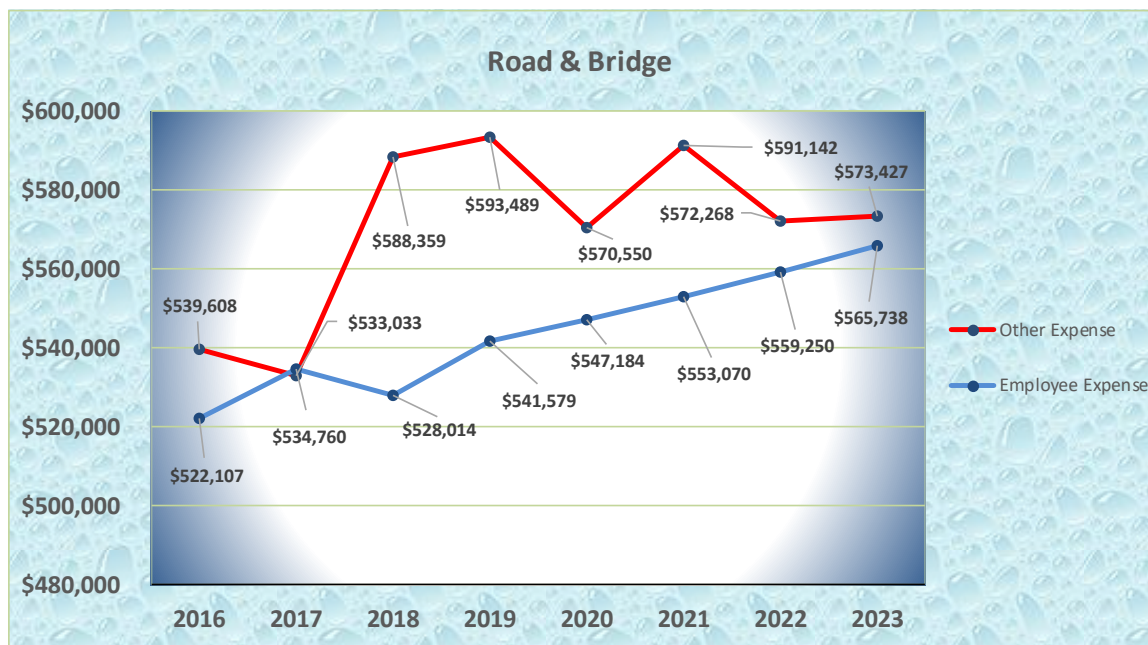
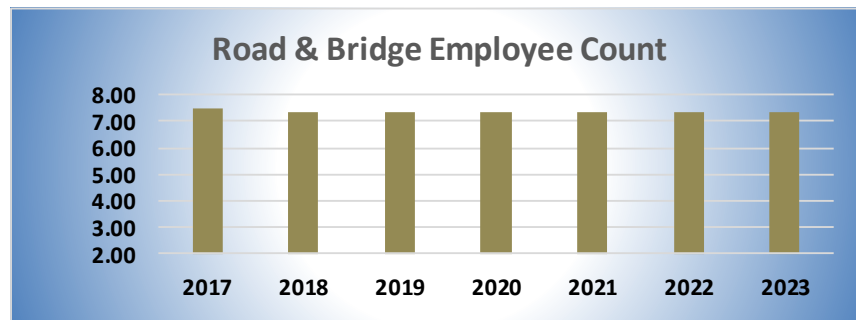
The Road and Bridge staff performs all in-house pavement repairs. They provide a significant amount of full depth asphalt patching at a considerable savings to the Town. The process involves all grinding, prep and paving operations as well as traffic control. The staff performs all other phases of roadway repair and maintenance. Road and Bridge has also undertaken numerous repairs of the main line sewer system identified by video inspection of the lines. In the winter the R&B staff provides seven day coverage for snow removal and all other required maintenance with three operators on the day shift and one operator at night until midnight. Snow removal includes all roads and parking areas owned by the Town. Along with these primary duties R&B performs wetland or sensitive area mitigation, sign repair, tree removal, road striping, culvert and drainage maintenance and routine maintenance of the sewer system.

DEPARTMENT GOALS

1. Provide snow and ice removal for all the Town's roadways and parking areas to ensure the safest conditions possible in all weather conditions.
2. Complete the initial plow routes within proscribed time limits; the grader route within 3 hours on light to normal snow days (<6") and 3.25 hours on heavy days (>6"); the snowplow/sand truck route within 1 3/4 hours on light to normal days and 2 hours on heavy days.
3. Provide safe roadways by maintaining quality pavements, shoulders and drainage at a cost advantageous to the Town.
4. Provide quality cost effective repair and maintenance to all Town facilities as directed.
5. Perform all tasks in the safest possible manner.
6. Perform snow removal procedures and sensitive area mitigation as per the Wetlands Protection Plan.
7. Operate the department within budget.

DEPARTMENT PERFORMANCE MEASURES

1. Track man hours for snow removal compared to snow fall total.
2. Track the number of snow days that meet or exceed the initial road opening goals with the target of 80% or better.
3. Track the cost of asphalt patching and pavement repair with the goal of keeping costs below commercial prices.
4. Track the cost for facility maintenance with the goal of keeping costs below commercial prices.
5. Track work time lost to injury with zero injuries the goal.
6. Annually inspect and document improvement of wetland protection systems as per the Wetlands Protection Plan.
7. Department year end expenditure totals do not exceed the adopted budget.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
0.57%	4.55%	1.67%	-1.53%	2.37%	-1.11%	0.68%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Road & Bridge

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018					2019	2020 Long	2021 Long	2022 Long	2023 Long
				2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments		Term Projection	Term Projection	Term Projection	Term Projection
Road & Bridge	Salaries & Wages	346,213	351,678	349,914	348,922	(992)	359,896	10,974		359,896	359,896	359,896	359,896
Road & Bridge	Offset Labor	(91)	(1,360)	-	-	-	-	-		-	-	-	-
Road & Bridge	Group Insurance	105,171	106,002	100,077	97,930	(2,147)	97,930			102,827	107,968	113,366	119,035
Road & Bridge	Dependent Health Reimbursement	(7,977)	(6,429)	(3,280)	(3,280)	-	(3,280)	-		(3,280)	(3,280)	(3,280)	(3,280)
Road & Bridge	PERA & Payroll Taxes	52,642	53,707	53,817	53,561	(256)	55,352	1,791		55,352	55,352	55,352	55,352
Road & Bridge	PERA 401K	8,879	10,358	10,723	10,672	(51)	10,797	125		10,797	10,797	10,797	10,797
Road & Bridge	Workers Compensation	11,196	13,890	14,838	13,500	(1,338)	14,175	675		14,884	15,628	16,409	17,230
Road & Bridge	Other Employee Benefits	6,075	6,913	6,709	6,709	-	6,709			6,709	6,709	6,709	6,709
Road & Bridge	Uniforms	1,113	1,116	1,200	1,200	-	1,200	-		1,200	1,200	1,200	1,200
Road & Bridge	Engineering	3,170	-	-	-	-	-			-	-	-	-
Road & Bridge	Consultant Services (1)	-	-	20,000	20,000	-	-	(20,000)		-	-	-	-
Road & Bridge	Janitorial/Trash Removal	1,560	1,560	1,500	1,500	-	1,500	-		1,500	1,500	1,500	1,500
Road & Bridge	Vehicle Repair & Maintenance	37,641	39,072	45,968	45,968	-	45,968			45,968	45,968	45,968	45,968
Road & Bridge	Rental - Equipment	-	109	-	-	-	-	-		-	-	-	-
Road & Bridge	Facility Expenses	1,252	1,119	731	731	-	731	-		731	731	731	731
Road & Bridge	Communications	2,322	2,527	4,829	4,829	-	4,829			4,829	4,829	4,829	4,829
Road & Bridge	Public Noticing	408	465	400	400	-	500	100		500	500	500	500
Road & Bridge	Dues, Fees & Licenses	236	234	250	250	-	250	-		250	250	250	250
Road & Bridge	Travel, Education, Training	1,412	1,275	2,260	2,260	-	2,260	-		2,260	2,260	2,260	2,260
Road & Bridge	Contract Labor (2)	-	-	2,500	2,500	-	5,000	2,500		2,500	2,500	2,500	2,500
Road & Bridge	Paving Repair (3)	391,912	388,843	400,000	400,000	-	400,000			400,000	400,000	400,000	400,000
Road & Bridge	Striping	10,033	14,042	12,480	12,480	-	12,480	-		12,480	12,480	12,480	12,480
Road & Bridge	Guardrail Repair	19,060	15,610	500	500	-	22,000	21,500		500	20,000	-	-
Road & Bridge	Bridge Repair & Maintenance	8,867	7,065	18,000	18,000	-	18,000	-		18,000	18,000	18,000	18,000
Road & Bridge	Postage & Freight	69	46	100	100	-	100	-		100	100	100	100
Road & Bridge	General Supplies & Materials	12,164	8,711	7,972	7,972	-	7,972	-		7,972	7,972	7,972	7,972
Road & Bridge	Supplies - Office	1,442	1,394	1,406	1,406	-	1,406			1,406	1,406	1,406	1,406
Road & Bridge	Supplies - Sand / Deicer	24,065	21,759	28,000	25,000	(3,000)	25,000			25,000	25,000	25,000	25,000
Road & Bridge	Supplies - Signs & Safety	6,196	6,404	6,200	8,000	1,800	8,000	-		8,000	8,000	8,000	8,000
Road & Bridge	Gen Supplies - CAD	104	55	-	-	-	-			-	-	-	-
Road & Bridge	Business Meals	341	559	200	200	-	200	-		200	200	200	200
Road & Bridge	Employee Appreciation	128	176	733	733	-	733	-		733	733	733	733
Road & Bridge	Utilities - Electricity	1,275	909	1,528	1,528	-	1,574	46		1,621	1,670	1,720	1,771
Road & Bridge	Utilities - Gasoline	14,838	19,984	32,802	32,802	-	33,786	984		34,800	35,844	36,919	38,027
Total		1,061,715	1,067,792	1,122,357	1,116,373	(5,984)	1,135,068	18,695		1,117,734	1,144,212	1,131,517	1,139,165

(1) Emergency Evacuation Route

(2) 2019 Subbase Analysis Rocky Road

(3) Road maintenance repairs are included as outlined in the Public Works 2019 Long Term Paving Plan

Street Name	Physical Condition Rating	Traffic Rating	Improvement Time-frame in Current Plan	Improvement Details	Length	Width	Sq. Ft.	Sq. Yd.	Cost Per Sq. Ft. or Sq. Yd.	Total Estimated Cost
Adams Ranch Rd Big Billies-Fair Way Four	1	2	2015	Rebuild with Asphalt Overlay	775	25	19375			\$ 150,000
Lower Russell Drive from cart path to cul-de-sac	1	3	2015	Asphalt Overlay 1.5"	1,055	22	23,210		1.3	\$ 30,173
Autumn Lane	1	3	2015	Asphalt Overlay 1.5"	914	22	20,108		1	\$ 26,140
Larkspur Lane	1	3	2015	Asphalt Overlay 1.5"	570	16	9,120		1	\$ 11,856
Palmyra Drive	1	3	2015	Asphalt Overlay 1.5"	1,832	22	40,304		1	\$ 52,395
Shoulder			2015		8,742			648	0.8	\$ 518
Materials & Equipment in house										\$ 35,000
Touch Down Drive	3	3	2016	Asphalt Overlay 1.5"	4,405	22	96,910		2	\$ 145,365
Prospect Creek Drive	3	3	2016	Asphalt Overlay 1.5"	1,850	16	29,600		2	\$ 44,400
Pole Cate Lane	3	3	2016	Asphalt Overlay 1.5"	1,986	22	43,692		2	\$ 65,538
Snowdrift Lane	3	3	2016	Asphalt Overlay 1.5"	766	22	16,852		1.5	\$ 25,278
Shoulder			2016		8,339			926	\$50/ton	\$ 8,550
Materials & Equipment in house										\$ 32,520
Granite Ridge	2.5	3	2016	Chip & Seal	1,009	14		1,569	3.5	\$ 5,492
Upper MV Blvd to Country Club Drive	1	3	2016	Chip & Seal	3,048	22		7,450	3.5	\$ 26,075
Country Club Drive	1	3	2016	Chip & Seal	3,633	22		8,880	3.5	\$ 31,080
Look Out Ridge	1	3	2016	Chip & Seal	181	20		402	3.5	\$ 1,407
Sunny Ridge Place	2	3	2016	Chip & Seal	300	22		733	3.5	\$ 2,566
Lost Creek Lane	1	3	2016	Chip & Seal	695	22		1,699	3.50	\$ 5,947
Yellow Brick Road	1	3	2016	Chip & Seal	676	22		1,652	3.5	\$ 5,782
Meadows Parking Lot (Parking Fund)	3	2	2016	Chip & Seal			43360	4,818	3.5	\$ 16,862
Adams Ranch Road from Big Billies to Boulders Way	2.5	1	2017	Asphalt Overlay 2"	1,000	22	22,000		2.00	\$ 44,000
Adams Ranch Road MV Blvd to Skunk Creek Bridge	2.5	1	2017	Asphalt Overlay 2"	2,465	22	54230		2	\$ 108,460
Fairway Drive	2	3	2017	Asphalt Overlay 1.5"	528	22	11616		1.5	\$ 17,424
Eagle Drive	2	3	2017	Asphalt Overlay 1.5"	463	22	10186		1.5	\$ 15,279
Knoll Estates Drive	2.5	3	2017	Asphalt Overlay 1.5"	686	22	15092		1.5	\$ 20,374
Double Eagle Way	2.5	3	2017	Asphalt Overlay 1.5"	877	22	19294		1.5	\$ 28,941
Shoulder					11,038				\$51/ton	\$ 15,000

Street Name	Physical Condition Rating	Traffic Rating	Improvement Time-frame in Current Plan	Improvement Details	Length	Width	Sq. Ft.	Sq. Yd.	Cost Per Sq. Ft. or Sq. Yd.	Total Estimated Cost
MV Blvd from Entrance- Country Club	1	1	2017	Chip & Seal	13,096	24		34,923	3.25	\$ 113,500
Materials & Equipment in house										\$ 37,022
Adams Ranch Road from Skunk Creek to Boulders Way	2.5	1	2018	Asphalt Overlay 2"	5,500	22	121000		2	\$ 242,000
Arizona Drive	2.5	3	2018	Asphalt overlay 1.5"	1,219	22	26818		1.5	\$ 40,227
Shoulder					13,438			124	51/ton	\$ 17,000
Stevens Drive	1	3	2018	Chip & Seal	116	22		284	3.25	\$ 923
Hang Glider Drive	1	3	2018	Chip & Seal	1,212	22		2,963	3.25	\$ 9,630
Gold Hill Court	1	3	2018	Chip & Seal	347	22		848	3.25	\$ 2,756
Victoria Drive	1	3	2018	Chip & Seal	880	22		2,151	3.25	\$ 6,991
Vischer Drive	1	3	2018	Chip & Seal	1,468	22		3,588	3.25	\$ 11,661
Aspen Ridge	1	3	2018	Chip & Seal	677	22		1,654	3.25	\$ 5,376
Upper Benchmark Drive from Rocky Road to Cul-de-sac	1	2	2018	Chip & Seal				9,044	3.25	\$ 29,393
San Sofia Drive	1.5	2	2018	Chip & Seal	469	16		834	3	\$ 2,711
Materials & Equipment in house										\$ 31,332
Hood Park	2.5	3	2019	Asphalt Overlay 1.5"	1,238	22	27236		1.5	\$ 40,854
Snowfield Drive	2.5	3	2019	Asphalt Overlay 1.5"	1,360	22/16	26788		1.5	\$ 40,182
Rocky Road	3	3	2019	Asphalt Overlay 1.5"	1,830	22	40,260		2	\$ 60,390
Sundance Lane	2.5	3	2019	Asphalt Overlay 1.5"	2,165	22	47630		1.5	\$ 71,445
Hi Country Drive	2.5	3	2019	Asphalt Overlay 1.5"	1,371	22	30,162		2	\$ 45,243
Singletree Way	2.5	3	2019	Asphalt Overlay 1.5"	443	20	8,860		2	\$ 13,290
Shoulder			2019		8,769			325	52/ton	\$ 16,888
Coyote Court	1.5	3	2019	Chip & Seal				992	3.5	\$ 3,472
Lupine Lane	1	3	2019	Chip & Seal	370	16		657	3.5	\$ 2,300
A. J. Drive	1.5	3	2019	Chip & Seal	792	22		1,936	3.5	\$ 6,776
Stone Bridge Lane	2	3	2019	Chip & Seal	260	16		462	3.5	\$ 1,617
Butch Cassidy Drive	2	3	2019	Chip & Seal	634	16		1,126	3.5	\$ 3,941
Stonegate Drive	1.5	3	2019	Chip & Seal	713	16		1,268	3.5	\$ 4,438
Russell Drive	1.5	1	2019	Chip & Seal	4,804	22		11,743	3.5	\$ 41,101

Street Name	Physical Condition Rating	Traffic Rating	Improvement Time-frame in Current Plan	Improvement Details	Length	Width	Sq. Ft.	Sq. Yd.	Cost Per Sq. Ft. or Sq. Yd.	Total Estimated Cost
Double Eagle Drive	1.5	1	2019	Chip & Seal	2,746	22		6,712	3.5	\$ 23,492
Materials & Equipment in house			2019							\$ 24,571
Wilson Peak Drive	2	3	2020	Asphalt Overlay 1.5"	805	20	16100		1.5	\$ 24,150
Eagles Rest Circle	2	3	2020	Asphalt Overlay 1.5"	524	20	10480		1.5	\$ 15,720
San Joaquin Rd from High Country to cul-de-sac and access tracts	1.5	1	2020	Asphalt Overlay 2"	1,639	22	36058		2	\$ 72,116
Shoulder			2020		5,936			192	52/ton	\$ 10,000
Singletree Ridge	1	3	2020	Chip & Seal	898	22		2,194	3.5	\$ 7,679
Lawson Point	1	3	2020	Chip & Seal	739	22		1,807	3.5	\$ 6,325
Adams Way	2	3	2020	Chip & Seal	200	22		489	3.5	\$ 1,712
Pennington Place	1	3	2020	Chip & Seal	1,127	23		2,880	3.5	\$ 10,080
Larkspur Lane	1	3	2020	Chip & Seal	570	16		1,013	4	\$ 3,547
Autumn Lane	1	3	2020	Chip & Seal	914	22		2,234	3.5	\$ 7,819
Palmyra Drive	1	3	2020	Chip & Seal	1,832	22		4,478	4	\$ 16,792
Pole Cat Lane	1	3	2020	Chip & Seal	1,986	22		4,855	4	\$ 18,206
Snowdrift Lane	1	3	2020	Chip & Seal	766	22		1,872	3.75	\$ 7,020
Highlands Way	2	3	2020	Chip & Seal	650	18		1,300	3.5	\$ 4,550
Touch Down Drive	1	3	2020	Chip & Seal	4,406	22		10,770	3.75	\$ 40,388
Adams Ranch Road	1	3	2020	Chip & Seal	9,867	22		24,119	3.75	\$ 90,446
Fairway Drive	1	3	2020	Chip & Seal	528	22		1,291	3.75	\$ 4,840
Knoll Estates Drive	1	3	2020	Chip & Seal	686	22	15092	1,677	3.75	\$ 6,288
Eagle Drive	1	3	2020	Chip & Seal	463	22		1,132	3.75	\$ 4,244
Prospect Creek Drive	1	3	2020	Chip & Seal	1,848	22		4,517	3.75	\$ 16,939
Materials & Equipment in House			2020							\$ 31,139
San Joaquin Road from High Country Intersection to Prospect Creek Drive	1.5	1	2021	Asphalt Overlay 2"	4,000	22	91970		2.25	\$ 206,933
Benchmark Drive to Rocky Road Autumn Lane	1.5	1	2021	Asphalt Overlay 2"	1,860	22	40920		2.25	\$ 92,070
Maintenance Shop asphalt			2021	Asphalt Overlay 1.5"	200				1.75	\$ 26,094
Shoulder			2021		11,720			109	52/ton	\$ 18,000
Lone Fir Lane	1	3	2021	Chip & Seal	335	16		595	3.75	\$ 2,233
Boulders Way	1	3	2021	Chip & Seal	350	22		856	3.75	\$ 3,210
Double Eagle Way	1	3	2021	Chip & Seal	877	22		2,144	3.75	\$ 8,040
Lawson Overlook	1.5	3	2021	Chip & Seal	400	22		977	3.75	\$ 3,664

Street Name	Physical Condition Rating	Traffic Rating	Improvement Time-frame in Current Plan	Improvement Details	Length	Width	Sq. Ft.	Sq. Yd.	Cost Per Sq. Ft. or Sq. Yd.	Total Estimated Cost
Singletree Way	1	3	2021	Chip & Seal	443	20	8,860	984	4	\$ 3,446
Arizona Drive	1	3	2021	Chip & Seal	1,219	23		3,115	3.75	\$ 11,681
Materials & Equipment in House			2021							\$ 24,629
Benchmark Drive from Autumn Lane to MV Blvd	2	1	2022	Asphalt Overlay 2"	6,400	22	140500		2.25	\$ 316,800
Shoulder			2022		13,200			122	52/ton	\$ 20,000
Lost Creek Lane including fire lane	2	2	2022	Asphalt Overlay 1.5"			14,770		1.75	\$ 25,848
386 Access Tract Benchmark Drive (depends on ownership)	2	3	2022	Chip & Seal				2,667	3.75	\$ 10,001
Materials & Equipment in House			2022							\$ 27,360
San Joaquin Road from Prospect Creek Drive to MV Blvd	1.5	1	2023	Asphalt Overlay 2"	2,100	22	91970		2.25	\$ 206,933
Upper Mountain Village Blvd. ("MVB") from Bridge at See Forever Up	2	3	2023	Asphalt Overlay 1.5"	2,848	22	62,656		1.75	\$ 109,648
Granite Ridge	2	3	2023	Asphalt Overlay 1.5"	1,009	14	14126	1,569	1.75	\$ 24,720
Shoulder			2023		7,714			200	53/ton	\$ 15,000
Materials & Equipment in House			2023							\$ 35,000
Mountain Village BLVD	2	1	2024	Asphalt Overlay 2"						\$ 900,000
Miscellaneous										
Physical Condition Rating 1 -3 with 1 being excellent condition and 3 being most critically in need of repair										
1=Structure, sound; Appearance, good.										
2=Structure, fair to good; Appearance fair w/some cracking &alligator.										
3= Structural problems w/alligator & potholes; Appearance, poor w/ numerous patches & extensive alligator & cracking										
Traffic Rating 1 - 3 with 1 being highest traffic and 3 being lowest traffic										
1= Main arterial										
2= High density residential										
3= Lower density residential										

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
VEHICLE MAINTENANCE DEPARTMENT PROGRAM NARRATIVE**

The Vehicle Maintenance Department provides repair and preventative maintenance on all town vehicles and equipment. They also do fabrication and provide assistance to other departments on special projects. Vehicle Maintenance staff are responsible for keeping the sidewalk in the Meadows clear of snow for the winter season.

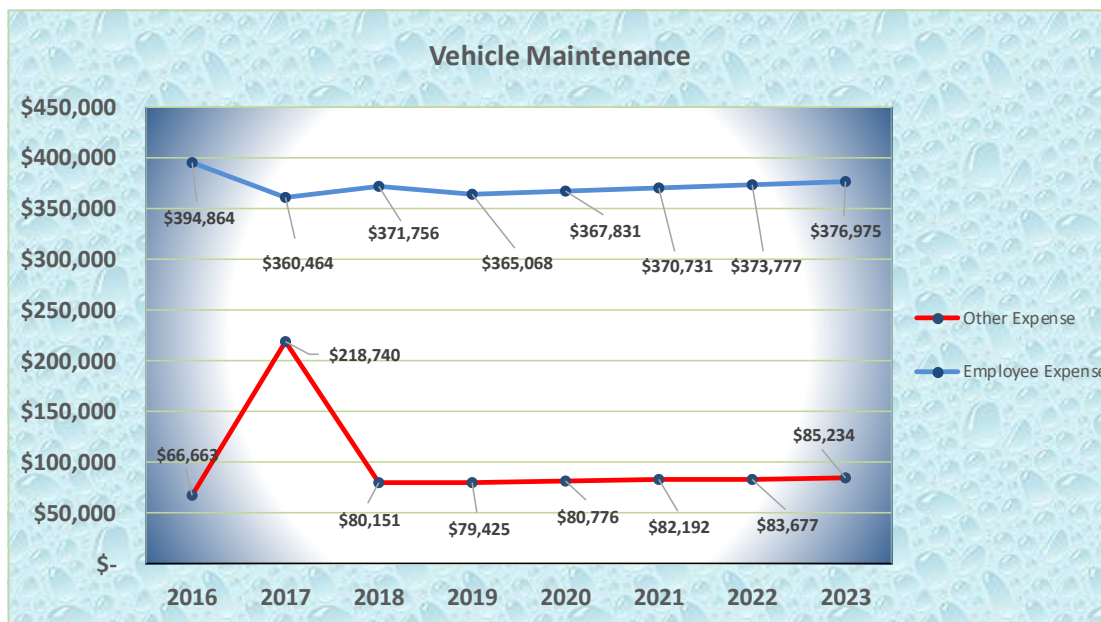
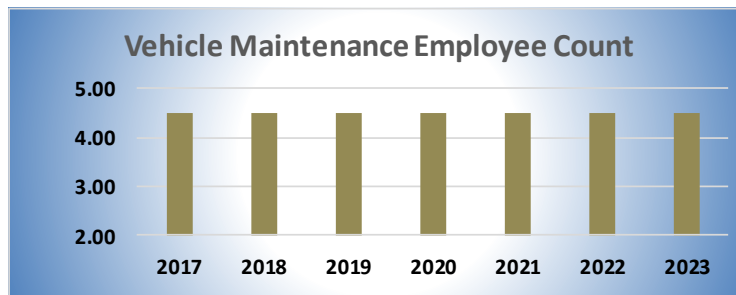
The vehicle maintenance staff is on a seven day a week schedule providing full service to all departments during the winter season and a five day schedule with one less staff member the rest of the year. They also have extra duties above and beyond vehicle repair and maintenance; fabrication of special materials and equipment for all departments, biannually changing all the plaza directory maps, servicing the backup generators for the Gondola, annual painting and maintenance of Gondola Parking Garage and Heritage Parking Garage, as well as providing a significant amount of the labor and support required to install and remove the Christmas decorations each year. One day a week in winter a mechanic is a snow plow operator to fill out the schedule.

DEPARTMENT GOALS

1. Provide high level, cost effective service to all departments for their vehicle and equipment maintenance needs while managing expenses to a level below commercial prices.
2. Provide support to all departments on special projects in a timely and cost effective manner.
3. Perform all tasks in the safest manner possible.
4. Operate the budget within budget.
5. Maintain or reduce natural gas consumption at maintenance shop.

DEPARTMENT PERFORMANCE MEASURES

1. A. Track cost of shop operations and compare to outside shop rates.
B. Track the number of preventive maintenance work orders including safety checks and fluid levels completed within 30 minutes for vehicles; with a goal of 80% or better.
2. Special projects completed at a cost compared to any outside source.
3. Track the number of work related injuries with a goal of zero injuries.
4. Department year end expenditures totals do not exceed the adopted budget.
5. Compare current year natural gas usage to year 2013. 2013 Total Natural Gas Therms 5621



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
25.50%	-21.98%	-1.64%	0.93%	0.96%	1.00%	1.04%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Vehicle Maintenance

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Vehicle Maintenance	Salaries & Wages	273,794	245,961	256,519	256,519	-	251,200	(5,319)	251,200	251,200	251,200	251,200
Vehicle Maintenance	Offset Labor	(489)	(228)	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Group Insurance	53,385	54,654	49,423	50,000	577	50,000	-	52,500	55,125	57,881	60,775
Vehicle Maintenance	Dependent Health Reimbursement	(5,301)	(5,190)	(4,839)	(4,839)	-	(4,839)	-	(4,839)	(4,839)	(4,839)	(4,839)
Vehicle Maintenance	PERA & Payroll Taxes	41,580	37,213	39,453	39,453	-	38,635	(818)	38,635	38,635	38,635	38,635
Vehicle Maintenance	PERA 401K	22,572	20,097	21,148	21,148	-	20,347	(801)	20,347	20,347	20,347	20,347
Vehicle Maintenance	Workers Compensation	6,084	4,457	6,796	5,000	(1,796)	5,250	250	5,513	5,788	6,078	6,381
Vehicle Maintenance	Other Employee Benefits	3,240	3,500	4,475	4,475	-	4,475	-	4,475	4,475	4,475	4,475
Vehicle Maintenance	Uniforms	390	423	600	600	-	600	-	600	600	600	600
Vehicle Maintenance	Janitorial/Trash Removal	7,035	7,039	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Vehicle Maintenance	Vehicle Repair & Maintenance	1,612	899	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Vehicle Maintenance	Vehicle Repair & Maintenance	331	1,030	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Vehicle Repair & Maintenance	182	572	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Vehicle Repair & Maintenance	2,957	-	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Facility Expense	-	155,030	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Communications	1,364	1,481	1,366	1,366	-	1,366	-	1,366	1,366	1,366	1,366
Vehicle Maintenance	Dues, Fees, Licenses	-	161	770	770	-	870	100	870	870	870	870
Vehicle Maintenance	Dues & Fees, Fuel Depot	106	672	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Travel, Education, Training	2,154	1,953	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Vehicle Maintenance	Postage & Freight	59	15	100	100	-	100	-	100	100	100	100
Vehicle Maintenance	Trash / Waste Removal	4,191	4,437	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Vehicle Maintenance	General Supplies & Materials	23,616	20,398	28,000	28,000	-	26,000	(2,000)	26,000	26,000	26,000	26,000
Vehicle Maintenance	Supplies - Office	280	255	300	300	-	300	-	300	300	300	300
Vehicle Maintenance	Supplies - Building Maintenance	627	1,754	1,854	1,854	-	1,854	-	1,854	1,854	1,854	1,854
Vehicle Maintenance	Safety Supplies	518	663	914	914	-	800	(114)	800	800	800	800
Vehicle Maintenance	Supplies - Fuel Depot	1,327	3,134	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Vehicle Maintenance	Employee Appreciation	300	138	450	450	-	450	-	450	450	450	450
Vehicle Maintenance	Utilities - Natural Gas	2,742	2,615	4,104	4,104	-	4,309	205	4,525	4,751	4,988	5,238
Vehicle Maintenance	Utilities - Electricity	6,903	6,551	8,020	8,020	-	8,421	401	8,842	9,284	9,748	10,236
Vehicle Maintenance	Utilities - Gasoline	2,275	3,413	3,213	3,213	-	3,309	96	3,409	3,511	3,616	3,725
Vehicle Maintenance	Utilities - Oil Depot	7,695	6,108	11,710	11,710	-	12,296	586	12,910	13,556	14,234	14,945
Total		461,527	579,205	453,126	451,907	(1,219)	444,493	(7,414)	448,606	452,923	457,453	462,208

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
BUILDING MAINTENANCE DIVISION PROGRAM NARRATIVE**

The Building Maintenance Division has the following primary maintenance and repair responsibilities:

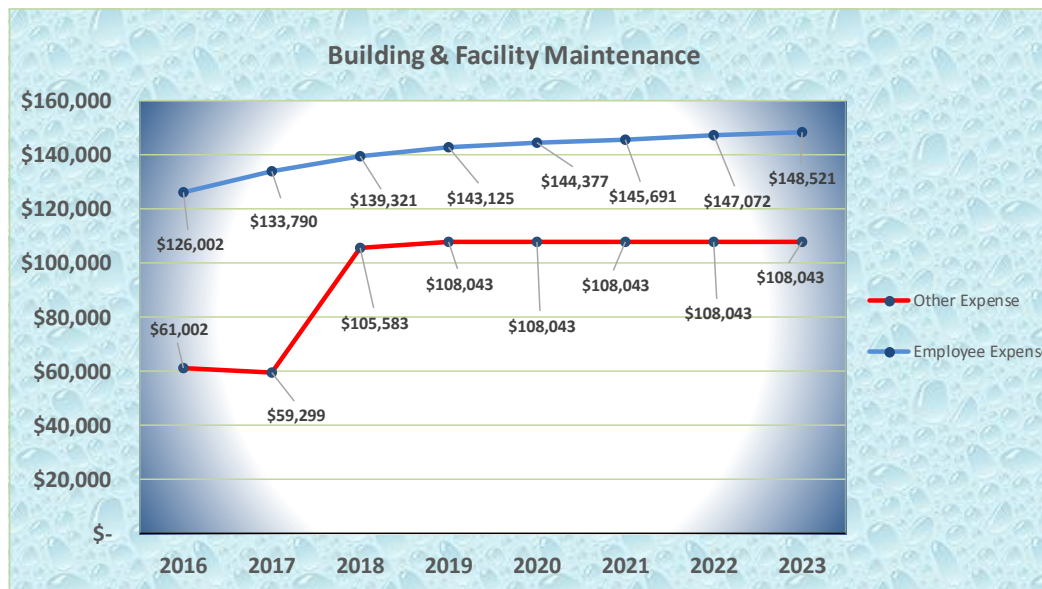
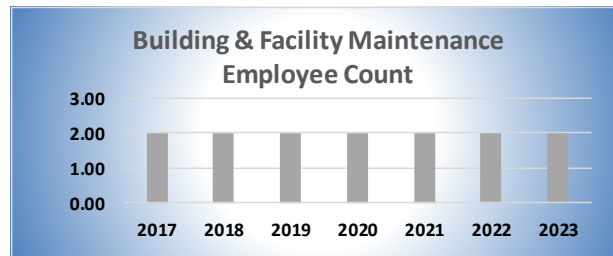
1. All town owned boilers (Post Office, Blue Mesa, Conference Center, See Forever I and II, Heritage Plaza, Le Chamonix Plaza, Oak Street, Gondola Plaza Building, Heritage Crossing).
2. Gas fire pits in Heritage Plaza ,Reflection Plaza and at See Forever.
3. All street lights (streets and plazas).
4. All town owned and managed buildings (Town Hall, Town Shops, town departments in Fire Station, Gondola Parking Garage, Telluride Conference Center (as needed), Heritage Parking Garage, Gondola terminals and Post Office buildings.
5. All lighting in plazas.
6. Review utility locates for projects in close proximity to all street lights.
7. Repair and maintain public bathrooms-cleaning performed by contract services.
8. Repair signs in plazas and street signs.

BUILDING MAINTENANCE DIVISION GOALS

1. All building/facility issue that are identified as a potential life-safety threat shall be addressed immediately.
2. Address all maintenance issues such as street lights, and minor facility repairs in a timely fashion.
3. Prioritize the completion of work orders based on safety, short and long-term cost savings, and timing of request.
4. Operate the department in an environmentally sustainable and sensitive manner including the responsible use of electricity, natural gas, fuel, paper, water, and chemicals.
5. Operate within Town Council adopted budget.

BUILDING MAINTENANCE DIVISION PERFORMANCE MEASURES

1. All building/facility issue that are identified as a potential life-safety threat shall be addressed within one (1) hour.
2. Address all maintenance issues such as street lights, and minor facility repairs within 24 hours.
3. Prioritize the completion of work orders based on safety within 24 hours, short and long-term cost savings, and timing of request.
4. Wherever possible, reduce the use of electricity, natural gas, fuel, paper, water, and chemicals.
5. Throughout 2017, operate within Town Council adopted budget.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
3.25%	26.83%	2.56%	0.50%	0.52%	0.54%	0.57%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Building & Facility Maintenance

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Building & Facility Maintenance	Salaries & Wages	83,203	85,683	89,258	89,500	242	92,364	2,864	92,364	92,364	92,364	92,364
Building & Facility Maintenance	Offset Labor	(2,823)	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Group Insurance	23,840	24,026	25,026	25,026	-	25,026	-	26,277	27,591	28,971	30,422
Building & Facility Maintenance	Dependent Health Reimbursement	(1,377)	(1,444)	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
Building & Facility Maintenance	PERA & Payroll Taxes	12,688	13,152	13,728	13,765	37	14,205	440	14,205	14,205	14,207	14,205
Building & Facility Maintenance	PERA 401K	3,670	5,407	3,937	4,500	563	5,000	500	5,000	5,000	5,000	5,000
Building & Facility Maintenance	Workers Compensation	5,181	5,217	5,460	5,460	-	5,460	-	5,460	5,460	5,460	5,460
Building & Facility Maintenance	Other Employee Benefits	1,620	1,750	1,790	1,790	-	1,790	-	1,790	1,790	1,790	1,790
Building & Facility Maintenance	Uniforms	412	115	350	500	150	500	-	500	500	500	500
Building & Facility Maintenance	R&M-Boilers / Snowmelt	23,464	18,321	45,000	45,000	-	45,000	-	45,000	45,000	45,000	45,000
Building & Facility Maintenance	Vehicle Repair & Maintenance	157	480	500	500	-	500	-	500	500	500	500
Building & Facility Maintenance	Vehicle Repair & Maintenance	638	394	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Street Light Repair & Replace	7,011	6,504	9,000	9,000	-	9,000	-	9,000	9,000	9,000	9,000
Building & Facility Maintenance	Facility Expenses - Town Hall	16,366	21,790	27,040	27,040	-	28,000	960	28,000	28,000	28,000	28,000
Building & Facility Maintenance	HVAC Maintenance - Town Hall	-	291	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Building & Facility Maintenance	Elevator Maintenance - Town Hall	2,705	2,675	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Building & Facility Maintenance	Facility Maintenance	5,932	4,436	9,500	8,500	(1,000)	8,500	-	8,500	8,500	8,500	8,500
Building & Facility Maintenance	Other Public Amenities	-	25	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Communications	1,203	1,350	1,212	1,560	348	1,560	-	1,560	1,560	1,560	1,560
Building & Facility Maintenance	Dues & Fees, Licenses	-	11	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Travel, Education & Training	-	160	-	-	-	1,500	1,500	1,500	1,500	1,500	1,500
Building & Facility Maintenance	Postage & Freight	56	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	General Supplies And Materials	1,282	956	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building & Facility Maintenance	Employee Appreciation	-	-	200	300	100	300	-	300	300	300	300
Building & Facility Maintenance	Utilities - Gasoline	1,776	1,792	3,183	3,183	-	3,183	-	3,183	3,183	3,183	3,183
Total		187,004	193,090	244,464	244,904	440	251,168	6,264	252,420	253,734	255,115	256,564

TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
PLAZA SERVICES NARRATIVE

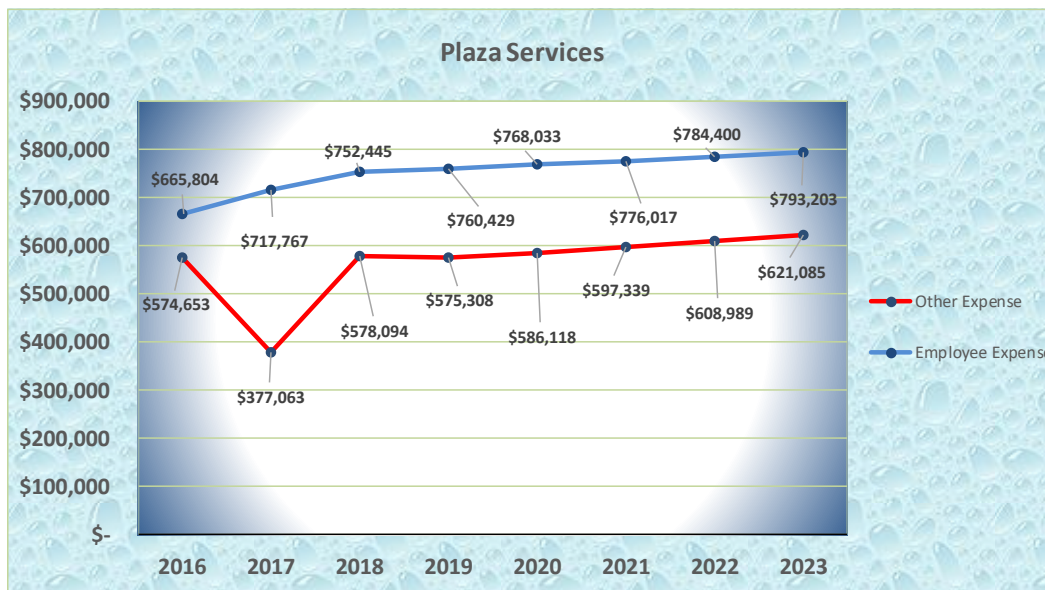
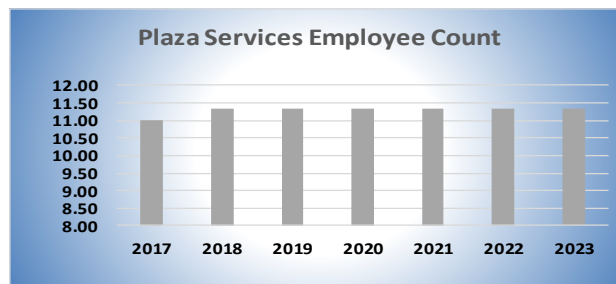
Plaza Services is responsible for: the sustainable upkeep of the Town's plazas, lawns, irrigation systems, flower beds, flower pots and hanging baskets; snow and ice removal throughout public plazas; permitting and overseeing plaza vehicle access; providing plaza assistance for fee; performing public trash and recycling collection; special event management; Market on the Plaza production and management; installation and removal of all Christmas decorations for the Town; providing high quality guest service at all times.

DEPARTMENT GOALS

1. Maintain the Town's public plazas, lawns and gardens to a high standard of care, and safety in an environmentally sustainable manor.
2. Manage third party public plaza uses including Plaza Vehicle Access Permits, Plaza Motorized Cart Permits, Plaza Special Event Permits, and various Plaza HOA and merchant activities with great attention to detail and a high level of customer service.
3. Provide a high level of customer service consistently and professionally.
4. Perform all tasks in the safest possible manner
5. Operate department within adopted budget.

DEPARTMENT PERFORMANCE MEASURES

1. Track man hours for law and plant car; plaza maintenance. snow removal.
2. Track man hour for events on the plazas compared to number of events
3. Number of departmental customer service tailgate sessions annually
4. Track work time lost to injury with zero injuries as the goal.
5. Operate department at or below adopted budget while continuing to improve services.



2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-11.74%	21.53%	0.39%	1.38%	1.42%	1.46%	1.50%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Plaza & Trash Services

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Plaza Services	Salaries & Wages	448,088	473,614	496,663	495,879	(784)	500,588	4,709	500,588	500,588	500,588	500,588
Plaza Services	Offset Labor	(410)	(210)	(4,000)	-	4,000	-	-	-	-	-	-
Plaza Services	Group Insurance	112,902	126,330	136,426	126,426	(10,000)	126,426	-	132,747	139,385	146,354	153,672
Plaza Services	Dependent Health Reimbursement	(5,057)	(4,025)	(3,426)	(3,426)	-	(3,426)	-	(3,426)	(3,426)	(3,426)	(3,426)
Plaza Services	PERA & Payroll Taxes	68,293	72,300	76,387	76,387	-	76,990	603	76,990	76,990	76,990	76,990
Plaza Services	PERA 401K	19,858	19,616	22,011	22,011	-	23,462	1,451	23,462	23,462	23,462	23,462
Plaza Services	Workers Compensation	13,582	21,079	20,428	24,428	4,000	25,649	1,221	26,932	28,278	29,692	31,177
Plaza Services	Other Employee Benefits	8,549	9,062	10,740	10,740	-	10,740	-	10,740	10,740	10,740	10,740
Plaza Services	Uniforms	2,255	1,866	2,000	2,000	-	2,200	200	2,200	2,200	2,200	2,200
Plaza Services	Consultant Services	-	5,373	10,000	10,000	-	6,000	(4,000)	6,000	6,000	6,000	6,000
Plaza Services	Janitorial/Trash Removal	27,387	26,977	20,267	20,267	-	24,267	4,000	24,267	24,267	24,267	24,267
Plaza Services	Vehicle Repair & Maintenance	5,778	-	9,262	9,262	-	9,262	-	9,262	9,262	9,262	9,262
Plaza Services	Repairs & Maintenance-Equipment	1,402	1,979	3,937	3,937	-	3,937	-	3,937	3,937	3,937	3,937
Plaza Services	R&M-Landscape, Plaza, Irrigation	24,856	28,819	28,996	28,996	-	28,996	-	28,996	28,996	28,996	28,996
Plaza Services	Facility Expenses	1,878	1,648	5,054	5,054	-	5,054	-	5,054	5,054	5,054	5,054
Plaza Services	Communications	3,698	3,821	6,793	6,793	-	6,793	-	6,793	6,793	6,793	6,793
Plaza Services	Public Notice	-	-	302	302	-	302	-	302	302	302	302
Plaza Services	Dues & Fees	1,365	1,000	2,700	2,700	-	1,000	(1,700)	1,000	1,000	1,000	1,000
Plaza Services	Travel, Education & Training	907	1,032	2,100	2,100	-	2,500	400	2,500	2,500	2,500	2,500
Plaza Services	Contract Labor	6,301	175	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Weed Control	15,440	12,527	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Plaza Services	Postage & Freight	63	9	210	210	-	210	-	210	210	210	210
Plaza Services	General Supplies & Materials	21,189	24,887	25,036	25,036	-	25,036	-	25,036	25,036	25,036	25,036
Plaza Services	Office Supplies	717	663	831	831	-	831	-	831	831	831	831
Plaza Services	Business Meals	743	245	1,000	200	(800)	200	-	200	200	200	200
Plaza Services	Employee Appreciation	889	1,005	1,063	1,063	-	1,063	-	1,063	1,063	1,063	1,063
Plaza Services	Pots & Hanging Baskets	9,638	9,491	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Paver-Planter Repair	85,414	52,095	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Plaza Services	Plaza Beautification Non Capital	8,025	5,591	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Christmas Decorations	36,888	17,592	30,000	30,000	-	25,000	(5,000)	25,000	25,000	25,000	25,000
Plaza Services	Utilities - Water/Sewer	30,955	43,876	26,301	26,301	-	29,301	3,000	29,887	30,485	31,094	31,716
Plaza Services	Utilities - Natural Gas	239,119	85,567	243,129	180,000	(63,129)	177,200	(2,800)	184,188	191,451	198,998	206,843
Plaza Services	Utilities - Electricity	42,600	41,490	69,788	69,788	-	72,580	2,792	75,483	78,502	81,642	84,908
Plaza Services	Utilities - Gasoline	7,144	9,334	10,754	10,754	-	11,077	323	11,409	11,751	12,104	12,467
Total		1,240,457	1,094,830	1,397,252	1,330,539	(66,713)	1,335,738	5,199	1,354,151	1,373,357	1,393,389	1,414,288

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
PUBLIC AREA TRASH AND RECYCLE REMOVAL NARRATIVE**

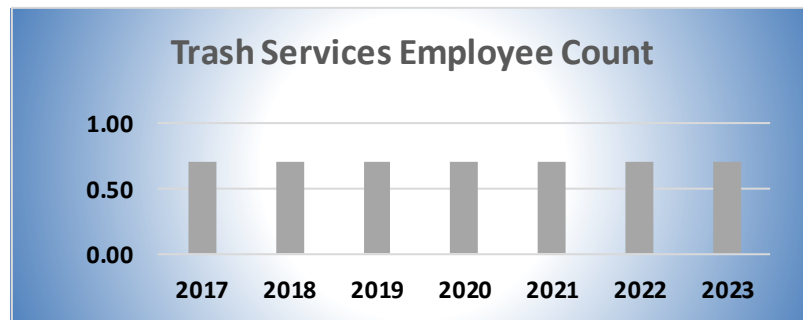
The Plaza Services department is responsible for the collection of trash and recycling in Town common areas (not including recreation trails) and the management of hauling and disposal/processing contracts for those materials.

DEPARTMENT GOALS

1. Manage daily public trash and recycling collection and disposal processing efforts in a timely and efficient manner.
2. Ensure a safe waste handling program for all employees.
3. Department shall manage trash contracts and monitor trash expenses to operate within approved budget.

DEPARTMENT PERFORMANCE MEASURES

1. Ensure 100% town facilities have adequate trash and recycling stations.
2. Track work loss to injuries with zero injuries as the goal.
3. Department year end expenditure totals do not exceed the adopted annual budget year.



Percentage Change in Expenditures - Year to Year

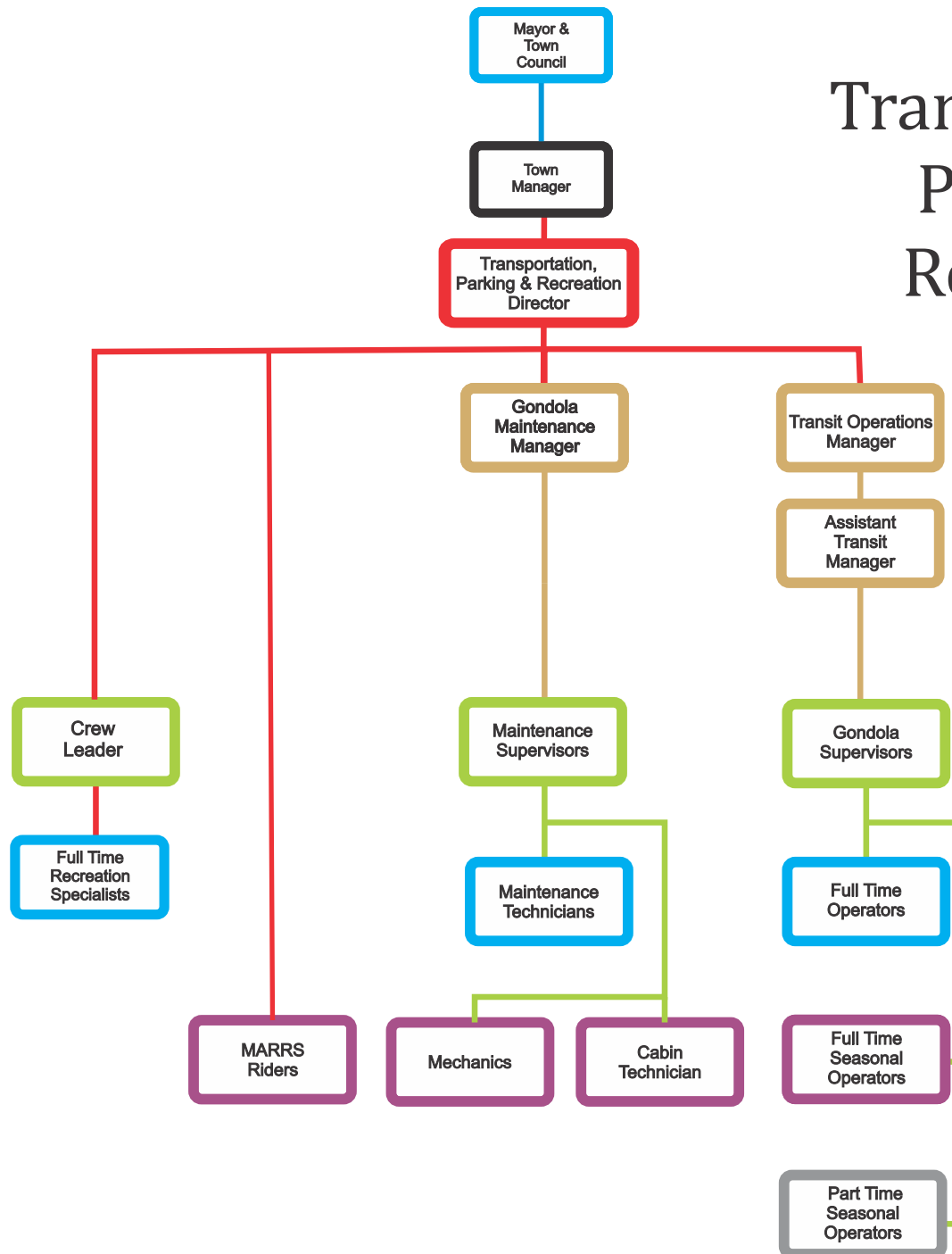
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
7.85%	27.66%	0.08%	0.91%	0.93%	0.95%	0.97%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Plaza & Trash Services

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Trash Services	Salaries & Wages	21,962	19,534	20,752	20,752	-	20,800	48	20,800	20,800	20,800	20,800
Trash Services	Group Insurance	3,253	3,278	6,284	6,284	-	6,284	-	6,598	6,928	7,275	7,638
Trash Services	PERA & Payroll Taxes	3,258	2,895	3,192	3,192	-	3,199	7	3,199	3,199	3,199	3,199
Trash Services	Commercial Trash Removal	15,687	19,595	27,800	27,800	-	27,800	-	28,078	28,359	28,642	28,929
Trash Services	Annual Spring Clean Up	2,944	3,466	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Trash Services	General Supplies & Materials	125	2,168	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Total		47,230	50,937	65,028	65,028	-	65,083	55	65,675	66,286	66,916	67,566

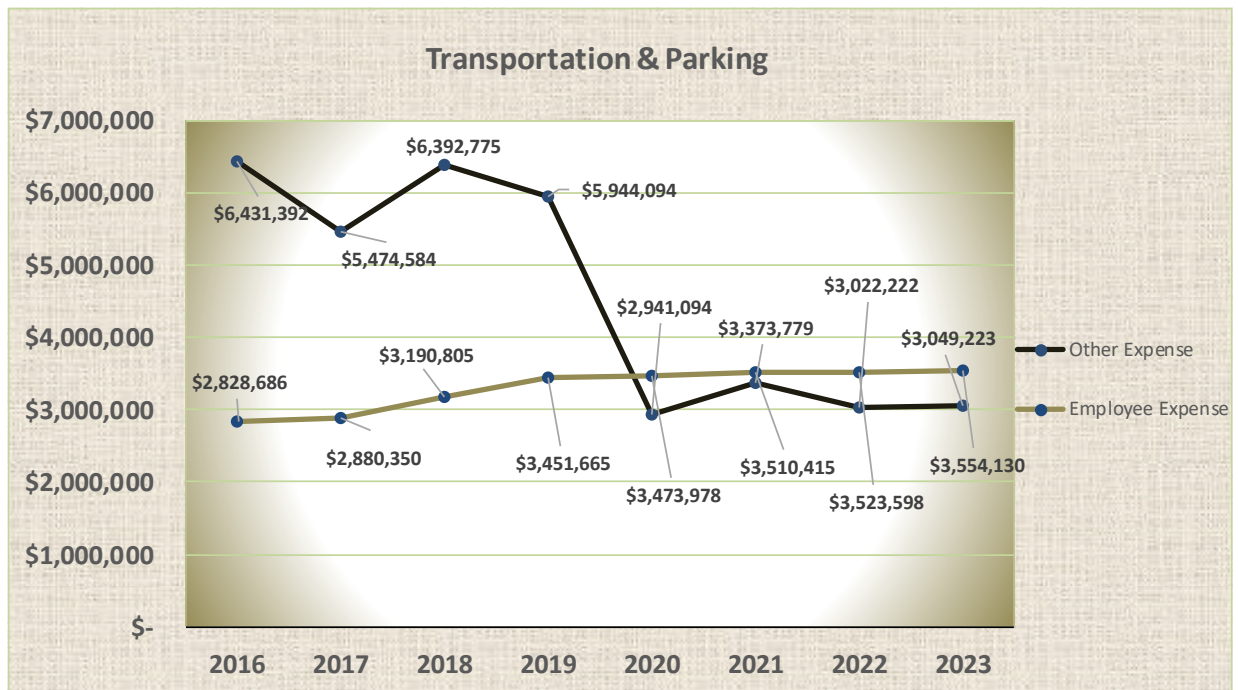
Transportation, Parking & Recreation



**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
PARKING & TRANSPORTATION**

Parking and Transportation is comprised of:

- Parking Services
 - Municipal Bus Services
 - Employee Shuttle
 - Gondola
- Enterprise Fund
 - General Fund
 - General Fund
 - Special Revenue Fund



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-9.77%	14.71%	-1.96%	-31.72%	7.31%	-4.92%	0.88%

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
PARKING SERVICES FUND**

PARKING SERVICES

Provide excellent parking services and choices to the residents, guests and employees of the Mountain Village.

DEPARTMENT GOALS

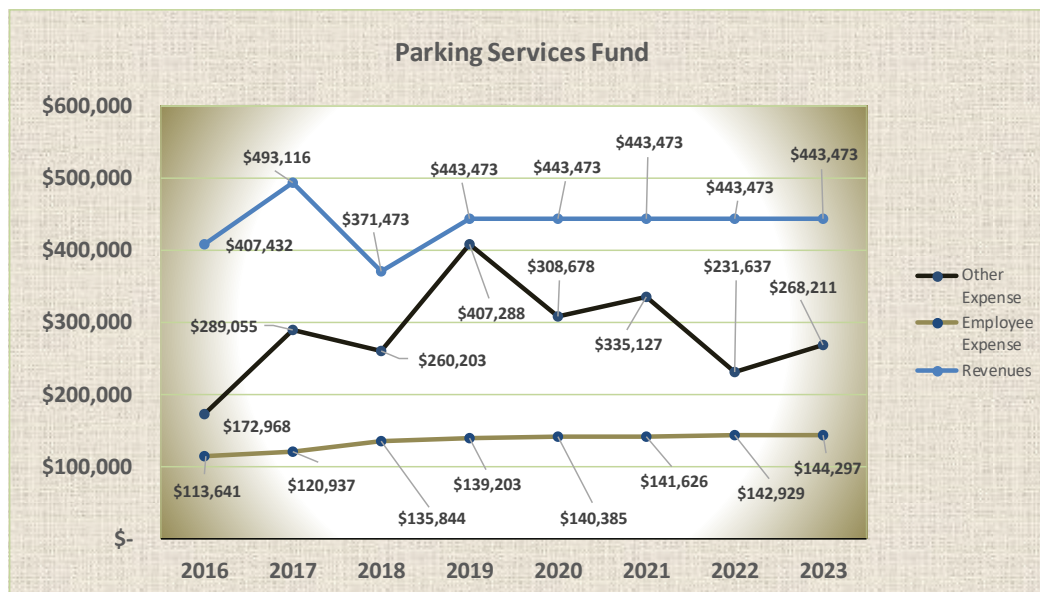
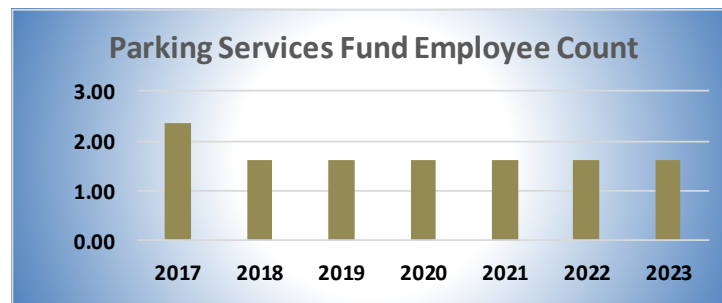
1. Manage HPG, surface lots and GPG to minimize on-street overflow parking
2. Maximize parking revenues
3. Provide user friendly parking opportunities
4. Continue moving towards self-sustainability.
5. Provide a clean, trash free natural environment at the Town parking lots.

PERFORMANCE MEASURES

- 1a. Track parking usage at all lots and on-street overflow
- 1b. Track % utilization of parking spaces used to capacity
2. Operate within adopted budget
3. Call center contacts to total user ratio < 1.0%
4. Each year the enterprise operates with a reduced transfer from the General Fund or other funds of the Town.
5. Allocate > 36 man-hours per year to trash and litter pick-up at the Gondola Parking Garage and Heritage Parking Garage.

PARKING SERVICES 2018 YTD ACHIEVEMENTS:

- o Total parked cars at 87,730 (noon snapshot counts)
- o Total utilization = 45.2%
- o Year-end revenue projection: UNDER BUDGET
- o Year-end expense projection: UNDER BUDGET
- o Call Center contacts (42) to total user ratio: 0.01%
- o Man hours for trash and litter pick up: 45 hours
- o Net Surplus: 2011 = (\$77,738); 2012 = \$37,557; 2013 = \$42,057; 2014 = \$68,572; 2015 = \$221,793; 2016 = \$94,898; 2017 = \$50,225



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
43.05%	-3.40%	37.99%	-17.83%	6.17%	-21.43%	10.13%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Parking Services Fund

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Parking Fund Revenues	Permits - Parking	14,605	12,548	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Parking Fund Revenues	Parking Meter Revenues	6,214	18,518	12,000	18,000	6,000	18,000	-	18,000	18,000	18,000	18,000
Parking Fund Revenues	Gondola Parking Garage Revs	105,111	115,680	105,000	75,000	(30,000)	75,000	-	75,000	75,000	75,000	75,000
Parking Fund Revenues	Cash (Over)/Short	-	(413)	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Special Event Parking	65,897	49,286	41,000	48,000	7,000	120,000	72,000	120,000	120,000	120,000	120,000
Parking Fund Revenues	Heritage Parking Garage Revs	157,278	195,112	150,000	175,000	25,000	175,000	-	175,000	175,000	175,000	175,000
Parking Fund Revenues	Contributions-Shared Expense	9,953	12,230	13,473	13,473	-	13,473	-	13,473	13,473	13,473	13,473
Parking Fund Revenues	Parking In Lieu Buyouts	-	80,000	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Parking Fines	46,110	10,156	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Parking Fund Revenues	Parking Fines Bad Debt Allowance	2,264	-	(5,100)	-	5,100	-	-	-	-	-	-
Total Parking Revenues		407,432	493,116	358,373	371,473	13,100	443,473	72,000	443,473	443,473	443,473	443,473
Parking Fund Expense	Salaries & Wages	77,410	83,281	94,978	94,253	(725)	97,269	3,016	97,269	97,269	97,269	97,269
Parking Fund Expense	Group Insurance	20,820	20,982	20,564	20,564	-	20,564	-	21,592	22,672	23,805	24,996
Parking Fund Expense	Dependent Health Reimbursement	(421)	(1,155)	-	-	-	-	-	-	-	-	-
Parking Fund Expense	PERA & Payroll Taxes	11,392	12,766	14,608	14,608	-	14,605	(3)	14,605	14,605	14,605	14,605
Parking Fund Expense	PERA 401K	2,076	1,615	2,523	1,700	(823)	1,899	199	1,899	1,899	1,899	1,899
Parking Fund Expense	Workers Compensation	1,108	2,049	2,929	2,929	-	3,075	146	3,229	3,391	3,560	3,738
Parking Fund Expense	Other Employee Benefits	1,255	1,400	1,790	1,790	-	1,790	-	1,790	1,790	1,790	1,790
Parking Fund Expense	Consultant Services	-	71	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Communications	3,025	3,060	3,600	3,600	-	3,708	108	3,819	3,934	4,052	4,173
Parking Fund Expense	General Supplies & Materials	2,680	542	1,030	1,030	-	1,061	31	1,093	1,126	1,159	1,194
Parking Fund Expense	Other Parking Expenses	4	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Wayfinding	-	49,622	20,000	20,000	-	20,000	-	10,000	-	-	-
Parking Fund Expense	Business Meals	166	32	-	-	-	-	-	-	-	-	-
General Parking Expense		119,516	174,264	162,022	160,474	(1,548)	163,971	3,497	155,296	146,685	148,140	149,664
Parking Fund Expense	Rental Equipment	-	4,680	-	5,000	5,000	5,000	-	5,000	5,000	5,000	5,000
Parking Fund Expense	Maintenance - GPG (1)	2,578	1,789	5,000	5,000	-	55,000	50,000	5,000	5,000	5,000	5,000
Parking Fund Expense	Striping	1,200	1,200	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Parking Fund Expense	Credit Card Processing Fees	2,297	2,974	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
Parking Fund Expense	General Supplies & Materials	2,635	2,559	7,000	5,000	(2,000)	5,000	-	5,000	5,000	5,000	5,000
Parking Fund Expense	Utilities - Electric	16,094	15,541	18,318	18,318	-	19,234	916	20,196	21,205	22,266	23,379
Parking Fund Expense	Utilities - Gasoline	339	508	551	1,000	449	1,000	-	1,000	1,000	1,000	1,000
Parking Fund Expense	Internet Costs	-	-	-	-	-	750	750	750	750	750	750
Parking Fund Expense	Elevator Maintenance Intercept	11,669	5,350	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Asphalt Repair	1,084	41,789	8,000	7,500	(500)	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Concrete Repair	-	-	7,000	7,500	500	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Painting	373	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Parking Garage Expense		38,268	76,389	62,969	66,418	3,449	118,084	51,666	69,046	70,055	71,116	72,229
Parking Fund Expense	Surface Lots Maintenance	4,290	21,090	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Parking Fund Expense	Striping	5,040	4,060	3,000	4,000	1,000	4,000	-	4,000	4,000	4,000	4,000
Parking Fund Expense	Credit Card Processing Fees	215	1,149	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parking Fund Expense	Parking Meter Supplies	1,115	511	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Parking Meter Expense	8,143	4,584	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Surface Lot Leases	-	32,400	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
(Village Core) Surface Lots Expense		18,802	63,794	27,900	28,900	1,000	28,900	-	28,900	28,900	28,900	28,900
Parking Fund Expense	Maintenance - Heritage	10,452	17,232	7,500	10,000	2,500	10,000	-	10,000	10,000	10,000	10,000
Parking Fund Expense	Elevator Maintenance - Heritage	5,804	9,989	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Parking Fund Expense	Striping	1,300	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Parking Fund Expense	GSFE - Hotel Madeline	46,189	40,335	54,255	54,255	-	54,255	-	54,255	54,255	54,255	54,255
Parking Fund Expense	Credit Card Processing Fees	6,741	10,882	12,413	13,000	587	13,130	130	13,261	13,394	13,528	13,663
Parking Fund Expense	General Supplies & Materials	-	4,004	7,725	5,000	(2,725)	5,150	150	5,305	5,464	5,628	5,796

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Parking Services Fund

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Parking Fund Expense	Internet Costs	-	-	700	700	-	700	-	700	700	700	700
Parking Fund Expense	Floor Sealing	-	-	-	-	-	-	-	25,000	-	-	-
Parking Fund Expense	Tech Support	19,283	7,302	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Heritage Parking Garage Expense		89,770	89,744	105,093	105,455	362	105,735	280	131,021	106,313	106,610	106,915
Parking Fund Expense	Maintenance	14,454	-	-	-	-	-	-	-	-	-	-
Parking Fund Expense	Striping	1,000	1,000	1,000	-	(1,000)	-	-	-	-	-	-
Meadows Parking Lot Expense		15,454	1,000	1,000	-	(1,000)	-	-	-	-	-	-
Parking Fund Expense	Bobcat Lease Exchange	4,800	4,800	4,800	4,800	-	4,800	-	4,800	4,800	4,800	4,800
Parking Fund Expense	Capital Costs GPG (2)	-	-	30,000	30,000	-	125,000	95,000	60,000	120,000	15,000	50,000
Parking Capital Expense		4,800	4,800	34,800	34,800	-	129,800	95,000	64,800	124,800	19,800	54,800
Total Parking Expenses		286,610	409,992	393,784	396,047	2,263	546,490	150,443	449,063	476,753	374,566	412,508
Parking Fund Revenues	Transfer (To)/From General Fund	-	-	65,835	-	(65,835)	58,490	58,490	46,667	70,693	-	-
Parking Fund Revenues	Transfer To GF - Overhead Allocation	(27,038)	(32,899)	(30,424)	(33,571)	(3,147)	(41,337)	(7,766)	(41,077)	(37,413)	(38,094)	(38,727)
Other Sources/Uses Expense		(27,038)	(32,899)	35,411	(33,571)	(68,982)	17,153	50,725	5,590	33,280	(38,094)	(38,727)
Surplus (Deficit)		93,784	50,225	-	(58,145)	(58,145)	(85,864)	(27,719)	-	-	30,813	(7,762)
Beginning Fund Balance		-	93,784	144,009	144,009		85,864		-	-	-	30,813
Ending Fund Balance		93,784	144,009	144,009	85,864		-		-	-	30,813	23,051

(1) General cosmetic improvements

(2) 2019-\$50K HPG Structural, \$75K Lot A asphalt. / 2020-\$60K GPG main ramp overlay/ 2021-\$100K GPG top deck reseal, \$20K Meadows chip seal. / 2022-\$15K NVC chip seal. / 2023-\$50K placeholder.

TOWN OF MOUNTAIN VILLAGE

2019 BUDGET

MUNICIPAL BUS PROGRAM NARRATIVE

Mountain Village Transit Department provides a safe and customer friendly transit system within Mountain Village by operating fixed route bus service during the summer to the Meadows and seasonally to Telluride and within the Mountain Village Core. To make every guest's experience as unique and unparalleled as the services we provide so they want to return. Our mission is: ride by ride, courteous, friendly, safe, and reliable transportation to meet the needs of the community.

DEPARTMENT GOALS

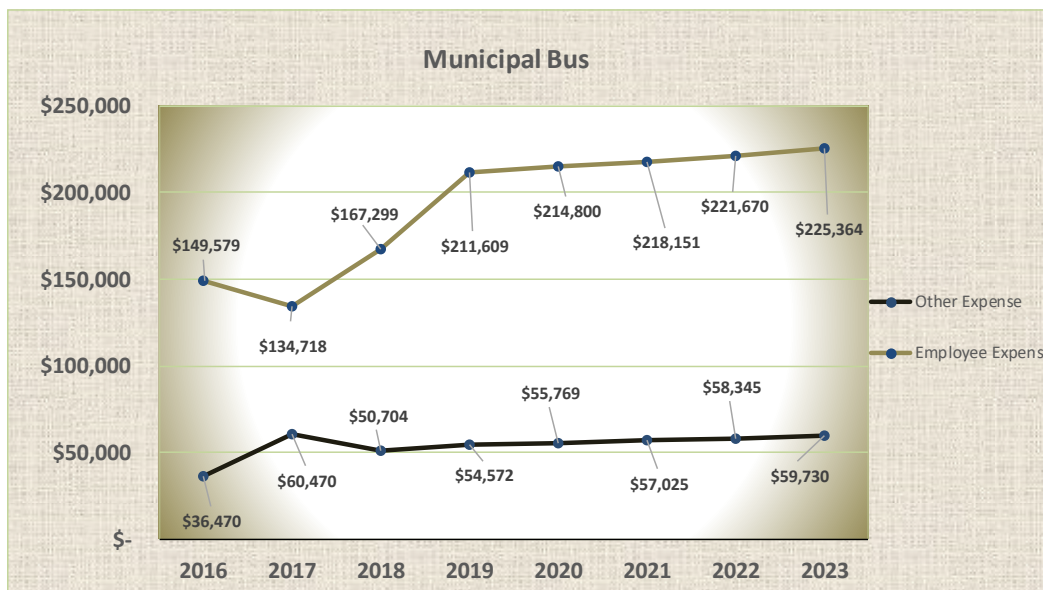
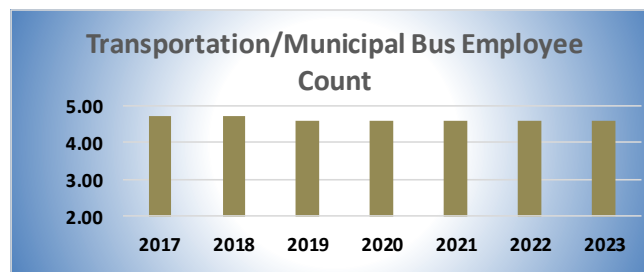
1. Safely transport all guests and employees without incidents/accidents.
2. Provide excellent guest services by interacting with every guest in a professional manner.
3. Operate a fiscally responsible department through auditing, inventory management and scheduling management.
4. Provide a clean, trash free natural environment at the Meadows and Town Hall Parking Lots.

PERFORMANCE MEASUREMENTS

- 1a. Number of vehicle accidents: no vehicle accidents
- 1b. Number of worker's comp claim: no WC claims
- 2a. Numbers of Rides: track ridership data
- 2b. Customer satisfaction: score above 4.0 rating on customer surveys
- 2c. On-time bus-stop departures > 90.0%
3. The department operates at or below its budget.
4. Allocate > 12 man-hours per year to trash and litter pick-up at Meadows and Town Hall parking lots.

MUNICIPAL BUS 2018 YTD ACHIEVEMENTS:

- o Two (2) vehicle accidents YTD
- o Zero (0) WC claims YTD
- o 35,383 passenger trips
- o Bus Passenger Survey: 4.74 (2018 summer season)
- o Year-end budget projection: ON BUDGET
- o YTD man hours for trash & litter pick up: 13



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
4.91%	11.69%	22.10%	1.65%	1.70%	1.76%	1.81%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Municipal Bus

Worksheet	Account Name			2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments				
Municipal Bus	Salaries & Wages	210,659	217,161	228,859	231,764	2,905	267,834	36,070	267,834	267,834	267,834	267,834
Municipal Bus	Offset Labor	(127,728)	(177,722)	(176,930)	(176,930)	-	(176,930)	-	(176,930)	(176,930)	(176,930)	(176,930)
Municipal Bus	Group Insurance	23,637	48,805	40,526	60,000	19,474	60,000		63,000	66,150	69,458	72,930
Municipal Bus	Dependent Health Reimbursement	(1,684)	(2,494)	(2,628)	(2,628)	-	(2,628)	-	(2,628)	(2,628)	(2,628)	(2,628)
Municipal Bus	PERA & Payroll Taxes	30,460	33,747	35,199	35,645	446	41,193	5,548	41,193	41,193	41,193	41,193
Municipal Bus	PERA 401K	10,835	11,378	12,068	12,221	153	14,731	2,510	14,731	14,731	14,731	14,731
Municipal Bus	Workers Compensation	1,513	1,159	3,647	3,647	-	3,829	182	4,021	4,222	4,433	4,655
Municipal Bus	Other Employee Benefits	1,887	2,684	3,580	3,580	-	3,580	-	3,580	3,580	3,580	3,580
Municipal Bus	Janitorial/Trash Removal	84	1,560	1,050	1,560	510	1,560	-	1,560	1,560	1,560	1,560
Municipal Bus	Vehicle Repair & Maintenance	8,755	4,923	7,235	12,115	4,880	10,000	(2,115)	10,000	10,000	10,000	10,000
Municipal Bus	Facility Expenses	3,274	1,113	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Municipal Bus	Communications	3,295	1,908	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Municipal Bus	Dues, Fees, Licenses	11	31	325	325	-	325	-	325	325	325	325
Municipal Bus	Travel, Education, Training	374	-	750	750	-	750	-	750	750	750	750
Municipal Bus	General Supplies & Materials	451	537	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Supplies-Uniforms	175	56	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Operating Incidents	-	4,830	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Business Meals	23	45	700	700	-	700	-	700	700	700	700
Municipal Bus	Employee Appreciation	-	-	450	450	-	450	-	450	450	450	450
Municipal Bus	Utilities - Natural Gas	229	416	519	519	-	600	81	600	600	600	600
Municipal Bus	Utilities - Electricity	744	530	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Utilities - Gasoline	16,918	17,384	18,035	18,035	-	23,937	5,902	25,134	26,390	27,710	29,095
Municipal Bus	SMART Contribution	-	25,000	-	-	-	-	-	-	-	-	-
Municipal Bus	Internet Services	2,137	2,137	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Total		186,049	195,188	189,635	218,003	28,368	266,180	48,177	270,569	275,176	280,014	285,094

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
EMPLOYEE COMMUTER SHUTTLE**

COMMUTER SHUTTLE

The employee commuter shuttle program provides safe, reliable, use friendly transportation services for Mountain Village and regional employees.

DEPARTMENT GOALS

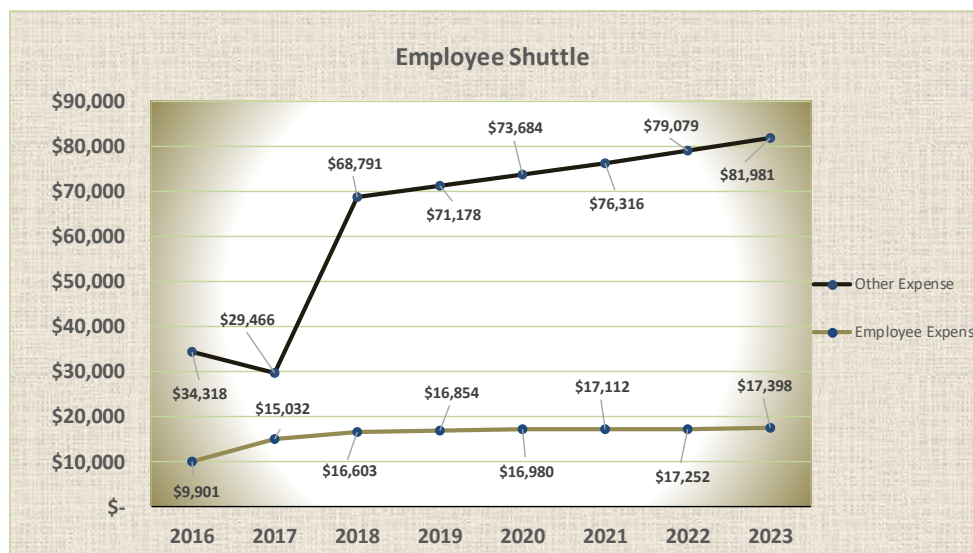
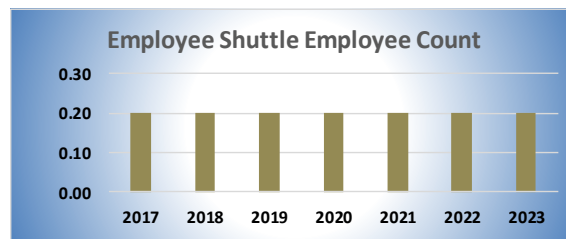
1. Provide Town and regional employees with public transportation service that meets employee and town scheduling requirements.
2. Operate the Town commuter shuttle program to maximize cost effectiveness.
3. Emphasize driver training to provide safe commuter shuttle services.
4. Department shall stay within budget.

PERFORMANCE MEASURES

1. Route & Ridership statistics: track ridership data
- 2a. Percent of capacity utilization per route > 50%
- 2b. Cost per rider metrics: < \$2.50 per rider Town subsidy
- 3a. Driver training records: 100% driver training compliance
- 3b. Vehicle accidents: no vehicle accidents
5. Department year end expenditure totals do not exceed the adopted budget.

COMMUTER SHUTTLE 2018 YTD ACHIEVEMENTS:

- o Total passenger trips: 10,070
- o Utilization: 50.1%
- o YTD TMV gross subsidy: Projected to be under target subsidy for 2018
- o 100% semi-annual driver training compliance
- o One (1) vehicle accident – Deer hit, vehicle drivable
- o Year-end budget projection: UNDER BUDGET



Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
0.63%	91.90%	3.09%	2.99%	3.05%	3.11%	3.16%

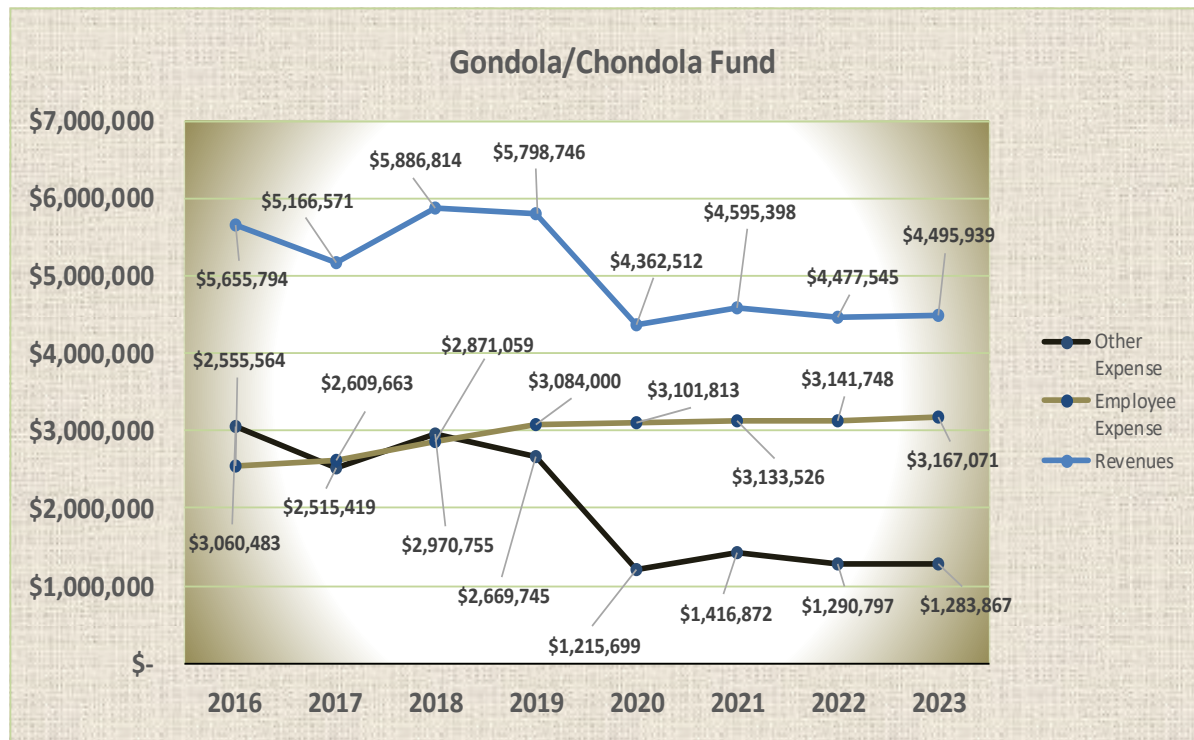
Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Employee Shuttle

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Employee Shuttle	Salaries And Wages - Admin	5,666	11,010	12,600	11,882	(718)	12,263	381	12,263	12,263	12,263	12,263
Employee Shuttle	Group Insurance	1,952	1,967	2,363	2,363	-	2,363	-	2,481	2,605	2,735	2,872
Employee Shuttle	PERA & Payroll Taxes	2,075	1,743	1,938	1,827	(111)	1,886	59	1,886	1,886	1,886	1,886
Employee Shuttle	Workers Compensation	46	119	154	154	-	162	8	170	178	187	197
Employee Shuttle	Other Employee Benefits	162	193	197	377	180	180	(197)	180	180	180	180
Employee Shuttle	Agency Compliance	723	394	550	550	-	550	-	550	550	550	550
Employee Shuttle	Vehicle Repair & Maintenance	13,664	6,619	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Employee Shuttle	General Supplies & Materials	70	807	500	500	-	500	-	500	500	500	500
Employee Shuttle	Utilities - Gasoline	19,862	21,647	47,741	47,741	-	50,128	2,387	52,634	55,266	58,029	60,931
Total		44,219	44,498	86,043	85,394	(649)	88,032	2,638	90,664	93,429	96,331	99,379

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
GONDOLA FUND**

The Gondola Fund is used to account for revenues restricted for the purpose of financing, improving and operating a gondola and “Chondola” transit system for the benefit of the Telluride Mountain Village Resort Company DBA Telluride Mountain Village Owners Association (TMVOA), TSG Ski & Golf Company (TSGC), the Town of Telluride, the Town of Mountain Village and San Miguel County, Colorado. The cost of operations and maintenance of the transit system is funded mainly through contributions from TMVOA. Other funds come from TSGC, grant funding, and event operations subsidies.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-8.74%	13.98%	-1.51%	-24.96%	5.39%	-2.59%	0.41%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
	<u>Summary</u>											
	Revenues											
Gondola Funding	TMVOA Operations Contribution	3,156,620	3,229,844	3,676,282	3,609,380	(66,902)	3,841,128	231,747	3,845,272	3,843,658	3,850,305	3,878,699
Gondola Funding	TMVOA Cap & Major Repairs Funding	1,297,602	1,461,922	1,103,426	1,158,771	55,345	1,189,578	30,807	140,000	374,500	250,000	240,000
	TMVOA Funding	4,454,222	4,691,766	4,779,708	4,768,151	(11,557)	5,030,706	262,554	3,985,272	4,218,158	4,100,305	4,118,699
Gondola Funding	TSG - 1% Lift Ticket Contribution	195,809	186,075	200,000	200,000	-	200,000	-	200,000	200,000	200,000	200,000
Gondola Funding	Event Operations Funding	7,029	14,157	-	-	-	-	-	-	-	-	-
Gondola Funding	TOT Extended Ops Contribution	36,000	36,000	36,000	36,000	-	36,000	-	36,000	36,000	36,000	36,000
Gondola Funding	Miscellaneous Revenue	3,658	591	-	-	-	-	-	-	-	-	-
Gondola Funding	CDOT Grant Funding - Ops	150,100	149,982	150,100	145,600	(4,500)	141,240	(4,360)	141,240	141,240	141,240	141,240
Gondola Funding	CDOT Grant Funding - Cap/MR&R	808,977	88,000	784,000	737,063	(46,937)	390,800	(346,263)	-	-	-	-
	Total Gondola Funding	5,655,794	5,166,571	5,949,808	5,886,814	(62,994)	5,798,746	(88,069)	4,362,512	4,595,398	4,477,545	4,495,939
	Expenditures											
Gondola Operations		1,646,880	1,655,099	1,902,608	1,775,317	(127,291)	1,958,701	183,384	1,995,274	1,973,075	1,977,074	1,993,340
Gondola Maintenance		1,117,757	1,140,923	1,257,115	1,296,886	39,771	1,348,650	51,764	1,354,263	1,368,356	1,374,953	1,381,696
Overhead/Fixed Costs		404,450	386,335	463,994	424,556	(39,438)	455,556	31,000	455,556	455,556	455,556	455,556
MARRS		68,273	73,595	76,246	74,246	(2,000)	76,246	2,000	74,246	74,246	76,246	74,246
Chondola		272,107	319,109	206,751	260,044	53,293	212,660	(47,384)	176,498	183,037	176,894	183,452
Contingency		-	-	110,668	114,931	4,263	121,554	6,623	121,675	121,628	121,822	122,649
	Total Operating Costs	3,509,468	3,575,060	4,017,382	3,945,980	(71,402)	4,173,368	227,387	4,177,512	4,175,898	4,182,545	4,210,939
	Capital/MR&R											
Major Repairs & Replacements		1,007,901	299,156	1,767,426	1,755,834	(11,592)	1,452,378	(303,456)	130,000	362,500	230,000	40,000
Capital		1,098,678	1,250,866	120,000	140,000	20,000	128,000	(12,000)	10,000	12,000	20,000	200,000
	Total Capital/MR&R	2,106,579	1,550,022	1,887,426	1,895,834	8,408	1,580,378	(315,456)	140,000	374,500	250,000	240,000
	Total Expenditures	5,616,047	5,125,082	5,904,808	5,841,814	(62,994)	5,753,746	(88,069)	4,317,512	4,550,398	4,432,545	4,450,939
	Other Sources											
Sale of Assets		3,350	1,672	-	-	-	-	-	-	-	-	-
Administrative Services		(43,097)	(43,161)	(45,000)	(45,000)	-	(45,000)	-	(45,000)	(45,000)	(45,000)	(45,000)
	Total Other Sources/Uses	(39,747)	(41,489)	(45,000)	(45,000)	-	(45,000)	-	(45,000)	(45,000)	(45,000)	(45,000)
Surplus (Deficit)		-	-	-	-	-	-	-	-	-	-	-

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections
Gondola Fund

Worksheet	Account Name			2018			2019	2019	2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Gondola - MARRS	Salaries & Wages	54,570	55,165	59,542	59,542	-	59,542	-	59,542	59,542	59,542	59,542
Gondola - MARRS	PERA & Payroll Taxes	8,224	8,203	9,158	9,158	-	9,158	-	9,158	9,158	9,158	9,158
Gondola - MARRS	Workers Compensation	3,875	1,387	2,866	2,866	-	2,866	-	2,866	2,866	2,866	2,866
Gondola - MARRS	Payroll Processing	1,603	2,584	1,680	1,680	-	1,680	-	1,680	1,680	1,680	1,680
Gondola - MARRS	General Supplies & Materials	-	6,257	500	500	-	500	-	500	500	500	500
Gondola - MARRS	MARRS Zip Bikes	-	-	2,000	-	(2,000)	2,000	2,000	-	-	2,000	-
Gondola - MARRS	Evacuee Clothing	-	-	500	500	-	500	-	500	500	500	500
Total MARRS		68,273	73,595	76,246	74,246	(2,000)	76,246	2,000	74,246	74,246	76,246	74,246
Gondola - FGOA	Technical Support	2,685	4,593	5,500	5,500	-	5,500	-	5,500	5,500	5,500	5,500
Gondola - FGOA	Lightning Detection Service	17,200	17,200	18,000	1,500	(16,500)	18,000	16,500	18,000	18,000	18,000	18,000
Gondola - FGOA	Janitorial/Trash Removal	27,095	25,290	26,000	26,000	-	35,000	9,000	35,000	35,000	35,000	35,000
Gondola - FGOA	Insurance	34,657	32,469	36,057	36,057	-	36,057	-	36,057	36,057	36,057	36,057
Gondola - FGOA	Communications	9,232	8,896	12,000	15,000	3,000	12,000	(3,000)	12,000	12,000	12,000	12,000
Gondola - FGOA	Dues & Fees	5,495	7,296	8,500	8,000	(500)	9,000	1,000	9,000	9,000	9,000	9,000
Gondola - FGOA	Utilities - Water/Sewer	5,661	7,207	6,624	6,624	-	6,624	-	6,624	6,624	6,624	6,624
Gondola - FGOA	Utilities - Natural Gas	22,363	25,479	39,375	39,375	-	39,375	-	39,375	39,375	39,375	39,375
Gondola - FGOA	Utilities - Electricity	257,111	242,007	294,000	270,000	(24,000)	275,000	5,000	275,000	275,000	275,000	275,000
Gondola - FGOA	Utilities - Internet	2,137	2,137	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola - FGOA	Gondola Employee Shuttle Expense	10,398	2,858	13,438	11,000	(2,438)	13,500	2,500	13,500	13,500	13,500	13,500
Gondola - FGOA	Legal - Miscellaneous	10,416	10,903	2,000	3,000	1,000	3,000	-	3,000	3,000	3,000	3,000
Total FGOA		404,450	386,335	463,994	424,556	(39,438)	455,556	31,000	455,556	455,556	455,556	455,556

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
CHONDOLA OPERATIONS PROGRAM NARRATIVE**

The Chondola provides resort transportation services for residents and visitors connecting the Meadows sub area with the Mountain Village Center. The Chondola is a TSG asset and they operate the machine during the winter season daytime hours concurrent with ski area operations. The Town of Mountain Village Transit Department operates the Chondola during the winter season evening hours so that the Chondola operates concurrent hours with the Gondola. Operating and maintenance expenses are assigned to TSG and The Town based on stipulations in the Gondola Operating Agreement generally resulting in a 50-50% shared expense. The Town's portions of the annual costs are then refunded by TMVOA based on stipulations in the Chondola Funding Agreement.

DEPARTMENT GOALS

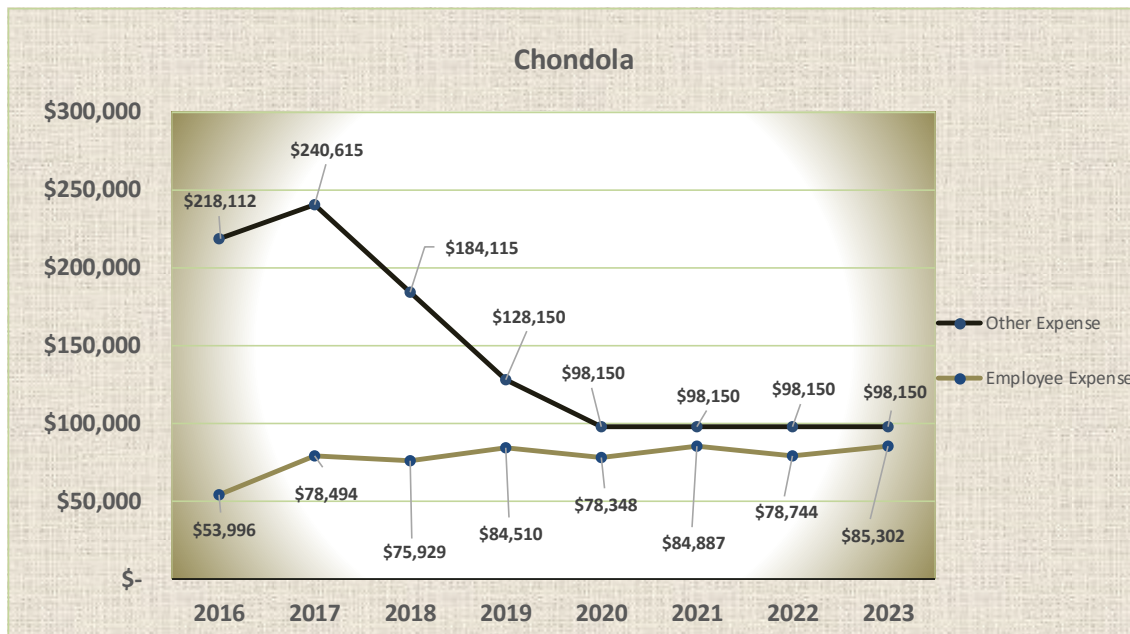
1. Keep Chondola downtime to a minimum through training and teamwork.
2. Safely transport all guests and employees by attending to every cabin and every guest
3. Provide excellent guest services by interacting with every guest in a professional manner.
4. Control costs by performing routine audits of the department's financial performance.

PERFORMANCE MEASURES

1. Availability goal: > 99.75% of operating hours.
- 2a. The number of riders are tallied and the data is tracked and reported.
- 2b. There are no (0) passenger injuries from operating incidents.
- 2c. There are no (0) employee injuries from operating incidents.
3. Customer satisfaction: score above 4.0 rating on customer surveys
4. The department operates at or below its budget.

CHONDOLA 2018 YTD ACHIEVEMENTS:

- Chondola Operations Availability: 99.91%
- Passenger trips: 125,348 (cabins only)
- Zero (0) passenger injuries
- Zero (0) Chondola-Ops worker's compensation claims with TMV expense
- Chondola Passenger Satisfaction Survey Winter 2017-2018: 4.74 on a 5 scale
- Year-end budget projection: OVER BUDGET



2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
17.27%	-18.51%	-18.22%	-17.00%	3.70%	-3.36%	3.71%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections
Gondola Fund

Worksheet	Account Name			2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments				
Chondola	Salaries & Wages - Operations (1)	40,701	45,671	46,800	52,500	5,700	54,560	2,060	54,560	54,560	54,560	54,560
Chondola	Salaries & Wages - Maintenance	6,108	21,476	10,000	10,000	-	15,500	5,500	10,000	15,500	10,000	15,500
Chondola	PERA & Payroll Taxes	6,911	10,061	8,736	9,929	1,193	10,775	846	9,929	10,775	9,929	10,775
Chondola	Workers Compensation	276	1,285	5,705	3,500	(2,205)	3,675	175	3,859	4,052	4,254	4,467
Chondola	Telski Labor	15,580	16,579	16,310	22,500	6,190	22,500	-	22,500	22,500	22,500	22,500
Chondola	Telski-Dues, Fees, Licenses	743	465	1,300	1,300	-	2,750	1,450	2,750	2,750	2,750	2,750
Chondola	Telski - Parts & Supplies	13,314	37,237	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Chondola	Telski - Outside Labor	444	1,750	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Chondola	Telski-Utilities	33,001	32,295	39,900	39,900	-	39,900	-	39,900	39,900	39,900	39,900
Chondola	Major R&R Terminal Rebuilds	61,506	-	-	-	-	-	-	-	-	-	-
Chondola	Major R&R Grip Jaws (2)	30,774	20,635	30,000	-	(30,000)	30,000	30,000	-	-	-	-
Chondola	Major R&R - Cabin Replacement	4,750	-	-	-	-	-	-	-	-	-	-
Chondola	Gearbox Rebuild (3)	-	-	-	19,200	19,200	-	(19,200)	-	-	-	-
Chondola	Controls (4)	-	17,208	-	33,998	33,998	-	(33,998)	-	-	-	-
Chondola	Cabin Refurbs	-	21,287	15,000	15,000	-	-	(15,000)	-	-	-	-
Chondola	Equipment Storage & Material Handling	-	-	-	-	-	-	-	-	-	-	-
Chondola	Video Surveillance	-	38	-	-	-	-	-	-	-	-	-
Chondola	Belt Replacement	8,714	1,579	-	-	-	-	-	-	-	-	-
Chondola	AC Drives, Motors, Processors (5)	45,478	-	-	19,217	19,217	-	(19,217)	-	-	-	-
Chondola	Seat Pads	3,809	-	-	-	-	-	-	-	-	-	-
Chondola	Sound Dampening	-	91,543	-	-	-	-	-	-	-	-	-
Total Chondola		272,107	319,109	206,751	260,044	53,293	212,660	(47,384)	176,498	183,037	176,894	183,452

(1) Includes 3% merit increase

(2) There will be no capital grip jaw purchase in 2018.

(3) This is an unbudgeted expense for 2018. It was an emergency parts purchase by TSG.

(4) This is an unbudgeted expense for 2018 and was supposed to hit in 2017.

(5) This was a project budgeted and completed in 2016. It is an unbudgeted expense in 2018.

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
GONDOLA OPERATIONS PROGRAM NARRATIVE**

To make every guest's experience as unique and un-paralleled as the services we provide so they want to return. The mission is; ride by ride, courteous, friendly, safe, and reliable transportation to meet the needs of the community.

DEPARTMENT GOALS

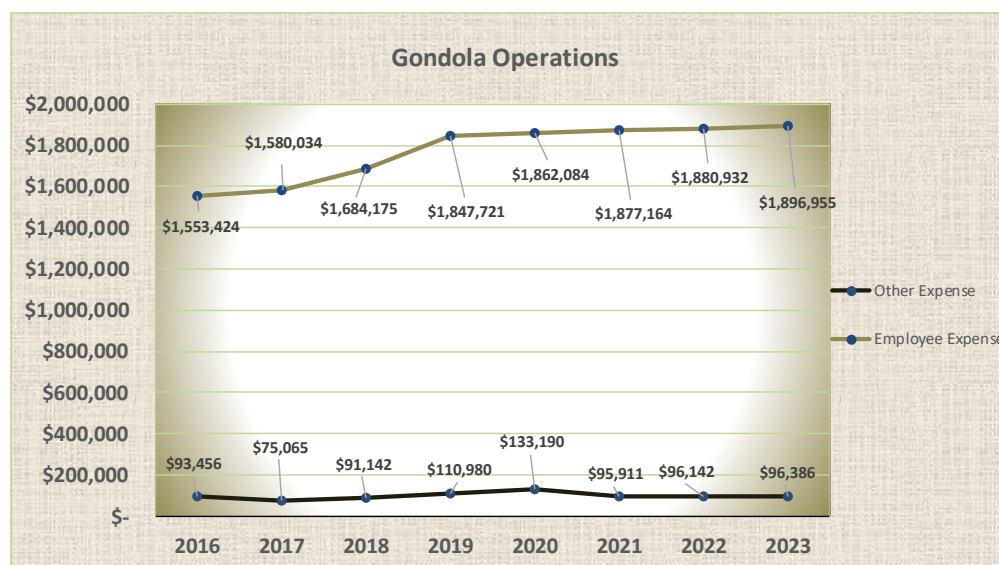
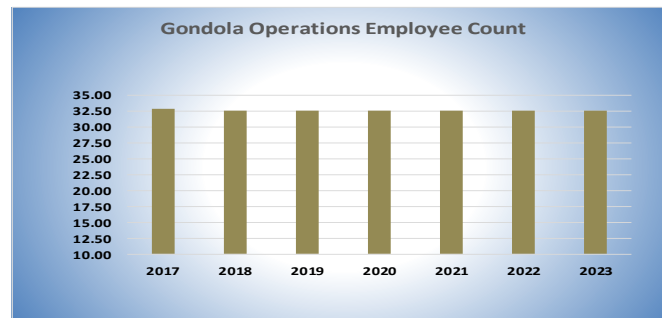
1. Keep Gondola downtime to a minimum through training and teamwork.
2. Safely transport all guests and employees by attending to every cabin and every guest
3. Provide excellent guest services by interacting with every guest in a professional manner.
4. Control costs by performing routine audits of the department's financial performance.
5. Provide a clean, trash free natural environment at the gondola terminals.

PERFORMANCE MEASURES

1. Availability goals: SUMMER > 99.67%; and WINTER > 99.75% of operating hours.
- 2a. The number of riders are tallied and the data is tracked and reported.
- 2b. There are no (0) passenger injuries from operating incidents.
- 2c. There are no (0) employee injuries from operating incidents.
3. Customer satisfaction: score above 4.0 rating on customer surveys
4. The department operates at or below its budget.
5. Provide > 36 man-hours per year labor allocated to trash and litter pick-up at the terminals.

GONDOLA OPERATIONS 2018 YTD ACHIEVEMENTS:

- Gondola Operations Availability: Winter Season 2017-18: 99.83%; Summer Season to Date 2018: 99.55%; Combined: 99.69%
- Passenger trips YTD: 2,371,389
- Zero (0) passenger injury claims
- Two (2) G-Ops WC claims with a combined TMV expense of \$595
- Gondola Passenger Survey for the Winter 2017-18 Season: 4.74 on a 5 scale
- Gondola Passenger Survey for the Summer 2018 Season to Date: 4.81 on a 5 scale
- Year-end budget projection: UNDER BUDGET
- Man hours for trash and litter pick up: 87 hours



Percentage Change in Expenditures - Year to Year

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
	0.50%	7.26%	10.33%	1.87%	-1.11%	0.20%	0.82%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections
Gondola Fund

Worksheet	Account Name			2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments				
Gondola Operations	Salaries & Wages (1)	973,083	987,945	1,021,557	1,021,557	-	1,122,941	101,384	1,122,941	1,122,941	1,122,941	1,122,941
Gondola Operations	Seasonal Bonus	26,603	34,410	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Operations	Gondola Ops-Admin Mgmt Support	127,728	177,722	176,930	176,930	-	176,930	-	176,930	176,930	176,930	176,930
Gondola Operations	Offset Labor	-	(6,968)	-	-	-	-	-	-	-	-	-
Gondola Operations	Group Insurance	200,762	156,597	225,557	175,000	(50,557)	219,000	44,000	229,950	241,448	241,453	253,525
Gondola Operations	Dependent Health Reimbursement	(6,007)	(8,557)	(5,500)	(5,500)	-	(5,500)	-	(5,500)	(5,500)	(5,500)	(5,500)
Gondola Operations	PERA & Payroll Taxes	150,884	152,083	162,498	165,275	2,777	178,091	12,816	178,091	178,091	178,091	178,091
Gondola Operations	PERA 401K	10,663	16,027	21,835	21,835	-	23,931	2,096	23,931	23,931	23,931	23,931
Gondola Operations	Workers Compensation	40,247	44,401	93,630	65,000	(28,630)	68,250	3,250	71,663	75,246	79,008	82,958
Gondola Operations	Other Employee Benefits	29,462	26,373	29,078	29,078	-	29,078	-	29,078	29,078	29,078	29,078
Gondola Operations	Agency Compliance	5,629	4,009	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Gondola Operations	Employee Assistance Program	1,220	1,205	1,236	1,236	-	1,236	-	1,236	1,236	1,236	1,236
Gondola Operations	Employee Life Insurance	2,083	1,806	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Flex Spending Admin Fees	257	96	268	268	-	268	-	268	268	268	268
Gondola Operations	Uniforms (2)	5,938	3,716	12,500	1,500	(11,000)	14,000	12,500	47,500	10,000	10,000	10,000
Gondola Operations	Payroll Processing	13,760	13,408	14,302	14,302	-	14,302	-	14,302	14,302	14,302	14,302
Gondola Operations	Vehicle Repair & Maintenance	22	650	2,271	2,000	(271)	2,300	300	2,300	2,300	2,300	2,300
Gondola Operations	Vehicle Repair & Maintenance	539	326	-	-	-	-	-	-	-	-	-
Gondola Operations	Recruiting	10,481	14,743	11,000	11,000	-	13,000	2,000	13,000	13,000	13,000	13,000
Gondola Operations	Travel, Education & Training	4,702	6,025	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Gondola Operations	Supplies (3)	8,970	11,884	14,000	25,000	11,000	26,500	1,500	15,000	15,000	15,000	15,000
Gondola Operations	Operating Incidents	970	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Blankets - Purchase/Cleaning (4)	3,310	2,209	5,500	2,000	(3,500)	5,500	3,500	5,500	5,500	5,500	5,500
Gondola Operations	Business Meals (5)	268	643	500	400	(100)	500	100	500	500	500	500
Gondola Operations	Employee Appreciation (6)	2,346	3,182	2,500	3,000	500	3,000	-	3,000	3,000	3,000	3,000
Gondola Operations	Utilities - Gas & Oil (7)	2,354	2,427	4,200	4,000	(200)	4,200	200	4,410	4,631	4,862	5,105
Gondola Operations	Grant Success Fees	30,606	8,736	56,046	8,736	(47,310)	8,474	(262)	8,474	8,474	8,474	8,474
Total Gondola Ops		1,646,880	1,655,099	1,902,608	1,775,317	(127,291)	1,958,701	183,384	1,995,274	1,973,075	1,977,074	1,993,340

- (1) 2018-Increased to reflect extended seasons. / 2019-Includes 3% merit increase
(2) 2018-Pushed summer uniform purchases to 2019. / 2019-TSG pushed winter uniform purchases to 2020.
(3) 2018-Line item increased to account for maze panel purchases. / 2019-Line item increased for projected additional maze panel and banner purchases.
(4) 2018-No blanket purchases anticipated in 2018.
(5) 2018-Line item decreased due to YTD activity.
(6) 2018-Line increased due to YTD activity and anticipated expenditures in Q4.
(7) 2018-Line item decreased due to YTD activity. / 2019 line item increased to original 2018 number with a 5% escalator thereafter.

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
GONDOLA MAINTENANCE PROGRAM NARRATIVE**

Gondola Maintenance conducts a comprehensive maintenance program to ensure the highest degree of safety for system users and employees alike. Management operates with an annual budget agreement between the Town and its funding partner, the Telluride Mountain Village Owners Association thereby operating with a high level of financial scrutiny and accountability.

DEPARTMENT GOALS

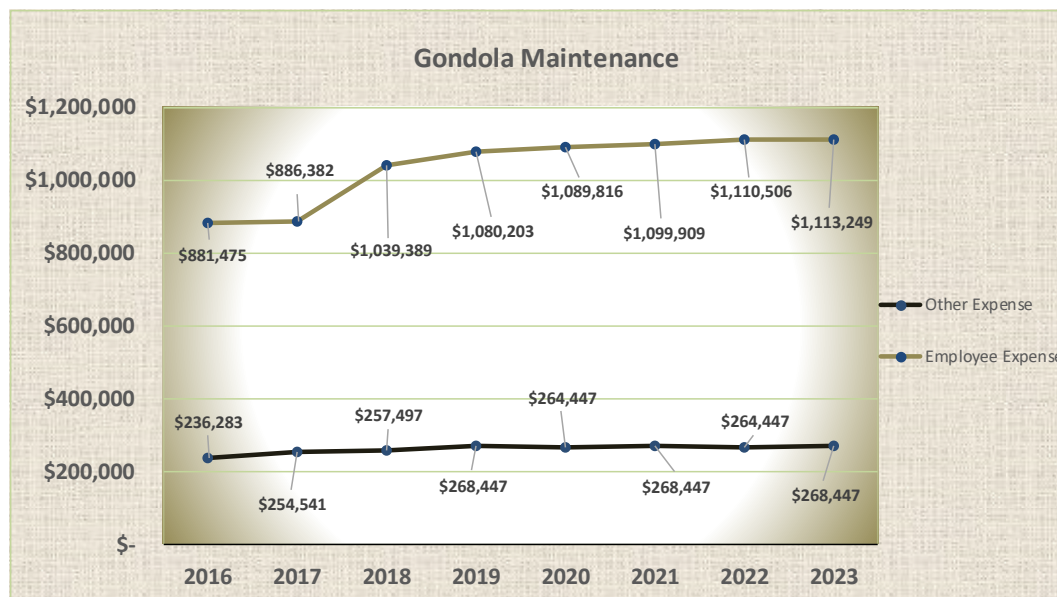
1. Perform both scheduled and unscheduled maintenance tasks thoroughly and competently to ensure trouble free operation.
2. Keep up with all mandated maintenance procedures and inspections in order to be in compliance with all applicable rules and regulations.
3. Perform all duties in a conscientious manner with a focus on both personal and passenger well being.
4. Operate a fiscally responsible department through auditing, inventory management and scheduling management.
5. Utilize a work order system to track all work performed on the gondola system.

PERFORMANCE MEASURES

1. Availability Goal: > 99.75% G-Mtc (mechanical & electrical downtime).
2. CPTSB Inspection Results and Reporting Requirements: Licenses received and maintained in good standing & zero (0) late or failure to report incidents.
3. Employee injuries: Zero (0) WC claims resulting in lost work days or expense to TMV.
4. End of Year Budget Results: On or under budget.
5. Work Orders Completed: 100% completion rate on all PM tasks on or before the scheduled due date.

GONDOLA MAINTENANCE 2018 ACHIEVEMENTS:

- Winter 17/18 = 99.66%; Summer 2018 = 99.90%; Combined = 99.78%
- 100% compliance with licensing and reporting requirements.
- Two (2) G-Mtc WC claims resulting in no lost work days - TMV expense of \$1,255 on one of the claims
- Year-end budget projection: ON BUDGET
- 98% of scheduled work orders completed on time.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
2.07%	13.67%	3.99%	0.42%	1.04%	0.48%	0.49%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Gondola Fund

Worksheet	Account Name			2018			2019		2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments				
Gondola Maintenance	Salaries & Wages (1)	582,577	593,643	638,060	690,000	51,940	720,000	30,000	720,000	720,000	720,000	720,000
Gondola Maintenance	Housing Allowance	6,820	6,669	10,716	10,716	-	10,716	-	10,716	10,716	10,716	10,716
Gondola Maintenance	Group Insurance	134,414	136,613	146,160	144,960	(1,200)	144,960	-	152,208	159,818	167,809	167,814
Gondola Maintenance	Dependent Health Reimbursement	(10,954)	(9,480)	(9,672)	(9,672)	-	(9,672)	-	(9,672)	(9,672)	(9,672)	(9,672)
Gondola Maintenance	PERA & Payroll Taxes	88,663	90,634	98,134	106,122	7,988	110,736	4,614	110,736	110,736	110,736	110,736
Gondola Maintenance	PERA 401K	28,073	24,092	30,746	30,746	-	34,695	3,949	34,695	34,695	34,695	34,695
Gondola Maintenance	Workers Compensation	34,548	27,123	57,037	45,037	(12,000)	47,289	2,252	49,653	52,136	54,743	57,480
Gondola Maintenance	Other Employee Benefits	17,334	17,088	21,480	21,480	-	21,480	-	21,480	21,480	21,480	21,480
Gondola Maintenance	Agency Compliance	401	466	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Assistance Program	231	312	320	320	-	320	-	320	320	320	320
Gondola Maintenance	Employee Life Insurance	2,448	2,367	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Maintenance	Flex Spending Admin Fees	289	123	400	300	(100)	300	-	300	300	300	300
Gondola Maintenance	Uniforms	1,822	6,880	4,000	2,500	(1,500)	4,000	1,500	4,000	4,000	4,000	4,000
Gondola Maintenance	Payroll Processing	4,827	4,062	4,827	4,827	-	4,827	-	4,827	4,827	4,827	4,827
Gondola Maintenance	Vehicle Repair & Maintenance	1,974	2,754	11,000	11,000	-	15,000	4,000	11,000	15,000	11,000	15,000
Gondola Maintenance	Vehicle Repair & Maintenance	1,022	4,203	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	349	1,017	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	73	-	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	185	-	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	868	98	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Vehicle Repair & Maintenance	5,539	11,884	-	-	-	-	-	-	-	-	-
Gondola Maintenance	Trails & Road Maintenance	2,000	49	8,000	4,000	(4,000)	8,000	4,000	8,000	8,000	8,000	8,000
Gondola Maintenance	Facility Expenses	21,284	23,585	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Gondola Maintenance	Recruiting	1,225	3,135	500	400	(100)	500	100	500	500	500	500
Gondola Maintenance	Dues & Fees	17,972	12,705	14,000	14,000	-	14,000	-	14,000	14,000	14,000	14,000
Gondola Maintenance	Travel, Education & Training	1,408	7,052	7,500	11,000	3,500	7,500	(3,500)	7,500	7,500	7,500	7,500
Gondola Maintenance	Contract Labor	25,686	12,817	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Gondola Maintenance	Postage & Freight	563	471	550	700	150	550	(150)	550	550	550	550
Gondola Maintenance	Supplies	35,606	32,965	40,000	35,000	(5,000)	40,000	5,000	40,000	40,000	40,000	40,000
Gondola Maintenance	Parts	106,715	123,792	120,000	120,000	-	120,000	-	120,000	120,000	120,000	120,000
Gondola Maintenance	Business Meals	514	673	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Appreciation	678	709	550	550	-	550	-	550	550	550	550
Gondola Maintenance	Utilities - Gas & Oil	2,605	2,420	3,307	3,400	93	3,400	-	3,400	3,400	3,400	3,400
Total Gondola Maintenance		1,117,757	1,140,923	1,257,115	1,296,886	39,771	1,348,650	51,764	1,354,263	1,368,356	1,374,953	1,381,696

(1) Includes 3% rate increase and overtime contingency

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections
Gondola Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Gondola Capital/MR&R	Noise Mitigation (1)	-	-	207,426	359,500	152,074	35,000	(324,500)	-	-	-	-
Gondola Capital/MR&R	Bull Wheel Replacement	41,978	-	-	-	-	-	-	50,000	-	50,000	-
Gondola Capital/MR&R	Gearbox Rebuild (2)	157,763	-	-	-	-	-	-	-	100,000	-	-
Gondola Capital/MR&R	Boiler Replacement	258,264	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Painting (3)	96,783	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Haul Ropes (4)	-	126,833	650,000	465,000	(185,000)	-	(465,000)	-	-	-	-
Gondola Capital/MR&R	Conveyor Drives & Gear Motors	-	-	-	-	-	-	-	50,000	50,000	-	-
Gondola Capital/MR&R	Conveyor Rebuilds	110,667	-	-	-	-	-	-	-	150,000	150,000	-
Gondola Capital/MR&R	Cabin Window Buffing	-	9,672	10,000	10,000	-	20,000	10,000	10,000	20,000	10,000	20,000
Gondola Capital/MR&R	Fiber Optics - Control System	-	-	450,000	450,000	-	723,378	273,378	-	-	-	-
Gondola Capital/MR&R	Cabin Refurbs	342,446	161,285	330,000	306,000	(24,000)	234,000	(72,000)	-	-	-	-
Gondola Capital/MR&R	Station Upgrades (5)	-	-	-	-	-	400,000	400,000	-	-	-	-
Gondola Capital/MR&R	Electric Motor (6)	-	-	-	-	-	-	-	-	22,500	-	-
Gondola Capital/MR&R	Lighting Array Repairs	-	-	90,000	90,334	334	20,000	(70,334)	20,000	20,000	20,000	20,000
Gondola Capital/MR&R	Wayfinding	-	1,365	30,000	75,000	45,000	20,000	(55,000)	-	-	-	-
Total MR&R		1,007,901	299,156	1,767,426	1,755,834	(11,592)	1,452,378	(303,456)	130,000	362,500	230,000	40,000
Gondola Capital/MR&R	Gondola Cabins	-	413,495	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Vehicles	-	25,794	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Equipment Replacement (7)	350,576	811,577	-	-	-	28,000	28,000	10,000	12,000	20,000	-
Gondola Capital/MR&R	Grip Replacements (8)	127,140	-	-	-	-	-	-	-	-	-	200,000
Gondola Capital/MR&R	Bike Racks	-	-	-	-	-	100,000	100,000	-	-	-	-
Gondola Capital/MR&R	Staircases	-	-	35,000	55,000	20,000	-	(55,000)	-	-	-	-
Gondola Capital/MR&R	Terminal Flooring	-	-	85,000	85,000	-	-	(85,000)	-	-	-	-
Gondola Capital/MR&R	AC Drives/Motors	620,963	-	-	-	-	-	-	-	-	-	-
Total Capital		1,098,678	1,250,866	120,000	140,000	20,000	128,000	(12,000)	10,000	12,000	20,000	200,000

(1) TMVOA funded project.

(2) Done every five years - Last done 2016..

(3) Done every 10 years. Last done in 2016.

(4) Done every 10 years. Last done in 2018.

(5) 2019 - 200K for modification to Oak Street station entrance to accommodate bike / ped traffic more efficiently, and 50K for TA bumper rail extension at station 1,4,5, &6 to accommodate passenger / bike loading in the turn-arounds. and 150K for replacement and expansion of Oak St. public restrooms.

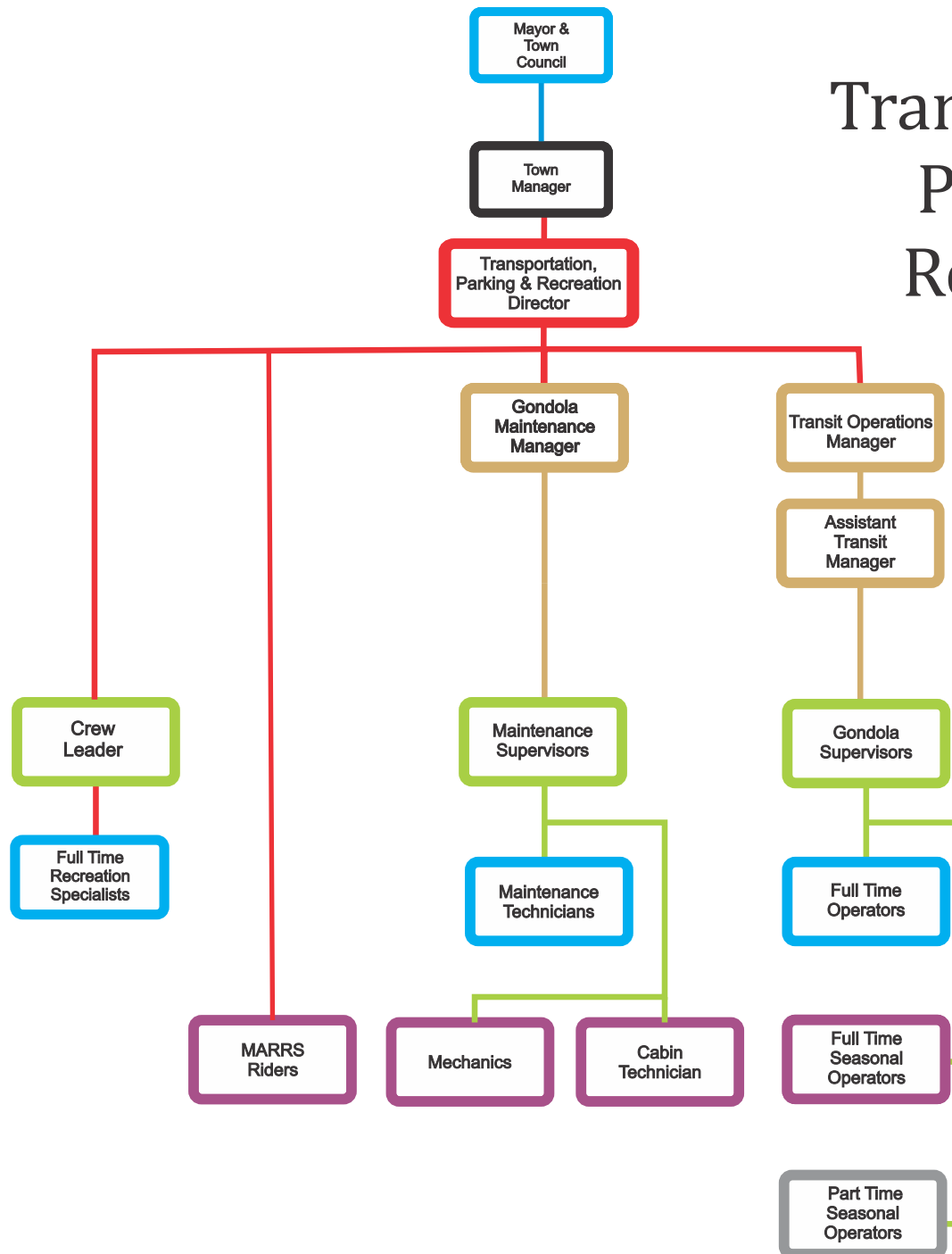
(6) Done every 5 years. New in 2016.

(7) RZR and snowmobile in 2019, snowmobile in 2020, snowmobile in 2021, RZR in 2022.

(8) Done every 7 years. Last cycle completed in 2015 and 2016.

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Transportation, Parking & Recreation



**TOWN OF MOUNTAIN VILLAGE
2019 PARKS AND RECREATION PROGRAM NARRATIVE**

The Mountain Village Parks and Recreation Department provides accessible, affordable and diverse recreational opportunities to all Mountain Village residents and visitors.

DEPARTMENT GOALS

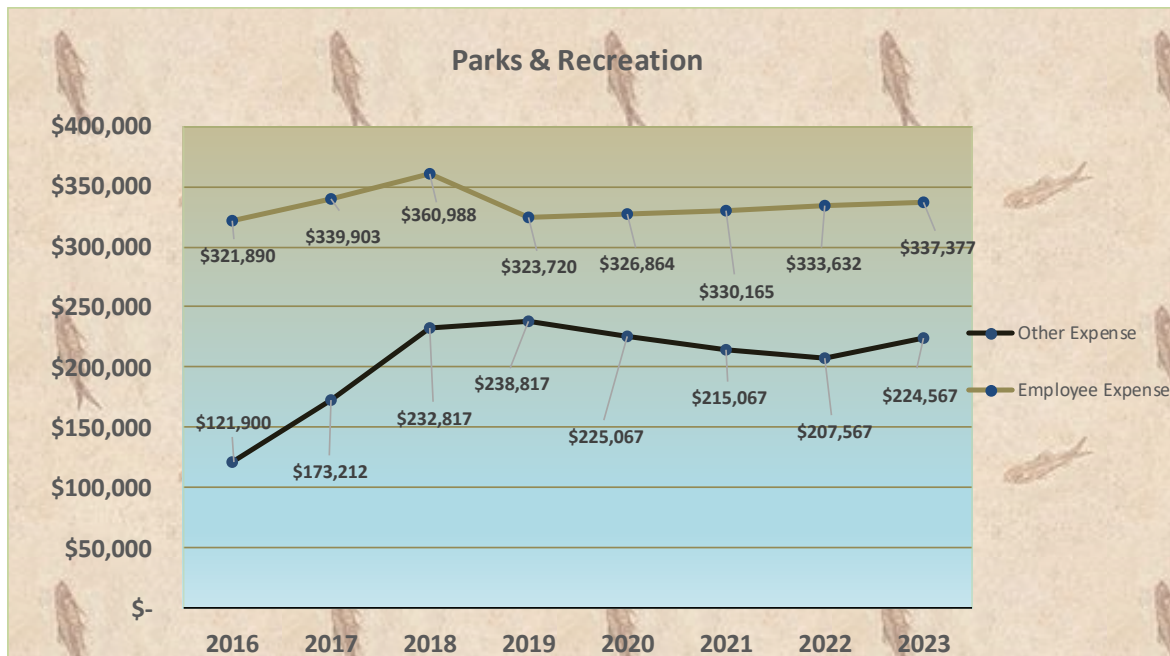
1. Establish effective relationships with stakeholders for recreation venues.
2. Manage a fiscally responsible department by balancing expenses with revenue and grant acquisitions to remain within budget.
3. All recreation venues are prepared by the beginning of their respective seasons.
4. Perform departmental operations with attention to safety.
5. Provide a clean, weed free natural environment along the hike and bike trails.

DEPARTMENT PERFORMANCE MEASURES

1. Manage stakeholder agreements with TSG, USFS, SMC & TOT.
2. Perform department functions within adopted budget.
3. 100% of recreational venues operational at the beginning of their respective seasons.
4. No worker comp claims.
5. Allocate > 20 man-hours of weed control activities along hike and bike trails.

RECREATION DEPT 2018 ACHIEVEMENTS:

- Stakeholder relations: on-going with TSG, USFS, SMC, TOT, SMVC, & Telluride Mountain Club
- Year-end budget projection: within budget
- All venues ready to open at beginning of winter and summer seasons
- Two WC claims, one with no lost time or expenses incurred, the other with 9.5 lost days and a \$9,661 expense to the town
- Performed 30 man-hours of weed control activities



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
15.62%	15.73%	-5.27%	-1.89%	-1.21%	-0.74%	3.83%

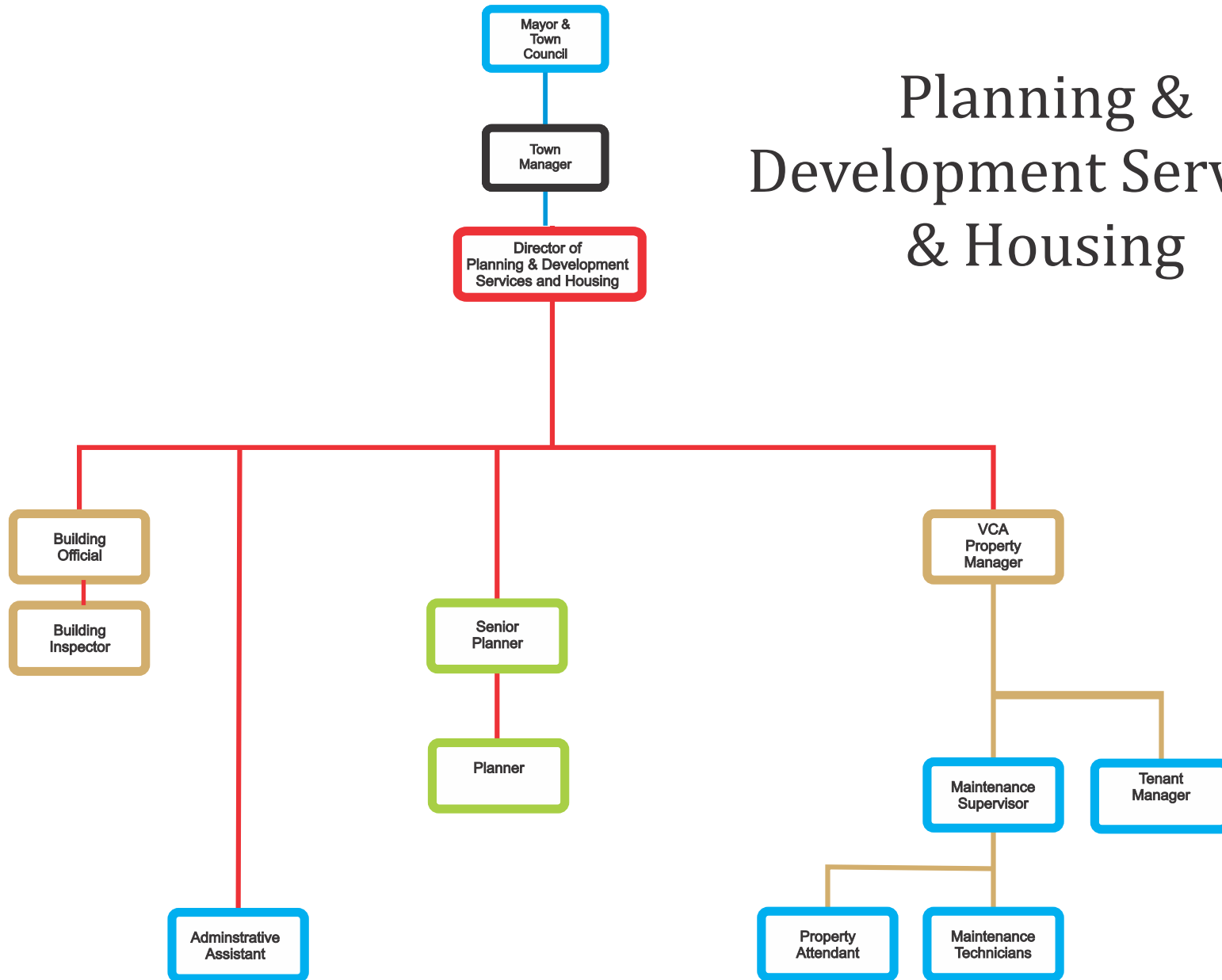
Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Parks & Recreation

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Parks & Recreation	Salaries & Wages	222,890	240,515	260,158	248,000	(12,158)	226,994	(21,006)	226,994	226,994	226,994	226,994
Parks & Recreation	Offset Labor	(8,829)	(11,223)	(8,000)	-	8,000	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Parks & Recreation	Seasonal Bonus	3,471	3,416	-	-	-	-	-	-	-	-	-
Parks & Recreation	Group Insurance	55,954	56,388	53,793	53,750	(43)	53,750	-	56,438	59,259	62,222	65,333
Parks & Recreation	Dependent Health Reimbursement	(1,696)	(2,137)	(724)	(724)	-	(5,200)	(4,476)	(5,200)	(5,200)	(5,200)	(5,200)
Parks & Recreation	PERA & Payroll Taxes	34,037	38,098	40,012	38,000	(2,012)	34,912	(3,088)	34,912	34,912	34,912	34,912
Parks & Recreation	PERA 401K	6,353	6,329	9,903	7,403	(2,500)	2,270	(5,133)	2,270	2,270	2,270	2,270
Parks & Recreation	Workers Compensation	6,227	3,976	8,697	8,697	-	9,132	435	9,588	10,068	10,571	11,206
Parks & Recreation	Other Employee Benefits	3,483	4,541	5,862	5,862	-	5,862	-	5,862	5,862	5,862	5,862
Parks & Recreation	Uniforms	3,293	1,775	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Consultant Services	-	-	20,000	20,000	-	-	(20,000)	-	-	-	-
Parks & Recreation	Weed Control	3,000	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Parks & Recreation	Vehicle Repair & Maintenance	-	54	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	696	1,303	10,000	10,000	-	15,000	5,000	10,000	15,000	10,000	15,000
Parks & Recreation	Vehicle Repair & Maintenance	169	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,494	191	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,165	136	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	16	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	1,301	728	-	-	-	-	-	-	-	-	-
Parks & Recreation	Equipment Rental	-	12,789	-	-	-	-	-	-	-	-	-
Parks & Recreation	Facility Expense	95	619	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Parks & Recreation	Communications	1,892	1,743	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Dues & Fees	93	90	260	260	-	260	-	260	260	260	260
Parks & Recreation	Hotel Madeline HOA Dues	5,022	4,367	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Parks & Recreation	Hotel Madeline Shared Facility Expense	29,098	37,211	30,000	44,000	14,000	44,000	-	44,000	44,000	44,000	44,000
Parks & Recreation	Travel, Education & Conference	2,664	-	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Parks & Recreation	Contract Labor	1,545	1,560	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Striping	880	880	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Postage And Freight	37	27	200	200	-	200	-	200	200	200	200
Parks & Recreation	General Supplies & Materials	4,996	2,090	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Trail Maintenance Materials	7,481	2,022	15,600	15,600	-	15,600	-	15,600	15,600	15,600	15,600
Parks & Recreation	Trail Materials - Dog Stations	798	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Business Meals	250	91	655	655	-	655	-	655	655	655	655
Parks & Recreation	Employee Appreciation	182	213	300	300	-	300	-	300	300	300	300
Parks & Recreation	Utilities - Natural Gas	2,084	2,453	2,928	2,928	-	2,928	-	2,928	2,928	2,928	2,928
Parks & Recreation	Utilities - Electricity	1,127	837	1,654	1,654	-	1,654	-	1,654	1,654	1,654	1,654
Parks & Recreation	Utilities - Gasoline	4,256	5,693	9,270	7,500	(1,770)	7,500	-	7,500	7,500	7,500	7,500
Parks & Recreation	Open Space - Playgrounds	754	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Boulder Activity	-	-	500	500	-	500	-	500	500	500	500
Parks & Recreation	Frisbee Golf Activity	608	1,130	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Platform Tennis Courts	2,074	10,266	2,000	2,000	-	2,000	-	12,000	2,000	2,000	14,000
Parks & Recreation	Tennis Courts Expenses	-	-	6,000	-	(6,000)	-	-	-	-	-	-
Parks & Recreation	Nordic Trails & Grooming	734	3,870	4,000	5,500	1,500	4,000	(1,500)	4,000	4,000	4,000	4,000
Parks & Recreation	Ice Rink Expenses Lot 50/51	16,582	14,849	37,485	17,500	(19,985)	17,500	-	17,500	17,500	17,500	17,500
Parks & Recreation	Ice Rink - Lot 50/51 Electric	21,716	23,890	5,000	26,270	21,270	26,270	-	26,270	26,270	26,270	26,270
Parks & Recreation	Zamboni Room - Natural Gas	3,109	12,307	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Parks & Recreation	Bike Park Expenses	2,691	3,671	3,750	3,750	-	3,750	-	-	-	-	-
Parks & Recreation	Wayfinding	-	1,357	20,000	2,500	(17,500)	25,000	22,500	10,000	5,000	2,500	2,500
Parks & Recreation	Contribution USFS Ranger	-	25,000	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Total		443,790	513,115	611,003	593,805	(17,198)	562,537	(31,268)	551,931	545,232	541,199	561,944

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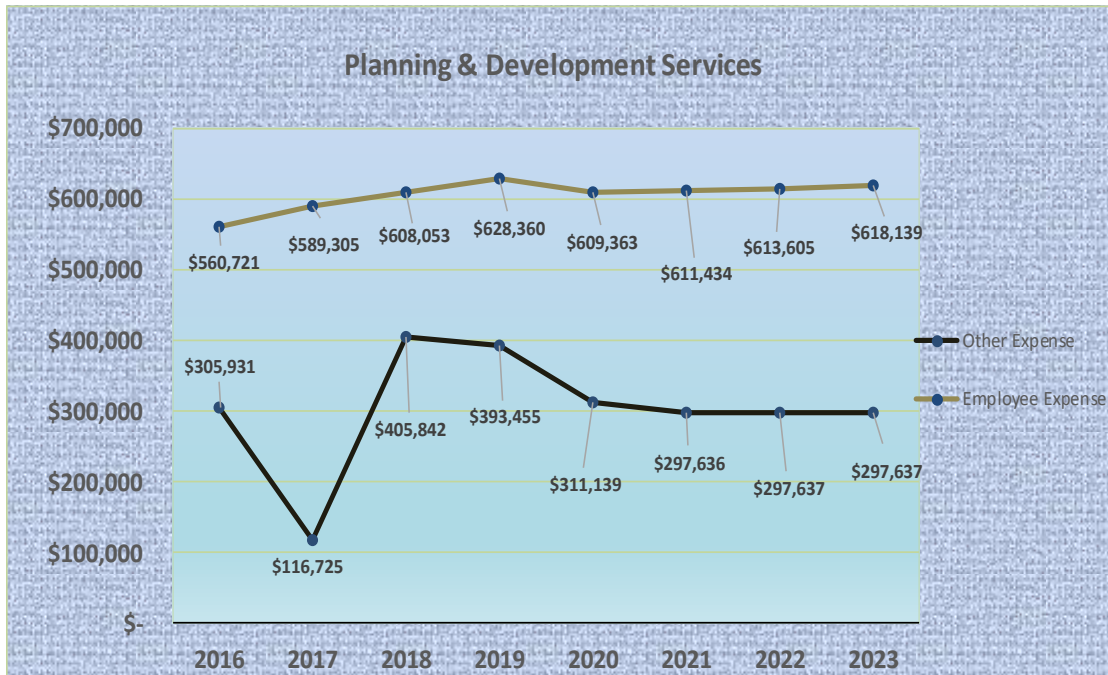
Planning & Development Services & Housing



**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
PLANNING & DEVELOPMENT SERVICES SUMMARY**

Planning & Development Services consists of the following departments:

- ❖ Planning & Development Services Office
- ❖ Building Division
- ❖ Planning & Zoning Division
- ❖ Housing Office



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-18.53%	43.60%	0.78%	-9.91%	-1.24%	0.24%	0.50%

The Director of Planning and Development Services also oversees the Housing Authority, made up of:

- Village Court Apartments
- Affordable Housing Development Fund
- Mortgage Assistance Pool Fund

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
BUILDING DIVISION NARRATIVE**

The Building Division administers and enforces the Building Regulations, including but not limited to the International Residential Code, International Building Code, International Energy Conservation Code, International Mechanical Code, International Plumbing Code, International Property Maintenance Code, National Electrical Code and the International Fuel Gas Code. The Building Division conducts plan review and issues permits; performs housing and dangerous building code inspection and enforcement; conducts field inspections of new construction and remodels; participates in code development with regional building departments; administers the Town's contractor licensing program; and meets continuing education requirements of the ICC. The Building Division provides plumbing and electrical inspections within the Town of Telluride per an existing intergovernmental agreement. The Building Division may also perform building inspections within San Miguel County based on a Memorandum of Understanding. The Building Division also administers energy and resource reducing incentive programs including but not limited to the solar energy, heat trace and smart irrigation controls incentive programs.

BUILDING DIVISION GOALS

1. Assemble the necessary professional groups to hold meetings to review, amend and make recommendation to council for adoption the 2018 I Codes
2. Ensure all Building Permit applications are processed in a timely manner.
3. Accurately respond to all customer inquiries in a timely manner regarding building design or Town policies.
4. Conduct contractor and architect training on the Electrical Code, Building Regulations and adopted International Code Council series as amended.
5. Operate the department in an environmentally sustainable and sensitive manner including the responsible use of electricity, natural gas, fuel, paper, water, and chemicals.
6. Operate within Town Council adopted budget.
7. Complete a community outreach education program. Primarily directed at Property Managers and the public on how to hire professional contractors and the issues and consequences with using non-licensed un-professional help. (How to use The Department of Building Safety as a resource to protect property and life)
8. Identify the existing CDC language that is contrary to the Building Codes. Present ideas for improving and simplifying the CDC.

BUILDING DIVISION PERFORMANCE MEASURES

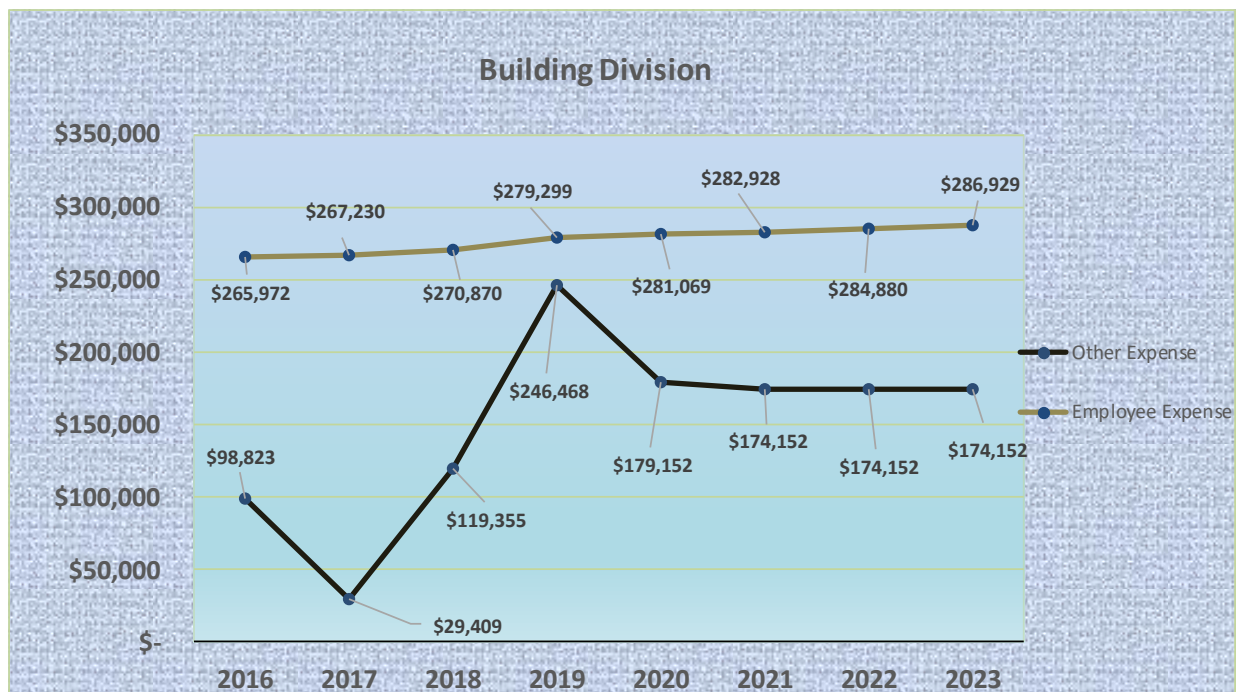
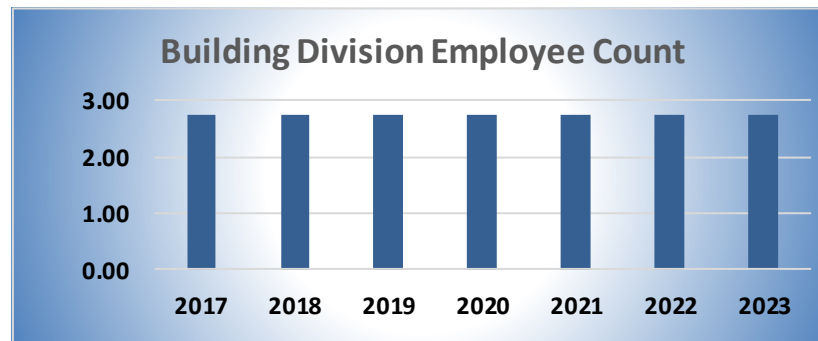
1. Present for adoption to council the 2018 I Codes and remove Building Codes from the CDC and place within the Municipal Code by October of 2018.
2. Ensure all Building Division applications are processed in accordance with the following timelines:
 - A. Conduct all inspections within 24 business hours of inspection request.
 - B. Building Permit, Electrical Permit, Plumbing Permits and Other Building Permits: Reach a decision on building permits within 10 business days unless plan revisions or unique building considerations warrant a longer review time.
3. Respond to customer inquiries by email or phone call within 24 hours. If it needs research then 72 hours.
4. By the end of the second quarter of 2019, conduct contractor and architect training regarding Electrical Code, Building Regulations and adopted International Code Council series as amended.
5. Continue to administer the incentive programs including but not limited to the solar rebate. Consider other incentives.
6. Throughout 2019, operate within Town Council adopted budget throughout the year.
7. Complete a community outreach education program. Primarily directed at Property Managers and the public on how to hire professional contractors and the issues and consequences with using non-licensed un-professional help. (How to use The Building Department as a resource to protect property and life) by the second quarter of the year.
8. Garner support and compliance around energy reducing building practices, incentives and programs.

2018 BUILDING DIVISION ACHIEVEMENTS

Implementing 2018 Goals

3. Present for adoption to council the 2018 I Codes and remove Building Codes from the CDC and place within the Municipal Code by October of 2018. **Ongoing.**
4. Ensure all Building Division applications are processed in accordance with the following timelines:
 - C. Conduct all inspections within 24 business hours of inspection request.
 - D. Building Permit, Electrical Permit, Plumbing Permits and Other Building Permits: Reach a decision on building permits within 10 business days unless plan revisions or unique building considerations warrant a longer review time. **Done**
4. Respond to customer inquiries by email or phone call within 24 hours. If it needs research then 72 hours. **Done.**
5. By the end of the second quarter of 2019, conduct contractor and architect training regarding Electrical Code, Building Regulations and adopted International Code Council series as amended. **Ongoing.**

9. Continue to administer the incentive programs including but not limited to the solar rebate, irrigation and heat trace incentive programs. Consider other incentives. **Done.**
10. Throughout 2018, operate within Town Council adopted budget throughout the year. **Done.**
11. Complete a community outreach education program. Primarily directed at Property Managers and the public on how to hire professional contractors and the issues and consequences with using non-licensed un-professional help. (How to use The Building Department as a resource to protect property and life) by the second quarter of the year.
12. Identify the existing CDC language that is contrary to the Building Codes. Present ideas for improving and simplifying the CDC by the first quarter of the year. **Done.**
13. Held a Snow Melt Seminar for building professionals. **Done.**
14. Worked well with contractors to work through building issues in order to receive TCO and CO's.



Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-18.68%	31.55%	34.73%	-12.47%	-0.68%	0.43%	0.45%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Building Division

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
Building Division	Salaries & Wages	189,981	191,553	197,430	197,827	397	204,157	6,330	204,157	204,157	204,157	204,157
Building Division	Group Insurance	35,784	35,237	34,404	34,404	-	34,404	-	36,124	37,930	39,827	41,818
Building Division	Dependent Health Reimbursement	(993)	(1,434)	(2,292)	(2,292)	-	(2,292)	-	(2,292)	(2,292)	(2,292)	(2,292)
Building Division	PERA & Payroll Taxes	29,454	29,409	30,365	30,426	61	31,400	974	31,400	31,400	31,400	31,400
Building Division	PERA 401K	6,808	7,577	7,075	7,089	14	8,166	1,077	8,166	8,166	8,166	8,166
Building Division	Workers Compensation	2,912	2,032	955	955	-	1,003	48	1,053	1,106	1,161	1,219
Building Division	Other Employee Benefits	2,025	2,857	2,461	2,461	-	2,461	-	2,461	2,461	2,461	2,461
Building Division	Uniforms	32	788	500	500	-	500	-	500	500	500	500
Building Division	Consultation Fees	-	9,988	5,000	5,000	-	7,500	2,500	7,500	7,500	7,500	7,500
Building Division	Vehicle Repair & Maintenance	224	1,566	650	650	-	650	-	650	650	650	650
Building Division	UBC/IRC/IBC Book Supplies	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Dues, Fees, Licenses	529	530	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Travel, Education & Training	4,152	1,147	3,500	3,500	-	5,000	1,500	5,000	5,000	5,000	5,000
Building Division	Contract Labor	-	-	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Building Division	Bank Fees - Credit Card Fees	1,293	2,032	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Supplies	244	-	-	-	-	-	-	-	-	-	-
Building Division	Business Meals	-	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Employee Appreciation	110	278	300	300	-	300	-	300	300	300	300
Building Division	Books & Periodicals	40	993	200	200	-	500	300	497	497	497	497
Building Division	Utilities - Gasoline	887	941	2,205	2,205	-	2,205	-	2,205	2,205	2,205	2,205
Building Division	Non-Capital Equipment	-	539	1,000	1,000	-	1,500	500	1,500	1,500	1,500	1,500
Building Division	Wetlands Study	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Building Division	Green Gondola Donation Costs	-	-	5,000	-	(5,000)	-	-	-	-	-	-
Building Division	Environmental Projects	652	675	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Building Division	Solar Panel Rebates	-	(10,311)	-	-	-	-	-	-	-	-	-
Building Division	Solar Energy Rebates (1)	-	(11,165)	30,000	5,000	(25,000)	5,000	-	5,000	-	-	-
Building Division	LED Lighting Rebates (4)	-	(4,674)	-	-	-	-	-	-	-	-	-
Building Division	Roof Rebates (2)	-	10,894	100,000	15,000	(85,000)	50,000	35,000	50,000	50,000	50,000	50,000
Building Division	Community Environmental Incentives (3)	90,210	25,187	60,000	50,000	(10,000)	60,000	10,000	60,000	60,000	60,000	60,000
Building Division	Energy Mitigation Expenditures	-	-	54,210	-	(54,210)	67,313	67,313	-	-	-	-
Building Division	Farm to Community Initiative	-	-	-	20,000	20,000	30,000	10,000	30,000	30,000	30,000	30,000
Building Division	Misc & Other	450	-	-	-	-	-	-	-	-	-	-
Total		364,795	296,639	548,963	390,225	(158,738)	525,767	135,542	460,221	457,080	459,032	461,081

(1) Will use REMP revenue to fund this in 2019

(2) TMVOA is funding 50%, reflected in revenues

(3) 50K Defensible Space, 5K heat trace 5K irrigation controls, TMVOA is funding 50% of Defensible Space

(4) Now funded by Green Team

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
PLANNING SERVICES PROGRAM NARRATIVE**

Planning Services has a primary responsibility for implementing the vision and goals of the Comprehensive Plan, most commonly through administering provisions of the Community Development Code (CDC); assisting the Design Review Board and Town Council regarding policy and development decisions; facilitating amendments to the Plan; bringing forward timely amendments to the CDC; promoting fire mitigation, forest health and environmental sustainability; and the review and approval of proposed uses and improvements in the plaza areas to assist in the vibrancy of the Village Center.

PLANNING SERVICES GOALS

1. Assist the business community, residents and homeowners achieve their goals of building, improving and being a part of the Mountain Village.
2. Facilitate the preparation of the Town Hall Subarea Plan Phase II in partnership with Telluride Mountain Village, Telluride Ski and Golf and all of the citizens of Mountain Village.
3. Implement forest health measures and raise awareness of forest health and fire mitigation strategies.
4. Develop programs and policies to reduce the use of electricity, natural gas, fuel, paper, water, and chemicals.
5. Increase the vibrancy of the Village Center.
6. Be an advocate for workforce housing.

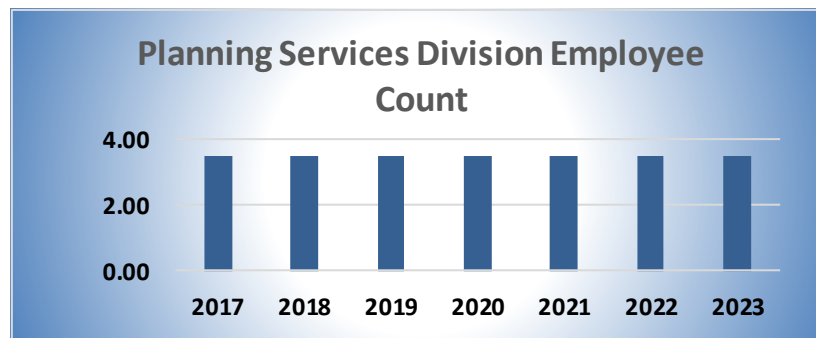
PLANNING SERVICES PERFORMANCE MEASURES

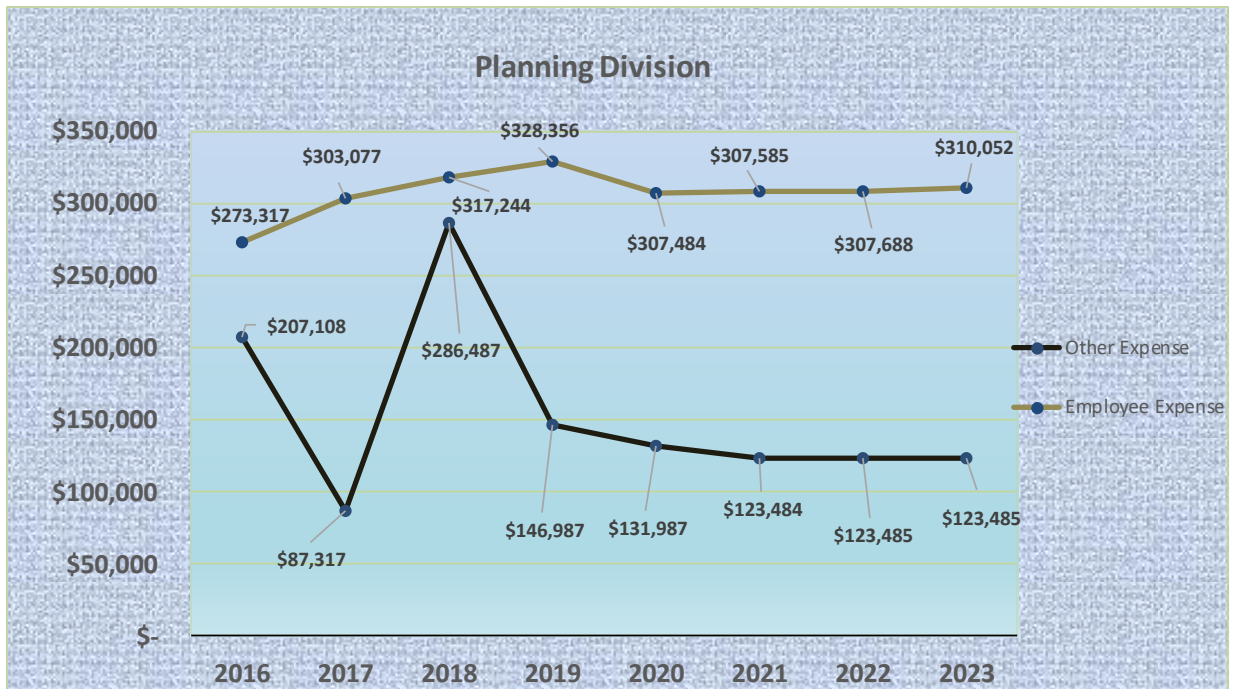
1. Continue to look for ways to streamline process, increase incentives and invite public participation to encourage compliance with planning and building regulations, policies and procedures while developing a sense of community.
 - a. Bring through a clean up CDC amendment.
 - b. Finalize the sandwich board and Village Center compliance and presentation in partnership with TMVOA by second quarter.
 - c. Finalizing 3-D model of Village Center for public use.
2. Implement Phase II of the Town Hall Subarea Planning process to prioritize, strategize and implement portions of the Town Hall Subarea Plan by:
 - a. Bringing road realignment, landscape design, platting and zoning to achieve a greater sense of arrival and park improvements through design in 2019 and bid and construction in 2020.
3. Continue to fund and advertise forest health and wildfire mitigation rebate and incentive programs that include both the defensible space and the cedar shake rebate program. Report to Town Council in the first or second quarter the progress of both programs. Re-evaluate staffing and level of service in 2019 for the community in light of staffing changes in the planning department.
4. Develop programs and policies to reduce the use of electricity, natural gas, fuel, paper, water, and chemicals.
 - a. Initiate programming needs in Meritage to integrate planning files by second quarter.
 - b. See Building Department measures for other associated measures e.g. updating building and energy codes.
5. Implement portions of Village Center Vibrancy Plan.
6. Be an advocate for workforce housing by:
 - a. Partnering with other entities and municipalities with a common goal when requested.
 - b. Share information with other entities and municipalities for the common goal.
 - c. Educate the broader public when the opportunities present themselves.
 - d. Think creatively about bringing entities together to effectuate land trades or mutually beneficial scenarios that would result in an increase in workforce housing.

2018 PLANNING DIVISION ACHIEVEMENTS

Implementing 2018 Goals

1. Continue to look for ways to streamline process, increase incentives and invite public participation to encourage compliance with planning and building regulations, policies and procedures while developing a sense of community.
 - a. Implemented a Cedar Shake Incentive Program
 - b. Continuing to work on a sandwich board prototype in conjunction with TMVOA to help improve Village Center vibrancy and aesthetic.
 - c. Created and Implemented a Farm to Community Income Qualified Program.
 - d. Executed contract for GHG Emissions Inventory for the Community.
2. Implement Phase II of the Town Hall Subarea Planning process to prioritize, strategize and implement portions of the Town Hall Subarea Plan.
 - a. Finalized Phase II Contract.
 - b. Assembled technical team to perfect road realignment plan.
 - c. Intend to continue with design, platting zoning and ownership in 2019.
3. Continue to fund and advertise forest health and wildfire mitigation rebate and incentive programs that include both the defensible space and the cedar shake rebate program. Report to Town Council in the first or second quarter the progress of both programs. **Done**
4. Develop programs and policies to reduce the use of electricity, natural gas, fuel, paper, water, and chemicals.
 - a. Proposed a number of possible building code amendments to address these issues.
5. Receive direction from Town Council as to scope of Village Center vibrancy plan in the first quarter. Implement direction in 2018 by end of year that would include an improvements plan.
 - a. Executed a contract for services with AECOM
 - b. AECOM contract work began in August of 2018.
 - c. Hired a Community Engagement Coordinator to help facilitate business related Village Center issues.
6. Be an advocate for workforce housing:
 - a. Purchased a Deed Restricted unit at Cassidy Ridge.
 - b. Continuing to fund the down payment assistance program.
 - c. Prioritizing the VCA expansion project.
 - d. Final Housing Needs Assessment Update completed in fall of 2018 that included a VCA specific needs analysis.
 - e. Met with private and public entities regarding workforce housing ideas.
7. Created an informational hand-out regarding wetlands and explain development best practices, CDC regulations, conservation easements with input from the EPA and Army Corps.
 - a. Completed awaiting TSG final review.
8. Complete CDC amendment regarding Village Center roofing material by the beginning of the second quarter. **Done.**





Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-18.74%	54.65%	-21.27%	-7.55%	-1.91%	0.02%	0.55%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Planning Services

Planning & Zoning	Salaries & Wages	202,536	220,573	230,013	228,817	(1,196)	236,139	7,322	216,139	216,139	216,139	216,139
Planning & Zoning	Housing Allowance	-	1,408	-	-	-	-	-	-	-	-	-
Planning & Zoning	Group Insurance	32,738	38,671	42,943	42,943	-	42,943	-	45,090	45,090	45,090	47,345
Planning & Zoning	Dependent Health Reimbursement	(2,682)	(1,926)	(637)	(669)	(32)	(702)	(33)	(737)	(737)	(737)	(737)
Planning & Zoning	PERA & Payroll Taxes	30,814	33,801	35,376	35,192	(184)	36,318	1,126	33,240	33,242	33,242	33,242
Planning & Zoning	PERA 401K	8,115	8,612	9,216	9,168	(48)	11,775	2,607	11,775	11,775	11,775	11,775
Planning & Zoning	Workers Compensation	1,795	1,938	1,793	1,793	-	1,883	90	1,977	2,076	2,179	2,288
Planning & Zoning	Other Employee Benefits	2,835	3,793	3,133	3,133	-	3,133	-	3,133	3,130	3,131	3,131
Planning & Zoning	Consultation Fees- Planning (1)	84,044	3,093	1,500	1,500	-	25,000	23,500	10,000	1,500	1,500	1,500
Planning & Zoning	Consulting-Master Planning (2)	45,890	35,875	233,000	233,000	-	30,000	(203,000)	30,000	30,000	30,000	30,000
Planning & Zoning	Forestry Management	51,095	14,623	50,000	10,000	(40,000)	50,000	40,000	50,000	50,000	50,000	50,000
Planning & Zoning	Public Noticing	140	1,846	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Facility Expenses	689	7	-	-	-	-	-	-	-	-	-
Planning & Zoning	Communications	4,598	4,074	4,029	4,029	-	4,029	-	4,029	4,029	4,029	4,029
Planning & Zoning	Contract Labor	-	500	-	-	-	-	-	-	-	-	-
Planning & Zoning	Postage & Freight	26	88	120	120	-	120	-	120	120	120	120
Planning & Zoning	General Supplies & Material	1,988	3,920	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Planning & Zoning	Printing & Binding	1,238	3,344	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Recording Fees	370	354	600	600	-	600	-	600	600	600	600
Planning & Zoning	Dues & Fees	1,076	1,140	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Planning & Zoning	Travel, Education & Training	2,760	2,994	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Planning & Zoning	Business Meals	2,836	3,257	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Employee Appreciation	902	287	300	300	-	300	-	300	300	300	300
Planning & Zoning	Other Benefits - DRB	6,622	6,722	7,155	7,155	-	7,155	-	7,155	7,155	7,155	7,155
Planning & Zoning	Live Streaming	-	1,200	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Planning & Zoning	Books & Periodicals	-	200	250	250	-	250	-	250	250	250	250
Total		480,426	390,394	645,191	603,731	(41,460)	475,343	(128,389)	439,471	431,069	431,173	433,537

(1) Intend to hire architect/firm to amend CDC with lighting/design in the Village Center

(2) 2018 \$100,000 VC, \$70,000 TH, \$20,000 VC replat/rezone, \$43,000 village court expansion RFQ design engineering and cost estimating. 2019: \$100K VC, \$70K TH, \$50K Village Court Expansion, \$13K design CDC amend consulting lighting, design, architectural features

TOWN OF MOUNTAIN VILLAGE

2019 BUDGET

MOUNTAIN VILLAGE HOUSING AUTHORITY DIVISION PROGRAM NARRATIVE

The Housing Authority Division oversees the following:

1. Village Court Apartments Enterprise Fund
2. Affordable Housing Development Fund when funds are available
3. Mortgage Assistance Pool Fund when funds are available
4. Housing Program Administration and Enforcement through Intergovernmental Agreement (“IGA”) with the San Miguel Regional Housing Authority (“RHA”)

The Mountain Village Housing Authority Division, through and IGA with the RHA, enforces the Town’s affordable housing ordinances and guidelines related to the construction, development, sale and use of deed-restricted employee housing. The Housing Authority, through an IGA with RHA, assists with homeowner education and buying and selling deed-restricted homes. The division is also responsible for developing and implementing new housing projects for rental and ownership options as funding becomes available.

HOUSING DIVISION GOALS

1. Replace flooring that is over life expectancy in all units.
2. Replace flooring in building 10 hallways.
3. Start and maintain landscaping.
4. Implement new files and filing system.
5. Receive good report and no findings with the audit and inspect by the Department of Local Affairs (DOLA) in 2019.
6. Maintain all buildings and property in accordance with written building and property maintenance standard operating procedures.
7. Respond to all tenant inquiries and maintenance requests in a professional and customer-service oriented manner.
8. Operate within the housing authority adopted budget.
9. Operate the apartments in an environmentally sustainable and sensitive manner including the responsible use of electricity, natural, fuel, paper, water, and chemicals.

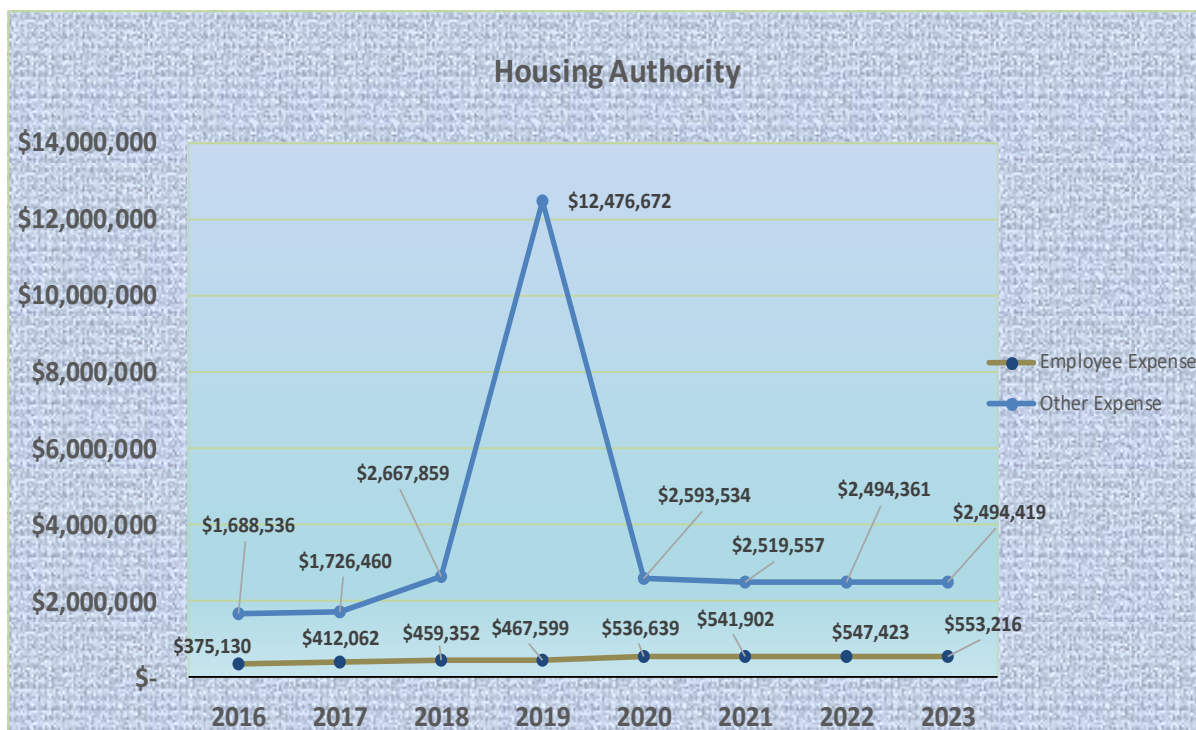
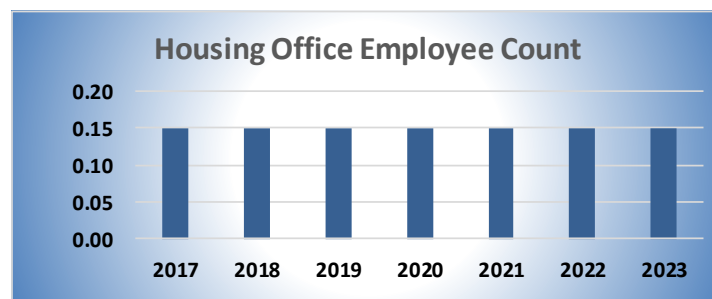
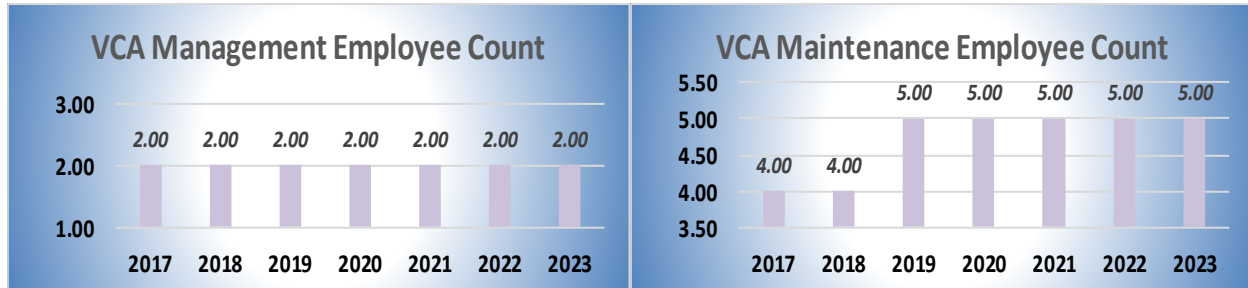
HOUSING DIVISION PERFORMANCE MEASURES

1. Updates and maintain of property completed.
2. Files and system put into place.
3. Prepare in advance all necessary requirements in anticipation of the DOLA audit and inspection.
4. Throughout the year, maintain all buildings and property in accordance with written building and property maintenance standard operating procedures.
5. At all times, respond to all tenants inquires and requests in a professional and customer-service oriented manner in the following timeframes: All tenants requests within one (1) hour for emergency situations, and 48 hours for all other requests.
6. Throughout the year, operate within the Housing Authority adopted budget.
7. Operate the apartments in an environmentally sustainable and sensitive manner including the responsible use of electricity, natural, fuel, paper, water, and chemicals.
 - a. Initiate year two of the annual review and inspections of each unit.
 - b. Continue to upgrade appliances and fixtures in order of priority beginning with water heaters, then refrigerators, water fixtures and light bulbs with unit turn overs and as identified with the annual inspections.

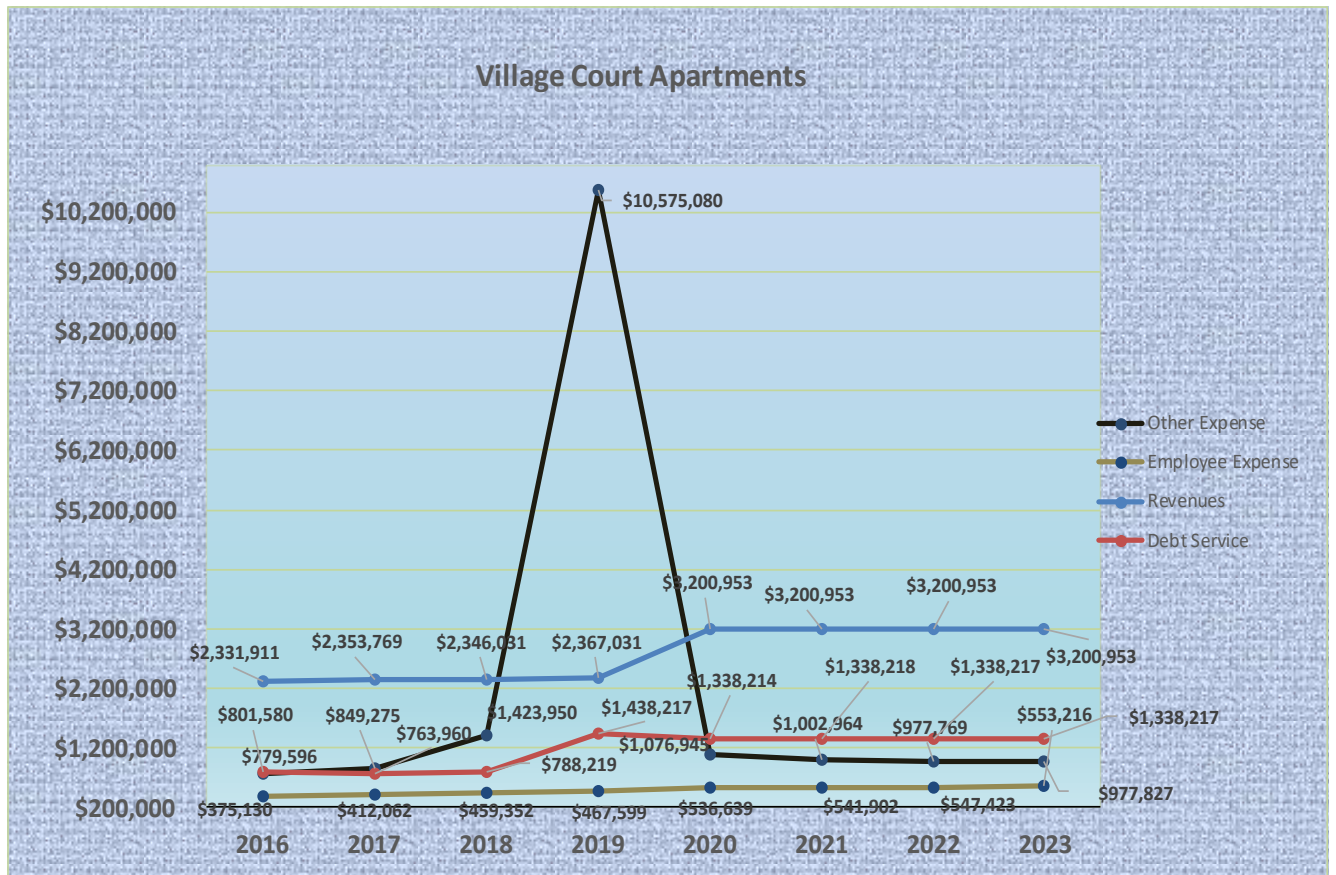
2018 HOUSING DIVISION ACHIEVEMENTS

1. Finish construction of the laundry room addition by Building 8.
2. Finalized the VCA Policy and Procedures manual.
3. Restriped the parking lot and additional parking lot construction done which added a significant number of parking spaces onsite.
4. Continued to meet necessary requirements in anticipation of the DOLA audit and inspection.
5. Throughout the year, maintained all buildings and property in accordance with written building and property maintenance standard operating procedures.

6. Responded to all tenants inquires and requests in a professional and customer-service oriented manner in the following timeframes: All tenants requests within one (1) hour for emergency situations, and 48 hours for all other requests.
7. Installed a storage shelf in bathroom of all 2 bedroom units.
8. Upgrading all appliances over life expectancy.
9. Added a paver walkway from driveway to back of building 8 and paver area in front of office.
10. Replaced utility vehicles.

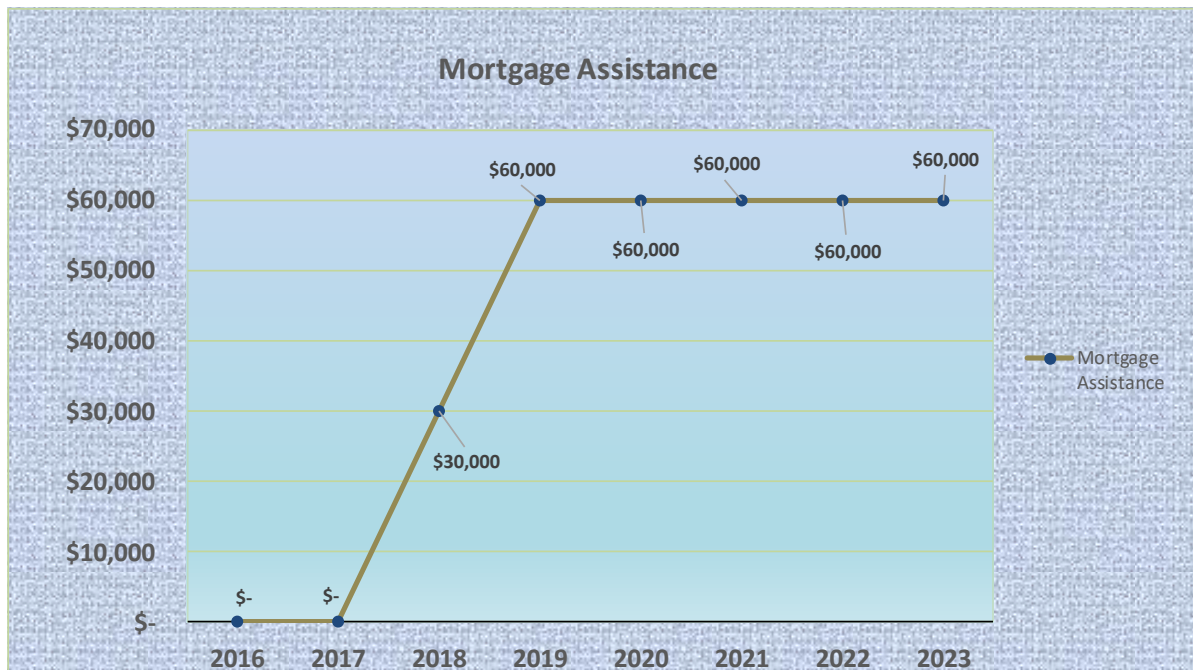


2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
3.63%	46.23%	313.92%	-75.82%	-2.20%	-0.64%	0.19%



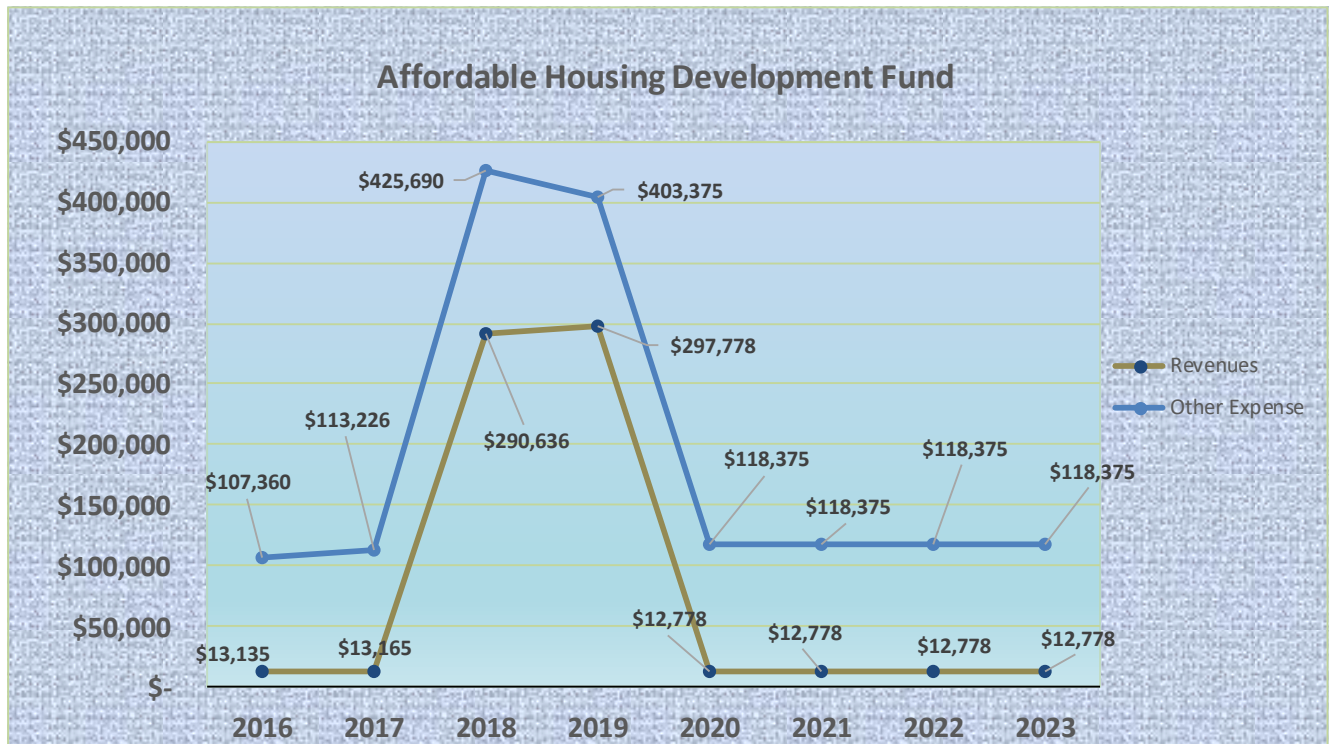
Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
3.53%	31.91%	367.18%	-76.35%	-2.33%	-0.68%	0.20%

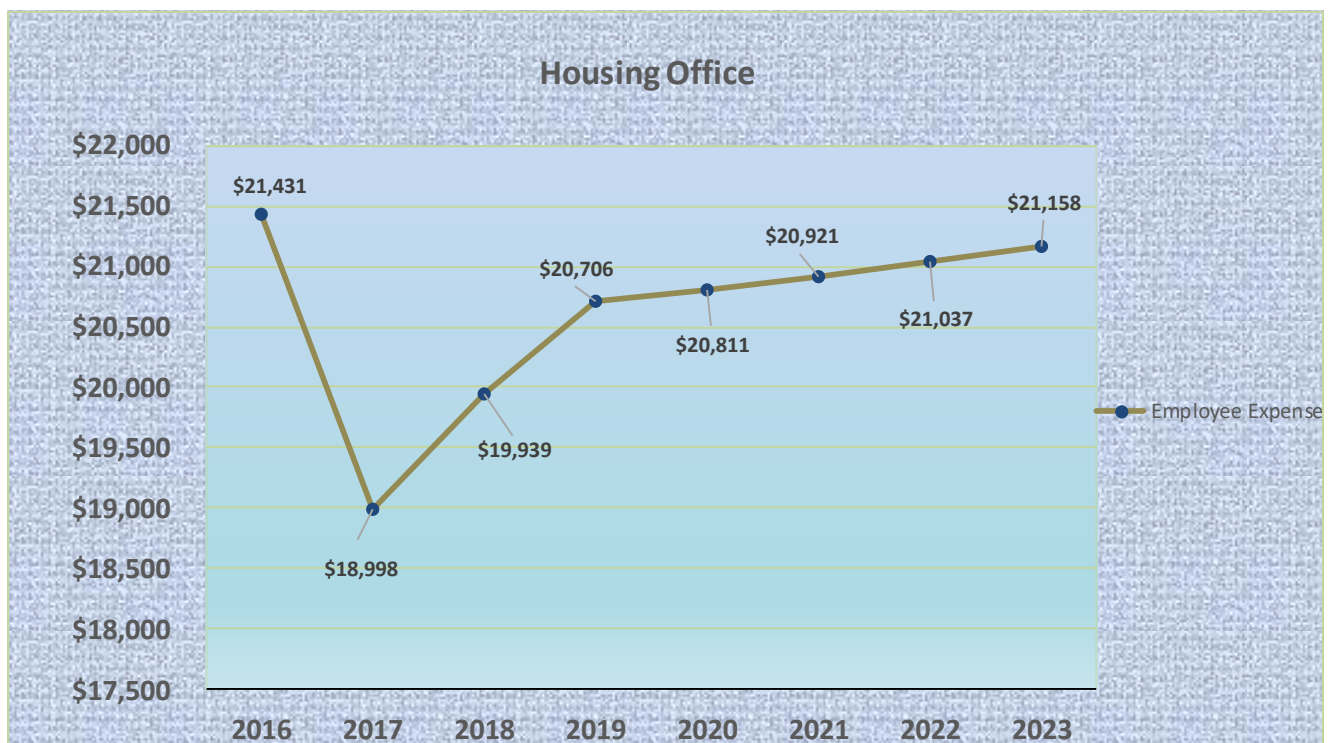


Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
#DIV/0!	#DIV/0!	100.00%	0.00%	0.00%	0.00%	0.00%



Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
5.46%	275.97%	-5.24%	-70.65%	0.00%	0.00%	0.00%



2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-11.35%	4.95%	3.84%	0.51%	0.53%	0.55%	0.58%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Housing Office

Worksheet	Account Name			2018					2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Housing Office	Salaries & Wages	16,568	14,581	15,450	15,563	113	16,061	498	16,061	16,061	16,061	16,061
Housing Office	Group Insurance	1,952	1,472	1,890	1,890	-	1,890	-	1,985	2,084	2,188	2,297
Housing Office	Dependent Health Reimbursement	(73)	(211)	(542)	(542)	-	(542)	-	(542)	(542)	(542)	(542)
Housing Office	PERA & Payroll Taxes	2,482	2,190	2,376	2,394	18	2,471	77	2,471	2,471	2,471	2,471
Housing Office	PERA 401K	326	274	300	300	-	482	182	482	482	482	482
Housing Office	Workers Compensation	177	291	200	200	-	210	10	221	232	243	255
Housing Office	Other Employee Benefits	-	401	134	134	-	134	-	134	134	134	134
Total		21,431	18,998	19,808	19,939	131	20,706	767	20,811	20,921	21,037	21,158

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet

Summary

Revenues

Rents	2,272,661	2,248,663	2,236,748	2,247,771	11,023	2,287,771	40,000	3,111,693	3,111,693	3,111,693	3,111,693
Other Operating Income	59,250	105,106	79,260	98,260	19,000	79,260	(19,000)	89,260	89,260	89,260	89,260
Total Revenues	2,331,911	2,353,769	2,316,008	2,346,031	30,023	2,367,031	21,000	3,200,953	3,200,953	3,200,953	3,200,953

Operating Expenditures

Office Operations	138,114	175,688	191,695	195,725	4,030	199,919	4,194	201,415	202,985	204,634	206,366
General & Administrative	115,696	127,667	121,435	128,935	7,500	133,935	5,000	133,935	133,935	133,935	133,935
Utilities	353,617	370,625	395,945	395,945	-	395,945	-	434,900	434,900	434,900	434,900
Repair & Maintenance	367,916	385,612	396,862	415,240	18,378	443,293	28,053	610,838	519,530	523,402	527,464
Non-routine Repair & Maintenance	123,718	195,032	108,817	357,523	248,706	453,323	95,800	216,521	238,220	213,220	213,220
Contingency	9,338	-	12,408	14,934	2,526	16,264	1,330	15,976	15,296	15,101	15,159
Total Operating Expenditures	1,108,399	1,254,624	1,227,162	1,508,302	281,140	1,642,679	134,377	1,613,584	1,544,865	1,525,192	1,531,043

Capital Outlay

Capital Outlay Expense	46,327	6,713	15,000	375,000	360,000	9,400,000	9,025,000	-	-	-	-
Total Capital Outlay	46,327	6,713	15,000	375,000	360,000	9,400,000	9,025,000	-	-	-	-

Debt Service

Phase 4 Debt Service P&I	-	-	-	-	-	550,000	550,000	550,000	550,000	550,000	550,000
US 2014A&B Loan Fund Interest	(52)	(1,264)	(60)	(60)	-	(60)	-	(60)	(60)	(60)	(60)
Interest Expense-2014A	432,260	406,401	394,541	394,541	-	381,884	(12,657)	369,833	355,374	341,460	341,460
Trustee Fees	1,750	1,750	-	-	-	-	-	-	-	-	-
Phase 4 Cost Of Issuance	-	-	-	-	-	100,000	100,000	-	-	-	-
Bonds-Principal	367,621	357,073	393,738	393,738	-	406,393	12,655	418,441	432,904	446,817	446,817
Total Debt Service	801,580	763,960	788,219	788,219	-	1,438,217	649,998	1,338,214	1,338,218	1,338,217	1,338,217

Other Source/Uses

Gain/Loss On Sale Of Assets	-	(3,245)	-	-	-	-	-	-	-	-	-
Transfer To GF - Overhead Allocation	(102,446)	(118,518)	(109,282)	(140,169)	(30,887)	(162,959)	(22,790)	(172,489)	(164,220)	(163,771)	(165,759)
Bond Proceeds	-	-	-	-	-	8,500,000	8,500,000	-	-	-	-
AHDF Contribution	-	-	-	-	-	1,472,093	1,472,093	-	-	-	-
Total Other Sources/Uses	(102,446)	(121,763)	(109,282)	(140,169)	(30,887)	9,809,134	9,949,303	(172,489)	(164,220)	(163,771)	(165,759)

Surplus (Deficit)	273,160	206,709	176,345	(465,659)	(642,004)	(304,731)	160,928	76,666	153,649	173,773	165,934
Beginning Available Fund Balance	290,521	563,681	770,390	770,390		304,731		-	76,666	230,315	404,088
Ending Available Fund Balance	563,681	770,390	946,735	304,731		-		76,666	230,315	404,088	570,022

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<u>Revenues</u>												
VCA Revenues	Phase 4 Potential Rents	-	-	-	-	-	-	-	783,922	783,922	783,922	783,922
VCA Revenues	Apartment Rents	2,230,397	2,200,208	2,204,540	2,204,540	-	2,244,540	40,000	2,284,540	2,284,540	2,284,540	2,284,540
VCA Revenues	Commercial Space Rent	28,488	28,488	28,488	28,488	-	28,488	-	28,488	28,488	28,488	28,488
VCA Revenues	Storage Rents	15,692	15,360	14,743	14,743	-	14,743	-	14,743	14,743	14,743	14,743
VCA Revenues	Allowance For Bad Debt	(1,917)	4,608	(11,023)	-	11,023	-	-	-	-	-	-
Total Rent Revenues		2,272,661	2,248,663	2,236,748	2,247,771	11,023	2,287,771	40,000	3,111,693	3,111,693	3,111,693	3,111,693
VCA Revenues	Late Fees	5,867	9,430	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA Revenues	NSF Fee	240	240	250	250	-	250	-	250	250	250	250
VCA Revenues	Lease Break Fee	1,000	8,890	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA Revenues	Unit Transfer Fees	-	3,600	-	-	-	-	-	-	-	-	-
VCA Revenues	Apartment Furnishings	-	-	500	-	(500)	-	-	-	-	-	-
VCA Revenues	Laundry Revenue (1)	30,152	42,601	40,000	59,000	19,000	40,000	(19,000)	50,000	50,000	50,000	50,000
VCA Revenues	Laundry Vending	589	-	-	-	-	-	-	-	-	-	-
VCA Revenues	Carpet Cleaning Revenue	2,250	3,075	-	-	-	-	-	-	-	-	-
VCA Revenues	Cleaning Charges Revenue	565	2,808	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA Revenues	Repair Charge Revenue	929	3,184	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA Revenues	Credit Card Fees	4,618	3,754	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA Revenues	WF Investment Income	1,227	725	10	10	-	10	-	10	10	10	10
VCA Revenues	Credit Check Revenue	3,940	4,750	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
VCA Revenues	Pet Fees	6,950	12,025	8,000	10,000	2,000	10,000	-	10,000	10,000	10,000	10,000
VCA Revenues	Parking Enforcement	575	1,500	-	-	-	-	-	-	-	-	-
VCA Revenues	Other Misc Revenue	349	8,524	5,000	3,500	(1,500)	3,500	-	3,500	3,500	3,500	3,500
Total Other Revenues		59,250	105,106	79,260	98,260	19,000	79,260	(19,000)	89,260	89,260	89,260	89,260
Total Revenues		2,331,911	2,353,769	2,316,008	2,346,031	30,023	2,367,031	21,000	3,200,953	3,200,953	3,200,953	3,200,953

(1) Drawing down (laundry) reserves in 2019 for the new laundry equipment and repair and maintenance for existing equipment.

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet

Office Operations

VCA	Salaries & Wages - Management	80,188	99,745	105,320	108,674	3,354	112,152	3,478	112,152	112,152	112,152	112,152
VCA	PERA & Payroll Taxes	12,375	15,165	16,198	16,714	516	17,249	535	17,249	17,249	17,249	17,249
VCA	Workers' Compensation	(5)	361	3,652	3,652	-	3,835	183	4,026	4,228	4,439	4,661
VCA	Group Insurance	17,637	25,566	26,079	26,079	-	26,079	-	27,383	28,752	30,190	31,699
VCA	PERA 401K	1,045	527	5,024	5,184	160	2,243	(2,941)	2,243	2,243	2,243	2,243
VCA	Other Employee Benefits	3,229	1,810	1,860	1,860	-	1,800	(60)	1,800	1,800	1,800	1,800
VCA	Housing Allowance	2,333	7,596	10,140	10,140	-	10,140	-	10,140	10,140	10,140	10,140
VCA	Computer & Software Support	6,072	8,863	9,072	9,072	-	9,072	-	9,072	9,072	9,072	9,072
VCA	Postage/Freight	51	10	150	150	-	150	-	150	150	150	150
VCA	Dues, Licenses & Fees	4,029	3,462	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Travel & Training	1,006	4,531	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Telephone (1)	5,760	2,491	3,000	3,000	-	6,000	3,000	6,000	6,000	6,000	6,000
VCA	Credit / Collections Costs & Fees	2,788	4,390	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Parking Permits	350	50	-	-	-	-	-	-	-	-	-
VCA	Outside Consulting	-	888	-	-	-	-	-	-	-	-	-
VCA	Employee Appreciation	1,256	236	200	200	-	200	-	200	200	200	200
Total Office Operations		138,114	175,688	191,695	195,725	4,030	199,919	4,194	201,415	202,985	204,634	206,366

(1) Adding one cell phone

General & Administrative

VCA	Legal Fees	17,223	33,567	15,000	15,000	-	15,000	-	15,000	15,000	15,000
VCA	Communications	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000
VCA	Events/Promotions	-	11	2,000	2,000	-	2,000	-	2,000	2,000	2,000
VCA	Association Dues	24,192	24,192	24,192	24,192	-	24,192	-	24,192	24,192	24,192
VCA	Credit Card Charge	9,517	6,481	11,422	11,422	-	11,422	-	11,422	11,422	11,422
VCA	Repairs & Maintenance-Equipment	641	-	1,825	1,825	-	1,825	-	1,825	1,825	1,825
VCA	Insurance	57,256	55,884	61,610	61,610	-	61,610	-	61,610	61,610	61,610
VCA	Operating Lease - Copier	1,465	1,712	2,463	2,463	-	2,463	-	2,463	2,463	2,463
VCA	General Supplies	4,492	2,834	1,423	1,423	-	1,423	-	1,423	1,423	1,423
VCA	Janitorial	910	2,935	-	-	-	-	-	-	-	-
VCA	VCA Damages To Tenant	-	50	1,500	1,500	-	1,500	-	1,500	1,500	1,500
VCA	Bad Debt Expense	-	-	-	7,500	7,500	7,500	-	7,500	7,500	7,500
Total General & Administrative		115,696	127,667	121,435	128,935	7,500	133,935	5,000	133,935	133,935	133,935

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet

Utilities

VCA	Water/Sewer	103,510	116,209	116,529	116,529	-	116,529	-	128,182	128,182	128,182	128,182
VCA	Waste Disposal	25,111	36,844	30,911	30,911	-	30,911	-	34,002	34,002	34,002	34,002
VCA	Cable	45,512	45,948	46,877	46,877	-	46,877	-	51,565	51,565	51,565	51,565
VCA	Electricity	179,484	169,048	195,232	195,232	-	195,232	-	214,755	214,755	214,755	214,755
VCA	Electricity- Maintenance Bldg	-	-	3,247	3,247	-	3,247	-	3,247	3,247	3,247	3,247
VCA	Propane- Maintenance Facility	-	2,576	3,149	3,149	-	3,149	-	3,149	3,149	3,149	3,149
Total Utilities		353,617	370,625	395,945	395,945	-	395,945	-	434,900	434,900	434,900	434,900

Repair & Maintenance

VCA	Salaries & Wages - Maintenance	144,712	151,205	167,957	167,957	-	170,622	2,665	213,553	213,553	213,553	213,553
VCA	PERA & Payroll Taxes	22,406	23,341	25,832	25,832	-	26,242	410	32,844	32,844	32,844	32,844
VCA	Workers' Compensation	7,820	5,433	8,750	8,750	-	8,750	-	9,188	9,647	10,129	10,636
VCA	Group Insurance	50,498	50,895	50,789	50,789	-	50,789	-	62,500	65,625	68,906	72,352
VCA	PERA 401K	4,021	5,691	4,322	6,700	2,378	10,678	3,978	10,785	10,893	11,002	11,112
VCA	Employee Appreciation	147	-	400	400	-	400	-	400	400	400	400
VCA	Other Benefits	6,459	2,759	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
VCA	Housing Allowance	22,266	21,970	23,021	23,021	-	23,021	-	28,777	28,777	28,777	28,777
VCA	Travel, Education & Meals (1)	419	943	1,000	1,000	-	4,000	3,000	4,000	4,000	4,000	4,000
VCA	Vehicle Fuel	1,855	2,205	3,647	3,647	-	3,647	-	3,647	3,647	3,647	3,647
VCA	Maintenance - Supplies	38,742	56,509	41,000	41,000	-	41,000	-	41,000	41,000	41,000	41,000
VCA	Uniforms	999	995	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	Paerking Supplies	350	-	-	-	-	-	-	-	-	-	-
VCA	Maintenance -Subcontract	28,251	8,802	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
VCA	Apartment Turnover	1,400	1,175	-	-	-	-	-	-	-	-	-
VCA	Carpet Cleaning	900	5,325	-	-	-	-	-	-	-	-	-
VCA	Snow Removal	10,618	18,942	-	-	-	15,000	15,000	20,000	20,000	20,000	20,000
VCA	Fire Alarm Monitoring System	4,370	5,040	10,400	10,400	-	10,400	-	10,400	10,400	10,400	10,400
VCA	Fire System Repair/Inspections (2)	12,660	9,008	10,000	17,000	7,000	8,000	(9,000)	8,000	8,000	8,000	8,000
VCA	Equipment & Tools	145	3,920	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Landscaping (1)	-	-	-	5,000	5,000	5,000	-	100,000	5,000	5,000	5,000
VCA	Laundry Equip And Repair & Maint (2)	1,580	3,227	-	4,000	4,000	6,000	2,000	6,000	6,000	6,000	6,000
VCA	Vehicle Repair & Maintenance	4,540	2,299	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
VCA	Telephone	2,760	5,928	5,062	5,062	-	5,062	-	5,062	5,062	5,062	5,062
VCA	Commercial Rental Space	-	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000
Total Repair & Maintenance		367,916	385,612	396,862	415,240	18,378	443,293	28,053	610,838	519,530	523,402	527,464

(1) 2019 - Training in electrical class Denver \$1,100 2 days

(2) 2018 - finished repair to system; 2019 Inspection plus extra for minor repairs if found

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet									2020 Long	2021 Long	2022 Long	2023 Long	
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
<u>Major Repair & Replacement</u>													
VCA	Apartment Furnishings (3)	-	-	1,200	-	(1,200)	-	-	-	-	-	-	
VCA	Roof Repairs (4)	9,513	2,188	3,200	8,200	5,000	10,000	1,800	10,000	10,000	10,000	10,000	
VCA	Painting/Staining	-	24,220	-	-	-	-	-	-	-	-	-	
VCA	Carpet Replacement (5)	34,109	50,770	35,096	61,000	25,904	155,000	94,000	52,000	43,000	53,000	53,000	
VCA	Cabinet Refacing/Replacement (6)	-	-	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000	
VCA	Window Repair (7)	340	-	-	6,000	6,000	6,000	-	6,000	6,000	6,000	6,000	
VCA	Vinyl Replacement - Floor Repair (8)	-	21,036	20,683	90,683	70,000	229,683	139,000	24,001	20,000	20,000	20,000	
VCA	Appliances (9)	15,805	23,367	17,033	159,000	141,967	20,000	(139,000)	20,000	20,000	20,000	20,000	
VCA	Hot Water Heaters (10)	15,157	15,115	1,265	2,300	1,035	2,300	-	2,300	37,000	2,000	2,000	
VCA	Common Area Improvements	-	48,958	-	-	-	-	-	-	-	-	-	
VCA	Paving Repairs	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000	
VCA	Concrete Repairs	-	-	2,340	2,340	-	2,340	-	2,340	2,340	2,340	2,340	
VCA	Bobcat	4,037	3,000	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000	
VCA	Cabinet Replacement - Studio	1,914	2,533	-	-	-	-	-	-	-	-	-	
VCA	Special Projects	25,829	-	-	-	-	-	-	-	-	-	-	
VCA	Water Damage	17,014	3,846	-	-	-	-	-	-	-	-	-	
VCA	Phase 4 O&M Costs	-	-	-	-	-	-	-	71,880	71,880	71,880	71,880	
Total Major Repairs & Replacements		123,718	195,032	108,817	357,523	248,706	453,323	95,800	216,521	238,220	213,220	213,220	

(1) 2018 - RFP Plan and bid; 2020 start of landscaping

(2) Repair and/or replacement of laundry equipment; 2018 repairs plus construction of laundry room and purchase of equipment; 2019 - 2023 include to purchase 1 machine if needed

(3) No apartments furnished

(4) Snow removal and repairs from roofs; 2019 anticipated painting of Building 9 roof tiles; 2018 did not have to remove snow from roofs

(5) Includes replacing carpet beyond life expectancy

(6) 2 apartments still need new cabinets and then start to use to replace cabinet counter tops

(7) Replace or repair windows

(8) Included replacing vinyl beyond life expectancy

(9) Include replacing if beyond life expectancy

(10) Include replacing if beyond life expectancy

<u>Capital</u>											
VCA Phase 4 Construction Costs	-	-	-	-	-	9,400,000	9,400,000	-	-	-	-
VCA Capital Equipment	5,496	-	-	-	-	-	-	-	-	-	-
VCA Vehicles (11)	-	-	15,000	48,000	33,000	-	(48,000)	-	-	-	-
VCA Building 8 Laundry Facility	-	2,670	-	93,000	93,000	-	(93,000)	-	-	-	-
VCA Parking Improvements (12)	40,831	-	-	234,000	234,000	-	(234,000)	-	-	-	-
Total Capital	46,327	2,670	15,000	375,000	360,000	9,400,000	9,025,000	-	-	-	-

(11) Replace utility vehicles

(12) Additional Parking Lots

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Mountain Village Housing Authority

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<u>Affordable Housing Development Fund</u>												
AHDF Revenues	Community Garden Plot Rents	655	685	550	550	-	550	-	550	550	550	550
AHDF Revenues	Sale Proceeds	-	-	-	277,858	277,858	285,000	7,142	-	-	-	-
AHDF Revenues	Rental Proceeds	12,480	12,480	12,228	12,228	-	12,228	-	12,228	12,228	12,228	12,228
Total Revenues		13,135	13,165	12,778	290,636	277,858	297,778	7,142	12,778	12,778	12,778	12,778
Affordable Housing Development Fund	Community Garden At VCA	-	-	750	750	-	750	-	750	750	750	750
Affordable Housing Development Fund	Prospect Condo Utilities	1,041	939	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Affordable Housing Development Fund	HOA And Parking Dues	8,963	8,939	8,987	8,987	-	8,987	-	8,987	8,987	8,987	8,987
Affordable Housing Development Fund	Prospect Maint	-	1,816	-	-	-	-	-	-	-	-	-
Affordable Housing Development Fund	Future Housing Projects	8,856	8,856	11,013	11,013	-	11,013	-	11,013	11,013	11,013	11,013
Affordable Housing Development Fund	Cassidy Ridge Purchase	-	-	-	279,682	279,682	285,000	5,318	-	-	-	-
Affordable Housing Development Fund	RHA Operations Funding	88,500	87,776	107,388	120,258	12,870	92,625	(27,633)	92,625	92,625	92,625	92,625
Affordable Housing Development Fund	Housing Authority Consultant	-	4,900	-	-	-	-	-	-	-	-	-
Total Expenditures		107,360	113,226	133,138	425,690	292,552	403,375	(22,315)	118,375	118,375	118,375	118,375
AHDF Transfers	Transfer (To)/From General Fund	445,361	474,477	480,777	496,148	15,371	505,159	9,011	515,262	525,567	536,078	546,800
AHDF Transfers	Transfer (To)/From GF Housing Office	-	(18,998)	(19,808)	(19,939)	(131)	(20,706)	(767)	(20,811)	(20,921)	(21,037)	(21,158)
AHDF Transfers	Transfer (To)/From VCA	-	-	-	-	-	(1,472,093)	(1,472,093)	-	-	-	-
AHDF Transfers	Transfer (To)/From Mortgage Assistance	-	-	(60,000)	(30,000)	30,000	(60,000)	(30,000)	(60,000)	(60,000)	(60,000)	(60,000)
Total Other Sources/Uses		445,361	455,479	400,969	446,209	45,240	(1,047,640)	(1,493,849)	434,451	444,646	455,042	465,642
Surplus (Deficit)		351,136	355,419	280,609	311,155	30,546	(1,153,237)	(1,464,392)	328,854	339,049	349,445	360,045
Beginning Fund Balance		798,398	1,149,534	1,504,952	1,504,952		1,816,107		662,870	991,724	1,330,774	1,680,218
Ending Fund Balance		1,149,534	1,504,952	1,785,561	1,816,107		662,870		991,724	1,330,774	1,680,218	2,040,263

Mortgage Assistance Pool

Mortgage Assistance Transfers	Interest Revenue	-	5,511	-	-	-	-	-	-	-	-	-
Mortgage Assistance Pool	Employee Mortgage Assistance	-	-	60,000	30,000	(30,000)	60,000	30,000	60,000	60,000	60,000	60,000
Mortgage Assistance Transfers	Transfer (To)/From AHDF	-	-	60,000	30,000	(30,000)	60,000	30,000	60,000	60,000	60,000	60,000
Surplus (Deficit)		-	5,511	-	-	-	-	-	-	-	-	-
Beginning Fund Balance		-	-	5,511	5,511		5,511		5,511	5,511	5,511	5,511
Ending Fund Balance		-	5,511	5,511	5,511		5,511		5,511	5,511	5,511	5,511

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
HISTORICAL MUSEUM AND TOURISM FUNDS**

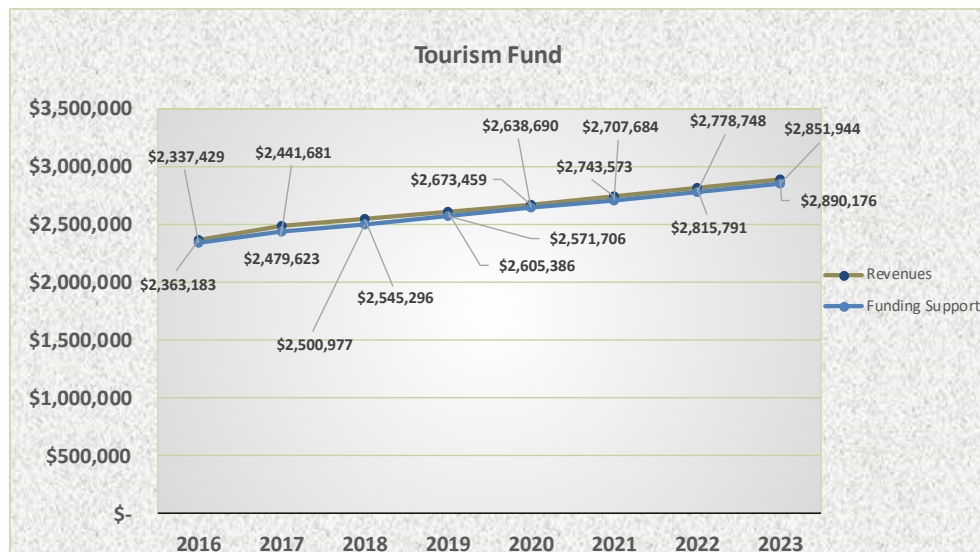
The Historical Museum Fund, which accounts for the proceeds of a .333 property tax mill levy as authorized by the Town's electorate for remittance to the Telluride Historical Museum, a nonprofit entity.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
-0.08%	0.51%	0.31%	0.00%	1.00%	0.00%	1.00%

The Tourism Fund, which accounts for lodging taxes, restaurant taxes, and business license revenues remitted to the Marketing Telluride, Inc. (MTI) to promote tourism in the Telluride and Mountain Village Communities, and the Telluride/Montrose Regional Air Organization to fund the Airline Guaranty Program.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
4.46%	2.43%	2.83%	2.60%	2.61%	2.62%	2.63%

<i>Tourism</i>											
		2018			2019		2019	2020 Long	2021 Long	2022 Long	2023 Long
Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	Adopted	Adjustments	Term	Term	Term	Term	
							Projection	Projection	Projection	Projection	
912,743	965,419	893,416	958,772	65,356	966,629	7,857	995,628	1,025,497	1,056,262	1,087,949	
725,343	755,468	792,274	806,153	13,879	857,199	51,046	882,915	909,402	936,684	964,785	
824	692	-	5,781	5,781	-	(5,781)	-	-	-	-	
411,969	422,623	408,040	432,283	24,243	445,251	12,968	458,609	472,367	486,538	501,134	
2,717	2,239	2,000	8,000	6,000	8,000	-	8,000	8,000	8,000	8,000	
85	-	-	-	-	-	-	-	-	-	-	
296,585	320,857	315,307	315,307	-	315,307	-	315,307	315,307	315,307	315,307	
12,918	12,326	13,000	19,000	6,000	13,000	(6,000)	13,000	13,000	13,000	13,000	
2,363,183	2,479,623	2,424,037	2,545,296	121,259	2,605,386	60,090	2,673,459	2,743,573	2,815,791	2,890,176	
811,260	852,181	834,417	876,499	42,082	902,795	26,296	929,879	957,775	986,508	1,016,104	
278,790	301,606	296,389	296,389	-	296,389	(0)	296,389	296,389	296,389	296,389	
803,066	843,574	825,988	867,646	41,658	893,676	26,029	920,486	948,101	976,544	1,005,840	
403,813	414,170	399,879	423,637	23,758	436,346	12,709	449,437	462,920	476,808	491,112	
13,000	27,915	40,000	40,000	-	40,000	-	40,000	40,000	40,000	40,000	
25,000	-	-	-	-	-	-	-	-	-	-	
2,500	2,235	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500	
2,337,429	2,441,681	2,399,173	2,506,671	107,498	2,571,706	65,034	2,638,690	2,707,684	2,778,748	2,851,944	
(25,755)	(37,942)	(24,864)	(38,625)	(13,761)	(33,681)	4,944	(34,769)	(35,889)	(37,043)	(38,232)	
(25,755)	(37,942)	(24,864)	(38,625)	(13,761)	(33,681)	4,944	(34,769)	(35,889)	(37,043)	(38,232)	

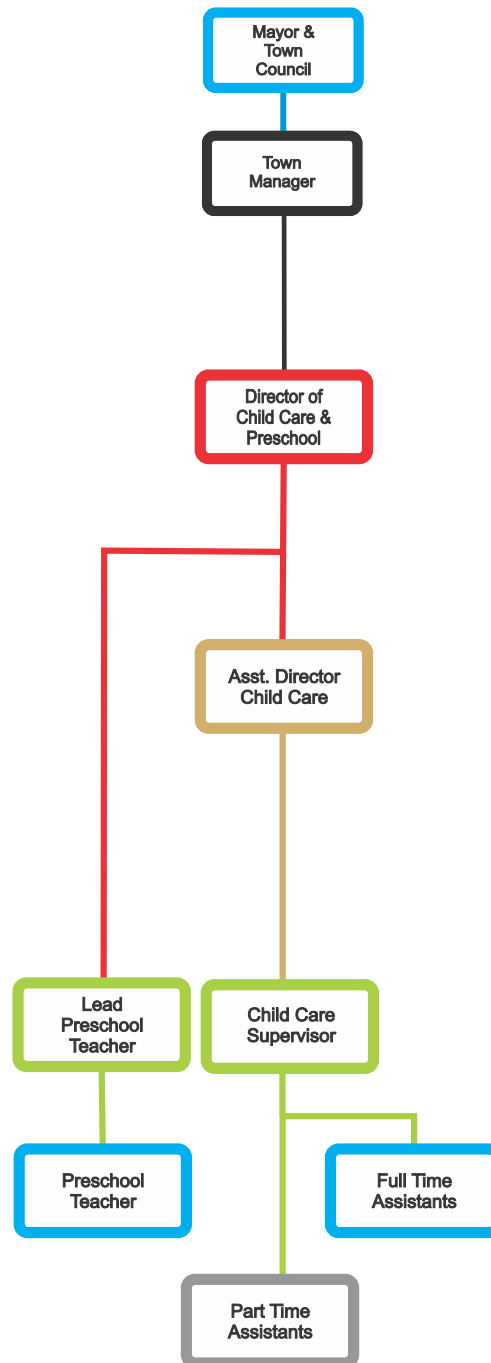
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Historical Museum

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Historical Museum Revs	Tax - Property .333 Mills Historical Museum	96,410	97,952	96,553	96,553	-	96,857	304	96,857	97,825	97,825	98,804
Historical Museum Revs	Tax - Property - Abatements	(273)	(1,887)	-	-	-	-	-	-	-	-	-
Total Revenues		96,138	96,066	96,553	96,553	-	96,857	304	96,857	97,825	97,825	98,804
Historical Museum	Historical Museum Mil Levy	94,211	94,138	94,622	94,616	(6)	94,915	300	94,915	95,865	95,865	96,823
Historical Museum	County Treasurer's Fees	1,927	1,928	1,931	1,937	6	1,941	4	1,941	1,961	1,961	1,981
Total Expense		96,138	96,066	96,553	96,553	(0)	96,857	304	96,857	97,825	97,825	98,804

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TMV Childcare & Preschool



**TOWN OF MOUNTAINVILLAGE
2019 BUDGET
CHILD DEVELOPMENT FUND PROGRAM NARRATIVE**

Mountain Munchkins' mission is to provide affordable, high quality child care and preschool to families who live and work in the Telluride and Mountain Village region. Mountain Munchkins strives to offer the highest quality of care by providing a consistent, developmentally appropriate and emotionally supportive environment in which children can learn and grow.

DEPARTMENT GOALS

1. Assure facility operates within licensing guidelines.
2. All childcare operations are properly supervised. Wait lists and enrollment processes are handled professionally and smoothly.
3. Assure staff completes all continuing education requirements to ensure excellence of the programs.
4. Operate within the annual budget.
5. Continue grant funding and fund-raising efforts to offset the Town subsidy.
6. Assess and evaluate each child's development in the toddler and preschool programs.
7. Create and maintain strong family partnerships within the program.
8. Continue to work toward reducing the carbon footprint at Mountain Munchkins.

DEPARTMENT PERFORMANCE MEASURES

1. All staff and employee files are current within 60 days of enrollment/employment. Staff to child ratios are maintained 100% of the time. Fire, Health and State inspections are current and on file; any violations are corrected within 15 business days.
2. Play areas and equipment are inspected daily; unsafe materials discarded immediately. Fire/Evacuation drills are conducted monthly. All policies and procedures are current with the State of Colorado Rules Regulating Child Care Centers. The waitlist is monitored and updated monthly.
3. All full-time staff members are current on qualification requirements and continuing education courses. Staff shall seek and successfully complete formal early childhood college courses.
4. Offset payroll expenses by staffing according to ratios and daily enrollment. Offset operational expenses through parent snack, supplies, and equipment donations, grants, and fund raising. Department year end expenditure totals do not exceed the adopted budget.
5. Pursue all grant opportunities to offset operational costs. Pursue and coordinate fund raising opportunities to offset operational costs.
6. 100% of toddlers and preschoolers enrolled will be observed and assessed in all areas of development. Staff will conduct parent teacher conferences to discuss child's progress and pursue additional services if needed.
7. Serve as a community resource for families in our community. Offer families opportunities to be part of their child's early learning experience. Communicate with families about their child's development and how the program operates. Be available for conferences on an as needed basis. Forward all parenting education opportunities to our families. Utilize child development professionals to observe and assess our program and make improvements based on their assessments.
8. All children use wash cloths instead of paper towels each time they wash hands. Recycling bins have been placed in each classroom.

Department Achievements 2018

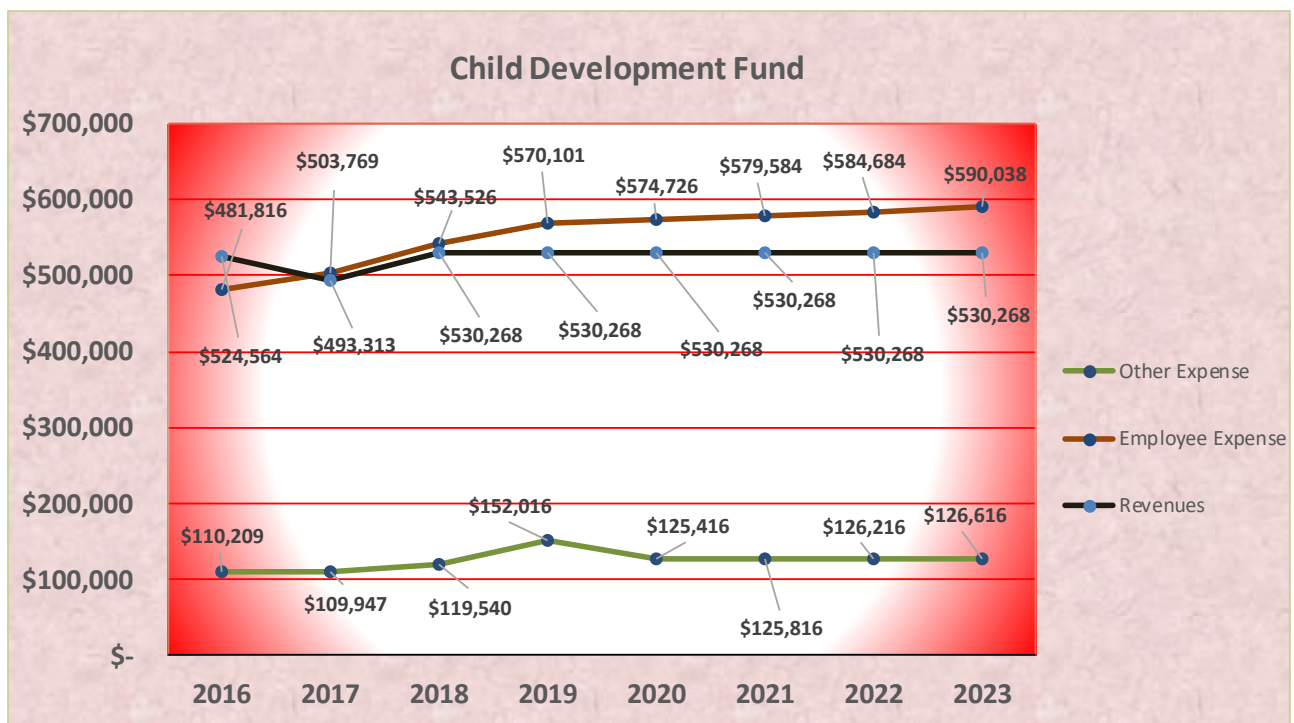
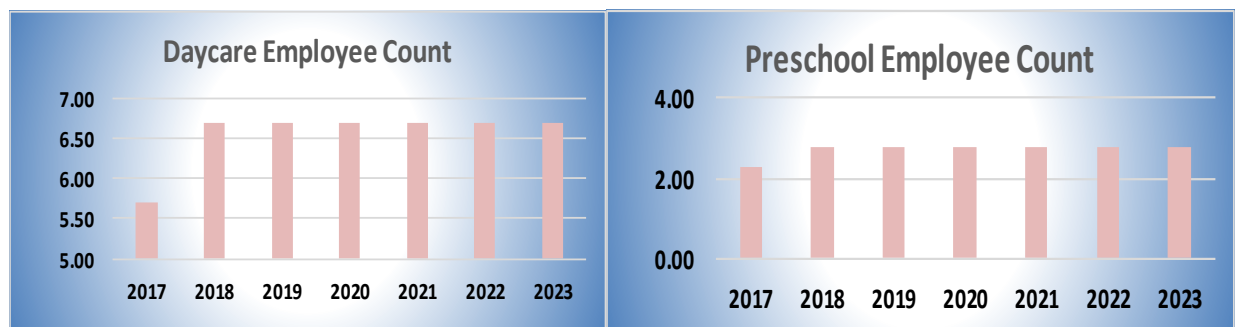
1. All files and required documentation up to date.
2. The recent health and fire inspections were completed in 2017. No major violations cited. The state inspector visited in May 2018. Minor violations have been addressed.
3. All staff is current on required training, continuing education and formal education courses. Brooke Napier (infant/toddler room supervisor) is enrolled in school working on an Associate degree in Early Childhood Education.
4. Monitored revenues closely and adjusted staffing and purchasing accordingly to not exceed projected expenses. Department year end expenditure totals do not exceed the adopted budget.
5. 2017 Grants and fundraisers:

Telluride Foundation	\$30,000 (received)
Temple Hoyne Buell Foundation:	\$25,000 (received)
Just for Kids Grant:	\$4,250 (received)
CCAASE Grant:	\$7,455 (received)

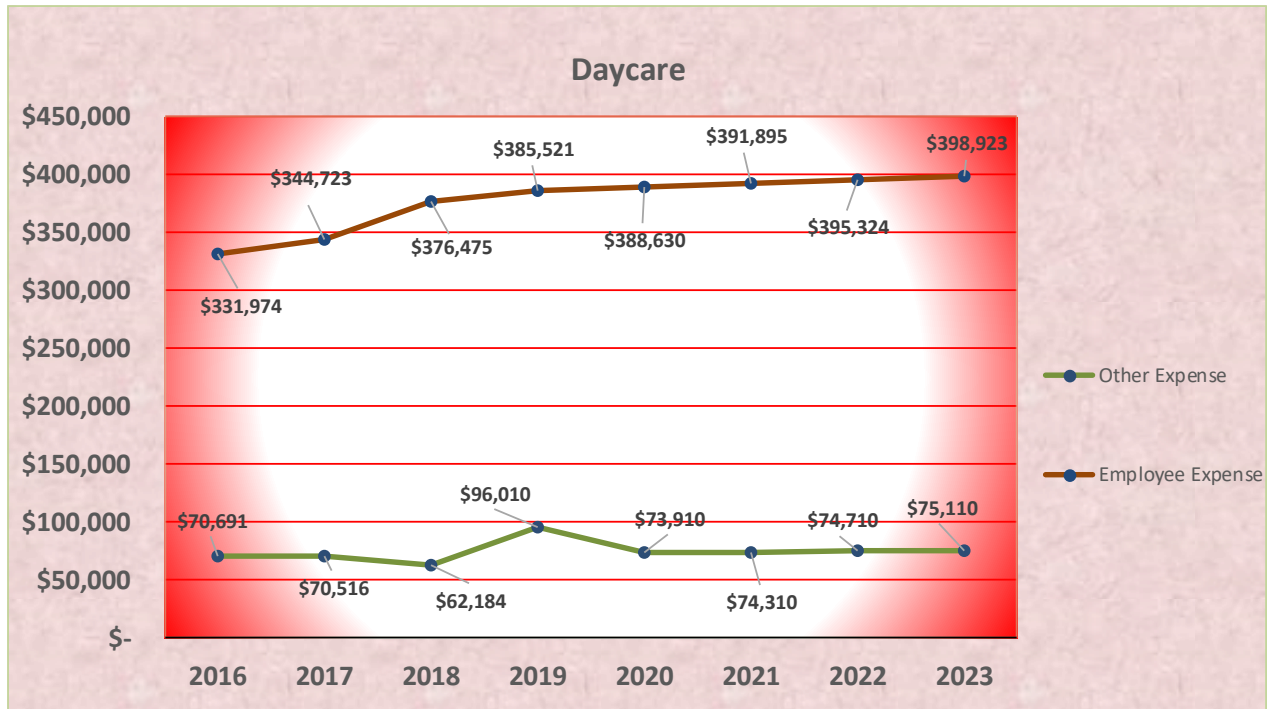
Red Ball Fundraiser:	\$400 (received)
Family Date Night	\$15,000(projected)

TOTAL: **\$82,105**

- The preschool will begin working on the first (of three) checkpoint for the school year using Teaching Strategies Gold. Parent/teacher conferences were held at mid-December. The infant and toddler staff completed their bi-annual Ages and Stages Questionnaires on each child. These assessments are used to monitor developmental progress and to guide parent/teacher conferences. These conferences were completed in November 2017.
- Director is an advocate for early childhood education regionally. Director is the board president for Bright Futures for Early Childhood and Families, and sits on the Colorado Preschool Program Council. The Council assures that at-risk children in our community have access to high quality pre-school programs. Mountain Munchkins also continues to offer parental support through newsletters, conferences and family nights.
- In our efforts to stay green, Mountain Munchkins has replaced paper towels with wash cloths in both centers and continues to use reusable serving ware. Recycling bins have been placed in each room and the cleaning staff has been asked to help us in recycling. The preschool has incorporated recycling in to their curriculum.

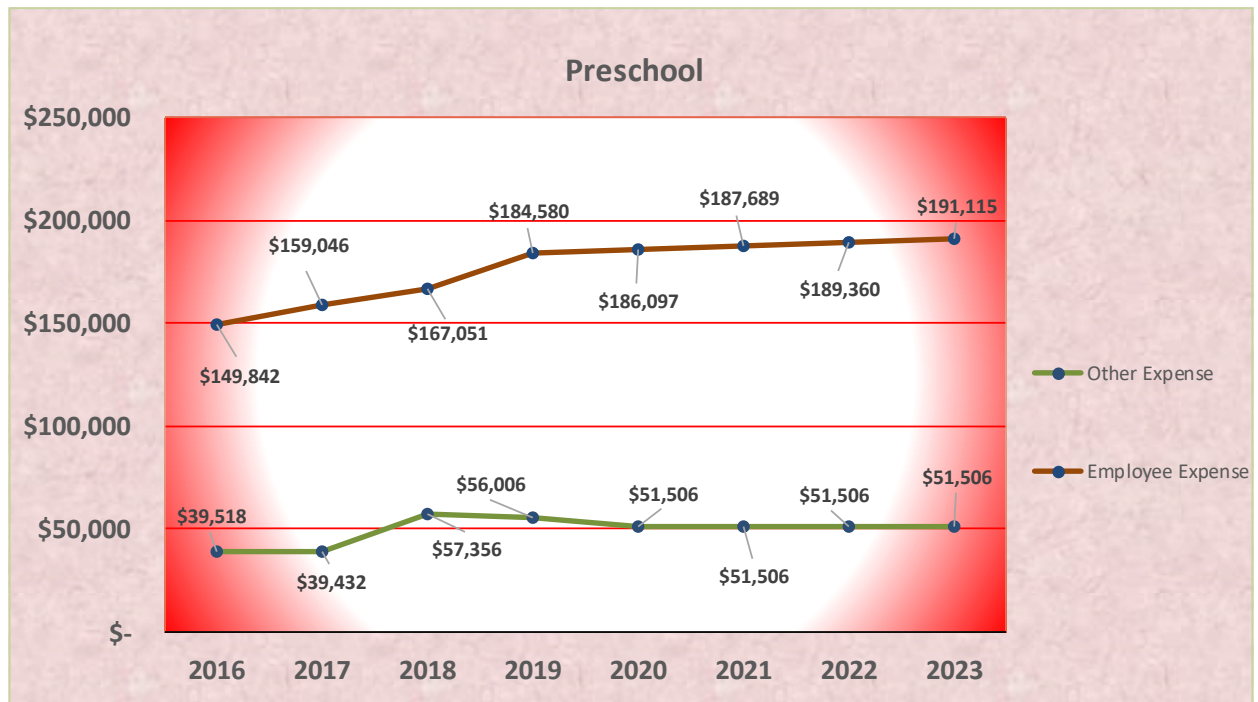


Percentage Change in Expenditures - Year to Year						
2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
3.66%	8.04%	8.91%	-3.04%	0.75%	0.78%	0.81%



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
3.12%	5.64%	9.77%	-3.94%	0.79%	0.82%	0.85%



2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
4.82%	13.06%	7.21%	-1.24%	0.67%	0.70%	0.73%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Child Development Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
	<u>Summary</u>											
Daycare Revenues	Daycare Fees	279,530	269,022	272,736	272,736	-	272,736	-	272,736	272,736	272,736	272,736
Daycare Revenues	Enrollment Fees	2,700	2,560	1,760	1,760	-	1,760	-	1,760	1,760	1,760	1,760
Daycare Revenues	NSF Fees	25	-	-	-	-	-	-	-	-	-	-
Daycare Revenues	Late Payment Fees	920	800	900	900	-	900	-	900	900	900	900
Daycare Revenues	Daycare Grant Proceeds	1,202	10,450	27,500	7,455	(20,045)	7,455	-	7,455	7,455	7,455	7,455
Daycare Revenues	Daycare Scholarship Grant Proceeds	31,152	15,200	7,500	26,550	19,050	26,550	-	26,550	26,550	26,550	26,550
Daycare Revenues	Daycare Fund Raising Revenues	14,857	16,768	8,500	13,000	4,500	13,000	-	13,000	13,000	13,000	13,000
Total Daycare Revenues		330,386	314,800	318,896	322,401	3,505	322,401	-	322,401	322,401	322,401	322,401
Preschool Revenues	Preschool Tuition Fees	175,291	159,738	175,292	175,292	-	175,292	-	175,292	175,292	175,292	175,292
Preschool Revenues	Preschool Enrollment Fees	1,100	1,920	975	975	-	975	-	975	975	975	975
Preschool Revenues	Preschool Late Fees	740	780	900	900	-	900	-	900	900	900	900
Preschool Revenues	Preschool Grants	3,700	3,000	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Preschool Revenues	Preschool Scholarship Grants	10,468	10,000	7,000	17,700	10,700	17,700	-	17,700	17,700	17,700	17,700
Preschool Revenues	Preschool Fundraising Revenues	2,880	3,075	3,500	5,000	1,500	5,000	-	5,000	5,000	5,000	5,000
Total Preschool Revenues		194,179	178,513	195,667	207,867	12,200	207,867	-	207,867	207,867	207,867	207,867
Total Revenues		524,564	493,313	514,563	530,268	15,705	530,268	-	530,268	530,268	530,268	530,268
Daycare Expense		402,665	415,238	482,640	438,659	(43,981)	481,531	42,872	462,540	466,205	470,034	474,033
Preschool Expense		189,360	198,478	223,964	224,407	443	240,586	16,179	237,603	239,195	240,866	242,621
Total Expenses		592,024	613,716	706,604	663,066	(43,538)	722,117	59,051	700,142	705,400	710,900	716,654
CDF Other Sources/Uses	Transfer (To)/From General Fund	67,460	120,404	192,041	132,798	(59,243)	191,849	59,051	169,874	175,132	180,632	186,386
Total Other Sources/Uses		67,460	120,404	192,041	132,798	(59,243)	191,849	59,051	169,874	175,132	180,632	186,386
Surplus (Deficit)		-	-	-	-	-	-	-	-	-	-	-
Daycare Rate Increases	Resident Toddler - Resident Infant - Non-resident Toddler - Non-resident Infant -											
Preschool Rate Increases	Resident Rate - Non-resident Rate											

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Child Development Fund

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Daycare Expense												
Daycare Expense	Salaries & Wages	245,839	251,086	270,830	270,830	-	279,497	8,667	279,497	279,497	279,497	279,497
Daycare Expense	Group Insurance	40,634	48,520	61,810	58,750	(3,060)	57,459	(1,291)	60,396	63,481	66,719	70,120
Daycare Expense	Dependent Health Reimbursement	(2,897)	(3,692)	(6,567)	(6,567)	-	(6,567)	-	(6,567)	(6,567)	(6,567)	(6,567)
Daycare Expense	PERA & Payroll Taxes	38,322	38,316	41,654	41,654	-	42,987	1,333	42,987	42,987	42,987	42,987
Daycare Expense	PERA 401K	1,598	2,303	3,114	3,114	-	3,114	-	3,114	3,114	3,114	3,114
Daycare Expense	Workers Compensation	4,056	3,246	3,277	3,277	-	3,441	164	3,613	3,794	3,983	4,182
Daycare Expense	Other Employee Benefits	4,421	4,944	8,376	5,417	(2,959)	5,590	173	5,590	5,590	5,590	5,590
Daycare Expense	Employee Appreciation	447	404	800	800	-	800	-	800	800	800	800
Daycare Expense	EE Screening	409	173	300	300	-	300	-	300	300	300	300
Daycare Expense	Bad Debt Expense	1,604	4,227	500	500	-	500	-	500	500	500	500
Daycare Expense	Janitorial/Trash Removal	7,800	7,800	7,800	7,800	-	7,800	-	7,800	7,800	7,800	7,800
Daycare Expense	Laundry - Daycare	988	674	1,291	-	(1,291)	-	-	-	-	-	-
Daycare Expense	Rental-Facility	18,768	18,768	18,984	18,984	-	18,984	-	18,984	18,984	18,984	18,984
Daycare Expense	Facility Expense	178	5,946	-	-	-	-	-	-	-	-	-
Daycare Expense	Communications	876	688	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Daycare Expense	Internet Services	1,383	1,378	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458
Daycare Expense	Marketing Expense	-	-	2,000	-	(2,000)	-	-	-	-	-	-
Daycare Expense	Dues, Fees & Licenses	175	629	100	500	400	900	400	1,300	1,700	2,100	2,500
Daycare Expense	Travel & Education (1)	1,736	1,656	1,600	3,000	1,400	3,000	-	3,000	3,000	3,000	3,000
Daycare Expense	Contract Labor (2)	31	-	20,000	-	(20,000)	20,000	20,000	-	-	-	-
Daycare Expense	Nurse Consultant	410	450	450	450	-	450	-	450	450	450	450
Daycare Expense	Postage & Freight	42	-	100	100	-	100	-	100	100	100	100
Daycare Expense	General Supplies & Materials	3,159	2,600	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
Daycare Expense	Office Supplies	433	918	1,490	1,000	(490)	1,000	-	1,000	1,000	1,000	1,000
Daycare Expense	Fundraising Expenses	1,917	2,020	1,200	2,000	800	2,000	-	2,000	2,000	2,000	2,000
Daycare Expense	Business Meals (3)	368	-	105	300	195	300	-	300	300	300	300
Daycare Expense	Employee Appreciation	14	90	-	-	-	-	-	-	-	-	-
Daycare Expense	Food/Snacks (4)	205	203	400	300	(100)	300	-	300	300	300	300
Daycare Expense	Utilities- Electricity	4,368	4,368	4,368	4,368	-	4,368	-	4,368	4,368	4,368	4,368
Daycare Expense	Scholarship Program	24,701	16,982	27,500	15,624	(11,876)	26,550	10,926	26,550	26,550	26,550	26,550
Daycare Expense	Toys / Learning Tools	680	468	500	500	-	500	-	500	500	500	500
Daycare Expense	Playground And Landscaping	-	74	5,000	-	(5,000)	2,500	2,500	-	-	-	-
Total Daycare Expense		402,665	415,238	482,640	438,659	(43,981)	481,531	42,872	462,540	466,205	470,034	474,033

(1) Current qualifications require additional schooling for teachers

(2) 2018 - No consultation this year

(3) Staff nightly trainings are more frequent - meals provided

(4) Parent donations help with the cost

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Child Development Fund

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Preschool Expense												
Preschool Expense	Salaries & Wages	111,830	117,850	123,213	122,333	(880)	126,248	3,915	126,248	126,248	126,248	126,248
Preschool Expense	Group Insurance (5)	14,630	17,047	28,219	16,246	(11,973)	29,000	12,754	30,450	31,973	33,571	35,250
Preschool Expense	Dependent Health Reimbursement	(719)	(3,065)	(719)	(719)	-	(719)	-	(719)	(719)	(719)	(719)
Preschool Expense	PERA & Payroll Taxes	16,315	17,691	18,950	18,815	(135)	19,417	602	19,417	19,417	19,417	19,417
Preschool Expense	PERA 401K	4,468	5,032	7,387	6,116	(1,271)	6,312	196	6,312	6,312	6,312	6,312
Preschool Expense	Workers Compensation	907	1,642	1,260	1,260	-	1,323	63	1,389	1,459	1,532	1,608
Preschool Expense	Other Employee Benefits	2,412	2,848	2,944	3,000	56	3,000	-	3,000	3,000	3,000	3,000
Preschool Expense	Employee Appreciation	127	37	300	300	-	300	-	300	300	300	300
Preschool Expense	EE Screening	175	104	300	300	-	300	-	300	300	300	300
Preschool Expense	Bad Debt Expense	-	-	600	600	-	600	-	600	600	600	600
Preschool Expense	Janitorial/Trash Removal	6,240	6,240	6,240	6,240	-	6,240	-	6,240	6,240	6,240	6,240
Preschool Expense	Laundry - Preschool (6)	587	563	707	-	(707)	-	-	-	-	-	-
Preschool Expense	Vehicle Repair & Maintenance (7)	-	-	1,500	500	(1,000)	1,500	1,000	1,500	1,500	1,500	1,500
Preschool Expense	Rental-Facility	9,720	9,720	9,920	9,920	-	9,920	-	9,920	9,920	9,920	9,920
Preschool Expense	Facility Expense (8)	-	18	-	-	-	2,000	2,000	-	-	-	-
Preschool Expense	Communications	1,078	1,078	1,078	1,078	-	1,078	-	1,078	1,078	1,078	1,078
Preschool Expense	Internet Services	1,383	1,378	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458
Preschool Expense	Utilities-Gasoline	194	-	500	500	-	500	-	500	500	500	500
Preschool Expense	Dues, Fees & Licenses	55	188	1,020	220	(800)	220	-	220	220	220	220
Preschool Expense	Travel & Education	976	663	1,400	2,000	600	2,000	-	2,000	2,000	2,000	2,000
Preschool Expense	Contract Labor	200	-	200	-	(200)	200	200	200	200	200	200
Preschool Expense	Nurse Consultant	712	450	480	480	-	480	-	480	480	480	480
Preschool Expense	Enrichment Activities	2,788	2,309	3,500	3,000	(500)	3,000	-	3,000	3,000	3,000	3,000
Preschool Expense	General Supplies & Materials	1,712	1,603	1,972	1,972	-	1,972	-	1,972	1,972	1,972	1,972
Preschool Expense	Office Supplies	24	98	500	250	(250)	250	-	250	250	250	250
Preschool Expense	Fundraising Expenses	230	908	-	1,000	1,000	1,000	-	1,000	1,000	1,000	1,000
Preschool Expense	Business Meals	36	-	-	200	200	200	-	200	200	200	200
Preschool Expense	Food/Snacks (4)	307	143	747	300	(447)	300	-	300	300	300	300
Preschool Expense	Utilities- Electricity	1,788	1,788	1,788	1,788	-	1,788	-	1,788	1,788	1,788	1,788
Preschool Expense	Scholarship Program (9)	10,469	12,019	8,000	25,000	17,000	17,700	(7,300)	17,700	17,700	17,700	17,700
Preschool Expense	Toys / Learning Tools	666	118	500	250	(250)	500	250	500	500	500	500
Preschool Expense	Playground Equip/Improvements	53	6	-	-	-	2,500	2,500	-	-	-	-
Total Preschool Expense		189,360	198,478	223,964	224,407	443	240,586	16,179	237,603	239,195	240,866	242,621

(4) Parent donations help with the cost

(5) We are saving on this expense (this year) as the lead teacher does not take the insurance benefit

(6) New laundry machine in house

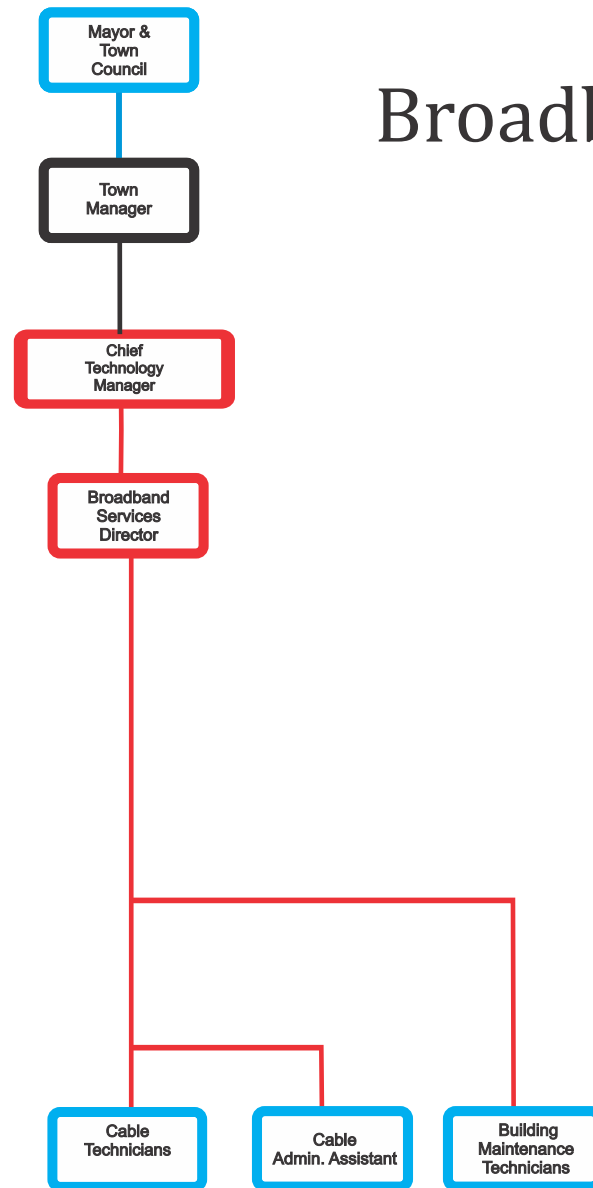
(7) No big issues this year. Moved back up in 2019

(8) Interior preschool needs to be repainted

(9) Received more grant funding and it was needed more in the preschool this year

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Broadband



TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
BROADBAND DEPARTMENT PROGRAM NARRATIVE

Mountain Village Broadband supplies telecommunications services and products to customers in Mountain Village.

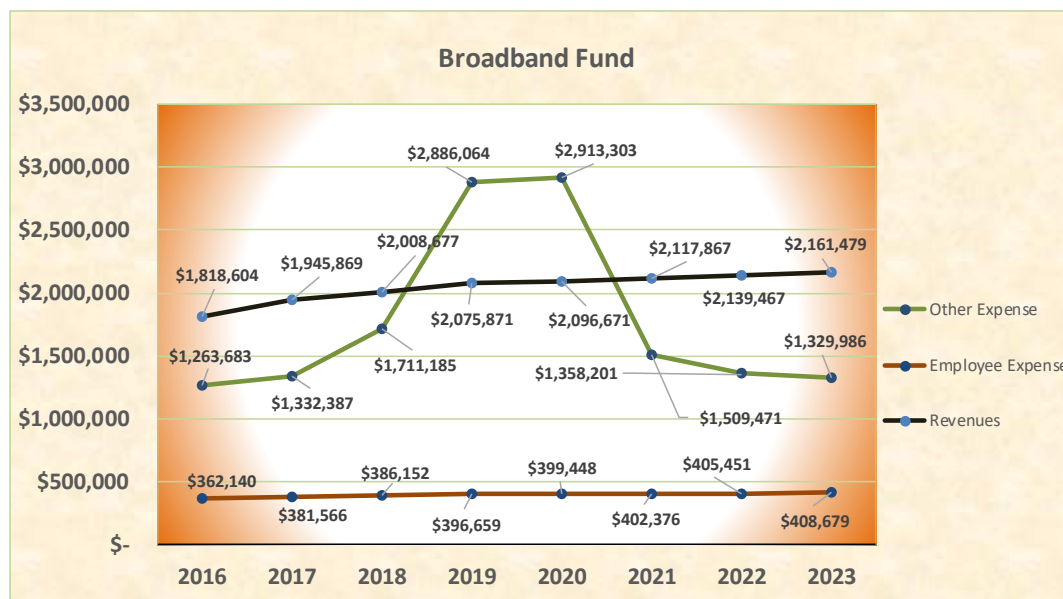
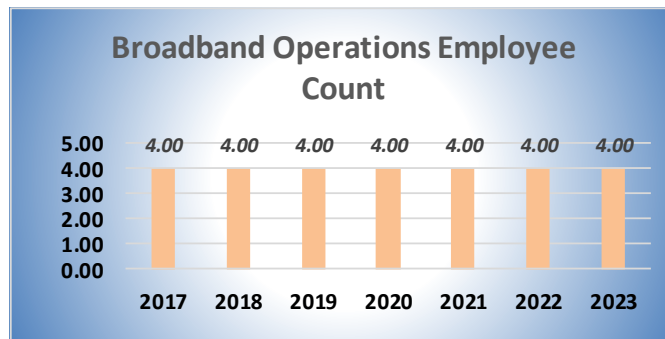
DEPARTMENT GOALS

1. Service the community with the newest technologies available for video services.
2. Service the community with the newest technologies available for Internet services
3. Full compliance with FCC guidelines and reporting requirements.
4. Provide Mountain Village the highest level of customer service.
5. Service the community with the newest technologies available for Phone services
6. Operating the enterprise does not require general tax subsidy.

DEPARTMENT PERFORMANCE MEASURES

1. Maintain 75% of units in Mountain Village as video customers.
2. Maintain 75% of units in Mountain Village as data customers.
3. Complete all FCC reports on time
4. Average number of service calls per month with all calls being completed within 24 hours.
5. Average down time of phone customers to be .05% or less
6. The enterprise operates without transfers from the General Fund or other funds of the Town
7. Log all outages respond less than 1 hr.

Decrease air conditioning costs for the head end by utilizing fan and monitoring thermostat



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
5.42%	22.37%	56.52%	0.91%	-42.29%	-7.75%	-1.42%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
	<u>Summary</u>											
<u>Revenues</u>												
Cable Revenues		860,098	890,845	1,002,395	996,358	(6,037)	1,016,752	20,394	1,026,552	1,036,548	1,046,744	1,057,144
Internet Revenues		864,644	947,404	877,312	908,479	31,167	948,479	40,000	958,479	968,679	979,083	989,695
Phone Revenues		37,495	37,465	35,987	40,000	4,013	42,000	2,000	43,000	44,000	45,000	46,000
Miscellaneous Revenues		56,367	70,155	62,764	63,840	1,076	68,640	4,800	68,640	68,640	68,640	68,640
Total Revenues		1,818,604	1,945,869	1,978,458	2,008,677	30,219	2,075,871	67,194	2,096,671	2,117,867	2,139,467	2,161,479
<u>Expenses</u>												
Cost of Cable Sales		784,883	792,333	904,894	858,837	(46,057)	874,964	16,127	904,764	906,935	909,128	911,345
Cost of Internet Sales		232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000
Cost of Phone Sales		24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
Operations		532,128	551,251	664,443	660,501	(3,942)	605,998	(54,503)	611,146	611,902	616,024	620,320
Broadband Fund Contingency	Contingency	-	55	3,000	3,000	-	3,000	-	3,000	3,000	3,000	2,500
Total Expense		1,574,048	1,582,379	1,803,337	1,758,454	(44,883)	1,721,078	(37,376)	1,757,026	1,760,952	1,725,152	1,732,165
Capital												
Capital Outlay		51,774	131,574	87,500	294,000	206,500	1,561,645	1,267,645	1,555,725	150,895	38,500	6,500
Total Capital		51,774	131,574	87,500	294,000	206,500	1,561,645	1,267,645	1,555,725	150,895	38,500	6,500
Other Sources/Uses												
Broadband Other Source/Uses	Transfer (To)/From General Fund	-	-	(10,000)	74,922	84,922	1,377,588	1,302,666	1,403,902	-	-	-
Broadband Other Source/Uses	Transfer To GF - Overhead Allocation	(127,762)	(145,028)	(157,258)	(163,416)	(6,158)	(170,736)	(7,320)	(187,823)	(187,190)	(185,242)	(187,534)
Total Other Sources/Uses		(127,762)	(145,028)	(167,258)	(88,494)	78,764	1,206,852	1,295,346	1,216,080	(187,190)	(185,242)	(187,534)
Surplus (Deficit)		65,019	86,888	(79,637)	(132,271)	(52,634)	-	132,271	-	18,829	190,573	235,281
Beginning Available Fund Balance		60,000	125,019	211,908	132,271		-		-	-	18,829	209,402
Ending Available Fund Balance		125,019	211,908	132,271	-		-		-	18,829	209,402	444,682

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<u>Revenues</u>												
Cable Revenues	Basic Residential	381,816	426,449	469,606	469,606	-	490,000	20,394	499,800	509,796	519,992	530,392
Cable Revenues	Basic Bulk	167,789	163,126	219,792	225,000	5,208	225,000	-	225,000	225,000	225,000	225,000
Cable Revenues	Premium Pay Revenue	50,652	46,960	51,005	51,005	-	51,005	-	51,005	51,005	51,005	51,005
Cable Revenues	Bulk Premium	32,596	31,437	30,618	30,618	-	30,618	-	30,618	30,618	30,618	30,618
Cable Revenues	Digital	68,303	63,230	71,245	60,000	(11,245)	60,000	-	60,000	60,000	60,000	60,000
Cable Revenues	HDTV	154,538	155,414	156,049	156,049	-	156,049	-	156,049	156,049	156,049	156,049
Cable Revenues	Digital DMX Commercial	4,080	4,230	4,080	4,080	-	4,080	-	4,080	4,080	4,080	4,080
Cable Revenues	Pay Per View	323	-	-	-	-	-	-	-	-	-	-
Total Cable Revenues		860,098	890,845	1,002,395	996,358	(6,037)	1,016,752	20,394	1,026,552	1,036,548	1,046,744	1,057,144
Internet Revenues	High Speed Internet	466,946	506,835	444,308	460,000	15,692	500,000	40,000	510,000	520,200	530,604	541,216
Internet Revenues	Bulk Internet	151,167	156,192	179,083	179,083	-	179,083	-	179,083	179,083	179,083	179,083
Internet Revenues	Non Subscriber High Speed Internet	202,117	234,660	204,525	220,000	15,475	220,000	-	220,000	220,000	220,000	220,000
Internet Revenues	Internet Business Class	44,414	49,717	49,396	49,396	-	49,396	-	49,396	49,396	49,396	49,396
Total Internet Revenues		864,644	947,404	877,312	908,479	31,167	948,479	40,000	958,479	968,679	979,083	989,695
Broadband Misc Revenues	High Speed Static Address	5,317	4,937	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Advertising Revenue	3,631	5,458	424	2,500	2,076	2,500	-	2,500	2,500	2,500	2,500
Broadband Misc Revenues	Other-Labor	2,804	2,815	4,000	3,000	(1,000)	3,000	-	3,000	3,000	3,000	3,000
Broadband Misc Revenues	Other - Parts	525	7,525	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Broadband Misc Revenues	Leased Fiber Access	-	-	-	-	-	4,800	4,800	4,800	4,800	4,800	4,800
Broadband Misc Revenues	Other-Connection Fees	17,500	20,051	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Broadband Misc Revenues	Cable Equipment Rental	11,786	8,922	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000
Broadband Misc Revenues	Other-Leased Access Revenue	5,340	5,340	5,340	5,340	-	5,340	-	5,340	5,340	5,340	5,340
Broadband Misc Revenues	Other-Late Payment Fees	8,050	13,930	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Broadband Misc Revenues	Other-NSF Fees	150	25	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Recovery Income	1,035	985	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Channel Revenue	174	121	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Miscellaneous Revenue	55	47	-	-	-	-	-	-	-	-	-
Total Miscellaneous Revenues		56,367	70,155	62,764	63,840	1,076	68,640	4,800	68,640	68,640	68,640	68,640
Phone Revenues	Basic Phone Service	37,091	37,113	35,987	40,000	4,013	42,000	2,000	43,000	44,000	45,000	46,000
Phone Revenues	Changes To Service Fee	210	75	-	-	-	-	-	-	-	-	-
Phone Revenues	Long Distance Charges	194	277	-	-	-	-	-	-	-	-	-
Total Phone Revenues		37,495	37,465	35,987	40,000	4,013	42,000	2,000	43,000	44,000	45,000	46,000

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections
Broadband Fund

Worksheet	Account Name	Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	2020 Long Term Projection	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection
<u>Cost of Sales</u>												
Cable Cost of Sales	Basic Programming Fee	589,918	601,820	693,048	655,000	(38,048)	668,100	13,100	694,824	694,824	694,824	694,824
Cable Cost of Sales	Copyright Royalties	7,140	6,422	7,345	7,345	-	7,418	73	7,493	7,568	7,643	7,720
Cable Cost of Sales	Broadcast Retransmission	-	2,857	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	Premium Program Fees	92,794	83,380	99,750	92,000	(7,750)	93,840	1,840	95,717	96,674	97,641	98,617
Cable Cost of Sales	Digital - Basic Program Fees	79,166	84,543	88,908	88,908	-	89,797	889	90,695	91,602	92,518	93,443
Cable Cost of Sales	TV Guide Programming	6,606	6,786	6,824	6,824	-	6,960	136	7,100	7,242	7,387	7,534
Cable Cost of Sales	HDTV	3,536	3,605	6,259	6,000	(259)	6,060	60	6,121	6,182	6,244	6,306
Cable Cost of Sales	Pay Per View Fees	3,823	-	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	TV Everywhere Fees	1,902	2,920	2,760	2,760	-	2,788	28	2,815	2,844	2,872	2,901
Total Cable Cost of Sales		784,883	792,333	904,894	858,837	(46,057)	874,964	16,127	904,764	906,935	909,128	911,345
Phone Cost of Sales	Phone Service Costs	24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
Phone Cost of Sales	Connection Fees-Phone	-	-	-	-	-	-	-	-	-	-	-
Total Phone Cost of Sales		24,905	24,240	27,000	25,000	(2,000)	26,000	1,000	27,000	28,000	29,000	30,000
Internet Cost of Sales	Internet Costs	232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000
Total Internet Cost of Sales		232,132	214,500	204,000	211,116	7,116	211,116	-	211,116	211,116	168,000	168,000
<u>Capital</u>												
Broadband Fund Capital	Test Equipment	-	-	2,500	2,500	-	6,500	4,000	6,500	6,500	6,500	6,500
Broadband Fund Capital	Software Upgrades	48,649	-	-	-	-	-	-	-	-	-	-
Broadband Fund Capital	Vehicles	-	-	30,000	32,500	2,500	32,500	-	-	-	32,000	-
Broadband Fund Capital	Equipment	3,125	634	5,000	9,000	4,000	-	(9,000)	-	-	-	-
Broadband Fund Capital	System Upgrades (1)	-	130,940	50,000	250,000	200,000	1,522,645	1,272,645	1,549,225	144,395	-	-
Total Capital		51,774	131,574	87,500	294,000	206,500	1,561,645	1,267,645	1,555,725	150,895	38,500	6,500

(1) 2019 engineering and start of build

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Broadband Fund

Worksheet	Account Name								2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	2018 Adjustments	2019 Adopted	2019 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Operating Costs												
Operating Costs	Salaries & Wages	238,713	252,007	256,810	257,204	394	265,435	8,231	265,435	265,435	265,435	265,435
Operating Costs	Housing Allowance	12,554	12,517	12,706	12,840	134	12,840	-	12,840	12,840	12,840	12,840
Operating Costs	Group Insurance	52,050	52,454	49,185	49,964	779	50,000	36	52,500	55,125	57,881	60,775
Operating Costs	Dependent Health Reimbursement	(3,620)	(3,764)	(4,356)	(4,356)	-	(4,356)	-	(4,356)	(4,356)	(4,356)	(4,356)
Operating Costs	PERA & Payroll Taxes	36,576	38,523	39,497	39,558	61	40,824	1,266	40,824	40,824	40,824	40,824
Operating Costs	PERA 401K	18,679	20,790	20,095	21,862	1,767	22,562	700	22,562	22,562	22,562	22,562
Operating Costs	Workers Compensation	3,947	5,539	4,927	5,500	573	5,775	275	6,064	6,367	6,685	7,020
Operating Costs	Other Employee Benefits	3,240	3,500	3,580	3,580	-	3,580	-	3,580	3,580	3,580	3,580
Operating Costs	Uniforms	564	464	500	500	-	500	-	500	500	500	500
Operating Costs	Operations Consulting	-	-	60,000	60,000	-	-	(60,000)	-	-	-	-
Operating Costs	Bad Debt Expense	1,523	(589)	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	Technical - Computer Support	38,279	50,379	47,000	47,000	-	47,940	940	48,899	49,877	50,874	51,892
Operating Costs	Call Center Fees	1,416	1,416	1,573	1,573	-	1,573	-	1,573	1,573	1,573	1,573
Operating Costs	Janitorial/Trash Removal	1,560	1,560	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
Operating Costs	R/M - Head End	21,542	20,088	15,000	15,000	-	20,000	5,000	20,000	20,000	20,000	20,000
Operating Costs	R/M - Plant	3,350	14,012	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Operating Costs	Vehicle Repair & Maintenance	157	-	2,500	1,750	(750)	1,500	(250)	1,500	1,500	1,500	1,500
Operating Costs	Vehicle Repair & Maintenance	102	116	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	155	422	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	76	-	-	-	-	-	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	601	152	-	-	-	-	-	-	-	-	-
Operating Costs	Facility Expenses	1,760	1,199	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Operating Costs	Insurance	3,457	3,555	3,675	3,675	-	3,675	-	3,675	3,675	3,675	3,675
Operating Costs	Communications	7,557	6,678	5,578	5,578	-	5,578	-	5,578	5,578	5,578	5,578
Operating Costs	Marketing & Advertising	246	105	7,500	5,000	(2,500)	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	TCTV 12 Support	10,000	5,000	-	-	-	-	-	-	-	-	-
Operating Costs	Dues & Fees	956	1,585	500	800	300	2,000	1,200	3,200	-	-	-
Operating Costs	Travel, Education & Training	3,699	3,023	6,000	8,000	2,000	6,000	(2,000)	6,000	6,000	6,000	6,000
Operating Costs	Contract Labor	1,375	635	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	Cable Locates	226	275	600	600	-	600	-	600	600	600	600
Operating Costs	Invoice Processing	3,508	3,095	3,600	3,600	-	3,600	-	3,700	3,750	3,800	3,850
Operating Costs	Online Payment Processing Fees	15,208	15,099	15,500	15,500	-	15,600	100	15,700	15,700	15,700	15,700
Operating Costs	Postage & Freight	4,317	4,322	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Operating Costs	General Supplies & Materials	1,935	2,803	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Operating Costs	Supplies - Office	1,841	1,910	2,550	2,550	-	2,550	-	2,550	2,550	2,550	2,550
Operating Costs	DVR'S	13,339	4,918	25,000	20,000	(5,000)	10,000	(10,000)	10,000	10,000	10,000	10,000
Operating Costs	Digital Cable Terminals	2,583	1,969	-	-	-	-	-	-	-	-	-
Operating Costs	Cable Modems	5,838	3,078	5,000	3,000	(2,000)	3,000	-	3,000	3,000	3,000	3,000
Operating Costs	Wireless Routers	-	280	-	-	-	-	-	-	-	-	-
Operating Costs	Phone Terminals	1,439	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Operating Costs	Business Meals	612	1,303	300	500	200	500	-	500	500	500	500
Operating Costs	Employee Appreciation	248	138	400	500	100	500	-	500	500	500	500
Operating Costs	Utilities - Natural Gas	492	896	986	986	-	986	-	986	986	986	986
Operating Costs	Utilities - Electricity	17,941	17,220	21,608	21,608	-	21,608	-	21,608	21,608	21,608	21,608
Operating Costs	Utilities - Gasoline	2,088	2,579	4,343	4,343	-	4,343	-	4,343	4,343	4,343	4,343
Total Operating Costs		532,128	551,251	664,443	660,501	(3,942)	605,998	(54,503)	611,146	611,902	616,024	620,320

**TOWN OF MOUNTAIN VILLAGE
2019 BUDGET
TELLURIDE CONFERENCE CENTER PROGRAM NARRATIVE**

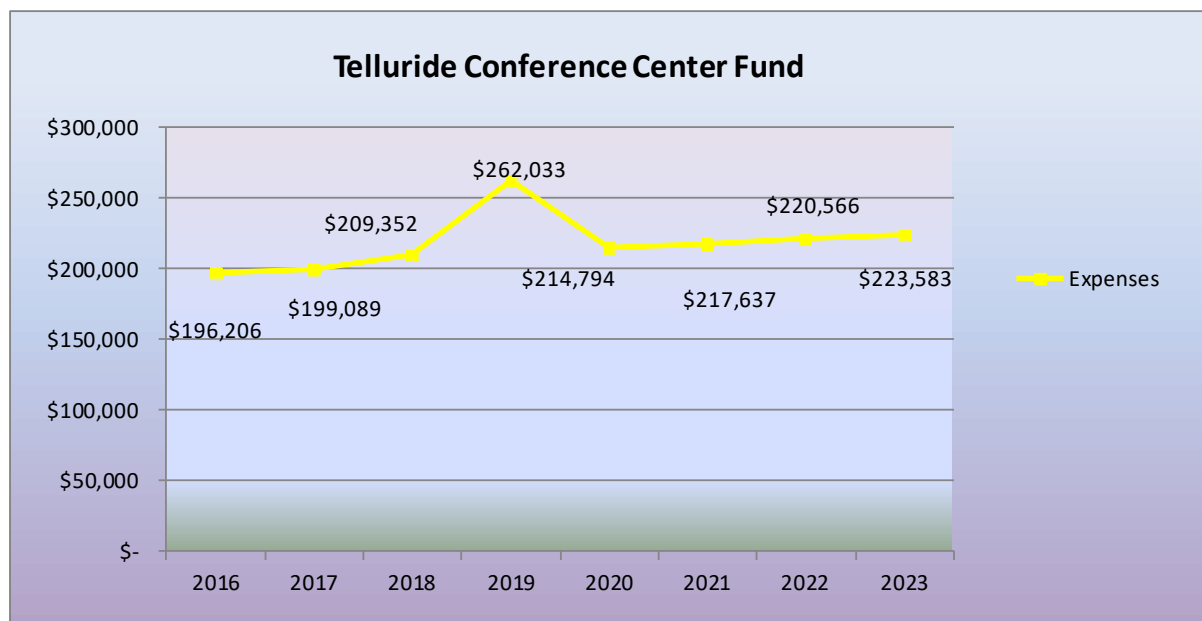
The Telluride Conference Center is a full-service, convention, special event, and entertainment facility dedicated to providing a quality experience and to enhance the prominence of the Telluride Region for the benefit of both visitors and locals.

TELLURIDE CONFERENCE CENTER GOALS

1. Manage the contract in such a way that all reports per the agreement are submitted on time and complete, or that a new submittal date is agreed upon by both parties.
2. Conduct a walk-through of the Telluride Conference Center so that all Mountain Village inventory is accounted for annually.
3. Prepare and stay within the Telluride Conference Center's approved marketing and capital budget amount.

TELLURIDE CONFERENCE CENTER PERFORMANCE MEASURES

1. Quarterly reports are submitted before the 15 day of the months January, April, July and October.
2. Verify that all Mountain Village inventory is accounted for annually by a date to be determined.
3. Telluride Conference Center operators do not spend more than what is allocated for in 2019.



Percentage Change in Expenditures - Year to Year

2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
1.47%	5.15%	25.16%	-18.03%	1.32%	1.35%	1.37%

Town of Mountain Village 2019 Adopted, 2018 Revised, and 2020-2023 Long Term Projections

Telluride Conference Center (TCC)

Worksheet	Account Name			2018			2019		2020 Long	2021 Long	2022 Long	2023 Long
		Actuals 2016	Actuals 2017	2018 Original	2018 Revised	Adjustments	2019 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
TCC Expense	Facility Expenses	-	58	-	-	-	-	-	-	-	-	-
TCC Expense	Contract Labor (1)	-	5,000	50,000	-	(50,000)	50,000	50,000	-	-	-	-
TCC Expense	HOA Dues	82,422	88,467	89,352	89,352	-	92,033	2,681	94,794	97,637	100,566	103,583
TCC Expense	Sales Collateral	100,000	100,000	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
TCC Expense	Equipment	13,784	5,564	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Total Expense		196,206	199,089	259,352	209,352	(50,000)	262,033	52,681	214,794	217,637	220,566	223,583
TCC Other Sources/Uses	Transfer (To)/From General Fund Operations	196,206	193,525	259,352	209,352	(50,000)	262,033	52,681	214,794	217,637	220,566	223,583
TCC Other Sources/Uses	Transfer (To)/From General Fund Cap/MR&R	-	5,564	-	-	-	-	-	-	-	-	-
Total Other Source/Uses		196,206	199,089	259,352	209,352	(50,000)	262,033	52,681	214,794	217,637	220,566	223,583
Surplus (Deficit)		-	-	-	-	-	-	-	-	-	-	-

(1) 2019 Study/consulting for possible expansion (pushed from 2018)

Town of Mountain Village
2019 Budget
Glossary of Budget Terms

APPROPRIATION: An authorization granted by the legislative body (e.g. Town Council) to make expenditures and to incur obligations for specific purposes.

ASSESSED VALUATION: A value of real or personal property that is established as a basis for levying taxes.

BALANCED BUDGET: (particularly that of a government) is a budget with revenues equal to expenditures, and neither a budget deficit nor a budget surplus.

BOND: A written promise, generally under seal, to pay a specific sum of money, called the face value or principal amount, at a fixed time in the future, called the date of maturity, and carrying usury or interest at a fixed rate, usually payable periodically.

BUDGET: A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period. The Town of Mountain Village's fiscal year ends December 31.

BUDGETARY BASIS: The basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual. The Town of Mountain Village, as do all governmental agencies, uses the modified accrual form.

CAFR: Comprehensive Annual Financial Report which is an audited and printed copy of the Town's financial statement at the end of a given fiscal year.

CAPITAL OUTLAY: Expenditures which result in the acquisition of fixed assets, which generally consist of machinery and equipment, furniture and fixtures, cost more than \$5,000, and last more than one year.

CAPITAL PROJECT: Expenditures that result in the construction of major improvements to the government's buildings, parks and infrastructure. Capital projects generally consist of projects that cost more than \$10,000 and last more than three years.

CONTINGENCY: A budgetary reserve set aside for emergencies or unforeseen expenditures.

DEBT: An obligation resulting from the borrowing of money or from the purchase of goods and services.

DEBT SERVICE: Cash outlays in the form of principal payments, periodic interest payments and related services charges for debt incurred in prior periods.

DEFICIT: 1.) The excess of an entity's or fund's liabilities over its assets. 2.) The excess of expenditures or expenses over revenues during a single accounting period.

DEPARTMENT: The largest organizational unit in the Town in which a specific activity is carried out. A department may consist of several divisions.

DEPRECIATION: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

DIVISION: The smallest organizational unit in the Town budget.

ENTERPRISE FUND: A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services that are entirely or predominantly self-supporting through user charges and may be subsidized by general tax revenues.

EXCISE TAX: A tax levied upon the sale or consumption of commodities, real property or lodging. The excise taxes in Mountain Village are the sales and use tax, the 4% excise tax on lodging rentals, and a 2% tax on the sale of prepared food and drink, for support of the airline guarantee and marketing programs.

FISCAL: Of the public treasury; relating to public revenues, especially the revenue from taxation, (fiscal year, fiscal responsibility, fiscal policy, fiscal health).

FTE: An acronym used in the Town budget for full-time equivalent employees.

FUND: A self-balancing accounting entity segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: Resources remaining from prior years, which are available to be budgeted in the current year.

GAAP: An acronym for Generally Accepted Accounting Principles.

GENERAL LONG-TERM DEBT: Long-term debt legally payable from general tax revenues.

GENERAL OBLIGATION BONDS: Bonds that are secured for payment by the full faith and credit of the issuing entity.

GOAL: A statement of broad direction, purpose or intent based on the needs of the community.

GRANT: A monetary contribution by a governmental unit or foundation for a specific purpose and not requiring repayment.

INFRASTRUCTURE: Public services or systems: the large-scale public systems, services, and facilities of a country or region that are necessary for economic activity, including power and water supplies, public transportation, telecommunications, roads, and schools.

INTERFUND TRANSFERS: Amounts transferred within the government from one fund to another.

MAJOR FUND: A major fund is determined by the relative size of its proportionate share of any of the four financial statement elements: assets liabilities, revenues and expenditures. A government may also classify a fund as a major fund based on qualitative factors independent of size such as relevance and importance to the government as a whole entity.

MILL: The tax rate for property based upon its valuation. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

MODIFIED ACCRUAL BASIS: An accounting system that generally records the accrual of expenditures and some but not all of the revenues.

MVMD: Mountain Village Metropolitan District.

NON-MAJOR FUND: Any fund that is not determined to be a major fund.

OBJECTIVE: Something to be accomplished in specific, well defined, and measurable terms that is achievable within a specific time frame.

O & M: An acronym used within the Town budget to describe costs of operations and maintenance as distinguished from costs of capital investment and outlay.

OPERATING EXPENSES: The costs for personnel, materials, and equipment required for a division, department or organization as a whole to function.

ORDINANCE: A formal legislative enactment by the governing body of a municipality that carries the force of law.

PERFORMANCE MEASURE: Specific quantitative productivity measures of work performed within an activity or program (e.g., total miles of streets plowed) or, a specific quantitative measure of results obtained through a program or activity (e.g., reduce departmental fuel usage by 5%).

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a governmental function.

RESERVE: An account which records a portion of the fund balance which is segregated for some specific use and which is, therefore, not available for further appropriation or expenditure.

RESOLUTION: A written motion adopted by a deliberative body. The substance of the resolution can be anything that can normally be proposed as a motion.

RESTRICTED FUND BALANCE: Amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

REVENUE: The term designates an increase to the dollar value of a fund's assets which: - Does not increase a liability (e.g. proceeds from a loan); - Does not represent a repayment of an expenditure already made; - Does not represent a cancellation of certain liabilities; - Does not represent an increase in contributed capital.

SALES AND USE TAX: A 4.5% tax on the retail sale or retail consumption of commodities, goods, lodging services, and prepared food and beverage. The dedicated portion to be used for affordable housing is 11.11%.

SPECIAL REVENUE FUND: A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. (NCGA Statement 1)

SURPLUS: 1.) The excess of an entity's or fund's assets over its liabilities. 2.) The excess of revenues over expenditures or expenses during a single accounting period.

TABOR: An acronym for constitutional state law known as the Taxpayers Bill of Rights enacted in 1992. It limits the power of governments in Colorado to levy taxes and incur debt. It also sets forth revenue limits for non-enterprise entities and funds.

TMVOA: Telluride Mountain Village Owners Association.

TSG: Telluride Ski and Golf LLC.

TRANSFERS: Amounts transferred from one fund to another to assist in financing the activities of the recipient fund.

UNRESTRICTED FUND BALANCE: The portion of the Fund Balance that is not designated, reserved or otherwise set aside for any specific purpose and is, therefore, available for appropriation.

USER FEES: Fees paid for direct receipt of a public service by the party who benefits from the service.